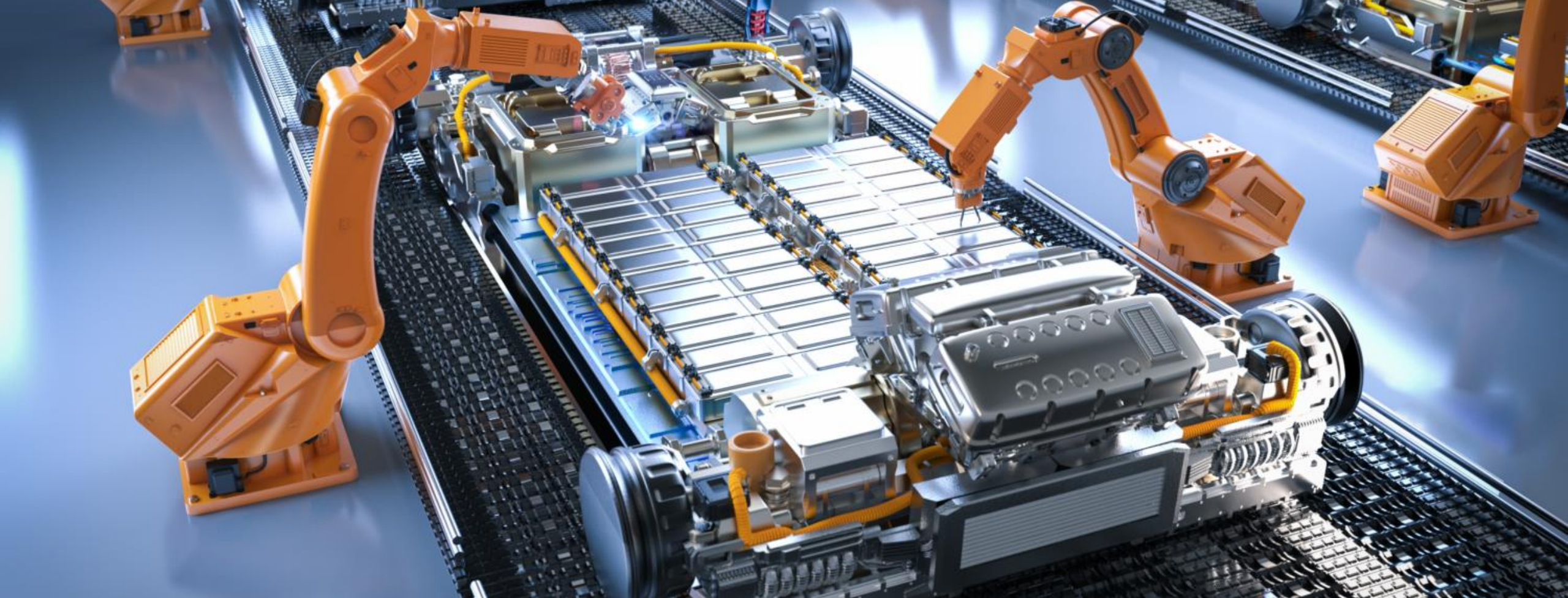


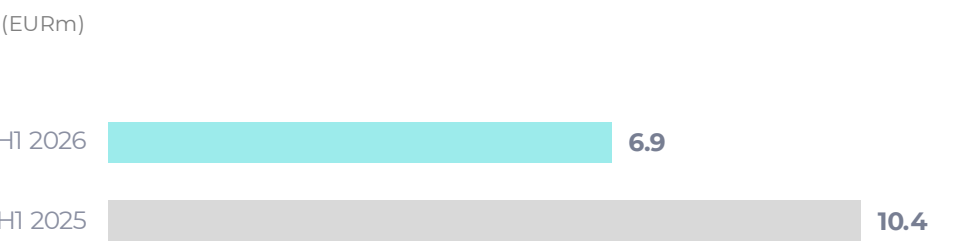


Investor Presentation H1 2026

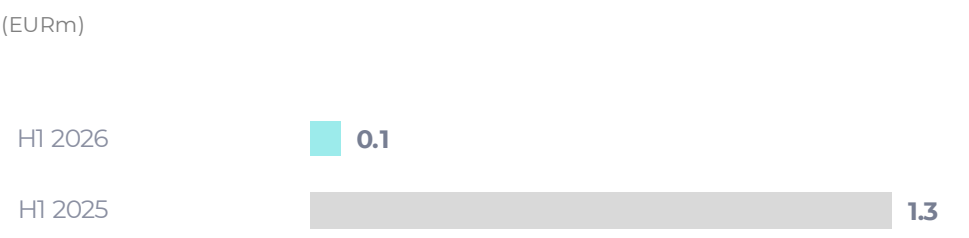
August 2026

FINANCIAL HIGHLIGHTS H1 2026

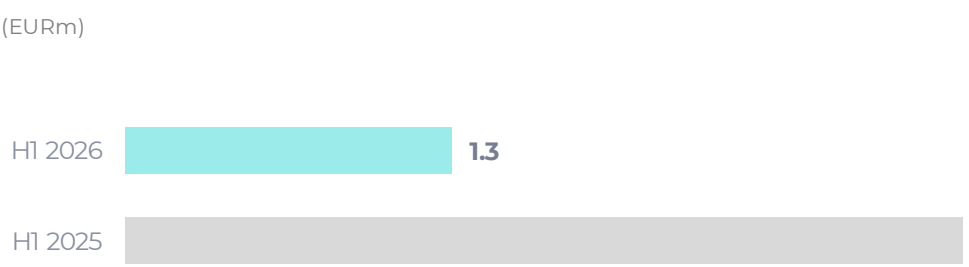
REVENUE



EBITDA



OPERATING CASH FLOW



- **Revenue** declined to 6.9m EUR in comparison to H1 2025, reflecting major customer inventory build-up at prior year-end and the production shutdown in Q2 2026.
- **EBITDA** remained slightly positive at 0.1m EUR, despite of the adverse impacts on revenue.
- **Operating cash flow** decreased to 1.3m EUR, driven by higher working capital requirements due to increased upfront supplier payments and stretched customer payments.

PROFIT AND LOSS H1 2026

EURm

Income Statement	H1 2026	H1 2025
Revenues	6.9	10.4
Increase in contract assets portfolio		
Other own work capitalised	2.1	1.8
Total Earnings	9.0	12.2
Other operating income	0.6	0.0
Cost of materials	-4.2	-5.3
Personnel expenses	-2.8	-3.4
Other operating expenses	-2.5	-2.3
EBITDA	0.1	1.3
<i>EBITDA margin %</i>	<i>1%</i>	<i>12.1%</i>
Depreciation and amortization	-0.7	-0.7
EBIT	-0.7	1.1
<i>EBIT margin %</i>	<i>-9.7%</i>	<i>5.1%</i>
Finance income	0.0	0.0
Finance expenses	-0.4	-0.9
EBT	-1.1	-0.4
Taxes	0.4	0.2
Result	-0.8	-0.2

- **Revenue** totaled 6.9m EUR, due to the factory shutdown and advanced customer orders end of the previous year.
- **Capitalized own work** rose to 2.1m EUR, driven by the final R&D phase of NMC+.
- **Other operating income** of 0.6m EUR consists mainly of a minimum order shortfall fee.
- **Cost of materials** decreased to 4.2m EUR compared to 5.3m EUR in H1 2025, though representing an increased cost of materials ratio due to higher procurement costs and a reduced contribution from high-margin services.
- **Personnel expenses** decreased to 2.8m EUR compared to 3.4m EUR in H1 2025 as a result of streamlined processes in projects and accounting.
- **Other operating expenses** slightly rose from 2.3m EUR to 2.5m EUR due to higher development expenses.
- As a result, **EBITDA** settled at a lower level at 0.1m EUR.
- **Finance expenses** were reduced to -0.4m EUR (H1 2025: -0.9 EUR), reflecting lower interest expense following loan repayment.

CASHFLOW H1 2026

EURm

Cash Flow Statement

	H1 2026	H1 2025
Cash and cash equivalents at beginning of period	3.1	-2.8
Cash flow from operating activities	1.3	3.3
Cash flow from investing activities	-2.2	-2.2
Cash flow from financing activities	0.8	-0.7
Net change in cash and cash equivalents	0.0	0.5
FX effect	0.0	0.0
Cash and cash equivalents at end of period	1.1	-2.4

- **Cash flow from operating activities** decreased to 1.3m EUR due to increased pre-financing, driven by a product mix shift compared to the prior year, which had lower upfront material requirements.
- **Cash flow from investing activities** remained at 2.2m after continued expenditure in NMC+ development.
- **Cash flow from financing activities** rose considerably to 0.8m EUR after shareholder funding.

BALANCE SHEET H1 2026

EURm

Balance Sheet

	Jun 30, 2026	Dec 31, 2025
Total Assets	39.9	39.6
A. Non-current assets	29.5	27.6
B. Current assets	10.3	12.0
Equity and liabilities	39.9	39.6
A. Equity	13.8	14.6
B. Non-current liabilities	11.1	10.3
C. Current liabilities	14.9	14.8

- **Total assets** increased slightly to EUR 39.9m from EUR 39.6m at year-end 2025, mainly driven by capitalized development costs related to NMC+. Trade receivables were reduced by 3.0m EUR, partly offset by increased inventory of 1.3m EUR.
- **Equity** adjusted to 13.8m EUR, reflecting the period net loss.
- **Non-current liabilities** rose to 11.1m EUR, considering the shareholder financial support.
- **Current liabilities** remained stable at 14.9m EUR.

CURRENT STATUS PRODUCTION SE09 & NMC+

1. Production of SE09 battery packs ended

- Last packs produced 24.04.26
- Production of spare parts finalized 30.04.26
- SE09 shipments to customers until August ´26
- Modules, Packs and other components (BMS, S-boxes) available as spare parts

2. Serial production of NMC+ battery packs started

- Production line modification for EOL- Testing and Module phase-in ready
- Cell stacking and module welding station set up ongoing
- First Step of Serial production started in June ´26
- Working on 2nd step, automated welding, Sept. ´26

3. First serial cells from SVolt arrived in Hildburghausen in June

- ~ every 2 weeks new delivery of cells in 2026



NMC+ SERIAL PRODUCTION & ELECTRONIC INTEGRATION

1. NMC+ Serial batteries shipment to bus customers

- started in July 2026



2. Integration project ongoing for BMW i3 conversion

- First cars running, working on passenger car homologation and electronic integration for BMW vehicle communication



3. First Mobile storage projects started

- Integration successful, bigger orders upcoming



IMMERSION COOLED BATTERY TECHNOLOGY

1. Ongoing projects with truck OEM

- Order intake in steps, simulation phase finalized soon, final strategic decisions pending – informed by the customer that it will take some time
- Next step: Prototype immersion cooled modules

2. Technical feasibility discussions with high performance car OEM

- New AMG GTXX sets the stage for high performance electric cars and competition among German OEMs

3. Partnership with Castrol

- Successful joint presentation of our technology at AABC in Mainz



OPERATIONAL HIGHLIGHTS BESS

Good business progress since signed cooperation agreement with LEAP Energy in April 2025

- **Finsterwalde 1+2:** Germany 5 MW / 20 MWh (4h-system) – connected to the grid, final tests performed in July 2026
- **2nd project won:** Germany Northern Bavaria project 5 MW / 10 MWh – contract signed with IBC Solar AG, FAT scheduled for beginning of September, construction of fundamentals started, grid connection expected by end of 2026
- **3rd and 4th project** of each 5 MW / 10 MWh to be signed during Q3 2026, Expected delivery Q1 2027
- **5th project** expected signing October 2026



OPERATIONAL HIGHLIGHTS BESS

- **Customer base** extended to over **20 companies**, prospect list exceeds 60 potential clients in the wind and photovoltaic sector.
- **Supplier strategy:**
 - DC: 1st LEAP Energy, 2nd source Sunwoda supplying IBC Solar AG projects
 - AC: Sinexcel, Power Electronics and Sineng as alternatives, cost reduction target (-10 %)
 - GreatPower and Gotion (supplier of VW) as DC alternatives, EU made solution in preparation
 - LEAP Energy BNEF **Tier 1 listing** expected in Q4 2026



SALES TEAM BESS

Build up Sales team BESS

- Strong BESS team in place:
 - 3x Sales & Business Development
 - 1x Head of Strategy
 - 1x Business Development Italy
 - 1x Technical Solution Manager
- Additional Sales Manager Italy position opened (Italy 2nd largest EU market for BESS)
- Hildburghausen as BESS service hub with trained engineers

Build up Sales team Mobility

- Sales manager started, 20+ years experience in sales in automotive sector
- Further sales manager posted



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