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# H1 underpins confidence in successful op. turnaround; chg.

Following a particularly weak FY24 with plunging sales amid largely distressed end markets (falling battery prices with the resulting "wait and see" mentality of customers and several insolvencies) LION looks set to have passed the trough, in regards to reported figures and new project developments. H1 sales of € 10.4m were up 71% yoy as the company benefitted from the cyclical upturn in demand for battery-packs used in mobility solutions.

More importantly, management was able to turn the bottom-line around, **improving EBITDA from a** € 4.8m loss a year ago to a positive € 1.3m thanks to a tight grip on costs, the absence of development costs for the new chemistry cells but mainly positive implications from a better fix-cost coverage. The EBITDA margin for H1 stood at 12.1%, clearly ahead of our estimates for FY25 (0.9%). Operating cash flow also turned positive, € 3.3m compared to a € 5.8m deficit last year thanks to the notably improved operational performance as well as further optimized inventory levels.

Thanks to good visibility through the order book which should allow a continuation of the momentum, management **confirmed its FY25 guidance of € 28-35m sales** (eNuW: € 32m) **and positive EBITDA** (eNuW: break-even).

Strategic partnership with LeapEnergy to unlock access to the thriving but highly competitive energy storage market. This deal grants LION exclusive BESS distribution and service rights in major European markets and Canada, diversifying beyond e-mobility into a fast-growing segment. Combining LeapEnergy's manufacturing scale with LION's integration expertise and market access creates new, scalable revenue streams, strengthens growth visibility, and enhances the investment case through portfolio expansion and improved margin potential. This bodes well with the announced strategic partnership with Münchner Solarkraftwerke, which has over 40 hybrid (PV + BESS) projects in its pipeline. As most of those projects are at an early stage, potential revenue recognition will span over several years, starting with H2 2026 (eNuW).

Immersion cooled LIGHT battery update. While the project with the premium OEM is experiencing delays due to adjustments to their Innovation projects (~1 year as mentioned during the earnings call), LION launched a new/additional development project with a German truck manufacturer looking to create an electric truck that can sufficiently recharge its battery during mandatory breaks to cover the distance between two mandatory breaks. Further, LION is testing integration with advanced heat exchanger and pump technology.

**Our take:** LION's H1 performance with a return to profitability and positive cash flows underscores the likelihood of a successful operational turnaround. This coupled with BESS sales gaining momentum during the next few years, LION looks well positioned to sustainably generate cash and hence also turn the balance sheet around.

BUY with a € 2.9 PT based on DCF.

Y/E 31.12 (EUR m)	2022	2023	2024	2025e	2026e	2027e
Sales	53.8	56.1	16.9	32.0	42.6	63.2
Sales growth	89.1%	4.3%	-69.8%	89.1%	33.4%	48.2%
EBITDA	0.5	0.0	-3.6	0.3	2.4	6.3
Net debt (if net cash=0)	4.4	13.6	17.9	17.9	16.5	15.2
FCF	-9.4	-9.2	-13.6	-0.0	1.4	1.4
Net Debt/EBITDA	9.5	2,728.6	-5.0	64.1	6.8	2.4
EPS reported	0.03	-0.08	-0.53	-0.10	0.02	0.22
EBITDA margin	0.9%	0.0%	-21.1%	0.9%	5.7%	10.0%
ROCE	1.9%	-3.4%	-19.7%	-1.8%	4.6%	12.2%
EV/sales	0.8	0.7	1.5	1.2	0.9	0.6
EV/EBITDA	95.7	7,771.5	-6.9	136.6	15.1	5.6
PER	111.8	-26.5	-1.0	-13.3	83.4	6.0
Adjusted FCF yield	-21.0%	-23.6%	-54.9%	-0.1%	3.8%	3.8%

Source: Company Data, NuWays AG

BUY ⊕ old: Buy

Target Upside
EUR 2.90
old: EUR 3.20

Share Per	formance	•		
2.73				
2.28	<sub>-</sub>			
1.82 V	$\sqrt{N}$		<u>,</u>	
1.36		-, N	PV	ا ۱۸۸۸
0.91		<sub>1</sub>		٧ ٧
0.45			~~~/	
08/23	02/24	08/24	02/25	08/2

High/low 52 weeks (EUR)	1.9 / 0.5
3m rel. performance	-8.97%
6m rel. performance	4.76%
12m rel. performance	84.62%

Market Data	
Share Price (in €)	1.32
Market Cap (in € m)	20.30
Number of Shares (in m pcs)	15.38
Enterprise Value (in € m)	38.24
Ø Volume (6 Months, in k)	9

Ticker	
Bloomberg	LMIA GR
WKN	A2QH97
ISIN	CH0560888270

Key Shareholders	
Ian Mukherjee	38.70%
Founders	6.00%
Free Float	55.30%

Guidance
2025 sales: € 28-35m
2025 EBITDA: clearly positive

Forecast Changes								
	2025e	2026e	2027e					
Sales	-	-	-					
EBITDA	-	-14%	-					
EPS	-39%	25%	-10%					

### Comment on changes

Higher share count following the conversion of outstanding interest from the convertible into equity by key shareholder

Close Price as of 15.08.2025

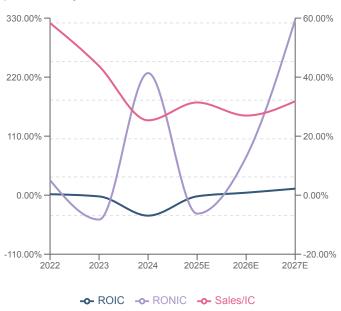




#### **Company Profile**

LION E-Mobility AG is a manufacturer of lithium-ion battery packs. The company offers customized plug-and-play solutions for electric vehicles as well as for stationary and industrial applications (e.g. energy storage). The company's current annual production capacity stands at 2 GWh, the equivalent to 45k battery packs. The company operates highly automated module assembly lines at its own production facility in Germany.

## Capital Efficiency



### Catalysts

- Progress of immersion cooled LIGHT BATTERY, e.g. first LOI from potential customer.
- A return to sustainable cash generation an decreasing debt levels.
- Large framework orders for battery packs, either for mobility or storage solutions.

#### **Investment Case**

- Established technical expertise: Proven capabilities in battery pack design, system integration, and electrification of commercial vehicles (former BMW i3 production line incl. staff) provide a strong competitive foundation.
- Scalable business model: Flexible manufacturing and integration know-how enable LION to quickly adapt to rising demand across e-mobility and energy storage sectors; fully automated production at low utilization.
- Growing customer base: Long-standing relationships with OEMs and industrial clients in Europe and North America ensure sales potential once end markets recover.
- LeapEnergy partnership: Exclusive BESS rights in key markets accelerate diversification into stationary storage and expand addressable market.
- Immersion cooled battery pack has still a game changer potential.
   As its still a development project, we reflect it in neither our estimates nor valuation.

#### **Upcoming Events**

**Nov** 11

Publication of Q3 Report

### **SWOT Analysis**

# **Strengths**

- Strong focus on sustainable and environmentally friendly electric mobility solutions and BESS for industrial applications.
- Proven battery pack technology (former BMW i3 production site) with continuously improving cell chemestry
- Strategic partnerships with key players in the automotive and energy sectors to better tap into growth opportunities.

# Weaknesses

- High dependence on government incentives and subsidies which may be subject to change.
- Limited market presence compared to larger competitors in the electric mobility sector.
- Potential challenges in scaling production to meet increasing demand.
- · Technological risks related to battery efficiency and longevity.
- Liquidity concerns due to heavy investments in R&D and infrastructure.

# **Opportunities**

- Partnerships with automotive manufacturers to integrate its immersion cooled battery pack into high performance cars.
- Increased focus on sustainable transportation outside of passenger cars (e.g. mining vehicles) could quickly open new markets.
- Through partnerships, enter into highly competitive markets as recently seen with European BESS

# **Threats**

- Intense competition in the electric mobility sector from established automotive companies and new entrants.
- Rapid technological changes that may render current products or processes obsolete (e.g. solid state battery).
- Supply chain disruptions, particularly in acquiring lithium batteries and other essential components.
- Fluctuations in raw material prices which could affect production costs and profit margins.
- Market volatility and economic downturns that can lead to decreased consumer spending on electric mobility solutions.





# **Financials**

Profit and loss (EUR m)	2022	2023	2024	2025e	2026e	2027e
Net sales	53.8	56.1	16.9	32.0	42.6	63.2
Sales growth	89.1%	4.3%	-69.8%	89.1%	33.4%	48.2%
Increase/decrease in finished goods and work-in-process	0.3	1.3	2.8	1.0	0.0	0.0
Total sales	54.1	57.4	19.7	33.0	42.6	63.2
Other operating income	0.4	1.5	3.6	1.6	0.9	1.9
Material expenses	46.5	48.3	14.7	23.7	30.7	45.5
Personnel expenses	3.9	5.7	6.2	6.1	6.5	7.6
Other operating expenses	3.7	4.9	6.1	4.5	3.8	5.7
Total operating expenses	53.6	57.4	23.3	32.7	40.2	56.9
EBITDA	0.5	0.0	-3.6	0.3	2.4	6.3
Depreciation	0.1	0.9	2.2	0.8	0.7	0.7
EBITA	0.3	-0.9	-5.7	-0.5	1.7	5.6
Amortisation of goodwill	0.0	0.0	0.0	0.0	0.0	0.0
Amortisation of intangible assets	0.0	0.0	0.0	0.0	0.0	0.0
Impairment charges	0.0	0.0	0.0	0.0	0.0	0.0
EBIT (inc revaluation net)	0.3	-0.9	-5.7	-0.5	1.7	5.6
Interest income	0.1	0.1	0.1	0.1	0.1	0.1
Interest expenses	0.1	1.5	2.5	2.0	2.0	2.0
Investment income	0.1	0.7	0.0	0.4	0.5	0.6
Financial result	0.1	-0.7	-2.4	-1.4	-1.4	-1.3
Recurring pretax income from continuing operations	0.4	-1.6	-8.1	-2.0	0.3	4.3
Extraordinary income/loss	0.0	0.0	0.0	0.0	0.0	0.0
Earnings before taxes	0.4	-1.6	-8.1	-2.0	0.3	4.3
Income tax expense	0.0	-0.7	-1.6	-0.4	0.1	0.9
Net income from continuing operations	0.4	-1.0	-6.6	-1.5	0.2	3.4
Income from discontinued operations (net of tax)	0.0	0.0	0.0	0.0	0.0	0.0
Net income	0.4	-1.0	-6.6	-1.5	0.2	3.4
Minority interest	0.0	0.0	0.0	0.0	0.0	0.0
Net profit (reported)	0.4	-1.0	-6.6	-1.5	0.2	3.4
Average number of shares	12.4	12.4	12.4	15.4	15.4	15.4
EPS reported	0.03	-0.08	-0.53	-0.10	0.02	0.22





Profit and loss (common size)	2022	2023	2024	2025e	2026e	2027e
Net sales	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Sales growth	89.1%	4.3%	-69.8%	89.1%	33.4%	48.2%
Increase/decrease in finished goods and work-in-process	0.6%	2.4%	16.6%	3.1%	0.0%	0.0%
Total sales	100.6%	102.4%	116.6%	103.1%	100.0%	100.0%
Other operating income	0.8%	2.7%	21.5%	5.0%	2.1%	3.0%
Material expenses	86.4%	86.2%	86.7%	74.3%	72.0%	72.0%
Personnel expenses	7.2%	10.1%	36.5%	19.0%	15.3%	12.0%
Other operating expenses	6.9%	8.7%	36.0%	14.0%	9.0%	9.0%
Total operating expenses	99.8%	102.4%	137.7%	102.3%	94.3%	90.0%
EBITDA	0.9%	0.0%	-21.1%	0.9%	5.7%	10.0%
Depreciation	0.3%	1.7%	12.8%	2.5%	1.7%	1.1%
EBITA	0.6%	-1.7%	-33.9%	-1.6%	4.0%	8.9%
Amortisation of goodwill	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Amortisation of intangible assets	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Impairment charges	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
EBIT (inc revaluation net)	0.6%	-1.7%	-33.9%	-1.6%	4.0%	8.9%
Interest income	0.1%	0.2%	0.7%	0.4%	0.3%	0.2%
Interest expenses	0.2%	2.7%	14.9%	6.2%	4.7%	3.2%
Investment income	0.2%	1.2%	0.0%	1.3%	1.2%	0.9%
Financial result	0.1%	-1.3%	-14.2%	-4.5%	-3.3%	-2.1%
Recurring pretax income from continuing operations	0.7%	-2.9%	-48.1%	-6.1%	0.7%	6.8%
Extraordinary income/loss	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Earnings before taxes	0.7%	-2.9%	-48.1%	-6.1%	0.7%	6.8%
Tax rate	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net income from continuing operations	0.7%	-1.7%	-38.8%	-4.8%	0.6%	5.3%
Income from discontinued operations (net of tax)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net income	0.7%	-1.7%	-38.8%	-4.8%	0.6%	5.3%
Minority interest	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net profit (reported)	0.7%	-1.7%	-38.8%	-4.8%	0.6%	5.3%





Balance sheet (EUR m)	2022	2023	2024	2025e	2026e	2027e
Intangible assets	4.7	12.4	15.2	19.0	22.9	26.8
Property, plant and equipment	2.2	5.2	5.5	5.2	5.0	5.1
Financial assets	5.6	5.7	0.0	0.0	0.0	0.0
Fixed Assets	12.5	23.4	20.7	24.2	27.9	31.9
Inventories	6.5	13.8	4.5	7.5	8.9	11.5
Accounts receivable	4.4	24.9	2.5	4.4	5.8	8.7
Other assets and short-term financial assets	1.0	0.7	0.1	2.1	6.1	6.1
Liquid assets	3.0	4.4	0.2	0.2	1.6	3.0
Deferred taxes	2.3	2.1	3.6	3.6	3.6	3.6
Deferred charges and prepaid expenses	0.0	0.0	0.0	0.0	0.0	0.0
Current Assets	17.2	46.0	10.8	17.8	26.1	32.8
Total Assets	29.8	69.4	31.6	42.0	54.0	64.7
Shareholders Equity	14.4	13.5	7.0	13.4	23.6	31.0
Minority interest	0.0	0.0	0.0	0.0	0.0	0.0
Long-term liabilities to banks	0.0	7.5	4.5	4.5	4.5	4.5
Bonds (long-term)	0.0	0.0	0.0	0.0	0.0	0.0
other interest-bearing liabilities	1.4	1.6	0.0	0.0	0.0	0.0
Provisions for pensions and similar obligations	0.9	0.7	0.6	0.6	0.6	0.6
Other provisions and accrued liabilities	0.0	0.0	0.0	0.0	0.0	0.0
NON-CURRENT LIABILITIES	2.3	9.7	5.1	5.1	5.1	5.1
Short-term liabilities to banks	6.0	9.1	13.6	13.7	13.7	13.7
Accounts payable	4.6	35.8	1.4	5.3	7.0	10.4
Advance payments received on orders	0.0	0.0	0.0	0.0	0.0	0.0
Accrued taxes	0.0	0.0	0.0	0.0	0.0	0.0
Other liabilities (incl. from lease and rental contracts)	1.5	1.2	4.5	4.5	4.5	4.5
Deferred taxes	1.0	0.0	0.0	0.0	0.0	0.0
Deferred income	0.0	0.0	0.0	0.0	0.0	0.0
Current Liabilities	13.0	46.1	19.5	23.5	25.2	28.6
Total Liabilities and Shareholdes Equity	29.8	69.4	31.6	42.0	54.0	64.7





Balance sheet (common size)	2022	2023	2024	2025e	2026e	2027e
Intangible assets	15.7%	17.9%	48.0%	45.4%	42.5%	41.4%
Property, plant and equipment	7.5%	7.5%	17.5%	12.3%	9.2%	7.9%
Financial assets	18.9%	8.3%	0.0%	0.0%	0.0%	0.0%
Fixed Assets	42.1%	33.7%	65.6%	57.7%	51.7%	49.3%
Inventories	21.9%	19.9%	14.1%	17.8%	16.5%	17.8%
Accounts receivable	14.8%	35.9%	7.9%	10.4%	10.8%	13.4%
Other assets and short-term financial assets	3.4%	1.1%	0.2%	4.9%	11.2%	9.4%
Liquid assets	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Deferred taxes	7.7%	3.1%	11.5%	8.6%	6.7%	5.6%
Deferred charges and prepaid expenses	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current Assets	57.9%	66.3%	34.3%	42.3%	48.3%	50.7%
Total Assets	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Shareholders Equity	48.4%	19.5%	22.1%	31.9%	43.8%	47.9%
Minority interest	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Long-term liabilities to banks	0.0%	10.8%	14.2%	10.7%	8.3%	7.0%
Bonds (long-term)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
other interest-bearing liabilities	4.8%	2.2%	0.0%	0.0%	0.0%	0.0%
Provisions for pensions and similar obligations	3.1%	1.0%	2.0%	1.5%	1.1%	1.0%
Other provisions and accrued liabilities	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
NON-CURRENT LIABILITIES	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Short-term liabilities to banks	20.3%	13.1%	42.9%	32.6%	25.3%	21.1%
Accounts payable	15.4%	51.6%	4.4%	12.5%	13.0%	16.1%
Advance payments received on orders	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Accrued taxes	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other liabilities (incl. from lease and rental contracts)	4.9%	1.7%	14.4%	10.8%	8.4%	7.0%
Deferred taxes	3.2%	0.0%	0.0%	0.0%	0.0%	0.0%
Deferred income	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current Liabilities	43.7%	66.4%	61.7%	55.9%	46.7%	44.2%
Total Liabilities and Shareholdes Equity	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%





Net profit/loss	Cash flow (EUR m)	2022	2023	2024	2025e	2026e	2027e
Amortisation of goodwill & intangible assets         0.0         0.2         2.0         1.0         2.0         2.0         2.0         2.0         1.0         2.0         1.0	Net profit/loss	0.4	-1.0	-6.6	-1.5	0.2	3.4
Other costs affecting income / expenses         0.0	Depreciation of fixed assets (incl. leases)	0.1	0.9	2.2	8.0	0.7	0.7
Cash flow from operating activities         8.8         1.3         9.7         3.8         5.3         5.2           Increase/decrease in inventory         6.4         -7.3         9.3         -3.0         -1.5         -2.6           Increase/decrease in accounts receivable         -0.2         2-0.5         22.4         -1.9         -1.5         -2.8           Increase/decrease in accounts payable         -1.3         31.2         34.4         3.9         1.8         3.4           Increase/decrease in other working capital positions         -0.5         0.4         -3.6         6.0         6.0         4.0           Increase/decrease in working capital         -8.3         3.8         -6.3         5.0         4.8         2.0           Increase/decrease in working capital         -8.3         3.8         -6.3         5.0         4.8         2.0           Cash flow from operating activities         -8.8         8.8         8.9         4.3         5.8         6.0           Payments for acquisitions         0.1         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         <	Amortisation of goodwill & intangible assets	0.0	0.0	0.0	0.0	0.0	0.0
Increase/decrease in inventory   6.4   7.3   9.3   3.0   1.5   2.8     Increase/decrease in accounts receivable   7.2   2.05   22.4   7.9   1.5   2.8     Increase/decrease in accounts payable   7.3   3.1   3.2   3.4   3.9   3.8   3.4     Increase/decrease in other working capital positions   7.5   7.5   7.5   7.5   7.5     Increase/decrease in working capital positions   7.5   7.5   7.5   7.5   7.5     Increase/decrease in working capital positions   7.5   7.5   7.5   7.5     Increase/decrease in working capital positions   7.5   7.5   7.5   7.5     Increase/decrease in working capital   7.5   7.5   7.5     Increase/decrease in working capital   7.5   7.5   7.5     Increase/decrease in working capital   7.5   7.5     Increase/decrease in debt position   7.5   7.5     Increase/decrease in debt position   7.5   7.5   7.5     Increase/decrease in debt position   7.5   7.5     Increase/decrease in debt	Other costs affecting income / expenses	0.0	0.0	0.0	0.0	0.0	0.0
Increase/decrease in accounts receivable   -0.2   -20.5   22.4   -1.9   -1.5   -2.8     Increase/decrease in accounts payable   -1.3   31.2   -3.4   3.9   1.8   3.4     Increase/decrease in other working capital positions   -0.5   0.4   -3.6   6.0   6.0   4.0     Increase/decrease in working capital positions   -8.3   3.8   -6.3   5.0   4.8   2.0     Increase/decrease in working capital   -8.3   3.8   -6.3   5.0   4.8   2.0     Increase/decrease in working capital   -8.3   3.8   -6.3   5.0   4.8   2.0     Increase/decrease in working capital   -8.3   3.8   -6.3   5.0   4.8   2.0     Increase/decrease in working capital   -8.3   -8.4   4.7   4.3   4.4   4.7     Payments from operating activities   -8.4   -1.0   0.0   0.0   0.0     Increase/decrease in accounts receivable   -9.5   -1.2   0.0   0.0   0.0     Increase/decrease in debt position   -9.5   -1.5   -1.8   4.1   -4.3   -4.4     Increase/decrease in debt position   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5     Increase/decrease in debt position   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5     Increase/decrease in debt position   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5     Increase/decrease in debt position   -9.5   -9.5   -9.5   -9.5   -9.5     Increase/decrease in debt position   -9.5   -9.5   -9.5   -9.5   -9.5     Increase/decrease in debt position   -9.5   -9.5   -9.5   -9.5   -9.5     Increase/decrease in debt position   -9.5   -9.5   -9.5   -9.5   -9.5     Increase/decrease in debt position   -9.5   -9.5   -9.5   -9.5   -9.5     Increase/decrease in debt position   -9.5   -9.5   -9.5   -9.5   -9.5     Increase/decrease in debt position   -9.5   -9.5   -9.5   -9.5   -9.5     Increase/decrease in debt position   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5     Increase/decrease in debt position   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5     Increase/decrease in debt position   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5     Increase/decrease in debt position   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5   -9.5   -	Cash flow from operating activities	-8.8	1.3	-9.7	3.8	5.3	5.2
Increase/decrease in accounts payable   -1.3   31.2   -34.4   3.9   1.8   3.4     Increase/decrease in other working capital positions   -0.5   0.4   -3.6   6.0   6.0   4.0     Increase/decrease in working capital   -8.3   3.8   -6.3   5.0   4.8   2.0     Cash flow from operating activities   -6.8   2.8   -8.9   4.3   5.8   6.0     CAPEX   -2.6   11.9   4.7   4.3   4.4   4.7     Payments for acquisitions   0.1   0.0   0.0   0.0   0.0   0.0     Income from asset disposals   0.0   0.8   -1.2   0.0   0.0   0.0     Income from investing activities   -2.7   -10.8   4.1   -4.3   -4.4   -4.7     Cash flow before financing   -9.5   -8.1   -4.8   -0.0   1.4   -4.7     Increase/decrease in debt position   0.0   0.0   0.0   0.0   0.0     Purchase of own shares   0.0   0.0   0.0   0.0   0.0   0.0     Capital measures   0.0   0.0   0.0   0.0   0.0   0.0     Dividends paid   0.0   0.0   0.0   0.0   0.0   0.0     Others   5.4   -0.5   -0.2   0.0   0.0   0.0     Cash flow from financing activities   11.4   9.5   0.6   0.1   0.0     Cash flow from financing activities   11.4   -4.3   0.1   1.4   1.4     Increase/decrease in liquid assets   0.1   0.0   0.0     Others   0.0   0.0   0.0   0.0   0.0     Others   0.0   0.0   0.0   0.0   0.0     Others   0.0   0.0   0.0   0.0     Cash flow from financing activities   0.1   0.0   0.0     Others   0.0   0.0   0.0   0.0   0.0     Others   0.0   0.0   0.0   0.0   0.0     Others   0.0   0.0   0.0   0.0	Increase/decrease in inventory	-6.4	-7.3	9.3	-3.0	-1.5	-2.6
Increase/decrease in other working capital positions   -0.5   0.4   -3.6   6.0   6.0   4.0     Increase/decrease in working capital   -8.3   3.8   -6.3   5.0   4.8   2.0     Cash flow from operating activities   -6.8   2.8   -8.9   4.3   5.8   6.0     CAPEX   -2.6   11.9   4.7   4.3   4.4   4.7     Payments for acquisitions   0.1   0.0   0.0   0.0   0.0   0.0     Income from asset disposals   0.0   1.9   7.5   0.0   0.0   0.0     Income from investing activities   -2.7   -10.8   4.1   -4.3   -4.4   -4.7     Cash flow before financing   -9.5   -8.1   4.8   -0.0   1.4   1.4     Increase/decrease in debt position   6.0   1.00   0.0   0.0   0.0     Purchase of own shares   0.0   0.0   0.0   0.0   0.0     Dividends paid   0.0   0.0   0.0   0.0   0.0     Others   5.4   -0.5   -0.2   0.0   0.0   0.0     Cash flow from financing activities   11.4   9.5   0.6   0.1   0.0     Cash flow from financing activities   11.4   9.5   0.6   0.1   0.0     Cash flow from financing activities   1.4   -4.3   0.1   1.4   1.4     Increase/decrease in liquid assets   1.9   1.4   -4.3   0.1   1.4   1.4     Increase/decrease in liquid assets   1.9   1.4   -4.3   0.1   1.4   1.4     Increase/decrease in liquid assets   1.9   1.4   -4.3   0.1   1.4   1.4     Increase/decrease in liquid assets   1.9   1.4   -4.3   0.1   1.4   1.4     Increase/decrease in liquid assets   1.9   1.4   -4.3   0.1   1.4   1.4     Increase/decrease in liquid assets   1.9   1.4   -4.3   0.1   1.4   1.4     Increase/decrease in liquid assets   1.9   1.4   -4.3   0.1   1.4   1.4     Increase/decrease in liquid assets   1.9   1.4   -4.3   0.1   1.4   1.4     Increase/decrease in liquid assets   1.9   1.4   -4.3   0.1   1.4   1.4     Increase/decrease in liquid assets   1.9   1.4   -4.3   0.1   1.4   1.4     Increase/decrease in liquid assets   1.9   1.4   -4.3   0.1   1.4   1.4     Increase/decrease in liquid assets   1.9   1.4   -4.3   0.1   1.4   1.4     Increase/decrease in liquid assets   1.9   1.4   -4.3   0.1   1.4   1.4     Increase/decrease in liquid assets	Increase/decrease in accounts receivable	-0.2	-20.5	22.4	-1.9	-1.5	-2.8
Increase/decrease in working capital   -8.3   3.8   -6.3   5.0   4.8   2.0     Cash flow from operating activities   -6.8   2.8   -8.9   4.3   5.8   6.0     CAPEX   2.6   11.9   4.7   4.3   4.4   4.7     Payments for acquisitions   0.1   0.0   0.0   0.0   0.0   0.0     Financial investments   0.0   0.8   -1.2   0.0   0.0   0.0     Income from asset disposals   0.0   0.9   7.5   0.0   0.0   0.0     Cash flow from investing activities   -2.7   -10.8   4.1   -4.3   -4.4   -4.7     Cash flow before financing   -9.5   -8.1   -4.8   -0.0   1.4   1.4     Increase/decrease in debt position   6.0   10.0   0.7   0.1   0.0   0.0     Capital measures   0.0   0.0   0.0   0.0   0.0   0.0     Dividends paid   0.0   0.0   0.0   0.0   0.0   0.0     Cithers   5.4   -0.5   -0.2   0.0   0.0   0.0     Effects of exchange rate changes on cash   0.0   0.0   0.0   0.0   0.0     Cash flow from financing activities   11.4   9.5   0.6   0.1   0.0   0.0     Increase/decrease in liquid assets   1.9   1.4   -4.3   0.1   1.4   1.4     1.4   1.4   1.4   1.4   1.4   1.4     Increase/decrease in liquid assets   1.9   1.4   -4.3   0.1   1.4   1.4     1.5   0.5   0.5   0.5   0.1   0.0   0.0     Cash flow from financing activities   1.9   1.4   -4.3   0.1   1.4   1.4     1.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5     1.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5     1.6   0.5   0.5   0.5   0.5   0.5   0.5   0.5     1.7   0.0   0.0   0.0     1.8   0.0   0.0   0.0   0.0     1.9   0.0   0.0   0.0   0.0     1.9   0.0   0.0   0.0   0.0     1.0   0.0   0.0   0.0	Increase/decrease in accounts payable	-1.3	31.2	-34.4	3.9	1.8	3.4
Cash flow from operating activities         -6.8         2.8         -8.9         4.3         5.8         6.0           CAPEX         2.6         11.9         4.7         4.3         4.4         4.7           Payments for acquisitions         0.1         0.0         0.0         0.0         0.0           Financial investments         0.0         0.0         0.0         0.0         0.0           Income from asset disposals         0.0         1.9         7.5         0.0         0.0         0.0           Cash flow from investing activities         2.7         -10.8         4.1         -4.3         -4.4         -4.7           Cash flow before financing         -9.5         -8.1         -4.8         -0.0         1.4         1.4           Increase/decrease in debt position         6.0         10.0         0.7         0.1         0.0         0.0           Purchase of own shares         0.0	Increase/decrease in other working capital positions	-0.5	0.4	-3.6	6.0	6.0	4.0
CAPEX       2.6       11.9       4.7       4.3       4.4       4.7         Payments for acquisitions       0.1       0.0       0.0       0.0       0.0       0.0         Financial investments       0.0       0.8       -1.2       0.0       0.0       0.0         Income from asset disposals       0.0       1.9       7.5       0.0       0.0       0.0         Cash flow from investing activities       -2.7       -10.8       4.1       -4.3       -4.4       -4.7         Cash flow before financing       -9.5       -8.1       -4.8       -0.0       1.4       1.4         Increase/decrease in debt position       6.0       10.0       0.7       0.1       0.0       0.0         Purchase of own shares       0.0       0.0       0.0       0.0       0.0       0.0       0.0         Capital measures       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0         Dividends paid       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.	Increase/decrease in working capital	-8.3	3.8	-6.3	5.0	4.8	2.0
Payments for acquisitions       0.1       0.0        0.0       <	Cash flow from operating activities	-6.8	2.8	-8.9	4.3	5.8	6.0
Financial investments       0.0       0.8       -1.2       0.0       0.0       0.0         Income from asset disposals       0.0       1.9       7.5       0.0       0.0       0.0         Cash flow from investing activities       -2.7       -10.8       4.1       -4.3       -4.4       -4.7         Cash flow before financing       -9.5       -8.1       -4.8       -0.0       1.4       1.4         Increase/decrease in debt position       6.0       10.0       0.7       0.1       0.0       0.0         Purchase of own shares       0.0	CAPEX	2.6	11.9	4.7	4.3	4.4	4.7
Income from asset disposals         0.0         1.9         7.5         0.0         0.0         0.0           Cash flow from investing activities         -2.7         -10.8         4.1         -4.3         -4.4         -4.7           Cash flow before financing         -9.5         -8.1         -4.8         -0.0         1.4         1.4           Increase/decrease in debt position         6.0         10.0         0.7         0.1         0.0         0.0           Purchase of own shares         0.0         0	Payments for acquisitions	0.1	0.0	0.0	0.0	0.0	0.0
Cash flow from investing activities         -2.7         -10.8         4.1         -4.3         -4.4         -4.7           Cash flow before financing         -9.5         -8.1         -4.8         -0.0         1.4         1.4           Increase/decrease in debt position         6.0         10.0         0.7         0.1         0.0         0.0           Purchase of own shares         0.0         0.	Financial investments	0.0	8.0	-1.2	0.0	0.0	0.0
Cash flow before financing       -9.5       -8.1       -4.8       -0.0       1.4       1.4         Increase/decrease in debt position       6.0       10.0       0.7       0.1       0.0       0.0         Purchase of own shares       0.0 <td< td=""><td>Income from asset disposals</td><td>0.0</td><td>1.9</td><td>7.5</td><td>0.0</td><td>0.0</td><td>0.0</td></td<>	Income from asset disposals	0.0	1.9	7.5	0.0	0.0	0.0
Increase/decrease in debt position       6.0       10.0       0.7       0.1       0.0       0.0         Purchase of own shares       0.0 <td>Cash flow from investing activities</td> <td>-2.7</td> <td>-10.8</td> <td>4.1</td> <td>-4.3</td> <td>-4.4</td> <td>-4.7</td>	Cash flow from investing activities	-2.7	-10.8	4.1	-4.3	-4.4	-4.7
Purchase of own shares       0.0       0	Cash flow before financing	-9.5	-8.1	-4.8	-0.0	1.4	1.4
Capital measures       0.0 <td>Increase/decrease in debt position</td> <td>6.0</td> <td>10.0</td> <td>0.7</td> <td>0.1</td> <td>0.0</td> <td>0.0</td>	Increase/decrease in debt position	6.0	10.0	0.7	0.1	0.0	0.0
Dividends paid         0.0	Purchase of own shares	0.0	0.0	0.0	0.0	0.0	0.0
Others         5.4         -0.5         -0.2         0.0         0.0         0.0           Effects of exchange rate changes on cash         0.0	Capital measures	0.0	0.0	0.0	0.0	0.0	0.0
Effects of exchange rate changes on cash       0.0       0.	Dividends paid	0.0	0.0	0.0	0.0	0.0	0.0
Cash flow from financing activities         11.4         9.5         0.6         0.1         0.0         0.0           Increase/decrease in liquid assets         1.9         1.4         -4.3         0.1         1.4         1.4	Others	5.4	-0.5	-0.2	0.0	0.0	0.0
Increase/decrease in liquid assets 1.9 1.4 -4.3 0.1 1.4 1.4	Effects of exchange rate changes on cash	0.0	0.0	0.0	0.0	0.0	0.0
·	Cash flow from financing activities	11.4	9.5	0.6	0.1	0.0	0.0
Liquid assets at end of period 3.0 4.4 0.1 0.2 1.6 3.0	Increase/decrease in liquid assets	1.9	1.4	-4.3	0.1	1.4	1.4
	Liquid assets at end of period	3.0	4.4	0.1	0.2	1.6	3.0





Key ratios	2022	2023	2024	2025e	2026e	2027e
P&L growth analysis						
Sales growth	89.1%	4.3%	-69.8%	89.1%	33.4%	48.2%
EBITDA growth	-138.0%	-98.9%	-71,560.0%	-107.8%	770.8%	159.3%
EBIT growth	-119.2%	-384.9%	518.8%	-91.1%	-432.2%	230.0%
EPS growth	-125.0%	-363.8%	589.5%	-81.3%	-115.9%	1,279.6%
Efficiency						
Sales per employee	1,536.0	992.1	221.0	365.3	426.5	602.1
EBITDA per employee	13.4	0.1	-46.7	3.2	24.4	60.2
No. employees (average)	35	57	77	88	100	105
Balance sheet analysis						
Avg. working capital / sales	5.0%	1.2%	35.2%	14.8%	15.6%	12.9%
Inventory turnover (sales/inventory)	8.3	4.1	3.8	4.3	4.8	5.5
Accounts receivable turnover	29.9	162.2	53.9	50.0	50.0	50.0
Accounts payable turnover	31.1	233.2	60.0	60.0	60.0	60.0
Cash flow analysis						
Free cash flow	-9.4	-9.2	-13.6	-0.0	1.4	1.4
Free cash flow/sales	-17.5%	-16.4%	-80.1%	-0.1%	3.3%	2.1%
FCF / net profit	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capex / sales	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Solvency						
Net debt	4.4	13.6	17.9	17.9	16.5	15.2
Net Debt/EBITDA	9.5	2,728.6	-5.0	64.1	6.8	2.4
Dividend payout ratio	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest paid / avg. debt	2.4%	15.7%	19.7%	11.0%	11.0%	11.0%
Returns						
ROCE	1.9%	-3.4%	-19.7%	-1.8%	4.6%	12.2%
ROE	2.5%	-7.0%	-93.7%	-11.4%	1.0%	10.8%
Adjusted FCF yield	-21.0%	-23.6%	-54.9%	-0.1%	3.8%	3.8%
Dividend yield	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
DPS	0.0	0.0	0.0	0.0	0.0	0.0
EPS reported	0.03	-0.08	-0.53	-0.10	0.02	0.22
Average number of shares	12.4	12.4	12.4	15.4	15.4	15.4
Valuation ratios						
P/BV	2.8	1.9	1.0	1.5	0.9	0.7
EV/sales	0.8	0.7	1.5	1.2	0.9	0.6
EV/EBITDA	95.7	7,771.5	-6.9	136.6	15.1	5.6
EV/EBIT	137.6	-42.0	-4.3	-74.7	21.7	6.3





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Company	Disclosures
LION E-Mobility AG	2

Historical target price and rating chair	nges for LION E-Mobility AG	į			
Company	Date	Analyst	Rating	Target Price	Close
LION E-Mobility AG	04.04.2025	Christian Sandherr	Buy	EUR 3.20	EUR 1.44
	20.11.2024	Christian Sandherr	Buy	EUR 3.60	EUR 0.68
	09.07.2024	Christian Sandherr	Buy	EUR 7.00	EUR 1.40
	25.03.2024	Christian Sandherr	Buy	EUR 8.00	EUR 1.76
	04.03.2024	Christian Sandherr	Buy	EUR 10.50	EUR 1.91
	28.08.2023	Christian Sandherr	Buy	EUR 11.00	EUR 2.60





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