Others - Germany

Buy (old: Buy)



19.10.2023

EUR 5.50 (old: EUR 5.50)

Alleged Ratcliffe/United deal supports upside potential, chg.

Topic: In November 2022, **Manchester United** announced that the Glazer family, which owns 96% of voting rights in the club, is exploring options to sell their stake. Now, according to a Reuters article the **Glazers are set to accept a bid made by Ineos founder and Chairman Sir Jim Ratcliffe.** Ratcliffe would reportedly pay around \$ 1.6bn for a 25% stake in the club, valuing its equity at almost \$ 6.5bn. **The implied valuation of 8.4x EV/Sales '24e marks a significant upside to the current valuation** (4.3x EV/Sales '24e).

Positive x-read for BVB: In our view, this once more underpins the fact that the current valuation of only 0.9x EV/Sales '24e should be considered undemanding. Taking into account the historic discount compared to Manchester United of 80%, which should be considered justified due to United's much higher brand recognition as well as voting right restrictions for investors of BVB in connection with the 50+1 rule, as well as the offer by Sir Ratcliffe, this leaves us with an implied equity valuation of € 6.40 per share for BVB, hence supporting our DCF valuation.

A brief look at the sport: The team's performance this season can truly be described as a double-edged sword. On the one hand, the team is performing well in domestic competitions, as they advanced to the 2nd round of the cup and won 5 out of the first 7 league games, handing them 4th place while only being 2 points behind frontrunners Leverkusen. On the other hand, BVB was unlucky in their UCL draw, as they are facing PSG, Milan and Newcastle in the group stage. Having started with a loss and a draw it appears like a tough challenge to advance to the next round, in our view.

Importantly, based on the recent performance in the Bundesliga, we regard the club's chances for a Top-4 finish as high. This will be more important than ever this season, as **UEFA will introduce a new UCL format starting next season which will increase the overall TV money by 33%.**

As outlined above, valuation continues to look undemanding, also compared to peers like Juventus (2.0x EV/Sales) or Olympique Lyon (2.3x), two clubs that do not participate in an European competition this season and OL sitting second to last in Ligue 1.

BUY with an unchanged PT of € 5.50 based on DCF.

Y/E 30.06 (EUR m)	2020/21	2021/22	2022/23	2023/24e	2024/25e	2025/26e
Sales	334.2	351.6	418.2	431.0	477.2	513.1
Sales growth	-9.7%	5.2%	18.9%	3.0%	10.7%	7.5%
EBITDA	38.9	80.8	123.2	155.4	145.5	164.2
Net debt (if net cash=0)	76.2	6.6	67.5	34.6	17.3	3.4
FCF	-46.1	-16.1	-22.3	39.5	23.9	20.5
Net Debt/EBITDA	2.0	0.1	0.5	0.2	0.1	0.0
EPS pro forma	-0.66	-0.32	0.09	0.31	0.16	0.23
EBITDA margin	11.7%	23.0%	29.5%	36.1%	30.5%	32.0%
ROCE	-22.2%	-9.6%	5.2%	10.6%	6.8%	9.6%
EV/sales	2.1	1.2	1.1	1.0	0.9	0.8
EV/EBITDA	17.8	5.0	3.8	2.8	2.9	2.5
PER	-5.5	-11.4	41.8	11.8	23.0	15.5
Adjusted FCF yield	-10.4%	-7.6%	3.4%	8.3%	4.6%	6.9%

Source: Company data, NuWays, Close price as of 17.10.2023



Market data	
Share price (in €)	3.64
Market cap (in € m)	399.6
Number of shares (in m pcs)	110.4
Enterprise value (in € m)	434.2
Ø trading volume (6 months)	136,745

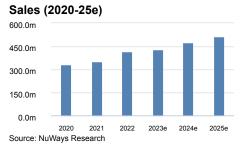
Identifier						
Bloomberg	BVB GR					
Reuters	BVB.DE					
WKN	549309					
ISIN	DE0005493092					

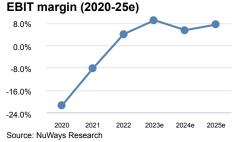
Key shareholders	
Evonik Industries AG	9.8%
Geske Bernd	9.4%
Ballspielverein Borussia 09 e.V. Dortmund	5.5%
SIGNAL IDUNA	5.4%
Free Float	69.9%

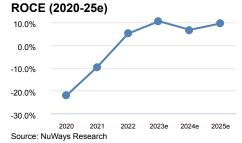
Estimates changes						
	2023/24e	2024/25e	2025/26e			
Sales	-6%	-3%	-3%			
EBIT	-8%	-3%	-3%			
EPS	-8%	-3%	-3%			

Comment on changes

Changes mainly reflect a more cautios stance on this years UCL performance.







Company description

Borussia Dortmund operates a professional football club with a strong brand power and reputation in both national and international football. The main revenues are generated from sponsorship, ticketing, transfers and merchandising.

Guidance

- Sales: ≥ € 435m
- EBITDA: € 89-94m
- EBT: € 1-6m

Update - 19.10.2023



Financials

Profit and loss (EUR m)	2020/21	2021/22	2022/23	2023/24e	2024/25e	2025/26e
Net sales	334.2	351.6	418.2	431.0	477.2	513.1
Sales growth	-9.7%	5.2%	18.9%	3.0%	10.7%	7.5%
ncrease/decrease in finished goods and work-in-process	0.0	0.0	0.0	0.0	0.0	0.0
otal sales	334.2	351.6	418.2	431.0	477.2	513.1
Other operating income	25.8	85.4	79.3	150.1	107.4	115.5
Naterial expenses	19.6	22.6	24.1	24.8	27.5	29.6
Personnel expenses	215.6	231.2	236.2	228.4	248.1	256.6
Other operating expenses	85.8	102.4	114.0	172.4	163.4	178.2
otal operating expenses	295.2	270.9	295.0	275.6	331.6	348.9
BITDA	38.9	80.8	123.2	155.4	145.5	164.2
Depreciation	14.6	14.4	14.0	15.3	15.7	16.
BITA	24.4	66.3	109.3	140.1	129.9	147.
mortisation of goodwill	0.0	0.0	0.0	0.0	0.0	0.0
mortisation of intangible assets	96.5	95.5	92.3	101.1	103.6	109.
npairment charges	0.0	0.0	0.0	0.0	0.0	0.0
BIT (inc revaluation net)	-72.1	-29.2	16.9	39.0	26.2	38.
nterest income	0.7	0.7	0.0	0.9	1.0	1.0
iterest expenses	1.7	4.9	6.1	2.2	2.4	2.0
vestment income	-0.1	0.0	0.0	0.0	0.0	0.0
inancial result	-1.1	-4.2	-6.1	-1.3	-1.4	-1.
ecurring pretax income from continuing operations	-73.2	-33.4	10.8	37.8	24.8	36.9
extraordinary income/loss	0.0	0.0	0.0	0.0	0.0	0.0
arnings before taxes	-73.2	-33.4	10.8	37.8	24.8	36.9
ncome tax expense	-0.3	1.7	1.2	3.8	7.4	11.
et income from continuing operations	-72.8	-35.1	9.6	34.0	17.4	25.9
ncome from discontinued operations (net of tax)	0.0	0.0	0.0	0.0	0.0	0.0
let income	-72.8	-35.1	9.6	34.0	17.4	25.9
Minority interest	0.0	0.0	0.0	0.0	0.0	0.0
let profit (reported)	-72.8	-35.1	9.6	34.0	17.4	25.9
verage number of shares	110.4	110.4	110.4	110.4	110.4	110.4
PS reported	-0.66	-0.32	0.09	0.31	0.16	0.23
Profit and loss (common size)	2020/21	2021/22	2022/23	2023/24e	2024/25e	2025/26
Net sales	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Sales growth	-9.7%	5.2%	18.9%	3.0%	10.7%	7.5%
ncrease/decrease in finished goods and work-in-process	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total sales	100.0%	100.0%	100 0%	100 0%	100.0%	100.0%

Profit and loss (common size)	2020/21	2021/22	2022/23	2023/24e	2024/25e	2025/26e
Net sales	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Sales growth	-9.7%	5.2%	18.9%	3.0%	10.7%	7.5%
Increase/decrease in finished goods and work-in-process	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total sales	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Other operating income	7.7%	24.3%	19.0%	34.8%	22.5%	22.5%
Material expenses	5.9%	6.4%	5.8%	5.8%	5.8%	5.8%
Personnel expenses	64.5%	65.8%	56.5%	53.0%	52.0%	50.0%
Other operating expenses	25.7%	29.1%	27.3%	40.0%	34.2%	34.7%
Total operating expenses	88.3%	77.0%	70.5%	63.9%	69.5%	68.0%
EBITDA	11.7%	23.0%	29.5%	36.1%	30.5%	32.0%
Depreciation	4.4%	4.1%	3.3%	3.5%	3.3%	3.2%
EBITA	7.3%	18.9%	26.1%	32.5%	27.2%	28.8%
Amortisation of goodwill	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Amortisation of intangible assets	28.9%	27.2%	22.1%	23.5%	21.7%	21.3%
Impairment charges	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
EBIT (inc revaluation net)	-21.6%	-8.3%	4.0%	9.1%	5.5%	7.5%
Interest income	0.2%	0.2%	0.0%	0.2%	0.2%	0.2%
Interest expenses	0.5%	1.4%	1.5%	0.5%	0.5%	0.5%
Investment income	-0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Financial result	neg.	neg.	neg.	neg.	neg.	neg.
Recurring pretax income from continuing operations	-21.9%	-9.5%	2.6%	8.8%	5.2%	7.2%
Extraordinary income/loss	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Earnings before taxes	-21.9%	-9.5%	2.6%	8.8%	5.2%	7.2%
Tax rate	0.5%	-5.1%	11.4%	10.0%	30.0%	30.0%
Net income from continuing operations	-21.8%	-10.0%	2.3%	7.9%	3.6%	5.0%
Income from discontinued operations (net of tax)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net income	-21.8%	-10.0%	2.3%	7.9%	3.6%	5.0%
Minority interest	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net profit (reported)	-21.8%	-10.0%	2.3%	7.9%	3.6%	5.0%

Source: Company data, NuWays

Update - 19.10.2023



Balance sheet (EUR m)	2020/21	2021/22	2022/23	2023/24e	2024/25e	2025/26e
Intangible assets	193.4	124.4	169.7	154.5	144.1	138.7
Property, plant and equipment	183.5	172.5	182.3	182.3	182.3	182.3
Financial assets	0.4	0.7	0.5	0.5	0.5	0.5
FIXED ASSETS	377.3	297.6	352.4	337.2	326.9	321.4
Inventories	6.8	4.4	5.4	5.6	6.2	6.7
Accounts receivable	40.3	105.4	125.5	118.1	117.7	112.5
Other assets and short-term financial assets	9.5	24.0	11.0	11.0	11.0	11.0
Liquid assets	1.7	10.6	4.5	37.4	54.6	68.6
Deferred taxes	0.0	0.0	0.0	0.0	0.0	0.0
Deferred charges and prepaid expenses	14.8	13.1	13.0	13.0	13.0	13.0
CURRENT ASSETS	73.2	157.5	159.4	185.1	202.5	211.7
TOTAL ASSETS	450.5	455.1	511.8	522.3	529.4	533.1
SHAREHOLDERS EQUITY	232.6	280.5	282.7	308.0	315.5	338.5
MINORITY INTEREST	0.0	0.0	0.0	0.0	0.0	0.0
Provisions for pensions and similar obligations	0.0	0.0	0.0	0.0	0.0	0.0
Other provisions and accrued liabilities	2.3	0.0	0.0	0.0	0.0	0.0
Short-term liabilities to banks	56.9	0.0	12.8	12.8	12.8	12.8
Accounts payable	101.4	98.5	132.9	118.1	117.7	98.4
Advance payments received on orders	0.0	0.0	0.0	0.0	0.0	0.0
Other liabilities (incl. from lease and rental contracts)	31.1	38.9	0.0	0.0	0.0	0.0
Deferred taxes	0.0	0.0	1.1	1.1	1.1	1.1
Deferred income	5.1	19.9	23.2	23.2	23.2	23.2
CURRENT LIABILITIES	132.5	137.4	132.9	118.1	117.7	98.4
TOTAL LIABILITIES AND SHAREHOLDERS EQUITY	450.5	455.1	511.8	522.3	529.4	533.1
Balance sheet (common size)	2020/21	2021/22	2022/23	2023/24e	2024/25e	2025/26e
Intangible assets	42.9%	27.3%	33.1%	29.6%	27.2%	26.0%
Property, plant and equipment	40.7%	37.9%	35.6%	34.9%	34.4%	34.2%
Financial assets	0.1%	0.2%	0.1%	0.1%	0.1%	0.1%
FIXED ASSETS	83.8%	65.4%	68.9%	64.6%	61.7%	60.3%
Inventories	1.5%	1.0%	1.1%	1.1%	1.2%	1.3%
Accounts receivable	9.0%	23.2%	24.5%	22.6%	22.2%	21.1%
Other assets and short-term financial assets	2.1%	5.3%	24.5 %	2.1%	2.1%	2.1%
Liquid assets	0.4%	2.3%	0.9%	7.2%	10.3%	12.9%
Deferred taxes	0.4%	0.0%	0.9%	0.0%	0.0%	0.0%
Deferred charges and prepaid expenses	3.3%	2.9%	2.5%	2.5%	2.5%	2.4%
CURRENT ASSETS	16.2%	34.6%	31.1%	35.4%	38.3%	39.7%
TOTAL ASSETS	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
TOTAL AGGLETO	100.0 /6	100.0 /0	100.0 /0	100.0 /0	100.0 /6	100.0 /6
SHAREHOLDERS EQUITY	51.6%	C4 C0/	55.2%	59.0%	59.6%	63.5%
	31.0%	61.6%	JJ.Z /0	39.0 /0		
MINORITY INTEREST	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
•						0.0% 0.0%
MINORITY INTEREST	0.0%	0.0%	0.0%	0.0%	0.0%	
MINORITY INTEREST Provisions for pensions and similar obligations	0.0% 0.0%	0.0% 0.0%	0.0% 0.0%	0.0% 0.0%	0.0% 0.0%	0.0%
MINORITY INTEREST Provisions for pensions and similar obligations Other provisions and accrued liabilities	0.0% 0.0% 0.5%	0.0% 0.0% 0.0%	0.0% 0.0% 0.0%	0.0% 0.0% 0.0%	0.0% 0.0% 0.0%	0.0% 0.0%
MINORITY INTEREST Provisions for pensions and similar obligations Other provisions and accrued liabilities Short-term liabilities to banks	0.0% 0.0% 0.5% 12.6%	0.0% 0.0% 0.0% 0.0%	0.0% 0.0% 0.0% 2.5%	0.0% 0.0% 0.0% 2.5%	0.0% 0.0% 0.0% 2.4%	0.0% 0.0% 2.4%
MINORITY INTEREST Provisions for pensions and similar obligations Other provisions and accrued liabilities Short-term liabilities to banks Accounts payable	0.0% 0.0% 0.5% 12.6% 22.5%	0.0% 0.0% 0.0% 0.0% 21.7%	0.0% 0.0% 0.0% 2.5% 26.0%	0.0% 0.0% 0.0% 2.5% 22.6%	0.0% 0.0% 0.0% 2.4% 22.2%	0.0% 0.0% 2.4% 18.5%
MINORITY INTEREST Provisions for pensions and similar obligations Other provisions and accrued liabilities Short-term liabilities to banks Accounts payable Advance payments received on orders	0.0% 0.0% 0.5% 12.6% 22.5% 0.0%	0.0% 0.0% 0.0% 0.0% 21.7% 0.0%	0.0% 0.0% 0.0% 2.5% 26.0% 0.0%	0.0% 0.0% 0.0% 2.5% 22.6% 0.0%	0.0% 0.0% 0.0% 2.4% 22.2% 0.0%	0.0% 0.0% 2.4% 18.5% 0.0%
MINORITY INTEREST Provisions for pensions and similar obligations Other provisions and accrued liabilities Short-term liabilities to banks Accounts payable Advance payments received on orders Other liabilities (incl. from lease and rental contracts)	0.0% 0.0% 0.5% 12.6% 22.5% 0.0% 6.9%	0.0% 0.0% 0.0% 0.0% 21.7% 0.0% 8.5%	0.0% 0.0% 0.0% 2.5% 26.0% 0.0%	0.0% 0.0% 0.0% 2.5% 22.6% 0.0%	0.0% 0.0% 0.0% 2.4% 22.2% 0.0% 0.0%	0.0% 0.0% 2.4% 18.5% 0.0% 0.0%
MINORITY INTEREST Provisions for pensions and similar obligations Other provisions and accrued liabilities Short-term liabilities to banks Accounts payable Advance payments received on orders Other liabilities (incl. from lease and rental contracts) Deferred taxes	0.0% 0.0% 0.5% 12.6% 22.5% 0.0% 6.9% 0.0%	0.0% 0.0% 0.0% 0.0% 21.7% 0.0% 8.5% 0.0%	0.0% 0.0% 0.0% 2.5% 26.0% 0.0% 0.0%	0.0% 0.0% 0.0% 2.5% 22.6% 0.0% 0.0%	0.0% 0.0% 0.0% 2.4% 22.2% 0.0% 0.0%	0.0% 0.0% 2.4% 18.5% 0.0% 0.0%

Source: Company data, NuWays

Update - 19.10.2023



Cash flow statement (EUR m)	2020/21	2021/22	2022/23	2023/24e	2024/25e	2025/26e
Net profit/loss	-72.8	-35.1	9.6	34.0	17.4	25.9
Depreciation of fixed assets (incl. leases)	14.6	14.4	14.0	15.3	15.7	16.5
Amortisation of goodwill & intangible assets	96.5	95.5	92.3	101.1	103.6	109.2
Others	0.0	0.0	n.a.	0.0	0.0	0.0
Cash flow from operating activities	-95.1	-74.9	-51.9	-61.6	-79.7	-88.7
Increase/decrease in inventory	-0.1	2.4	-1.0	-0.2	-0.6	-0.5
Increase/decrease in accounts receivable	8.9	-65.0	-20.1	7.4	0.4	5.2
Increase/decrease in accounts payable	-35.7	-2.8	34.3	-14.8	-0.4	-19.2
Increase/decrease in other working capital positions	0.0	0.0	0.0	0.0	0.0	0.0
Increase/decrease in working capital	-26.9	-65.5	13.2	-7.5	-0.6	-14.5
Cash flow from operating activities	15.9	35.1	54.4	54.8	39.6	37.1
CAPEX	91.7	81.1	147.9	101.2	108.9	120.3
Payments for acquisitions	0.0	0.0	0.0	0.0	0.0	0.0
Financial investments	0.0	0.2	0.0	0.0	0.0	0.0
Income from asset disposals	29.7	30.0	71.1	85.9	93.3	103.7
Cash flow from investing activities	-62.0	-51.4	-76.8	-15.3	-15.7	-16.5
Cash flow before financing	-46.1	-16.3	-22.3	32.9	17.3	13.9
Increase/decrease in debt position	52.5	-61.3	16.2	0.0	0.0	0.0
Purchase of own shares	0.0	0.0	0.0	0.0	0.0	0.0
Capital measures	0.0	86.5	0.0	0.0	0.0	0.0
Dividends paid	0.0	0.0	0.0	6.6	6.6	6.6
Others	0.0	0.0	n.a.	0.0	0.0	0.0
Effects of exchange rate changes on cash	0.0	0.0	0.0	0.0	0.0	0.0
Cash flow from financing activities	52.5	25.1	16.2	- 6.6	-6.6	- 6.6
Increase/decrease in liquid assets	6.4	8.8	-6.1	32.9	17.3	13.9
Liquid assets at end of period	1.7	10.6	-0.1 4.5	37.4	54.6	68.6
Liquid assets at end of period	1.7	10.0	4.5	31.4	34.0	00.0
Key ratios (EUR m)	2020/21	2021/22	2022/23	2023/24e	2024/25e	2025/26e
P&L growth analysis						
Sales growth	-9.7%	5.2%	18.9%	3.0%	10.7%	7.5%
EBITDA growth	-38.2%	107.3%	52.6%	26.1%	-6.4%	12.8%
EBIT growth	67.1%	-59.5%	-158.0%	130.9%	-32.8%	46.6%
EPS growth	38.1%	-51.8%	-127.2%	255.7%	-48.9%	48.9%
Efficiency						
Sales per employee	385.2	387.1	456.6	462.2	502.3	529.0
		88.9	134.5	166.7	153.2	169.3
EBITDA per employee	44.9	00.9	104.0	100.7	100.2	
EBITDA per employee No. employees (average)	44.9 868	908	916	932	950	970
EBITDA per employee No. employees (average) Balance sheet analysis						
No. employees (average)						
No. employees (average) Balance sheet analysis	868	908	916	932	950	970
No. employees (average) Balance sheet analysis Avg. working capital / sales	-20.2%	908	916	932	950	970 2.6%
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory)	-20.2% 49.1	908 -6.1% 79.6	916 1.1% 76.8	932 0.4% 76.8	950 1.2% 76.8	970 2.6% 76.8
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover	-20.2% 49.1 44.0	908 -6.1% 79.6 109.4	916 1.1% 76.8 109.5	932 0.4% 76.8 100.0	950 1.2% 76.8 90.0	970 2.6% 76.8 80.0
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover	-20.2% 49.1 44.0	908 -6.1% 79.6 109.4	916 1.1% 76.8 109.5	932 0.4% 76.8 100.0	950 1.2% 76.8 90.0	970 2.6% 76.8 80.0
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis	-20.2% 49.1 44.0 110.7	908 -6.1% 79.6 109.4 102.3	916 1.1% 76.8 109.5 116.0	932 0.4% 76.8 100.0 100.0	950 1.2% 76.8 90.0 90.0	970 2.6% 76.8 80.0 70.0
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow	-20.2% 49.1 44.0 110.7	908 -6.1% 79.6 109.4 102.3	916 1.1% 76.8 109.5 116.0	932 0.4% 76.8 100.0 100.0	950 1.2% 76.8 90.0 90.0	970 2.6% 76.8 80.0 70.0
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales	-20.2% 49.1 44.0 110.7 -46.1 -13.8%	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6%	916 1.1% 76.8 109.5 116.0 -22.3 -5.3%	932 0.4% 76.8 100.0 100.0 39.5 9.2%	950 1.2% 76.8 90.0 90.0 23.9 5.0%	970 2.6% 76.8 80.0 70.0 20.5 4.0%
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit	-20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3%	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9%	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg.	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3%	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5%	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4%
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales	-20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3%	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9%	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg.	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3%	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5%	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4%
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency	-20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a.	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a.	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a.	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a.	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a.	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a.
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt	-20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a.	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a.	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a.	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a.	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a.	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a.
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA	-20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a.	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a. 6.6 0.1	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a. 67.5 0.5	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a. 34.6 0.2	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a.	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a.
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio	-20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a. 76.2 2.0 0.0%	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a. 6.6 0.1 0.0%	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a. 67.5 0.5 69.4%	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a. 34.6 0.2 19.5%	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a. 17.3 0.1 38.1%	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a. 3.4 0.0 25.6%
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt	-20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a. 76.2 2.0 0.0%	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a. 6.6 0.1 0.0%	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a. 67.5 0.5 69.4%	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a. 34.6 0.2 19.5%	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a. 17.3 0.1 38.1%	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a. 3.4 0.0 25.6%
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns	-20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a. 76.2 2.0 0.0% 3.0%	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a. 6.6 0.1 0.0% 10.3%	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a. 67.5 0.5 69.4% 13.8%	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a. 34.6 0.2 19.5% 3.0%	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a. 17.3 0.1 38.1% 3.3%	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a. 3.4 0.0 25.6% 3.6%
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE	-20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a. 76.2 2.0 0.0% 3.0%	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a. 6.6 0.1 0.0% 10.3%	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a. 67.5 0.5 69.4% 13.8%	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a. 34.6 0.2 19.5% 3.0%	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a. 17.3 0.1 38.1% 3.3%	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a. 3.4 0.0 25.6% 3.6% 9.6%
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE ROE Adjusted FCF yield	868 -20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a. 76.2 2.0 0.0% 3.0% -22.2% -31.3%	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a. 6.6 0.1 0.0% 10.3% -9.6% -12.5%	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a. 67.5 0.5 69.4% 13.8% 5.2% 3.4% 3.4%	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a. 34.6 0.2 19.5% 3.0%	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a. 17.3 0.1 38.1% 3.3% 6.8% 5.5%	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a. 3.4 0.0 25.6% 3.6% 9.6% 7.6%
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE ROE	868 -20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a. 76.2 2.0 0.0% 3.0% -22.2% -31.3% -10.4%	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a. 6.6 0.1 0.0% 10.3% -9.6% -12.5% -7.6%	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a. 67.5 0.5 69.4% 13.8% 5.2% 3.4%	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a. 34.6 0.2 19.5% 3.0% 10.6% 11.0% 8.3%	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a. 17.3 0.1 38.1% 3.3% 6.8% 5.5% 4.6%	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a. 3.4 0.0 25.6% 3.6% 9.6% 7.6% 6.9%
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE ROE Adjusted FCF yield Dividend yield	868 -20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a. 76.2 2.0 0.0% 3.0% -22.2% -31.3% -10.4% 0.0% 0.0	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a. 6.6 0.1 0.0% 10.3% -9.6% -12.5% -7.6% 0.0% 0.0	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a. 67.5 0.5 69.4% 13.8% 5.2% 3.4% 3.4% 1.7% 0.1	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a. 34.6 0.2 19.5% 3.0% 10.6% 11.0% 8.3% 1.7% 0.1	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a. 17.3 0.1 38.1% 3.3% 6.8% 5.5% 4.6% 1.7%	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a. 3.4 0.0 25.6% 3.6% 9.6% 7.6% 6.9% 1.7% 0.1
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE ROE Adjusted FCF yield Dividend yield DPS EPS reported	868 -20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a. 76.2 2.0 0.0% 3.0% -22.2% -31.3% -10.4% 0.0% 0.0 -0.66	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a. 6.6 0.1 0.0% 10.3% -9.6% -12.5% -7.6% 0.0% 0.0 -0.32	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a. 67.5 0.5 69.4% 13.8% 5.2% 3.4% 3.4% 1.7% 0.1 0.09	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a. 34.6 0.2 19.5% 3.0% 10.6% 11.0% 8.3% 1.7%	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a. 17.3 0.1 38.1% 3.3% 6.8% 5.5% 4.6% 1.7% 0.1	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a. 3.4 0.0 25.6% 3.6% 9.6% 7.6% 6.9% 1.7% 0.1 0.23
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE ROE Adjusted FCF yield Dividend yield DPS	868 -20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a. 76.2 2.0 0.0% 3.0% -22.2% -31.3% -10.4% 0.0% 0.0	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a. 6.6 0.1 0.0% 10.3% -9.6% -12.5% -7.6% 0.0% 0.0	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a. 67.5 0.5 69.4% 13.8% 5.2% 3.4% 3.4% 1.7% 0.1	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a. 34.6 0.2 19.5% 3.0% 10.6% 11.0% 8.3% 1.7% 0.1 0.31	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a. 17.3 0.1 38.1% 3.3% 6.8% 5.5% 4.6% 1.7% 0.1 0.16	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a. 3.4 0.0 25.6% 3.6% 9.6% 7.6% 6.9% 1.7% 0.1
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE ROE Adjusted FCF yield Dividend yield DPS EPS reported Average number of shares	868 -20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a. 76.2 2.0 0.0% 3.0% -22.2% -31.3% -10.4% 0.0% 0.0 -0.66	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a. 6.6 0.1 0.0% 10.3% -9.6% -12.5% -7.6% 0.0% 0.0 -0.32	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a. 67.5 0.5 69.4% 13.8% 5.2% 3.4% 3.4% 1.7% 0.1 0.09	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a. 34.6 0.2 19.5% 3.0% 10.6% 11.0% 8.3% 1.7% 0.1 0.31	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a. 17.3 0.1 38.1% 3.3% 6.8% 5.5% 4.6% 1.7% 0.1 0.16	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a. 3.4 0.0 25.6% 3.6% 9.6% 7.6% 6.9% 1.7% 0.1 0.23
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE ROE Adjusted FCF yield Dividend yield DPS EPS reported Average number of shares Valuation ratios	868 -20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a. 76.2 2.0 0.0% 3.0% -22.2% -31.3% -10.4% 0.0% 0.0 -0.66 110.4	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a. 6.6 0.1 0.0% 10.3% -9.6% -7.6% 0.0% 0.0 -0.32 110.4	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a. 67.5 0.5 69.4% 13.8% 5.2% 3.4% 3.4% 1.7% 0.1 0.09 110.4	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a. 34.6 0.2 19.5% 3.0% 10.6% 11.0% 8.3% 1.7% 0.1 0.31 110.4	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a. 17.3 0.1 38.1% 3.3% 6.8% 5.5% 4.6% 1.7% 0.1 0.16 110.4	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a. 3.4 0.0 25.6% 3.6% 7.6% 6.9% 1.7% 0.1 0.23 110.4
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE ROE Adjusted FCF yield Dividend yield DPS EPS reported Average number of shares Valuation ratios P/BV	868 -20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a. 76.2 2.0 0.0% 3.0% -22.2% -31.3% -10.4% 0.0% 0.0 -0.66 110.4	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a. 6.6 0.1 0.0% 10.3% -9.6% -7.6% 0.0% 0.0 -0.32 110.4	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a. 67.5 0.5 69.4% 13.8% 5.2% 3.4% 3.4% 1.7% 0.1 0.09 110.4	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a. 34.6 0.2 19.5% 3.0% 10.6% 11.0% 8.3% 1.7% 0.1 0.31 110.4	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a. 17.3 0.1 38.1% 3.3% 6.8% 5.5% 4.6% 1.7% 0.1 0.16 110.4	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a. 3.4 0.0 25.6% 3.6% 9.6% 7.6% 6.9% 1.7% 0.1 0.23 110.4
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE ROE Adjusted FCF yield Dividend yield DPS EPS reported Average number of shares Valuation ratios P/BV EV/sales	868 -20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a. 76.2 2.0 0.0% 3.0% -22.2% -31.3% -10.4% 0.0% 0.0 -0.66 110.4	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a. 6.6 0.1 0.0% 10.3% -9.6% -7.6% 0.0% 0.0 -0.32 110.4	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a. 67.5 0.5 69.4% 13.8% 5.2% 3.4% 3.4% 1.7% 0.1 0.09 110.4	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a. 34.6 0.2 19.5% 3.0% 10.6% 11.0% 8.3% 1.7% 0.1 0.31 110.4	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a. 17.3 0.1 38.1% 3.3% 6.8% 5.5% 4.6% 1.7% 0.1 0.16 110.4	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a. 3.4 0.0 25.6% 3.6% 7.6% 6.9% 1.7% 0.1 0.23 110.4
No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE ROE Adjusted FCF yield Dividend yield DPS EPS reported Average number of shares Valuation ratios P/BV EV/sales EV/EBITDA	868 -20.2% 49.1 44.0 110.7 -46.1 -13.8% 63.3% n.a. 76.2 2.0 0.0% 3.0% -22.2% -31.3% -10.4% 0.0% 0.0 -0.66 110.4 1.7 2.1 17.8	908 -6.1% 79.6 109.4 102.3 -16.1 -4.6% 45.9% n.a. 6.6 0.1 0.0% 10.3% -9.6% -12.5% -7.6% 0.0% 0.0 -0.32 110.4 1.4 1.2 5.0	916 1.1% 76.8 109.5 116.0 -22.3 -5.3% neg. n.a. 67.5 0.5 69.4% 13.8% 5.2% 3.4% 3.4% 1.7% 0.1 0.09 110.4 1.4 1.1 3.8	932 0.4% 76.8 100.0 100.0 39.5 9.2% 116.3% n.a. 34.6 0.2 19.5% 3.0% 10.6% 11.0% 8.3% 1.7% 0.1 0.31 110.4 1.3 1.0 2.8	950 1.2% 76.8 90.0 90.0 23.9 5.0% 137.5% n.a. 17.3 0.1 38.1% 3.3% 6.8% 5.5% 4.6% 1.7% 0.1 0.16 110.4	970 2.6% 76.8 80.0 70.0 20.5 4.0% 79.4% n.a. 3.4 0.0 25.6% 3.6% 9.6% 7.6% 6.9% 1.7% 0.1 0.23 110.4

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Company	Disclosures
Borussia Dortmund GmbH & Co KGaA	2

Historical target price and rating changes for Borussia Dortmund GmbH & Co KGaA							
					•		
Company	Date	Analyst	Rating	Target Price	Close		
Borussia Dortmund GmbH & Co KGaA	02.12.2022	Sennewald, Philipp	Buy	EUR 5.20	EUR 3.58		

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According to Article 4(1) No. i of the delegated regulation 2016/958 supplementing regulation 596/2014 of the European Parliament, further information regarding investment recommendations of the last 12 months are published under:

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