## 1 Q24 Investor Presentation



Building Rewarding Relationships
February 27, 2024

## Safe Harbor Statement

"Safe Harbor" Statement under the Private Securities Litigation Reform Act of 1995: Statements in this Presentation relating to plans, strategies, economic performance and trends, projections of results of specific activities or investments and other statements that are not descriptions of historical facts may be forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking information is inherently subject to risks and uncertainties, and actual results could differ materially from those currently anticipated due to a number of factors, which include, but are not limited to, risk factors discussed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2022, and in other documents filed by the Company with the Securities and Exchange Commission from time to time. Forward-looking statements may be identified by terms such as "may", "will", "should", "could", "expects", "plans", "intends", "anticipates", "believes", "estimates", "predicts", "forecasts", "goals", "potential" or "continue" or similar terms or the negative of these terms. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. The Company has no obligation to update these forward-looking statements.

## Flushing Financial Snapshot (NASDAQ: FFIC)



## Key Messages

- Leading Community Bank in the Greater NYC Area
- Well Diversified and Low Risk Loan Portfolio with Sound Credit Quality
- Growing Asian Banking Niche
- Beneficiary of a Steepening Yield Curve and Fed Rate Cuts
- Executing on Action Plan to improve profitability


## Strong Asian Banking Market Focus

## Asian Communities - Total Loans $\$ 759 \mathrm{MM}$ and Deposits \$1.3B

## 19\% of Total Deposits

Multilingual Branch Staff Serves Diverse Customer Base in NYC Metro Area

Growth Aided by the Asian Advisory Board

Sponsorships of Cultural Activities Support New and Existing Opportunities

One Third of branches are in Asian markets

## Areas of Focus

> Increase Net Interest Margin and Reduce Volatilifiy

- Maintain Credit Discipline
- Preserve Strong Capital and Liquidity
- Bend the Expense Curve


## GAAP \& Core NIM Expand QoQ; Closing vs Satisfaction Yields Widen

Net Interest Income and NIM
(\$MM)


Closings vs Satisfaction Yields ${ }^{1}$


Closings Yield

- Satisfaction Yield
—Spread GAAP NIM FTE
$2.70 \% \quad 2.27 \% \quad 2.18 \% \quad 2.29 \%$


## Loans Repricing Higher



- Floating rate loans include any loans (including back-to-back swaps) tied to an index that reprices within 90 days; Including interest rate hedges of $\$ 500 \mathrm{MM}, \$ 1.7 \mathrm{~B}$ or $\sim 25 \%$ of the loan portfolio is effectively floating rate
- Through 2025, loans to reprice ~170-210 bps higher assuming index values as of December 31, 2023
- $\sim 18 \%$ of loans reprice ( $\sim 25 \%$ including all loan portfolio hedges) with every Fed move and an additional 10-15\% reprice annually


## Less NIM Volatility From Changes in Interest Rates

Percentage Change to Net Interest Income from Base Case Based on a 100 bps Shock in Rates


- Over the past year, we have largely moved to interest rate neutral to position the Company for any rate movements


## Low Risk Loan Portfolio



## 89\% Real Estate Based

■ Multifamily: 39.0\%

- Non Real Estate: 11.0\%
- Owner Occupied CRE: 10.0\%

■ One-to-four family - Mixed Use: 8.0\%

- General Commercial: 8.0\%
- CRE - Strip Mall: 6.0\%
- CRE - Shopping Center: 5.0\%

One-to-four family - Residential: 3.0\%
$\square$ CRE - Single Tenant: 2.0\%
■ Industrial: 2.0\%
■ Office - Multi Tenant: 2.0\%
Health Care/Medical Use: 1.0\%

- Commercial Special Use: 1.0\%

■ Construction: 1.0\%
■ Office - Single Tenant: 1.0\%

## Approach to Real Estate Lending: Low Leverage \& Shared Philosophy

- Since 1929, we have a long history of lending in metro New York City
- Historically, credit quality has outperformed the industry and peers
- From 2001-2023, median NCOs to average loans has been 4 bps compared to 52 bps for the industry
- Median noncurrent loans to total loans has been 37 bps compared to 130 bps for the industry over the same period
- The key to our success is shared client philosophy
- Our clients tend to have low leverage (average LTV is $<36 \%$ ) and strong cash flows (DCR is 1.8 x for multifamily and CRE ${ }^{1}$ )
- Multigenerational- our clients tend to build portfolio of properties; generally, buy and hold
- Borrowers are not transaction oriented - average real estate loan seasoning is over 8 years, which is generally passed the 5-year reset for multifamily and investor CRE loans
- We do not attract clients who are short term borrowers, who want funds on future cash flows, or who are aggressively trying to convert rent regulated units into market rents


## Multifamily Lending: Specialized Focus that Yields Minimal Losses



- $\$ 2.7$ billion loan portfolio; Average loan size is only $\$ 1.2$ million
- Strong sponsorship with weighted average equity of $56 \%$; Weighted average debt service coverage ratio is $1.8 x$
- $\sim 67 \%$ of the Multifamily loan portfolio contains rent regulated units ${ }^{1}$


## Multifamily: Conservative Underwriting Standards

| Portfolio Data Points |  |
| :--- | :---: |
| Portfolio Size: | $\$ 2.7$ billion |
| Average Loan Size: | $\$ 1.2$ million |
| Current Weighted Average Coupon: | $4.81 \%$ |
| Weighted Average LTV: | $44 \%$ |
| \% of Loans with LTV >75\% | $0 \%$ |
| Weighted Average DCR: | 1.8 x |
| NPLs/Loans | $0.18 \%$ |
| Annual NCOs since 2014 | $<5 \mathrm{bps}$ |
| 30-89 Day Delinquent/Loans | $0.18 \%$ |
| Criticized and Classified Loans/Loans | 26 bps |

## Underwriting Standards at Origination

- All loans underwritten with a 250-300 bps increase in rates at origination; especially when rates were low
- Debt coverage ratios (DCR) based on current rents; not projected cash flows
- Underwritten Net Operating Income (NOI) at origination includes forecasted increases in expenses and potential increase interest rates, which limits overall leverage
- Cap rates were underwritten to $5 \%$ + when rates were low
- Annual loan reviews performed; cash flows updated annually and a trend analysis on the portfolio is performed
- 30-year amortization
- Loans generally reset every 5 years (FHLB Advance rate + 225 bps)


## Multifamily: Manageable Repricing Risk

| Actual Repricing |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (\$000s) | At Origination |  | At Reprice Date |  |
|  | 2019 | Stressed | CAGR | 2023 |
| Purchase Price: | \$7,500 |  |  | \$7,500 |
| Loan Amount: | \$4,250 | \$3,824 |  | \$3,824 |
| LTV: | 56.7\% |  |  | 51.0\% |
| Rate: | 3.75\% | 5.75\% |  | 6.45\% |
| Annual Payment: | \$159 | \$301 |  | \$324 |
| Income: | 725 | 848 | 4\% | 848 |
| Expense: | 362 | 423 | 4\% | 423 |
| NOI: | \$363 | \$425 |  | \$425 |
| DCR: | 2.28 | 1.41 |  | 1.31 |
|  | NOI Sensitivity |  |  |  |
|  | CAGR | 2023 | CAGR | 2023 |
| Loan Balance: |  | \$3,824 |  | \$3,824 |
| Repricing Rate: |  | 6.45\% |  | 6.45\% |
| Annual Payment: |  | \$324 |  | \$324 |
| Income: | 4\% | 848 | 4\% | 848 |
| Expense: | 6\% | 458 | 8\% | 492 |
| NOI: |  | \$390 |  | \$356 |
| DCR: |  | 1.20 |  | 1.10 |

## Key Data Points

- During 2023, \$296 million of loans repriced ~196 bps higher to $6.61 \%$; all loans repriced to contractual rate
- All loans are current
- $\$ 0.8$ million is classified
- In 2024, \$310 million of Multifamily loans are forecasted to reprice 198 bps higher to a weighted average rate of $6.43 \%{ }^{1}$
- Example of a typical 2023 loan repricing:
- Income and expense increased at an approximate 4\% CAGR
- Rate resets to FHLB 5-yr advance + 225 bps
- NOI sensitivity provided for illustrative purposes only; actual expense CAGR has been 4\%


## Multifamily: DCR Risks Are Well Contained

| Debt Coverage Ratio Details |  |
| :--- | :---: |
| Multifamily weighted <br> average DCR | $1.8 x^{1}$ |
| Amount of loans with a <br> DCR of 1.0-1.2x | $\$ 117.5$ million $^{2}$ |

## Key Data Points

- Underwriting assumes higher rates at origination leading to strong DCRs
- Low amount of loans with DCRs less than 1.2 x and minimal amount below 1.0x
- Borrowers have significant equity positions in these loans, especially for those with DCRs less than 1.0 x
- Credit performance is favorable with no criticized, classified, or delinquent loans more than 30 days
- Only $\$ 28.4$ million of loans with a DCR $<1.2 x$ are due to reprice in 2024 with a weighted average coupon of $4.78 \%$
- $\$ 59.9$ million are fixed rate or due to reprice in 2028 or later


## Multifamily: Minimal Interest Only; High Quality Performance

## Interest Only Loan Details

| Total interest only loans | $\$ 262.8$ million |
| :--- | :---: |
| Weighted average LTV | $49.1 \%$ |
| Weighted average DCR | $2.6 x$ |
| Amount of loans with a <br> DCR <1.2x | $\$ 0^{1}$ |
| $30-89$ <br> Delinquent/Loans | $\$ 0$ |

Criticized and Classified
Loans/Loans
\$0

| Amount of loans to | - $\$ 137.2$ million |
| :--- | :--- |
| become fully amortizing in | •DCR of $3.5 \times$ current and |
| 2024 | $\sim 2.2 x$ when fully |
|  | amortized |

FFICFLUSHING ${ }^{1}$ Excludes $c 0$-ops

## Key Data Points

- Interest only loans are typically only offered to relationship customers who have a prior history with the Bank
- A client requests an interest only loan when cash flows early in the project are low and will increase after improvements occur
- Significant equity or multiple properties are offsetting factors
- Loans are generally interest only for 1-3 years and then become fully amortizing
- Underwritten based a fully amortizing basis
- Credit performance is stellar with no delinquencies greater than 30 days, no criticized, and no classified loans


## Multifamily: Rent Regulated Portfolio - Granular and Low Risk

| Portfolio Data Points |  |
| :--- | :---: |
| Portfolio Size: | $\$ 1.6$ billion |
| Average Loan Size: | $\$ 1.3$ million |
| Current Weighted Average Coupon: | $4.75 \%$ |
| Weighted Average LTV: | $48 \%$ |
| \% of Loans with LTV >75\% | $0 \%$ |
| Weighted Average DCR: | $1.9 x^{1}$ |
| Average Seasoning: | 7.2 years |
| $30-89$ Day Delinquent | $\$ 3.4$ million |
| Criticized and Classified Loans | $\$ 3.2$ million |
| Buildings that are 100\% rent regulated | $\$ 787$ million |
| Buildings that are 50-99\% rent regulated | $\$ 527$ million |
| Buildings that are <50\% rent regulated | $\$ 306$ million |

## Key Data Points

- New York City area has a shortage of affordable housing creating the need for rent regulated units; annual the Rent Guidelines Board establishes rental increases for these units
- Loans that contain rent regulated properties are about two thirds of the multifamily portfolio
- This portfolio is very granular with about half the portfolio in buildings that are $100 \%$ rent regulated and half with a mix of market rents
- Borrowers have over $50 \%$ equity in these properties
- With average seasoning over 7 years, these borrowers have experienced rate resets
- Credit performance is solid with low levels of delinquencies, criticized, and classified loans


## Office CRE - Most of the Loans Are Outside of Manhattan



- Total office portfolio of $\$ 257$ million; Average loan size is $\$ 3.3$ million
- Weighted average LTV of $50 \%$ and a weighted average debt service coverage ratio of 1.8 x
- No office loans are nonaccrual and about $26 \%$ of the portfolio will have upward rate adjustments through 2024 given today's interest rates
- Minimal exposure to Manhattan office buildings; over one third is medical


## Low Office Lending Concentration Versus Peers

## Office Loans as a Percent of Total Loans ${ }^{1}$

## Office Portfolio Mix

- $46 \%$ of the portfolio is multi tenant
- $37 \%$ is medical/health care
- $17 \%$ is single tenant

- Manhattan office buildings exposure is only $0.6 \%$ of net loans


## Retail CRE: Essential to Local Communities

Our Lending Looks More Like This
Generally, Not Like This


- \$0.9B portfolio with $42 \%$ located in Queens, Brooklyn, and the Bronx
- We tend to lend to shopping centers and strip malls versus larger malls
- Our average retail CRE loan is $\$ 2.4 \mathrm{MM}$ with average seasoning over 6 years
- Weighted average LTV ${ }^{1}$ of $53 \%$ with one loan of $\$ 0.9 \mathrm{MM}$ having an LTV over $75 \%$
- Weighted average debt service coverage ratio is $\sim 1.86 x^{2}$
- No delinquent loans and only $1 \%$ of this portfolio is on the watchlist
- Approximately $16 \%$ of this portfolio will mature or reprice in 2024


## Low Loan Losses and Noncurrent Loans



Weighted average debt service coverage ratios (DCR) for Multifamily and Investor CRE portfolios at $\sim 1.8 x^{2}$

- 200 bps shock increase in rates produces a weighted average DCR of $\sim 1.33 x^{3}$
$-10 \%$ increase in operating expense yields a weighted average DCR of $\sim 1.59 x^{3}$
- 200 bps shock increase in rates and $10 \%$ increase in operating expenses results in a weighted average DCR $\sim 1.19^{3}$
- In all scenarios, weighted average LTV is less than $50 \%^{3}$


## Continued Strong Capital

1.0\% YoY Book Value Per Share Growth

1.0\% YoY Increase in Tangible Book Value Per Share


## Preserving Strong Capital

# Increasing Liquidity and Low Uninsured and Uncollateralized Deposits 

Available Liquidity Increased YoY


Low Levels of Uninsured and Uncollateralized Deposits


Preserving Our Strong Liquidity

## Bending the Expense Curve

Focus on Improving the Expense to Average Asset Ratio


- Over the past 5 years, Core Expenses have increased at 5.8\% compounded annual growth rate
- In 2024, we expect to Core Expenses to increase at a low to mid single digit pace
- Controlling what we can control and looking to drive operating efficiencies


## Efficiencies to Improve through Cost Control and Increased Revenues

## Key Messages

- Leading Community Bank in the Greater NYC Area
- Well Diversified and Low Risk Loan Portfolio with Sound Credit Quality
- Growing Asian Banking Niche
- Beneficiary of a Steepening Yield Curve and Fed Rate Cuts
- Executing on Action Plan to improve profitability

Appendix


## Average Total Deposits Expand YoY; Pace of Deposit Costs Increase Slows



Average Noninterest Bearing Deposits
(\$MM)


- Average total deposits increased $3.1 \%$ YoY and $0.9 \%$ QoQ with QoQ growth in noninterest bearing, money market, and CDs
- Average noninterest bearing deposits are $12.7 \%$ of average total deposits, down from 14.7\% a year ago
- 4Q23 checking account openings down $6.6 \%$ YoY, but up 5.7\% for the year


## Well-Secured Multifamily and CRE Portfolios

## Multifamily Geography



- Average loan size: $\$ 1.2 \mathrm{MM}$
- Average monthly rent of $\$ 1,645 \mathrm{vs} \$ 3,082$ for the market
- Weighted average LTV ${ }^{2}$ is $44 \%$ with no loans having an LTV above $75 \%$
- Weighted average DCR is $\sim 1.8 x^{3}$
- Borrowers typically do not sell properties, but refinance to buy more properties
- ARMs adjust each 5 -year period with terms up to 30 years and comprise $82 \%$ of the porffolio; prepayment penalties are reset for each 5 -year period

Non-Owner Occupied CRE Geography


- Average loan size: $\$ 2.5 \mathrm{MM}$
- Weighted average LTV ${ }^{2}$ is $50 \%$ with $\$ 0.9 \mathrm{MM}$ of loans having an LTV above $75 \%$
- Weighted average DCR is $\sim 1.8 x^{3}$
- Require primary operating accounts
- ARMs adjust each 5 -year period with terms up to 30 years and comprise $86 \%$ of the portfolio


## Well-Diversified Commercial Business Portfolio



## Experienced Executive Leadership Team



Executive Compensation and Insider Stock Ownership $\left(5.8 \%{ }^{2}\right)$ Aligned with Shareholder Interests

## Annual Financial Highlights

|  | 2023 |  | 2022 |  | 2021 |  | 2020 |  | 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Results |  |  |  |  |  |  |  |  |  |  |  |  |
| EPS | \$0.96 |  | \$2.50 |  | \$2.59 |  | \$1.18 |  | \$1.44 |  | \$1.92 |  |
| ROAA | 0.34 | \% | 0.93 | \% | 1.00 | \% | 0.48 | \% | 0.59 | \% | 0.85 | \% |
| ROAE | 4.25 |  | 11.44 |  | 12.60 |  | 5.98 |  | 7.35 |  | 10.30 |  |
| NIM FTE | 2.24 |  | 3.11 |  | 3.24 |  | 2.85 |  | 2.47 |  | 2.70 |  |
| Core ${ }^{1}$ Results |  |  |  |  |  |  |  |  |  |  |  |  |
| EPS | \$0.83 |  | \$2.49 |  | \$2.81 |  | \$1.70 |  | \$1.65 |  | \$1.94 |  |
| ROAA | 0.29 | \% | 0.92 | \% | 1.09 | \% | 0.68 | \% | 0.68 | \% | 0.85 | \% |
| ROAE | 3.69 |  | 11.42 |  | 13.68 |  | 8.58 |  | 8.42 |  | 10.39 |  |
| NIM FTE | 2.21 |  | 3.07 |  | 3.17 |  | 2.87 |  | 2.49 |  | 2.72 |  |
| Credit Quality |  |  |  |  |  |  |  |  |  |  |  |  |
| NPAs/Loans \& REO | 0.67 | \% | 0.77 | \% | 0.23 | \% | 0.31 | \% | 0.24 | \% | 0.29 | \% |
| LLRs/Loans | 0.58 |  | 0.58 |  | 0.56 |  | 0.67 |  | 0.38 |  | 0.38 |  |
| LLR/NPLs | 159.55 |  | 124.89 |  | 248.66 |  | 214.27 |  | 164.05 |  | 128.87 |  |
| NCOs/Average Loans | 0.16 |  | 0.02 |  | 0.05 |  | 0.06 |  | 0.04 |  | - |  |
| Criticized \& Classifieds/Loans | 1.11 |  | 0.98 |  | 0.87 |  | 1.07 |  | 0.66 |  | 0.96 |  |
| Capital Ratios |  |  |  |  |  |  |  |  |  |  |  |  |
| CET1 | 10.25 | \% | 10.52 | \% | 10.86 | \% | 9.88 | \% | 10.95 | \% | 10.98 | \% |
| Tier 1 | 10.93 |  | 11.25 |  | 11.75 |  | 10.54 |  | 11.77 |  | 11.79 |  |
| Total Risk-based Capital | 14.34 |  | 14.69 |  | 14.32 |  | 12.63 |  | 13.62 |  | 13.72 |  |
| Leverage Ratio | 8.47 |  | 8.61 |  | 8.98 |  | 8.38 |  | 8.73 |  | 8.74 |  |
| TCE/TA | 7.64 |  | 7.82 |  | 8.22 |  | 7.52 |  | 8.05 |  | 7.83 |  |
| Balance Sheet |  |  |  |  |  |  |  |  |  |  |  |  |
| Book Value/Share | \$23.21 |  | \$22.97 |  | \$22.26 |  | \$20.11 |  | \$20.59 |  | \$19.64 |  |
| Tangible Book Value/Share | 22.54 |  | 22.31 |  | 21.61 |  | 19.45 |  | 20.02 |  | 19.07 |  |
| Dividends/Share | 0.88 |  | 0.88 |  | 0.84 |  | 0.84 |  | 0.84 |  | 0.80 |  |
| Average Assets (\$B) | 8.5 |  | 8.3 |  | 8.1 |  | 7.3 |  | 6.9 |  | 6.5 |  |
| Average Loans (\$B) | 6.8 |  | 6.7 |  | 6.6 |  | 6.0 |  | 5.6 |  | 5.3 |  |
| Average Deposits (\$B) | 6.9 |  | 6.5 |  | 6.4 |  | 5.2 |  | 5.0 |  | 4.7 |  |

# Over a 28 Year Track Record of Steady Growth 



## Environmental, Social, and Governance



## Reconciliation of GAAP Earnings and Core Earnings

## Non-cash Fair Value Adjustments to GAAP Earnings

The variance in GAAP and core earnings is partly driven by the impact of non-cash net gains and losses from fair value adjustments. These fair value adjustments relate primarily to borrowings carried at fair value under the fair value option.

Core Net Income, Core Diluted EPS, Core ROAE, Core ROAA, Pre-provision, Pre-tax Net Revenue, Core Net Interest Income FTE, Core Net Interest Margin FTE, Core Interest Income and Yield on Total Loans, Core Noninterest Income, Core Noninterest Expense and Tangible Book Value per common share are each non-GAAP measures used in this presentation. A reconciliation to the most directly comparable GAAP financial measures appears below in tabular form. The Company believes that these measures are useful for both investors and management to understand the effects of certain interest and noninterest items and provide an alternative view of the Company's performance over time and in comparison, to the Company's competitors. These measures should not be viewed as a substitute for net income. The Company believes that tangible book value per common share is useful for both investors and management as this measure is commonly used by financial institutions, regulators and investors to measure the capital adequacy of financial institutions. The Company believes this measure facilitates comparison of the quality and composition of the Company's capital over time and in comparison, to its competitors. This measure should not be viewed as a substitute for total shareholders' equity.

These non-GAAP measures have inherent limitations, are not required to be uniformly applied and are not audited. They should not be considered in isolation or as a substitute for analysis of results reported under GAAP. These non-GAAP measures may not be comparable to similarly titled measures reported by other companies.

## Reconciliation of GAAP Earnings and Core Earnings - Years

(Dollars In thousands, except per share data)

GAAP income (loss) before income taxes
Day 1, Provision for Credit Losses - Empire transaction
Net (gain) loss from fair value adjustments
Net (gain) loss on sale of securities
Life insurance proceeds
Net gain on sale or disposition of assets
Net (gain) loss from fair value adjustments on qualifying hedges
Accelerated employee benefits upon Officer's death
Prepayment penalty on borrowings
Net amortization of purchase accounting adjustments
Miscellaneous/Merger expense
Core income before taxes
Provision for core income taxes
Core net income

GAAP diluted earnings (loss) per common share
Day 1, Provision for Credit Losses - Empire transaction, net of tax
Net (gain) loss from fair value adjustments, net of tax
Net (gain) loss on sale of securities, net of tax
Life insurance proceeds
Net gain on sale or disposition of assets, net of tax
Net (gain) loss from fair value adjustments on qualifying hedges, net of tax
Accelerated employee benefits upon Officer's death, net of tax
Prepayment penalty on borrowings, net of tax
Net amortization of purchase accounting adjustments, net of tax
Miscellaneous/Merger expense, net of tax
NYS tax change

Core diluted earnings per common share ${ }^{(1)}$

Core net income, as calculated above
Average assets
Average equity
Core return on average assets ${ }^{(2)}$
Core return on average equity ${ }^{(2)}$
Years Ended

| $\begin{gathered} \hline \text { December 31, } \\ 2023 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2022 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2021 \\ \hline \end{gathered}$ |  |  | $\begin{gathered} \hline \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  |  | $\begin{gathered} \hline \text { December 31, } \\ 2019 \end{gathered}$ |  |  | $\begin{gathered} \hline \text { December 31, } \\ 2018 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 39,833 | \$ | 104,852 | \$ | 109,278 |  | \$ | 45,182 |  | \$ | 53,331 |  | \$ | 65,485 |
|  | - |  | - |  | - |  |  | 1,818 |  |  | - |  |  | - |
|  | $(2,573)$ |  | $(5,728)$ |  | 12,995 |  |  | 2,142 |  |  | 5,353 |  |  | 4,122 |
|  | - |  | 10,948 |  | (113) |  |  | 701 |  |  | 15 |  |  | 1,920 |
|  | $(1,281)$ |  | $(1,822)$ |  | - |  |  | (659) |  |  | (462) |  |  | $(2,998)$ |
|  | - |  | (104) |  | (621) |  |  | - |  |  | (770) |  |  | $(1,141)$ |
|  | (371) |  | (775) |  | $(2,079)$ |  |  | 1,185 |  |  | 1,678 |  |  | - |
|  | - |  | - |  | - |  |  | - |  |  | 455 |  |  | 149 |
|  | - |  | - |  | - |  |  | 7,834 |  |  | - |  |  | - |
|  | $(1,007)$ |  | $(2,030)$ |  | $(2,489)$ |  |  | 80 |  |  | - |  |  | - |
|  | 526 |  | - |  | 2,562 |  |  | 6,894 |  |  | 1,590 |  |  | - |
|  | 35,127 |  | 105,341 |  | 119,533 |  |  | 65,177 |  |  | 61,190 |  |  | 67,537 |
|  | 10,209 |  | 28,502 |  | 30,769 |  |  | 15,428 |  |  | 13,957 |  |  | 11,960 |
| \$ | 24,918 | \$ | 76,839 | \$ | 88,764 |  | \$ | 49,749 |  | \$ | 47,233 |  | \$ | 55,577 |
| \$ | 0.96 | \$ | 2.50 | \$ | 2.59 |  | \$ | 1.18 |  | \$ | 1.44 |  | \$ | 1.92 |
|  | - |  | - |  | - |  |  | 0.05 |  |  | - |  |  | - |
|  | (0.06) |  | (0.14) |  | 0.31 |  |  | 0.06 |  |  | 0.14 |  |  | 0.10 |
|  | - |  | 0.26 |  | - |  |  | 0.02 |  |  | - |  |  | 0.05 |
|  | (0.04) |  | (0.06) |  | - |  |  | (0.02) |  |  | (0.02) |  |  | (0.10) |
|  | - |  | - |  | (0.01) |  |  | - |  |  | (0.02) |  |  | (0.03) |
|  | (0.01) |  | (0.02) |  | (0.05) |  |  | 0.03 |  |  | 0.05 |  |  | - |
|  | - |  | - |  | - |  |  | - |  |  | 0.01 |  |  | - |
|  | - |  | - |  | - |  |  | 0.20 |  |  | - |  |  | - |
|  | (0.02) |  | (0.05) |  | (0.06) |  |  | - |  |  | - |  |  | - |
|  | 0.01 |  | - |  | 0.06 |  |  | 0.18 |  |  | 0.04 |  |  | - |
|  | - |  | - |  | (0.02) |  |  | - |  |  | - |  |  | - |
| \$ | 0.83 | \$ | 2.49 | \$ | 2.81 |  | \$ | 1.70 |  | \$ | 1.65 |  | \$ | 1.94 |
| \$ | 24,918 | \$ | 76,839 | \$ | 88,764 |  | \$ | 49,749 |  | \$ | 47,233 |  | \$ | 55,577 |
|  | 8,501,564 |  | 8,307,137 |  | 8,143,372 |  |  | 7,276,022 |  |  | 6,947,881 |  |  | 6,504,598 |
|  | 675,151 |  | 672,742 |  | 648,946 |  |  | 580,067 |  |  | 561,289 |  |  | 534,735 |
|  | 0.29 |  | 0.92 \% |  | 1.09 | \% |  | 0.68 | \% |  | 0.68 | \% |  | 0.85 |
|  | 3.69 |  | $11.42 \%$ |  | 13.68 | \% |  | 8.58 | \% |  | 8.42 | \% |  | 10.39 |

## Reconciliation of GAAP Revenue and Pre-Provision Pre-Tax Net Revenue - Years

| (Dollars In thousands) | $\begin{gathered} \hline \text { December 31, } \\ 2023 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2022 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2021 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2018 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GAAP Net interest income | \$ | 179,152 | \$ | 243,616 | \$ | 247,969 | \$ | 195,199 | \$ | 161,940 | \$ | 167,406 |
| Net (gain) loss from fair value adjustments on qualifying hedges |  | (371) |  | (775) |  | $(2,079)$ |  | 1,185 |  | 1,678 |  | - |
| Net amortization of purchase accounting adjustments |  | $(1,454)$ |  | $(2,542)$ |  | $(3,049)$ |  | (11) |  | - |  | - |
| Core Net interest income | \$ | 177,327 | \$ | 240,299 | \$ | 242,841 | \$ | 196,373 | \$ | 163,618 | \$ | 167,406 |
| GAAP Noninterest income | \$ | 22,588 | \$ | 10,009 | \$ | 3,687 | \$ | 11,043 | \$ | 9,471 | \$ | 10,337 |
| adjustments |  | $(2,573)$ |  | $(5,728)$ |  | 12,995 |  | 2,142 |  | 5,353 |  | 4,122 |
| Net (gain) loss on sale of securities |  | - |  | 10,948 |  | (113) |  | 701 |  | 15 |  | 1,920 |
| Life insurance proceeds |  | $(1,281)$ |  | $(1,822)$ |  | - |  | (659) |  | (462) |  | $(2,998)$ |
| Net gain on disposition of assets |  | - |  | (104) |  | (621) |  | - |  | (770) |  | $(1,141)$ |
| Core Noninterest income | \$ | 18,734 | \$ | 13,303 | \$ | 15,948 | \$ | 13,227 | \$ | 13,607 | \$ | 12,240 |
| GAAP Noninterest expense | \$ | 151,389 | \$ | 143,692 | \$ | 147,322 | \$ | 137,931 | \$ | 115,269 | \$ | 111,683 |
| Prepayment penalty on borrowings |  | - |  | - |  | - |  | $(7,834)$ |  | - |  | - |
| Accelerated employee benefits upon |  |  |  |  |  |  |  |  |  |  |  |  |
| Officer's death |  | - |  | - |  | - |  | - |  | (455) |  | (149) |
| Net amortization of purchase accounting adjustments |  | (447) |  | (512) |  | (560) |  | (91) |  | - |  | - |
| Miscellaneous/Merger expense |  | (526) |  | - |  | $(2,562)$ |  | $(6,894)$ |  | $(1,590)$ |  | - |
| Core Noninterest expense | \$ | 150,416 | \$ | 143,180 | \$ | 144,200 | \$ | 123,112 | \$ | 113,224 | \$ | 111,534 |
| GAAP: |  |  |  |  |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 179,152 | \$ | 243,616 | \$ | 247,969 | \$ | 195,199 | \$ | 161,940 | \$ | 167,406 |
| Noninterest income |  | 22,588 |  | 10,009 |  | 3,687 |  | 11,043 |  | 9,471 |  | 10,337 |
| Noninterest expense |  | $(151,389)$ |  | $(143,692)$ |  | $(147,322)$ |  | $(137,931)$ |  | $(115,269)$ |  | $(111,683)$ |
| Pre-provision pre-tax net revenue | \$ | 50,351 | \$ | 109,933 | \$ | 104,334 | \$ | 68,311 | \$ | 56,142 | \$ | 66,060 |
| Core: |  |  |  |  |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 177,327 | \$ | 240,299 | \$ | 242,841 | \$ | 196,373 | \$ | 163,618 | \$ | 167,406 |
| Noninterest income |  | 18,734 |  | 13,303 |  | 15,948 |  | 13,227 |  | 13,607 |  | 12,240 |
| Noninterest expense |  | $(150,416)$ |  | $(143,180)$ |  | $(144,200)$ |  | $(123,112)$ |  | $(113,224)$ |  | $(111,534)$ |
| Pre-provision pre-tax net revenue | \$ | 45,645 | \$ | 110,422 | \$ | 114,589 | \$ | 86,488 | \$ | 64,001 | \$ | 68,112 |
| Efficiency Ratio |  | 76.7 |  | 56.5 |  | 55.7 |  | 58.7 |  | 63.9 |  | 62.1 |

## Reconciliation of GAAP and Core Net Interest Income and NIM - Years

(Dollars In thousands)
GAAP net interest income
Net (gain) loss from fair value adjustments on qualifying hedges
Net amortization of purchase accounting adjustments

Tax equivalent adjustment
Core net interest income FTE

Total average interest-earning assets ${ }^{(1)}$
Core net interest margin FTE

GAAP interest income on total loans, net
Net (gain) loss from fair value adjustments on qualifying hedges
Net amortization of purchase accounting adjustments

Core interest income on total loans, net

Average total loans, net ${ }^{(1)}$
Core yield on total loans

| Years Ended |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| December 31,$2023$ |  | December 31,$2022$ |  | December 31,$2021$ |  | December 31,$2020$ |  | December 31,$2019$ |  | December 31, <br> 2018 |  |
| \$ | 179,152 | \$ | 243,616 | \$ | 247,969 | \$ | 195,199 | \$ | 161,940 | \$ | 167,406 |
|  | (371) |  | (775) |  | $(2,079)$ |  | 1,185 |  | 1,678 |  | - |
|  | $(1,454)$ |  | $(2,542)$ |  | $(3,049)$ |  | (11) |  | - |  | - |
|  | 404 |  | 461 |  | 450 |  | 508 |  | 542 |  | 895 |
| \$ | 177,731 | \$ | 240,760 | \$ | 243,291 | \$ | 196,881 | \$ | 164,160 | \$ | 168,301 |
| \$ | 8,027,898 | \$ | 7,841,407 | \$ | 7,681,441 | \$ | 6,863,219 | \$ | 6,582,473 | \$ | 6,194,248 |
|  | 2.21 |  | 3.07 |  | 3.17 | \% | 2.87 | \% | 2.49 | \% | 2.72 \% |
| \$ | 355,348 | \$ | 293,287 | \$ | 274,331 | \$ | 248,153 | \$ | 251,744 | \$ | 232,719 |
|  | (345) |  | (775) |  | $(2,079)$ |  | 1,185 |  | 1,678 |  | - |
|  | $(1,503)$ |  | $(2,628)$ |  | $(3,013)$ |  | (356) |  | - |  | - |
| \$ | 353,500 | \$ | 289,884 | \$ | 269,239 | \$ | 248,982 | \$ | 253,422 | \$ | 232,719 |
| \$ | 6,850,124 | \$ | 6,748,165 | \$ | 6,653,980 | \$ | 6,006,931 | \$ | 5,621,033 | \$ | 5,316,968 |
|  | 5.16 |  | 4.30 |  | 4.05 | \% | 4.14 | \% | 4.51 | \% | 4.38 \% |

# Calculation of Tangible Stockholders' Common Equity to Tangible Assets - Years 

| (Dollars in thousands) | $\begin{gathered} \text { December 31, } \\ 2023 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2022 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2021 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2018 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Equity | \$ | 669,837 | \$ | 677,157 | \$ | 679,628 | \$ | 618,997 | \$ | 579,672 | , | 549,464 |
| Less: |  |  |  |  |  |  |  |  |  |  |  |  |
| Goodwill |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(16,127)$ |  | $(16,127)$ |
| Core deposit intangibles |  | $(1,537)$ |  | $(2,017)$ |  | $(2,562)$ |  | $(3,172)$ |  | - |  | - |
| Intangible deferred tax liabilities |  | - |  | - |  | 328 |  | 287 |  | 292 |  | 290 |
| Tangible Stockholders' Common Equity | \$ | 650,664 | \$ | 657,504 | \$ | 659,758 | \$ | 598,476 | \$ | 563,837 | \$ | 533,627 |
| Total Assets | \$ | 8,537,236 | \$ | 8,422,946 | \$ | 8,045,911 | \$ | 7,976,394 | \$ | 7,017,776 | \$ | 6,834,176 |
| Less: |  |  |  |  |  |  |  |  |  |  |  |  |
| Goodwill |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(16,127)$ |  | $(16,127)$ |
| Core deposit intangibles |  | $(1,537)$ |  | $(2,017)$ |  | $(2,562)$ |  | $(3,172)$ |  | - |  | - |
| Intangible deferred tax liabilities |  | - |  | - |  | 328 |  | 287 |  | 292 |  | 290 |
| T angible Assets | \$ | 8,518,063 | \$ | 8,403,293 | \$ | 8,026,041 | \$ | 7,955,873 | \$ | 7,001,941 | \$ | 6,818,339 |
| Tangible Stockholders' Common Equity to |  |  |  |  |  |  |  |  |  |  |  |  |
| Tangible Assets |  | 7.64 |  | 7.82 |  | 8.22 |  | 7.52 |  | 8.05 |  | 7.83 |

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