

#### Safe Harbor Statement

This presentation contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, that are based on current expectations, estimates and projections about the Company's and the Bank's industry, and management's beliefs and assumptions. Words such as anticipates, expects, intends, plans, believes, estimates and variations of such words and expressions are intended to identify forward-looking statements. Such statements are not a guarantee of future performance and are subject to certain risks, uncertainties and assumptions that are difficult to forecast. Therefore, actual results may differ materially from those expressed or forecast in such forward-looking statements. The Company and Bank undertake no obligation to update publicly any forward-looking statements, whether as a result of new information or otherwise.

There are risks, uncertainties and other factors that could cause the actual results of the Company to differ materially from the results expressed or implied by such forward-looking statements. Information on factors that could affect the Company's business and results is discussed in the Company's periodic reports filed with the Securities and Exchange Commission. Forward looking statements speak only as of the date they are made. The Company undertakes no obligation to publicly update or revise forward looking information, whether as a result of new, updated information, future events or otherwise.

#### Agenda

- Call to Order Kevin M. Sanvidge, Chairman
- Introduction of Officers, Directors and Director Nominees
- Secretary's Report
- Presentation of Proposals
- Executive Management Report to Shareholders
- Vote Report
- Adjournment



#### **Board of Directors**

	Director Since
Tracy S. Bennett	2010
Sharon E. Brautigam, Vice Chairperson of the Board, Nominating and Governance Committee Chairperson	2004
Michelle M. DeBergalis	2022
John P. McGrath, Asset and Liability Management Committee Chairman	2019
John ("Jack") L. Mehltretter	2016
Ronald J. Passafaro, Compensation Committee Chairman	2019
Daniel P. Reininga, President and Chief Executive Officer and Loan Committee Chairman	1994
Kevin M. Sanvidge, Chairman of the Board	2012
Nancy L. Yocum, Audit/Risk Committee Chairperson	1995

#### **Senior Management Team**

	Employee Since
Susan C. Ballard, EVP Retail, Sales and Marketing	2020
Janinne Fiegl Dugan, VP Human Resource Officer	1993
Rachel A. Foley, Chief Financial Officer and Treasurer	1999
Nicole May, Compliance and CRA Officer	1996
Sonia N. Ortolano, VP Information Technology	1998
Mark J. Peters, Internal Auditor and Enterprise Risk Manager	2016
Daniel P. Reininga, President and Chief Executive Officer	2010
Steven Schiavone, Controller and Principal Accounting Officer	2008
Beverly J. Sutton, VP Retail Banking Operations	1993
Jeffrey M. Werdein, EVP Commercial Division	2014

#### **Business of Annual Shareholders Meeting**

#### 1. Election of Directors:

Elect three Class Two directors to serve until the 2025 annual meeting and one Class Three director to serve until the 2023 annual meeting. Catharine M. Young resigned from the Board of Directors, effective May 12, 2022, and is therefore not standing for election:

#### **Class Two Directors**

- Tracy S. Bennett
- Sharon E. Brautigam
- Kevin M. Sanvidge

#### **Class Three Director**

Michelle M. DeBergalis

#### Business of Annual Shareholders Meeting, cont.

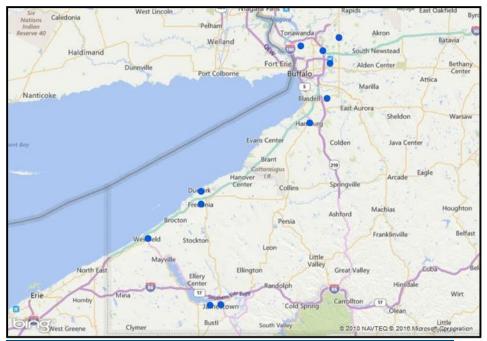
- 2. <u>Say on Pay Proposal:</u> A non-binding "say on pay" proposal to approve the compensation of our named executive officers.
- 3. <u>Appointment of Independent Registered Public Accounting Firm:</u> Ratify the appointment of Baker Tilly US, LLP as the Company's independent registered public accounting firm for the year ending December 31, 2022.
- **4.** Other Business: Any other business properly brought before the shareholders at the meeting, and any adjournment or postponement thereof.

#### **Executive Management Presentation**

Daniel P. Reininga,
President and Chief Executive Officer



#### An Overview of Lake Shore



					Projected	Median	Projected
			Company	Deposit	Population	HH	HH Income
			Deposits	Market	Change	Income	Change
			in Market	Share	2022-2027	2022	2022-2027
County	Rank	Branches	(\$000)	(%)	(%)	(\$)	(%)
Chautauqua	5	5	316,909	14.54	3.25	54,667	12.55
Erie	10	6	274,855	0.41	5.32	66,160	10.14

Total	11	591,764			
New York Franchise			4.21	59,999	11.43
State of New York			4.93	80,148	12.64
National			3.21	72,465	12.10
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- Lake Shore Savings Bank is a federally chartered, communityoriented financial institution headquartered in Dunkirk, New York, with a longstanding history of community banking since 1891
- Current focus on organic growth of loan portfolio primarily through commercial real estate and commercial business loans
  - Since going public, net loans have increased from \$205.3 million on June 30, 2006 to \$550.3 million as of March 31, 2022
- Operates 11 full-service branch locations in two counties within Western New York
- Lake Shore ranks 5<sup>th</sup> in deposit market share in Chautauqua County with 5 branches; ranks 10<sup>th</sup> in Erie County with 6 branches
- Converted to MHC structure on April 4, 2006, raising \$29.8 million in gross proceeds and trades on NASDAQ under the symbol LSBK

### Positioned for Growth-Financial Highlights

Dollars in Thousands (except per share amounts)	FY 2021	FY 2020	YoY Change
Assets	\$713,739	\$686,200	4.0%
Net Loans	\$517,206	\$524,143	(1.3%)
Deposits	\$593,184	\$560,259	5.9%
Net Income	\$6,187	\$4,558	35.7%
Basic Earnings Per Share	\$1.05	\$0.77	36.4%
Book Value Per Share	\$15.45	\$14.75	4.7%
Dividend Yield*	3.76%	4.00%	(6.0%)
ROAA	0.88%	0.69%	27.5%
Efficiency Ratio	67.73%	69.43%	(2.4%)
Non-Performing Assets	\$9,757	\$3,161	208.7%

Dollars in Thousands (except per share amounts)	2022 FQ1	2021 FQ1	QoQ Change
Assets	\$707,452	\$705,745	0.2%
Net Loans	\$550,286	\$538,184	2.2%
Deposits	\$592,820	\$582,560	1.8%
Net Income	\$1,061	\$1,688	(37.1%)
Basic Earnings Per Share	\$0.18	\$0.29	(37.9%)
Book Value Per Share	\$14.45	\$14.82	(2.5%)
Dividend Yield*	4.28%	3.47%	23.3%
ROAA	0.60%	0.98%	(38.8%)
Efficiency Ratio	73.10%	64.91%	12.6%
Non-Performing Assets	\$9,678	\$2,995	223.1%

### Financial Highlights, cont.

Stockholder Information (NASDAQ: LSBK)							
Dividends		Market Information					
Dividend Yield	4.57%	Total Market Cap (mm)	\$80.2				
Ownership		Minority Market Cap (mm)	\$29.2				
Mutual Holding Company	63.6%	Book Value Per Share	\$14.45				
Institutional	6.8%	Price / Tangible Book	97%				
Insider*	8.3%	Price / FC Tangible Book **	62%				
		Price / MRQ EPS	19.5x				

Ownership information based on Proxy Statement and S&P Global, Inc. as of 3/31/2022. Market Information and Dividends as of 4/29/2022. \*Includes 3.12% of the shares of common stock outstanding owned by the ESOP.

<sup>\*\*</sup> Price/Fully Converted Tangible Book

### **Envisioning a Bright Banking Future**

- Commercial Business Overview
- Retail Business Overview
- Core Conversion
- Security Enhancements

### **Envisioning a Bright Banking Future**

**Commercial Business Overview:** 

Outstanding Success of the Commercial Team:

- Helping our Commercial Customers navigate through difficult times
- Paycheck Protection Program Round 2
  - Originated \$11.4 million in 2021 for borrowers in our local market areas
  - Total PPP Loans Originated in 2020 and 2021
    - \$38.3 million
    - 285 borrowers

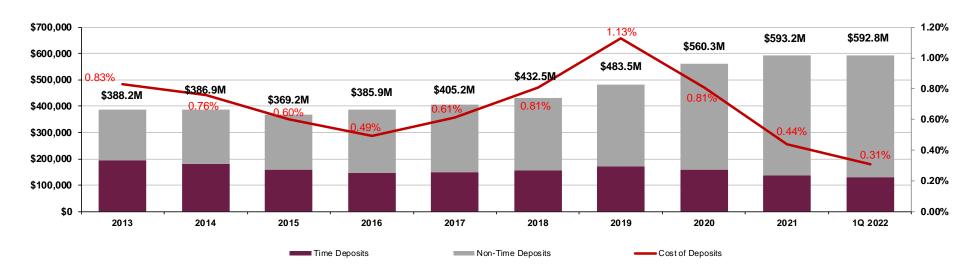
### **Envisioning a Bright Banking Future**

Retail Business Overview

- Record breaking year in Loan volume
  - Total Residential Loan Refinances \$23.7 million
  - Total Residential Loan Purchases \$26.4 million
  - Total Home Equity Loan Originations \$20.5 million

### Positioned for Growth - Deposits

- Our focus has been on reducing our cost of funds by concentrating our efforts on growing core deposits (which
  include checking, savings and money market accounts and exclude time deposits).
- Core Deposits increased 135.6% since December 31, 2013 and were 77.8% of total deposits as of March 31, 2022.



### **Envisioning a Bright Banking Future**

Core Conversion and Security Enhancements

- Smooth Transition
- Efficiencies
- Enhanced Banking Features as we continue to meet the digital banking needs of our customers
- Transition to enhanced security profile in the second quarter of 2022

#### **Putting People First**











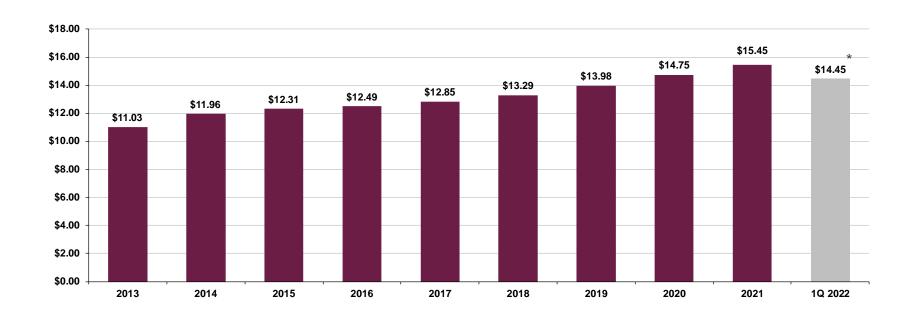
### **Creating Shareholder Value**

- High capital ratios enable organic growth without diluting shareholder value
- Balanced approach to dividends and buybacks
- Elected the Community Bank Leverage Ratio effective January 1, 2020

	2013	2014	2015	2016	2017	2018	2019	2020	2021	3/31/2022
Tier 1/Community Bank Leverage Ratio	12.8%	13.2%	14.3%	14.7%	14.4%	14.0%	13.0%	11.8%	11.9%	12.1%
Equity/Total Assets	13.5%	14.7%	15.6%	15.5%	15.1%	14.6%	13.6%	12.5%	12.3%	11.7%
Dividends Per Share	\$0.28	\$0.28	\$0.28	\$0.28	\$0.32	\$0.40	\$0.48	\$0.49	\$0.54	\$0.64
Common Shares Outstanding	5,915,835	5,990,042	6,003,416	6,088,674	6,098,323	6,004,664	5,924,339	5,823,786	5,692,410	5,719,542

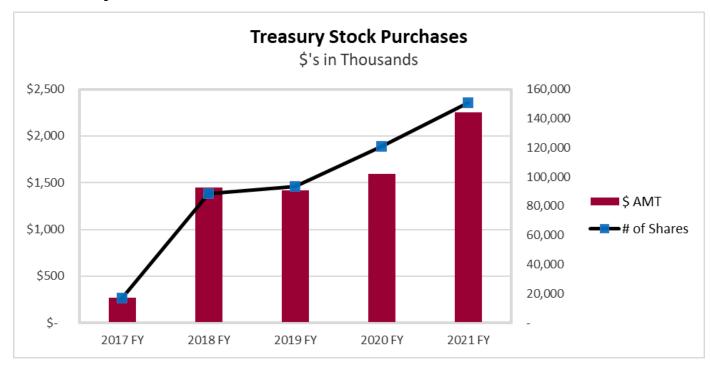
### **Creating Shareholder Value**

#### Tangible Book Value per Share



### **Creating Shareholder Value**

#### Treasury Stock Buybacks Trends



### Celebrating 30 Years

Michael E. Brunecz Administration Building

Named in Honor of Former Chairman of the Board

Served from 1993 until 2013



#### 2022 Board Member Changes

Michelle M. DeBergalis – New Board Member

- President and CEO of American Realty Group, Inc.
- Formerly held position of Chief Operating Officer at McGuire Development Company, LLC
- Business First List of Power 125



#### 2022 Board Member Changes

Retirement of Nancy L. Yocum, Director

In May 2022 Mrs. Yocum will retire, after more than 27 years of service to the Company.

She has served as Chairperson of the Audit/Risk Committee for the majority of her time with the Company and had also served as the Vice Chairperson of the Board of Directors.



#### **Corporate Governance**

 The Board of Directors and Management remain focused on governance over the Company.

 We expect the new core system efficiencies will lay the foundation for the growth of the organization.

### Summary

After 131 years in business, we continue to be a local bank that cares about its customers and communities.

At Lake Shore Savings, that has always meant "Putting People First".

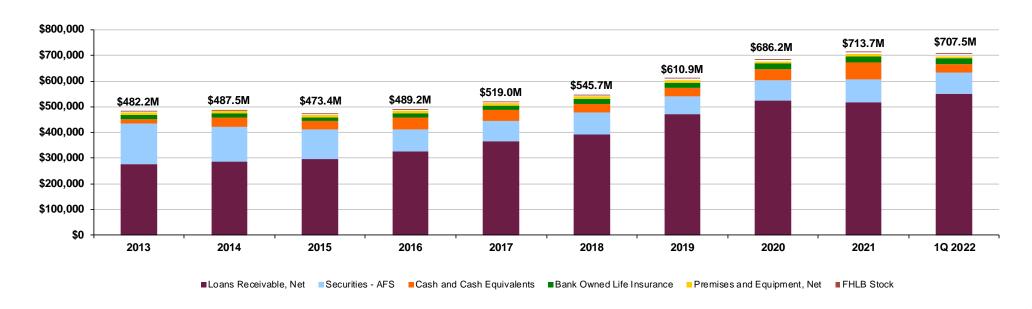
We will continue to put our customers, communities and shareholders "First", as we adopt new technology, products and services to meet the future needs of our customers.

### Financial Highlights

Rachel A. Foley,
Chief Financial Officer and Treasurer

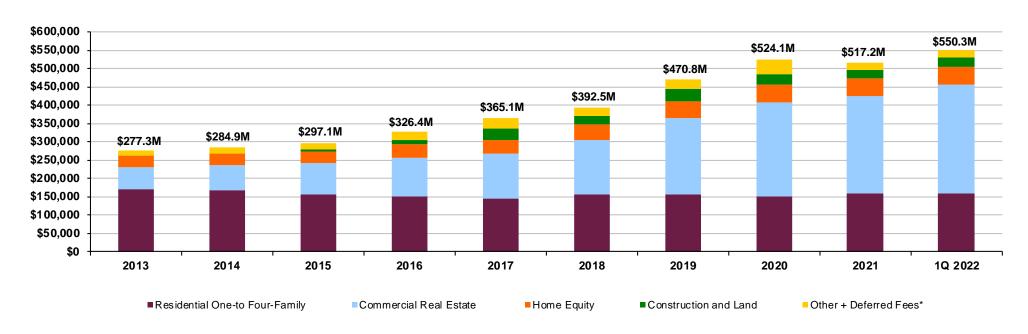
#### **Total Assets**

Steady growth – 12.3% in 2020; 4.01% in 2021; exceeded \$700M in 2021.



#### Positioned for Growth - Loan Portfolio

- Lake Shore continues to execute its strategic plan of organic growth primarily through loan originations.
- From December 31, 2013 through March 31, 2022, net loans increased 98.4% primarily due to net organic commercial loan growth of 374.9%.



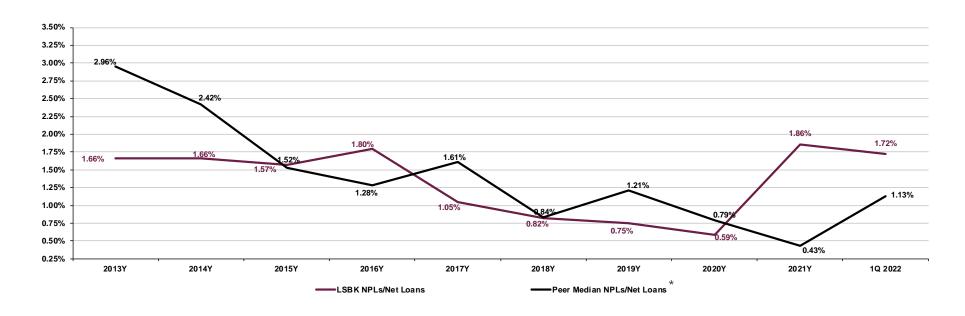
### **Loan Originations**

Dollars in millions

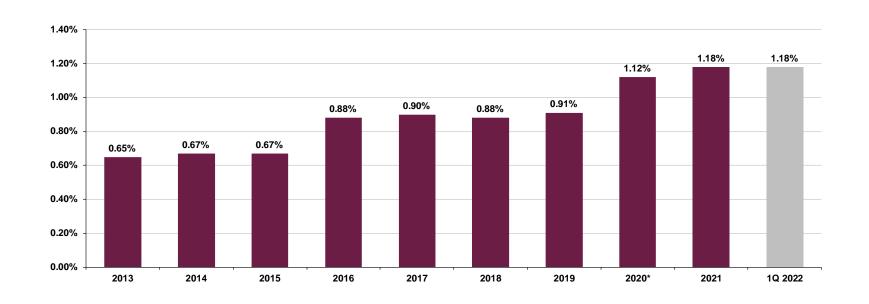
New Loans	2015	2016	2017	2018	2019	2020	2021	3/31/2022
Residential Mortgage - New & Modified	\$21.37	\$16.48	\$18.65	\$28.58	\$21.53	\$55.27	\$53.96	\$8.48
Commercial Mortgage - New & Modified	27.55	39.06	49.64	60.68	70.17	69.36	75.37	42.44
PPP Loans	-	-	-	-	-	26.88	11.42	0.00
Commercial Loans	11.69	7.28	14.63	8.37	12.97	4.24	2.79	2.28
Home Equity Loans	6.40	11.45	15.54	16.25	16.12	20.06	20.46	3.37
Consumer Loans	0.33	0.36	0.45	0.68	0.77	0.87	0.52	0.13
Total New Loans	\$67.34	\$74.63	\$98.91	\$114.56	\$121.57	\$176.68	\$164.52	\$56.70

2.2% Increase for the Year ended December 31, 2021, excluding PPP Loans

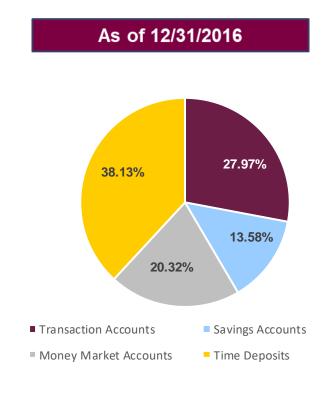
### **NPLs/Total Net Loans**

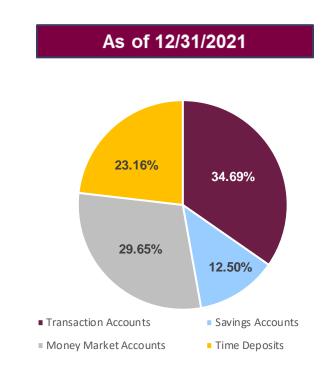


#### Loan Loss Reserves/Total Net Loans

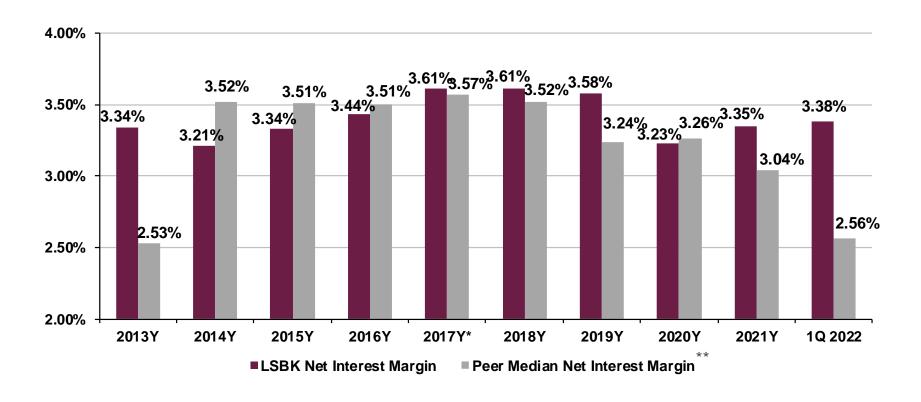


### Change in Deposit Mix





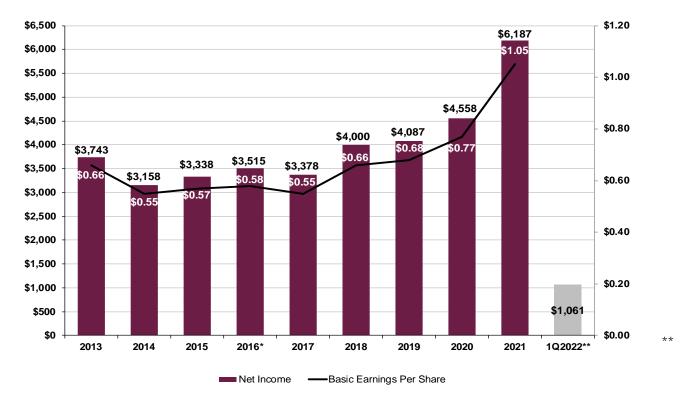
### Net Interest Margin



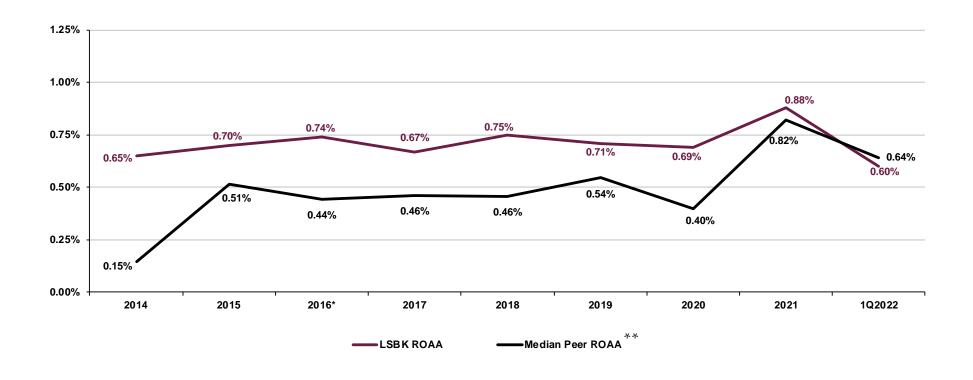
#### **Net Income Trends**

Dollars in thousands, except per share amounts

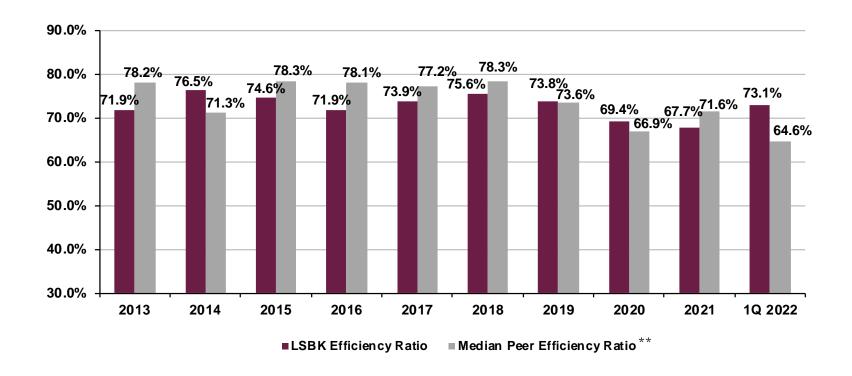
Growth in Adjustable Rate Loans and Core Deposits, along with PPP Loan Fees improved margins



#### Return on Average Assets

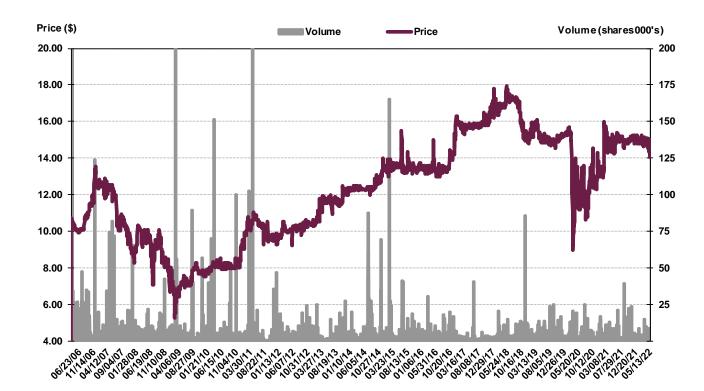


#### **Continued Focus on Cost Control**



### LSBK Price/Volume Chart since IPO

**Closing stock price on 5/13/22 - \$14.01** 



### QUESTIONS & ANSWERS

#### **Vote Report**

Adjournment of Annual Shareholders' Meeting

### **Appendix: Lake Shore Peer Data**

Institution Name	Ticker	City, State	Total Assets (\$mm)
Columbia Financial, Inc. (MHC)	CLBK	Fair Lawn, NJ	\$9,237
Greene County Bancorp, Inc. (MHC)	GCBC	Catskill, NY	\$2,522
Pioneer Bancorp, Inc. (MHC)	PBFS	Albany, NY	\$1,974
Rhinebeck Bancorp, Inc. (MHC)	RBKB	Poughkeepsie, NY	\$1,281
BV Financial, Inc. (MHC)	BVFL	Baltimore, MD	\$857
Bogota Financial Corp. (MHC)	BSBK	Teaneck, NJ	\$851
First Seacoast Bancorp (MHC)	FSEA	Dover, NH	\$487
SSB Bancorp, Inc. (MHC)	SSBP	Pittsburgh, PA	\$235
Seneca Financial Corp. (MHC)	SNNF	Baldwinsville, NY	\$215
Gouverneur Bancorp, Inc. (MHC)	GOVB	Gouverneur, NY	\$130
Auburn Bancorp, Inc. (MHC)	ABBB	Auburn, ME	\$93
		Average Median	\$1,626 \$851

<sup>40</sup> 

#### Lake Shore, MHC Annual Meeting of Members

- ➤ Call to Order
- ➤ Introduction of Proposal to Elect Directors
- > Tabulation of Votes
- ➤ Adjournment