

Six Key Business Insights from a challenging Year 2020

Extremely robust Setup for Crisis | Long-term strategic Drivers fully intact

FY 2020



Key Messages

- 1. Focus on one country allows an extremely fast response to the crisis and i.e. a tight management of the semi-flexible cost structure
- 2. Non-OoH-Businesses ("PLUS": Digital & Dialog Media + DaaS & E-Commerce) stable through the crisis and quickly at or above pre-COVID-level
- 3. Out-of-Home rebounding quickly in V-shape as soon as the audience and the ad market recovers after the lockdown; Digital Out of Home with faster recovery (although it is more exposed to transport)
- 4. Overall advertising market with a stronger shift towards digital, technology / programmatic and data
- 5. Leading market position helps to gain market share in rebound phase to accelerate further consolidation
- 6. A diversified client portfolio (from local to national and across all industries) helps both in the crisis as well in the recovery phase

FY 2021



Final Results FY 2020

Continuing Operations

m€		FY 2019 restated	FY 2020 preliminary	FY 2020 final	Final vs. Prelims	2020 vs. 2019
Revenues	Reported	1,591.1	1,442.2	1,442.2	+0.0%	-9.4%
	Organic ⁽¹⁾	7.1%	-8.3%	-8.3%	+0,0%pts	-15.4%pts
EBITDA (adjusted)		538.3	464.8	452.8	-2.6%	-15.9%
EBIT (adjusted)		261.5	167.8	176.8	+5.4%	-32.4%
Net income (adjusted) ⁽²⁾		194.5	118.4	126.0	+6.4%	-35.2%
Operating cash flow		451.5	406.7	380.0	-6.6%	-15.8%
Capex		81.4	122.1	95.4	-21.9%	+17.2%
Free cash flow (adjusted)		195.5	130.3	130.3	+0.0%	-33.4%

Note: Disposal of D+S 360° Group classified as discontinued operations

(1)Excluding exchange rate effects and effects from (de)consolidation and discontinuation of operations
(2)Adjusted for exceptional items and additional other reconciling factors in D&A (PPA related amortization and impairment losses), in financial result and in income taxes

COVID & Lockdown only with Impact on Out of Home Media in Q1

Besides massive Restrictions of public Life: Group Revenue overall ~ IX 81-84

OoH Media (incl. Public Video)

Digital & Dialog Media

DaaS & E-Commerce











IX vs. PY	Trend mid of March		
Q1	~ IX 50-55		

- Cross-annual lockdown from November to at least April leading to reserved bookings
- Less sharp impact than in Q2/2020 and slightly better momentum towards March/April
- Local sales with slight growth; national sales and public video most negatively affected

IX vs. PY	Trend mid of March		
Q1	~ IX 108		

- Portals (i.e. t-online) and AdSales (3rd party inventory) robust as last year
- Dialog business (contact centers) overall above 15% organic growth
- Door-to-Door business despite lockdown effects at around 15% growth

IX vs. PY	Trend mid of March	
Q1	~ IX 130	

- Statista on track of historic CAGR of around 25% topline growth and on-going global expansion
- Asam sustainably outperforming pre-COVIDgrowth, growing around 35%
- i.e. Asam e-commerce business with revenue growth beyond 80%

2021 – Indication from Prelims unchanged

For 2021, we expect business on 2019 level minus lockdown effects plus catch-up after lockdown(s).

As already shown in H2 2020, we do not expect any medium- and long-term structural changes in our revenue and profitability expectations.



Financial Calendar 2021





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