

## Fourth Quarter 2018 Financial Presentation Materials

## **Safe Harbor**

Certain statements in this document regarding anticipated financial, business, legal or other outcomes including business and market conditions, outlook and other similar statements relating to Rayonier Advanced Materials' future events, developments, or financial or operational performance or results, are "forward-looking statements" made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 and other federal securities laws. These forward-looking statements are identified by the use of words such as "may," "will," "should," "expect," "estimate," "believe," "intend," "forecast," "anticipate," "guidance," and other similar language. However, the absence of these or similar words or expressions does not mean a statement is not forward-looking. While we believe these forward-looking statements are reasonable when made, forward-looking statements are not guarantees of future performance or events and undue reliance should not be placed on these statements. Although we believe the expectations reflected in any forward-looking statements are based on reasonable assumptions, we can give no assurance these expectations will be attained and it is possible actual results may differ materially from those indicated by these forward-looking statements due to a variety of risks and uncertainties.

Our operations are subject to a number of risks and uncertainties including, but not limited to, those listed below. When considering an investment in our securities, you should carefully read and consider these risks, together with all other information in our Annual Report on Form 10-K and our other filings and submissions to the SEC, which provide much more information and detail on the risks described below. If any of the events described in the following risk factors actually occur, our business, financial condition or operating results, as well as the market price of our securities, could be materially adversely affected. These risks and events include, without limitation: Our businesses we operate are highly competitive and many of them are cyclical, especially in commodity markets, which may result in fluctuations in pricing and volume that can adversely impact our business, financial condition and results of operations; Our ten largest customers represent approximately 35% of our 2018 revenue, and the loss of all or a substantial portion of our revenue from these large customers could have a material adverse effect on us; A material disruption at one of our major manufacturing facilities could prevent us from meeting customer demand, reduce our sales and profitability, increase our cost of production and capital needs, or otherwise adversely affect our business, financial condition and results of operation; Changes in raw material and energy availability and prices could affect our results of operations and financial condition; The availability of, and prices for, wood fiber may significantly impact our business, results of operations and financial condition; We are subject to risks associated with manufacturing and selling products and otherwise doing business outside of the United States; Our operations require substantial capital for ongoing maintenance, repair and replacement of existing facilities and equipment; Currency fluctuations may have a negative impact on our business, financial condition and results of operations; Restrictions on trade through tariffs, countervailing and anti-dumping duties, guotas and other trade barriers, in the United States and internationally, especially with respect to China, Canada and as a result of "Brexit", could adversely affect our ability to access certain markets and otherwise impact our results of operations; We depend on third parties for transportation services and increases in costs and the availability of transportation could adversely affect our business; Our business is subject to extensive environmental laws, regulations and permits that may restrict or adversely affect our ability to conduct our business; The impacts of climate-related initiatives remain uncertain at this time; Our failure to maintain satisfactory labor relations could have a material adverse effect on our business; We are dependent upon attracting and retaining key personnel, the loss of whom could adversely affect our business; Failure to develop new products or discover new applications for our existing products, or our inability to protect the intellectual property underlying such new products or applications, could have a negative impact on our business; Risk of loss of the Company's intellectual property and sensitive business information, or disruption of its manufacturing operations, in each case due to cyberattacks or cyber security breaches, could adversely impact the Company; We may need to make significant additional cash contributions to our retirement benefit plans if investment returns on pension assets are lower than expected or interest rates decline, and/or due to changes to regulatory, accounting and actuarial requirements; We have significant debt obligations that could adversely affect our business and our ability to meet our obligations; The phase-out of LIBOR as an interest rate benchmark could result in an increase to our borrowing costs; Challenges in the commercial and credit environments may materially adversely affect our future access to capital; We may need additional financing in the future to meet our capital needs or to make acquisitions, and such financing may not be available on favorable terms, if at all, and may be dilutive to existing stockholders; and the inability to effectively integrate the Tembec acquisition and meet our financial objectives therefrom, and any future acquisitions we may make, may affect our results.

Other important factors that could cause actual results or events to differ materially from those expressed in forward-looking statements that may have been made in this document are described or will be described in our filings with the U.S. Securities and Exchange Commission, including our Annual Report on Form 10-K and Quarterly Reports on Form 10-Q. Rayonier Advanced Materials assumes no obligation to update these statements except as is required by law.

## **Non-GAAP Financial Measures**

These presentation materials contain certain non-GAAP financial measures, including EBITDA, adjusted EBITDA, adjusted EBITDA margin, adjusted free cash flows, adjusted operating income, adjusted net income, adjusted net income per share, adjusted diluted earnings per share and adjusted net debt. These non-GAAP measures are reconciled to each of their respective most directly comparable GAAP financial measures in the appendix of these presentation materials.

We believe these non-GAAP measures provide useful information to our board of directors, management and investors regarding certain trends relating to our financial condition and results of operations. Our management uses these non-GAAP measures to compare our performance to that of prior periods for trend analyses, purposes of determining management incentive compensation and budgeting, forecasting and planning purposes.

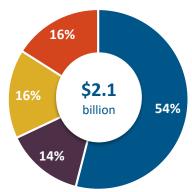
We do not consider these non-GAAP measures an alternative to financial measures determined in accordance with GAAP. The principal limitations of these non-GAAP financial measures are that they may exclude significant expenses and income items that are required by GAAP to be recognized in our consolidated financial statements. In addition, they reflect the exercise of management's judgment about which expenses and income items are excluded or included in determining these non-GAAP financial measures. In order to compensate for these limitations, management provides reconciliations of the non-GAAP financial measures we use to their most directly comparable GAAP measures. Non-GAAP financial measures should not be relied upon, in whole or part, in evaluating the financial condition, results of operations or future prospects of the Company.

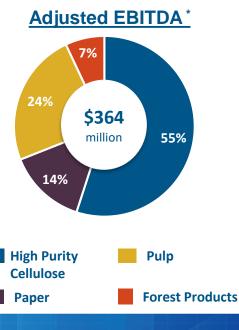


# **2018 Financial Highlights**

- 2018 Revenue: \$2.1 billion
- 2018 Operating Income: \$198 million; Adjusted EBITDA: \$364 million
  - Driven by strong pulp prices and Cost Transformation offset by inflation and reliability
  - High Purity impacted by 4% price and 3% volume declines in Cellulose
     Specialties and reliability issues early in 2018 impacting commodity volumes
  - Pulp earnings boosted by 21% increase in prices
  - Paper results aided by solid newsprint prices partially offset by higher raw material costs in paperboard
  - Forest Products impacted by lower volumes with weaker market demand in back half and higher costs
- \$155 million of strategic initiatives tracking to plan
  - \$61 million captured from strategic objective in 2018
- Executing on balanced capital allocation strategy
  - Invested \$37 million in strategic capital, including \$9 million for LignoTech Fla
  - Repaid \$46 million of debt
  - Returned \$72 million of capital to stockholders via dividends and buybacks
- 74% increase to adjusted diluted earnings per share vs. prior year







\*Revenue by Segment excludes eliminations, Adjusted EBITDA by Segment excludes Corporate segment results

# **High Purity Cellulose – Results & Outlook**

#### Segment Overview:

- 4 facilities with 6 manufacturing lines in the U.S., Canada and France
- Cellulose Specialties ("CS") capacity of 775,000 MT with additional 245,000 MT of commodity capacity
- Ranks as the #1 or #2 global manufacturer of acetate, ethers, MCC, tirecord, casing and nitrocellulose pulp

		Qu	art	ter End	Year Ended			
		ec 31, 2018		ep 29, 2018	ec 31, 2017 <sup>*</sup>	Dec 31, 2018	Dec 31, 2017 <sup>*</sup>	
Key Financials (in millio	ns)							
Net Sales	\$	317	\$	308	\$ 312	\$ 1,192	\$ 1,250	
<b>Operating Income</b>		29		34	37	112	180	
Adjusted EBITDA		62		63	73	235	296	
Adj. EBITDA Margin		19.6%		20.5%	23.4%	19.7%	23.7%	

Average Sales Prices (\$ p	er metric t	ton)			
<b>Cellulose Specialties</b>	1,303	1,333	1,422	1,334	1,389
Commodity	827	807	741	818	778
Sales Volumes (000s of m	netric tons	)			
<b>Cellulose Specialties</b>	158	163	152	624	641
Commodity	109	70	88	298	307

\* Based on combined results, see Basis of Presentation disclosure

## 2018 Results:

- Sales decreased \$58 million from 2017 driven by CS price and volume declines of 4% and 3%, respectively, partially offset by commodity prices increases of 6%
- Adjusted EBITDA decreased \$61 million primarily from lower sales, raw material inflation particularly in higher wood and chemical costs, offset by cost improvements

- Stable CS price and volume expected for first time in six years, excluding impact of Chinese duties
  - Duties on U.S. sales to China; currently 5% or ~\$2 million of EBITDA per quarter
  - Price declines of 1% due to acquired acetate contract
  - Volumes down 1% due to weak acetate market
  - Growth across all CS products, excluding acetate
- Commodity volumes expected to be up over 75,000 MT from prior year with prices increasing in 2019
- Cost inflation expected to be ~3% on ~\$850 million of costs offset by benefits from strategic pillars
- Overall Adjusted EBITDA expected to be flat excluding impact from sale of resins operations
- Quarterly Adjusted EBITDA expected weighting; 45% in H1'19, 55% in H2'19

## **Forest Products – Results & Outlook**

#### Segment Overview:

- Seven facilities with total capacity of 770 million board feet
- Produces a range of lumber products primarily for residential and commercial construction
- Integrated facilities provide chip capacity to supply raw material fiber to Canadian pulp assets

		Qu	arte	er End	Year Ended					
	De	Dec 31,		p 29,	Dec 31,		Dec 31,		D	ec 31,
	2	2018		018		2017*		018	2	017*
Key Financials (in million	ns)	is)								
Net Sales	\$	73	\$	86	\$	80	\$	356	\$	346
<b>Operating Income</b>		(10)		8	8 13		25			40
Adjusted EBITDA		(9)		10		14	31			46
Adj. EBITDA Margin	-	12.3%		11.6%		17.5%		8.7%		13.3%
Average Sales Prices (\$	per	thousa	nd	board t	feet	t)				
Lumber		379		487		460		471		418
Sales Volumes (million b	oar	d feet)								
Lumber		147		141		137 6		604	4 6	

\* Based on combined results, see Basis of Presentation disclosure

#### 2018 Results:

- Sales increased \$10 million from prior year driven by a 13% increase in lumber prices partially offset by 5% decline in volumes
- Adjusted EBITDA decreased \$15 million primarily from lower sales in H2'18 and higher costs
- Adjusted EBITDA results include \$26 million of duties, bringing the total since 2017 to \$37 million, which historically have been recovered upon settlement of trade disputes
- Fourth Quarter results, which included market-related downtime, were impacted by higher costs related to reduced volumes and a \$4 million write-down of inventory based on December pricing

- Lumber futures improved from lows in December and realized prices expected to improve through the year
- Improved EBITDA in first quarter compared to fourth quarter, however still a modest loss with duties expected in mid-single digits
- Anticipate positive Adjusted EBITDA for full year 2019

# Pulp – Results & Outlook

#### **Segment Overview:**

- Footprint comprised of two Canadian facilities
- Total capacity is 570,000 MT of high-yield pulp

		Qu	art	er End	Year Ended				
		Dec 31, 2018		ep 29, 2018	ec 31, 2017 <sup>*</sup>		ec 31, 2018		ec 31, 2017 <sup>*</sup>
Key Financials (in million	าร)								
Net Sales	\$	81	\$	89	\$ 81	\$	346	\$	298
Operating Income		20		26	19		95		50
Adjusted EBITDA		21		27	20		100		56
Adj. EBITDA Margin		25.9%		30.3%	24.7%		28.9%		18.8%
Average Sales Prices (\$	per	metric	tor	า)					
High-yield Pulp		662		670	616		665		548
Sales Volumes (000s me	tric	tons)	k						
High-yield Pulp		114		124	124		482		503

\* Based on combined results, see Basis of Presentation disclosure

\*\* excludes internal sales

## 2018 Results:

- Sales increased \$48 million from prior year driven by a 21% increase in prices offset by volume declines of 4%
- Adjusted EBITDA increased \$44 million primarily from higher sales

- Pulp prices expected to continue to decline in the first quarter due to weaker demand driven by a slowdown in the Chinese economy
- Supply and demand dynamics positive for 2019
  - Positive pricing trend through 2019
  - No material new capacity expected until 2021
- Market downtime taken in first quarter to manage inventories
- First quarter Adjusted EBITDA expected to decline modestly from fourth quarter

## **Paper – Results & Outlook**

#### Segment Overview:

- Footprint comprised of two Canadian facilities
- Total capacity is 180,000 MT of paperboard and 205,000 MT of newsprint
- Paperboard focuses on coated printing bristols for graphical end-uses in the Northeast, Midwest and Canada

		Qu	art	ter End		ed				
		ec 31, 2018		ep 29, 2018		ec 31, 2017 <sup>*</sup>		ec 31, 2018		ec 31, 2017 <sup>*</sup>
Key Financials (in million	ns)									
Net Sales	\$	72	\$	78	\$	70	\$	310	\$	299
Operating Income		8		14		11		31		43
Adjusted EBITDA		14		20		15		58		50
Adj. EBITDA Margin		19.4%		25.6%		21.4%		18.7%		16.7%

Average Sales Prices	(\$ per metric t	:on)			
Paperboard	1,112	1,120	1,132	1,130	1,119
Newsprint	600	633	513	592	472
Sales Volumes (000s o	of metric tons	)			
Paperboard	43	45	41	174	184
Newsprint	41	44	47	191	197

\* Based on combined results, see Basis of Presentation disclosure

### 2018 Results:

- Sales increased \$11 million from prior year driven by a 25% increase in newsprint price partially offset by lower volumes across newsprint and paperboard
- Adjusted EBITDA increased \$8 million primarily from higher sales partially offset by increased costs

- Paperboard prices expected to remain relatively stable
- Newsprint prices anticipated to decline due to demand weakness, increased capacity and reversal of duties
- First quarter Adjusted EBITDA expected to decline from fourth quarter

# **Financial Highlights**

## (\$ Millions)

	Year	Endec	d	C	ombined*	
	 2018		2017		2017	
Sales	\$ 2,134	\$	961	\$	2,122	<ul> <li>1% increase in combined sales driven by:</li> <li>21% increase in high-yield pulp</li> </ul>
Operating Income	198		61			prices
Adjusted Operating Income*	201		118		252	<ul> <li>25% increase in newsprint prices</li> <li>13% increase in lumber prices</li> <li>Partially offset by:</li> </ul>
Net Income	128		325			<ul> <li>4% decline in CS price</li> <li>Volume declines across all</li> </ul>
Adjusted Net Income*	111		57			segments
EBITDA*	380		480			• \$26 million of duties expensed in 2018;
Adjusted EBITDA*	363		212		386	Total of \$37 million expensed since 2017
Diluted Earnings per Share	\$ 1.96	\$	5.81			<ul> <li>6% decline in combined Adjusted EBITDA driven by increased costs partially offset</li> </ul>
Adjusted Net Income per Share	\$ 1.69	\$	0.97			<ul><li>by Strategic Pillars</li><li>74% increase to Adjusted Net Income</li></ul>

\* Non-GAAP measures (see Appendix for definitions and reconciliations) \*\* See Basis of Presentation disclosure



per Share

## **Capital Resources & Allocation**

(\$ Millions)	Year	Ended			
	ember 31, 2018	Dec	ember 31, 2017		
Cash Provided by Operating Activities	\$ 247	\$	130		
Cash Used for Investing Activities	(116)		(277)		Allocation of
Cash Used for Financing Activities	(116)		(84)	Adjusted Fr	ee Cash Flow
Change in Cash Balances	\$ 15	\$	(231)		
Adjusted Free Cash Flows <sup>*</sup>	152		65		19%
Strategic Capital Expenditures	(37)		(10)	28%	
Proceeds from sale of resin business	16		_		
Debt Principal Payments	(45)		(50)		
Dividends on Common and Preferred Stock	(29)		(26)		29%
Equity Repurchases	(43)		_	24%	
Change in Cash Balances	\$ 15	\$	(231)		
Debt Principal Balance	\$ 1,193	\$	1,246	Dividends	Debt Repayments
Cash	109		96	Strategic Capital	Equity Repurchases
Adjusted Net Debt <sup>*</sup>	1,084		1,150	Excludes proceeds from	n Resins business
Adjusted EBITDA	364		386		
Net Leverage	3.0x		3.0x		

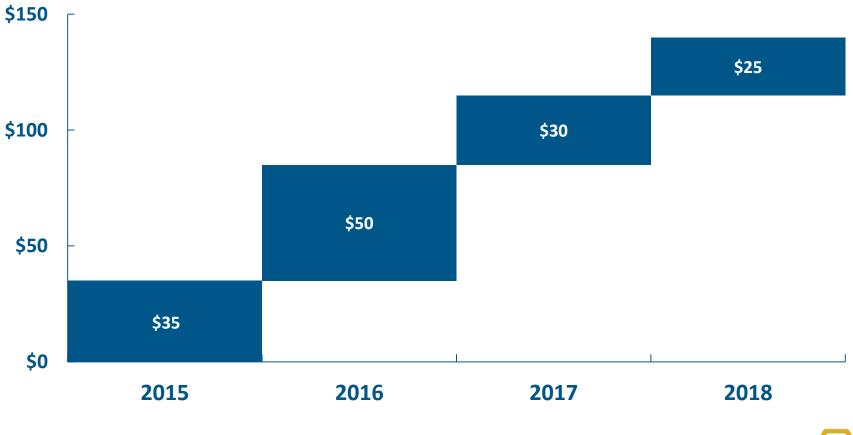
\* Non-GAAP measures (see Appendix for definitions and reconciliations).



	<ul> <li>Cellulose Specialties – Expect stability with price and volume declines of 1% due to acquired contract, excluding impact of duties, and weak acetate demand</li> </ul>
High Purity	Commodities – Expect increase in volumes of 75,000 MT with improving prices
Cellulose	Segment Adjusted EBITDA expected to be flat excluding sale of resins operations
	<ul> <li>Beyond 2019, goal to enhance CS gross margins through commercial actions and asset optimization</li> </ul>
Forest Products	<ul> <li>Forest Products futures improved from lows in December with realized prices expected to improve through the year</li> </ul>
	Anticipate positive EBITDA for full year 2019 as lumber pricing improves
	<ul> <li>Pulp prices expected to decline in the first quarter from historically strong levels with positive pricing trends expected for the remainder of the year</li> </ul>
Pulp & Paper	Paperboard expects stable revenues
	Newsprint prices expected to be impacted by demand declines, increased supply and reversal of dities
	<ul> <li>Capital expenditures of approximately \$130 million, including \$30 million of strategic capital</li> </ul>
CapEx & Cash	<ul> <li>Adjusted Free Cash Flow expected to remain solid with \$65 million of interest expense and low 10% cash tax rates</li> </ul>
	Targeting \$10 to \$15 million reduction in Working Capital

# **Legacy Cost Transformation Complete**

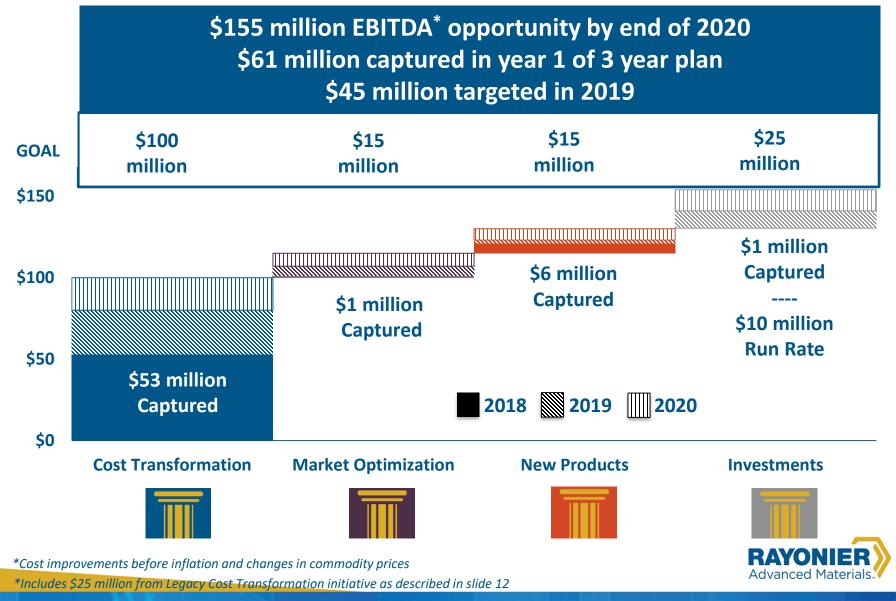
## \$140 million of Cost Transformation acheived from 2015-2018





\*Cost Transformation improvements before inflation and changes in commodity prices

# **Strategic Pillars Tracking**



# **2018 Strategic Pillar Highlights**

## \$61 million<sup>\*</sup> generated in 2018; On Track to Deliver \$155<sup>\*</sup> million from 2018-2020

## **Cost Transformation**

**Market Optimization** 

optimize assets

## Reduced costs by \$53 million

- \$25 million from legacy plan
- \$28 million from synergies
- Established Global Improvement Team (GIT) to capture remaining \$47 million of costs

Integrated businesses to make

right product in right location

Upgrade products and

# One Company One Team

## **New Products**

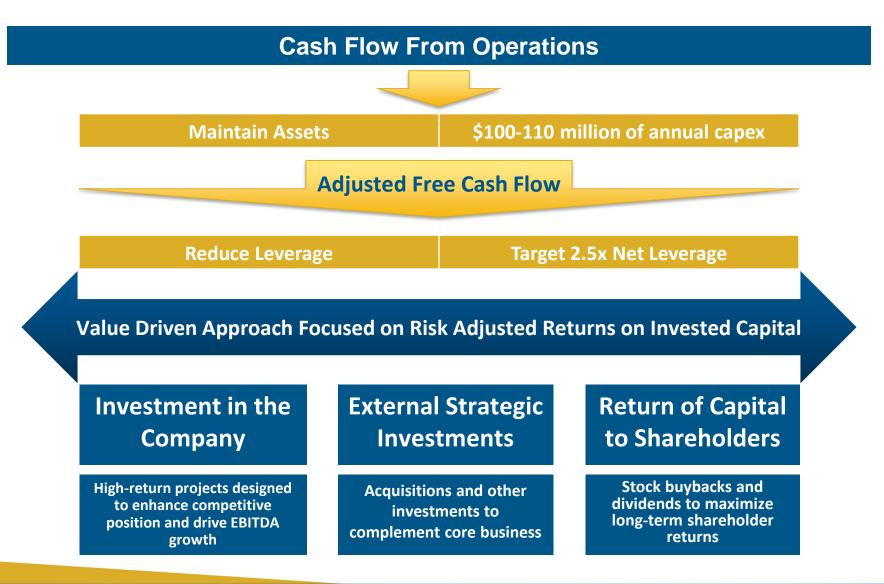
- 2 commercialized products brought to market
  - Optisilk low cost viscose
  - XV20 ultra-high viscose ether
- \$6 million of incremental EBITDA

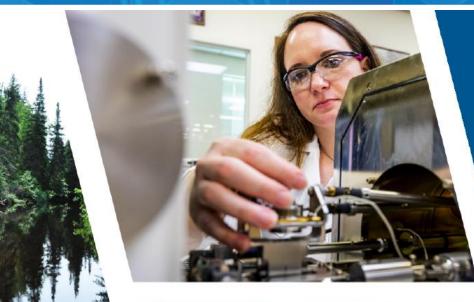
## Investments

- \$37 million of strategic capital
- \$46 million of debt reduction
- \$72 million of capital returned
  - \$24 million of dividends
  - \$48 million from buybacks

\*Includes \$25 million from Legacy Cost Transformation initiative as described in slide 12

## **Disciplined & Balanced Capital Allocation**





# RAYONIER Advanced Materials

# **INVESTOR DAY**

# THURSDAY, MARCH 7, 2019









# **Definitions of Non-GAAP Measures**

**EBITDA** is defined as earnings before interest, taxes, depreciation and amortization. EBITDA is a non-GAAP measure used by our Chief Operating Decision Maker, existing stockholders and potential stockholders to measure how the Company is performing relative to the assets under management.

Adjusted EBITDA is defined as EBITDA adjusted for items management believes do not represent core operations. Management believes this measure is useful to evaluate the Company's performance.

Adjusted Free Cash Flows is defined as cash provided by operating activities adjusted for capital expenditures excluding strategic capital. Adjusted free cash flows is a non-GAAP measure of cash generated during a period which is available for dividend distribution, debt reduction, strategic acquisitions and repurchase of our common stock. Adjusted free cash flows is not necessarily indicative of the adjusted free cash flows that may be generated in future periods.

Adjusted Net Debt is defined as the amount of debt after the consideration of the original issue discount, premiums, and debt issuance costs, less cash. Adjusted net debt is a non-GAAP measure of debt and is not necessarily indicative of the adjusted net debt that may occur in future periods.

Adjusted Operating Income is defined as operating income adjusted for severance expense, acquisition related costs and fair market valuation of inventory.

Adjusted Net Income is defined as net income adjusted net of tax for gain on bargain purchase, acquisition related costs, severance expense, fair market valuation of inventory, U.S. tax reform impact, and loss (gain) on derivative.

Available Liquidity is defined as the funds available under the revolving credit facility an **RAYONTER** adjusted for cash on hand and outstanding letters of credit.

# **Basis of Presentation for Combined Financial** Information

Combined net sales and operating income (loss) represents the combination of Tembec's net sales and operating earnings for the related periods, adjusted to reflect the estimated conversion from International Financial Reporting Standards to U.S. Generally Accepted Accounting Principles for certain material amounts and translated at the historical average exchange rate, with the Company's historical net sales and operating income for the related periods. The adjustments represent the Company's best estimates and are subject to change should additional information become available.

Combined EBITDA represents the combination of Tembec's reported adjusted EBITDA for the related periods translated at the historical quarterly average exchange rate with the Company's adjusted EBITDA for the related period.

The combined net sales, operating results and EBITDA of the Company and Tembec are presented for illustrative purposes only and do not necessarily reflect the net sales, operating results or EBITDA that would have resulted had the acquisition occurred for the period, nor project the results of operations for any future date or period.



(\$ Millions)

Three Months Ended:		orest oducts	Pulp	_	Paper	n Purity Iulose	rporate Other	Total
December 31, 2018								
Net Income	\$	(13) \$	20	\$	10	\$ 20	\$ (24) \$	13
Depreciation and amortization		2	1		4	34	_	41
Interest expense, net		_	_		_	_	15	15
Income tax expense		_	_		_	_	4	4
EBITDA	\$	(11) \$	21	\$	14	\$ 54	\$ (5) \$	73
Gain on bargain purchase		2	_		_	8	(10)	—
Adjusted EBITDA	\$	(9) \$	21	\$	14	\$ 62	\$ (15) \$	73
December 31, 2017								
Net Income	\$	— \$	4	\$	_	\$ 24	\$ 267 \$	295
Depreciation and amortization		1	_		2	29	_	32
Interest expense, net		_	_		_	_	13	13
Income tax expense		_	_		_	_	2	2
EBITDA	\$	1 \$	4	\$	2	\$ 53	\$ 282 \$	342
Acquisition related costs		_	_		_	_	21	21
Inventory write-up to fair value		5	6		6	6	—	23
Gain on bargain purchase		_	—		—	—	(317)	(317)
Gain on derivative instrument		_	_		_	 _	8	8
Adjusted EBITDA	<u>\$</u>	6\$	10	\$	8	\$ 59	\$ (6) \$	77



(\$ Millions)										0		
<b>Twelve Months Ended:</b>		orest ducts		Pulp		Paper		gh Purity ellulose		Corporate & Other		Total
December 31, 2018												
Net Income	\$	22	\$	96	\$	40	\$	118	\$	(148)	\$	128
Depreciation and amortization		7		4		18		119		_		148
Interest expense, net		_				—		—		60		60
Income tax expense		_	_	_		_		_		44		44
EBITDA	\$	29	\$	100	\$	58	\$	237	\$	(44)	\$	380
Gain on bargain purchase		2				—		(2)		(20)		(20)
Severance		_				—		—		4		4
Adjusted EBITDA	\$	31	\$	100	\$	58	\$	235	\$	(60)	\$	364
December 31, 2017												
Net Income	\$	_	\$	4	\$	_	\$	117	\$	204	\$	325
Depreciation and amortization		1		1		2		93		_		97
Interest expense, net		_		_		_		—		38		38
Income tax expense		_		_		_		—		20		20
EBITDA	\$	1	\$	5	\$	2	\$	210	\$	262	\$	480
Acquisition related costs		—		_		—		—		34		34
Inventory write-up to fair value		5		6		6		6				23
Gain on bargain purchase		_		—		—		—		(317)		(317)
Gain on derivative instrument Adjusted EBITDA	Ś	6	\$		\$	8	\$	216	\$	(8)	Ś	<u>(8)</u> 212
Aujuoteu Ebirba	<u> </u>	0	7	11	Ŷ	0	<u> </u>	210	Ŷ	(23)	Υ	



(\$ Millions)

	ember 31, 2018	Dec	ember 31, 2017
Adjusted Net Debt Reconciliation			
Current maturities of long-term debt	\$ 15	\$	9
Long-term debt & capital lease obligation	1,173		1,232
Total debt	\$ 1,188	\$	1,241
Original issue discount, premiums and debt issuance costs	5		5
Cash and cash equivalents	(109)		(96)
Adjusted Net Debt	\$ 1,084	\$	1,150



(\$ Millions)

	December 31, 2018		oer 31, 17
Adjusted Free Cash Flows:			
Cash provided by operating activities	247		130
Capital expenditures	 (95)		(65)
Adjusted Free Cash Flows	\$ 152	\$	65



## **Reconciliation of Reported to Adjusted Earnings**

## (\$ Millions, except per share amounts)

	Three Months Ended								<b>Twelve Months Ended</b>									
		Decem 20	nbe 18		1, September 29, December 31, 2018 2017			Decem 20	r 31,		December 31, 2017							
Adjusted Operating and Net Income (a):		\$		Per iluted Share		\$	Per Diluteo Share		\$	Di	Per luted hare	\$		Per iluted hare		\$		Per iluted hare
Operating Income (b)	\$	29			\$	56			\$ 1			\$ 198			\$	61		
Severance expense		_				4			_			4				_		
Acquisition related costs		_				—			21			—				34		
Inventory write-up to fair value		_				—			23			—				23		
Adjusted Operating Income (b)	\$	29			\$	60			\$ 45			\$ 201			\$	118		
Net Income	\$	13	\$	0.18	\$	38	\$ 0.60	)	\$ 295	\$	5.01	\$ 128	\$	1.96	\$	325	\$	5.81
Severance expense		—		—		4	0.06	5	—		—	4		0.06		—		—
Gain on bargain purchase		—		0.01		(6)	(0.10	))	(317)		(5.37)	(20)		(0.32)		(317)		(5.66)
Acquisition related costs		_		—		—	_	-	21		0.36	—		_		34		0.61
Inventory write-up to fair value		—		—		—	_	-	23		0.39	—		—		23		0.41
Loss (gain) on derivative instrument		_		_		_	_	-	8		0.14	_		_		(8)		(0.14)
U.S. tax reform impact		—		_		—	_	-	11		0.19	—		_		11		0.20
Tax effects of adjustments		_		_		(1)	(0.02	2)	(12)		(0.22)	(1)		(0.01)		(11)		(0.21)
Dilutive impact of Preferred Stock		_		_		_			_		_	 _		_		_		(0.05)
Adjusted Net Income	\$	13	\$	0.19	\$	35	\$ 0.54	1 	\$ 29	\$	0.50	\$ 111	\$	1.69	\$	57	\$	0.97

(a) Adjusted operating income and adjusted net income are not necessarily indicative of results that may be generated in future periods.



# **Key Production & Pricing**

Product	Index*	Q4'18 Average Index Price	Q3'18 Average Index Price	Q2'18 Average Index Price	Q1'18 Average Index Price
Cellulose Specialties	• None	• N/A	• N/A	• N/A	• N/A
High Purity Commodity	<ul><li>Bleached Kraft Fluff</li><li>Viscose Pulp delivered to China</li></ul>	<ul><li>\$1,363</li><li>\$930</li></ul>	<ul><li>\$1,328</li><li>\$930</li></ul>	<ul><li>\$1,288</li><li>\$940</li></ul>	<ul><li>\$1,223</li><li>\$920</li></ul>
Forest Products	<ul> <li>2x4 Random Lengths Grade 2 &amp; Better Great Lakes</li> <li>2x4 8' Stud Great Lakes</li> </ul>	<ul><li>\$432</li><li>\$368</li></ul>	<ul><li>\$582</li><li>\$458</li></ul>	<ul><li>\$677</li><li>\$532</li></ul>	<ul><li>\$596</li><li>\$452</li></ul>
Paperboard	Solid Bleached Sulfate 16 point	• \$1,080 <sup>***</sup>	• \$1,067***	• \$1,060 <sup>***</sup>	• \$1,040***
High-Yield Pulp	Bleached Eucalyptus Kraft**	• \$763	• \$800	• \$800	• \$798
Newsprint	• 48.8 gram US East	• \$715	• \$715	• \$695	• \$642

\* Indices provide directional relationship between products and pricing; contractual arrangements and mix will determine actual pricing

\*\* Alterative Index includes Bleached Chemi-Thermo Mechanical Pulp (BCTMP), which more closely reflects production capabilities

\*\*\* Index is based on price per short ton; sales are measured on metric ton

