# Veganz Group AG

(Scale All Share, Other, VEZ GR)



Buy EUR 33.00	
Price	EUR 11.00
Upside	200.0 %

Value Indicators: DCF:	EUR 33.34	Warburg ESG Risk Score: ESG Score (MSCI based): Balance Sheet Score:	e (MSCI based): n.a. Multi-cate food prod		ant-based				
		Market Liquidity Score:	1.5	100d products					
Market Snapshot:	EUR m	Shareholders:		Key Figures (WRe):	2023e				
Market cap:	13.5	Freefloat	66.30 %	Beta:	3.0				
No. of shares (m):	1.2	Jan Bredack	19.00 %	Price / Book:	2.0 x				
EV:	17.8	Paladin AM	9.00 %	Equity Ratio:	25 %				
Freefloat MC:	8.9	Vegan Angels	5.70 %						
Ø Trad. Vol. (30d):	10.67 th								

## Cost discipline starts to pay off

Stated Figures Q1/2023:	Q1/23	Q1/23e	Q1/22	yoy
Sales	5.2	5.0	6.3	-17.5%
Gross profit margin	1.8 34.6%	1.7 33.9%	1.9 30.2%	-5.3%
EBITDA margin	<b>-1.7</b> -32.7%	-1.9 -37.3%	-1.9 -30.2%	-10.5%

#### Comment on Figures:

- Revenues in Q1/23 were still burdened by a challenging market environment and product portfolio adjustments.
- However, with regard to gross margin and EBITDA generation, Veganz surpassed our expectations as the implemented cost-cutting measures started showing results.
- On a yearly basis, Veganz managed to improve margins, even though sales declined, which we regard as proof of the company's cost discipline.

Veganz has published final figures for FY 2022, accompanied by its Q1/23 interim statement. A challenging market environment, declining consumer demand and inflation headwinds on the cost side led to a sharp decline in top-line generation during 2022 and also put pressure on margins during H1. To counteract the obstacles, Veganz implemented several cost-cutting measures and revised its in-house production strategy, including the relocation of its Veganz food factory. Q4/22 already showed an improvement in gross-margin generation and a sales comeback with discounters, which had dropped to zero in Q1-Q3. That development was followed in Q1/23 with a gross margin of 34.6% (company calculation 33%), even though sales declined on a yearly basis. The cost-cutting measures benefitted EBITDA generation, which came in ahead of our expectations. Hence, we deem the targeted cost discipline to have been successfully implemented and expect EBITDA to benefit further. For FY 2023, we are sticking to our estimates, though the decisive quarters with regard to our top-line and margin estimates will be Q3/Q4, where the ramp-up of the food factory should start having an impact.

Food factory ramp-up: Veganz has moved its food factory to a new site in Ludwigsfelde and expects to start production for Milik and pea-based TVP in H2. The plant-based milk alternative, Milik, is new to the production portfolio and Veganz is expecting major demand for its product. Production equipment for both products have been described as lean and will be financed by lease agreements, lowering capex and protecting liquidity. However, based on the low capex requirements, possible subsidy payments should also be negligible. We currently expect a minor topline and margin contribution from the food factory in H2/23 but as of 2024, the assumed margin expansion is primarily based on a successful rollout of the new products. Hence, we welcome the focus on cost-cutting and production ramp-up.

Sales channels: Discounter sales reached EUR 0.4m in Q1, hinting at a further recovery of the sales channel. We expect the recovery to continue on low levels. However, if the plant-based food market returns to major growth, discounter sales should show the sharpest revenue increase. Food service showed upbeat growth in 2022 with the start of several new cooperations such as Aramark. Q1/23 though, was weaker than last year's Q1, which is a result of promotion activities with Aramark in 2022. The expansion of licencing business remains the management priority and it has already added further partners to the portfolio. We expect sales in food services to show steady, low double-digit growth in coming years and remain a key pillar of Veganz' growth strategy.



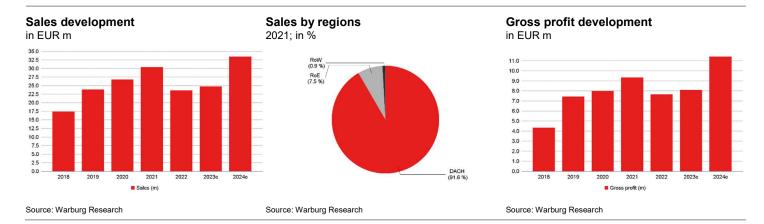
Rel. Performance vs Scale	All
1 month:	-1.1 %
6 months:	-32.9 %
Year to date:	-13.8 %
Trailing 12 months:	-49.3 %

Company events:	
06.07.23	AGM
14.09.23	Q2
15.11.23	Q3

FY End: 31.12. in EUR m	CAGR (22-25e)	2019	2020	2021	2022	2023e	2024e	2025e
Sales	37.8 %	23.9	26.8	30.4	23.6	24.8	33.5	61.8
Change Sales yoy		37.1 %	12.1 %	13.6 %	-22.4 %	4.9 %	35.1 %	84.7 %
Gross profit margin		31.2 %	29.9 %	30.7 %	32.4 %	32.7 %	34.1 %	38.1 %
EBITDA	-	-3.2	-3.2	-9.8	-12.2	-7.1	-5.2	-0.9
Margin		-13.5 %	-12.1 %	-32.2 %	-51.6 %	-28.6 %	-15.4 %	-1.4 %
EBIT	-	-4.1	-4.3	-10.8	-13.2	-8.2	-6.3	-2.1
Margin		-17.4 %	-16.0 %	-35.5 %	-56.0 %	-33.2 %	-18.9 %	-3.3 %
Net income	-	-4.6	-4.9	-13.3	-11.0	-9.2	-7.3	-3.0
EPS	-	-4.59	-4.94	-10.88	-9.02	-7.53	-5.98	-2.49
EPS adj.	-	-4.59	-4.94	-10.88	-9.02	-7.53	-5.98	-2.49
DPS	-	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Dividend Yield		n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
FCFPS		-2.52	-3.27	-11.19	-12.04	-5.63	-2.87	1.36
FCF / Market cap		n.a.	n.a.	-12.2 %	-34.0 %	-51.2 %	-26.1 %	11.9 %
EV / Sales		n.a.	n.a.	3.1 x	1.7 x	0.7 x	0.6 x	0.3 x
EV / EBITDA		n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
EV / EBIT		n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
P/E		n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
P / E adj.		n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
FCF Potential Yield		n.a.	n.a.	-10.1 %	-22.0 %	-39.7 %	-24.2 %	-4.2 %
Net Debt		7.9	11.9	-18.6	-2.5	4.4	7.9	6.2
ROCE (NOPAT)		n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Guidance: F	Y 2022: Sale	s significantl	y and EBITD	A slightly be	low 2021's le	evels		

Analyst



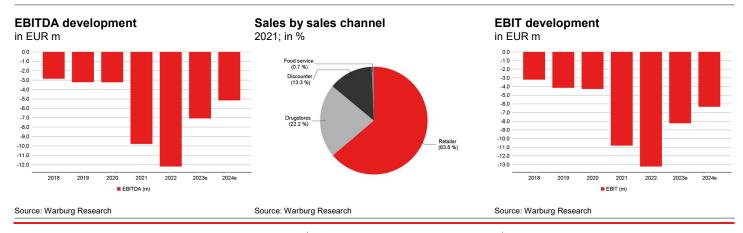


## **Company Background**

- Veganz' roots can be traced back to the establishment of a vegan supermarket chain by Jan Bredack in 2011 which evolved to a wholesaler of plant-based food products by utilizing its supplier network.
- In 2018, the focus changed towards the development and supply of Veganz branded products which are sold by leading grocery store chains across Europe.
- After selling the majority of the supermarkets, only the Berlin stores are left, accompanied by a small manufacture for vegan cheese.
- Currently, Veganz is vertically integrating the food value chain by setting up a own large-scale production facility for own products in the state of Brandenburg, Germany.
- Veganz focuses on plant-based food production. All products are labelled by the independent foundation "Eaternity", which rates the products' ecological footprint.

## **Competitive Quality**

- Veganz is a full-range supplier of plant-based food, offering products across all relevant food categories. The product mix allows Veganz to reach a high customer penetration and portfolio diversification.
- Veganz is able to deliver innovative plant-based food due to its unique product development cycle including market research, research cooperation, customer feedback and in-house development.
- Veganz has built a strong supply chain network and experience in food processing, allowing for the full coverage of the supply chain inhouse.
- With its planned production facility in Germany, Veganz will vertically integrate the value chain, which should result in a higher margin generation.
- Veganz has established various sales channels with supermarkets, drug stores and retailers, allowing for a fast expansion and raising market entry barriers for possible competitors.





DCF model														
	Detaile	d forecas	t period				7	ransition	al period					Term. Value
Figures in EUR m	2023e	2024e	2025e	2026e	2027e	2028e	2029e	2030e	2031e	2032e	2033e	2034e	2035e	
Sales	24.8	33.5	61.8	82.6	101.0	121.5	143.6	166.2	187.7	205.2	212.3	219.8	225.3	
Sales change	4.9 %	35.1 %	84.7 %	33.7 %	22.2 %	20.3 %	18.2 %	15.8 %	12.9 %	9.3 %	3.5 %	3.5 %	2.5 %	2.0 %
EBIT	-8.2	-6.3	-2.1	5.9	8.1	10.3	12.2	15.0	16.9	18.5	19.1	19.8	20.3	
EBIT-margin	-33.2 %	-18.9 %	-3.3 %	7.1 %	8.0 %	8.5 %	8.5 %	9.0 %	9.0 %	9.0 %	9.0 %	9.0 %	9.0 %	
Tax rate (EBT)	0.0 %	0.0 %	0.0 %	30.0 %	35.0 %	35.0 %	35.0 %	35.0 %	35.0 %	35.0 %	35.0 %	35.0 %	35.0 %	
NOPAT	-8.2	-6.3	-2.1	4.1	5.3	6.7	7.9	9.7	11.0	12.0	12.4	12.9	13.2	
Depreciation	1.2	1.2	1.2	1.2	1.1	1.3	1.6	1.7	1.9	2.1	2.1	2.2	2.3	
in % of Sales	4.7 %	3.5 %	2.0 %	1.5 %	1.1 %	1.1 %	1.1 %	1.0 %	1.0 %	1.0 %	1.0 %	1.0 %	1.0 %	
Changes in provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Change in Liquidity from														
<ul> <li>Working Capital</li> </ul>	-1.4	-2.9	-4.0	-2.1	-1.1	-0.8	-1.3	-1.1	-0.8	-0.3	-0.5	-0.5	-0.4	
- Capex	0.2	0.3	0.5	0.3	0.4	0.5	0.7	1.0	1.3	1.6	1.9	2.2	2.3	
Capex in % of Sales	0.8 %	0.8 %	0.8 %	0.4 %	0.4 %	0.4 %	0.5 %	0.6 %	0.7 %	0.8 %	0.9 %	1.0 %	1.0 %	
- Other	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Free Cash Flow (WACC Model)	-5.9	-2.5	2.6	7.1	7.1	8.4	10.1	11.5	12.3	12.7	13.1	13.4	13.6	14
PV of FCF	-5.4	-2.0	1.8	4.1	3.5	3.6	3.7	3.6	3.3	2.9	2.6	2.3	2.0	13
share of PVs		-14.35 %						79.99	9 %					34.35 %

Model parameter				Valuation (m)			
Derivation of WACC:		Derivation of Beta:		Present values 2035e	26		
				Terminal Value	13		
Debt ratio	20.00 %	Financial Strength	3.00	Financial liabilities	10		
Cost of debt (after tax)	6.5 %	Liquidity (share)	3.00	Pension liabilities	0		
Market return	8.25 %	Cyclicality	3.00	Hybrid capital	0		
Risk free rate	2.75 %	Transparency	3.00	Minority interest	0		
		Others	3.00	Market val. of investments	0		
				Liquidity	12	No. of shares (m)	1.3
WACC	16.70 %	Beta	3.00	Equity Value	42	Value per share (EUR)	33.34

Sens	itivity Va	lue per Sh	are (EUR	.)													
	Terminal Growth										Delta EBIT-margin						
Beta	WACC	1.25 %	1.50 %	1.75 %	2.00 %	2.25 %	2.50 %	2.75 %	Beta	WACC	-1.5 pp	-1.0 pp	-0.5 pp	+0.0 pp	+0.5 pp	+1.0 pp	+1.5 pp
3.23	17.7 %	29.69	29.82	29.96	30.10	30.25	30.40	30.56	3.23	17.7 %	24.15	26.14	28.12	30.10	32.08	34.06	36.05
3.11	17.2 %	31.20	31.35	31.50	31.66	31.83	32.00	32.18	3.11	17.2 %	25.46	27.53	29.60	31.66	33.73	35.80	37.86
3.06	17.0 %	32.00	32.15	32.32	32.49	32.66	32.84	33.03	3.06	17.0 %	26.16	28.27	30.38	32.49	34.60	36.71	38.82
3.00	16.7 %	32.82	32.99	33.16	33.34	33.53	33.72	33.92	3.00	16.7 %	26.87	29.03	31.19	33.34	35.50	37.66	39.81
2.94	16.5 %	33.68	33.86	34.04	34.23	34.43	34.64	34.85	2.94	16.5 %	27.62	29.82	32.03	34.23	36.44	38.64	40.85
2.89	16.2 %	34.57	34.76	34.95	35.16	35.37	35.59	35.81	2.89	16.2 %	28.39	30.65	32.90	35.16	37.41	39.66	41.92
2.77	15.7 %	36.44	36.66	36.88	37.11	37.35	37.60	37.86	2.77	15.7 %	30.03	32.39	34.75	37.11	39.47	41.83	44.19

- To reflect the full ramp-up of the in-house production, we have made a detailled forecast until 2026.
- We apply a long-term EBIT-margin of 9%, derived from established food peers with a broad value chain coverage.
- Growth rates are derived from the production plan of Veganz. As long-term growth rate, we apply 2.0%.
- To reflect the early-stage character of the plant-based food market, we apply a beta of 3.0 and WACC of 16.7%
- In line with the in-house production ramp up, we apply an increasing WC ratio and maintenance capex.

# Veganz Group AG



Valuation							
	2019	2020	2021	2022	2023e	2024e	2025e
Price / Book	n.a.	n.a.	4.2 x	2.7 x	2.0 x	n.a.	n.a.
Book value per share ex intangibles	-13.37	-17.30	12.60	4.34	-2.34	-7.54	-9.34
EV / Sales	n.a.	n.a.	3.1 x	1.7 x	0.7 x	0.6 x	0.3 x
EV / EBITDA	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
EV / EBIT	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
EV / EBIT adj.*	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
P/FCF	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	8.4 x
P/E	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
P / E adj.*	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Dividend Yield	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
FCF Potential Yield (on market EV)	n.a.	n.a.	-10.1 %	-22.0 %	-39.7 %	-24.2 %	-4.2 %
*Adjustments made for: -							

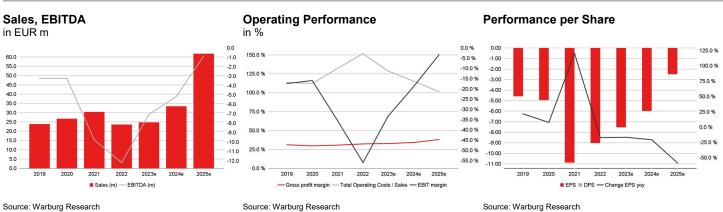
Company Specific Items							
	2019	2020	2021	2022	2023e	2024e	2025e
Sales (incl. Veganz Retail)	26.4	29.7	33.0	26.2	26.1	34.8	63.3



In EUR m	2019	2020	2021	2022	2023e	2024e	2025e
Sales	23.9	26.8	30.4	23.6	24.8	33.5	61.8
Change Sales yoy	37.1 %	12.1 %	13.6 %	-22.4 %	4.9 %	35.1 %	84.7 %
Increase / decrease in inventory	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Own work capitalised	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Sales	23.9	26.8	30.4	23.6	24.8	33.5	61.8
Material expenses	16.4	18.8	21.1	16.0	16.7	22.1	38.3
Gross profit	7.4	8.0	9.3	7.7	8.1	11.4	23.6
Gross profit margin	31.2 %	29.9 %	30.7 %	32.4 %	32.7 %	34.1 %	38.1 %
Personnel expenses	2.8	2.9	3.4	4.9	4.7	5.0	5.3
Other operating income	0.1	0.5	0.2	0.7	0.0	0.0	0.0
Other operating expenses	8.0	8.8	15.9	15.6	10.4	11.6	19.2
Unfrequent items	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EBITDA	-3.2	-3.2	-9.8	-12.2	-7.1	-5.2	-0.9
Margin	-13.5 %	-12.1 %	-32.2 %	-51.6 %	-28.6 %	-15.4 %	-1.4 %
Depreciation of fixed assets	0.9	1.0	1.0	1.0	0.2	0.2	0.3
EBITA	-4.1	-4.3	-10.8	-13.2	-7.3	-5.4	-1.1
Amortisation of intangible assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Goodwill amortisation	0.0	0.0	0.0	0.0	0.9	0.9	0.9
EBIT	-4.1	-4.3	-10.8	-13.2	-8.2	-6.3	-2.1
Margin	-17.4 %	-16.0 %	-35.5 %	-56.0 %	-33.2 %	-18.9 %	-3.3 %
EBIT adj.	-4.1	-4.3	-10.8	-13.2	-8.2	-6.3	-2.1
Interest income	0.0	0.0	0.3	0.0	0.0	0.0	0.0
Interest expenses	0.6	0.9	3.0	1.0	1.0	1.0	1.0
Other financial income (loss)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EBT	-4.7	-5.1	-13.6	-14.2	-9.2	-7.3	-3.0
Margin	-19.7 %	-19.2 %	-44.6 %	-60.3 %	-37.2 %	-21.9 %	-4.9 %
Total taxes	-0.1	-0.2	-0.3	-3.2	0.0	0.0	0.0
Net income from continuing operations	-4.6	-4.9	-13.3	-11.0	-9.2	-7.3	-3.0
Income from discontinued operations (net of tax)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net income before minorities	-4.6	-4.9	-13.3	-11.0	-9.2	-7.3	-3.0
Minority interest	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net income	-4.6	-4.9	-13.3	-11.0	-9.2	-7.3	-3.0
Margin	-19.2 %	-18.5 %	-43.8 %	-46.7 %	-37.2 %	-21.9 %	-4.9 %
Number of shares, average	1.0	1.0	1.2	1.2	1.2	1.2	1.2
EPS	-4.59	-4.94	-10.88	-9.02	-7.53	-5.98	-2.49
EPS adj.	-4.59	-4.94	-10.88	-9.02	-7.53	-5.98	-2.49
*Adjustments made for:							

Guidance: FY 2022: Sales significantly and EBITDA slightly below 2021's levels

Financial Ratios							
	2019	2020	2021	2022	2023e	2024e	2025e
Total Operating Costs / Sales	113.5 %	112.1 %	132.2 %	151.6 %	128.6 %	115.4 %	101.4 %
Operating Leverage	0.8 x	0.3 x	11.2 x	-1.0 x	-7.7 x	-0.7 x	-0.8 x
EBITDA / Interest expenses	n.m.						
Tax rate (EBT)	2.6 %	3.8 %	1.9 %	22.5 %	0.0 %	0.0 %	0.0 %
Dividend Payout Ratio	0.0 %	0.0 %	0.0 %	0.0 %	0.0 %	0.0 %	0.0 %
Sales per Employee	391,349	405,535	n.a.	n.a.	n.a.	n.a.	n.a.

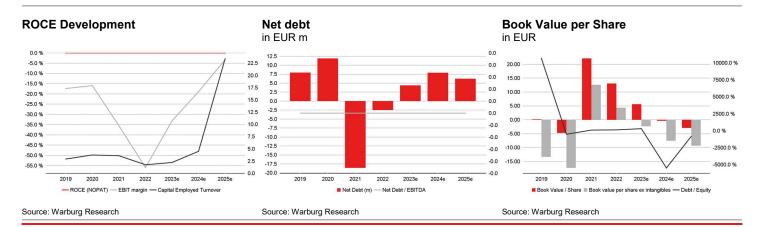


Source, warbuig research



Consolidated balance sheet							
In EUR m	2019	2020	2021	2022	2023e	2024e	2025
Assets							
Goodwill and other intangible assets	13.6	12.6	11.6	10.7	9.7	8.8	7.8
thereof other intangible assets	0.1	0.0	0.0	0.0	0.0	0.0	0.0
thereof Goodwill	13.4	12.6	11.6	10.7	9.7	8.8	7.8
Property, plant and equipment	0.1	0.4	0.8	2.2	2.2	2.2	2.5
Financial assets	0.8	8.0	8.0	0.8	8.0	8.0	0.8
Other long-term assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Fixed assets	14.5	13.7	13.2	13.7	12.7	11.8	11.1
Inventories	1.9	2.1	2.8	2.3	2.9	3.3	4.1
Accounts receivable	2.5	2.1	3.5	2.5	2.5	3.0	4.2
Liquid assets	0.2	0.1	28.7	12.3	5.5	2.0	3.6
Other short-term assets	1.7	2.1	2.6	3.6	3.6	3.6	3.6
Current assets	6.3	6.4	37.6	20.8	14.5	11.8	15.5
Total Assets	20.8	20.2	50.7	34.4	27.2	23.7	26.6
Liabilities and shareholders' equity							
Subscribed capital	0.7	0.7	1.2	1.2	1.2	1.2	1.2
Capital reserve	3.8	3.8	48.3	48.3	48.3	48.3	48.3
Retained earnings	-4.2	-9.2	-22.5	-33.5	-42.7	-50.1	<b>-53</b> .1
Other equity components	0.0	0.0	0.0	0.0	0.1	0.1	0.0
Shareholders' equity	0.2	-4.7	27.0	16.0	6.9	-0.4	-3.6
Minority interest	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total equity	0.2	-4.7	27.0	16.0	6.9	-0.4	-3.6
Provisions	1.5	1.3	2.8	2.7	2.7	2.7	2.7
thereof provisions for pensions and similar obligations	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Financial liabilities (total)	8.1	12.0	10.0	9.9	9.9	9.9	9.9
Short-term financial liabilities	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Accounts payable	5.8	6.7	4.7	3.5	5.4	9.2	15.2
Other liabilities	5.2	4.9	6.1	2.4	2.4	2.4	2.4
Liabilities	20.6	24.9	23.7	18.4	20.4	24.2	30.2
Total liabilities and shareholders' equity	20.8	20.2	50.7	34.4	27.2	23.7	26.6

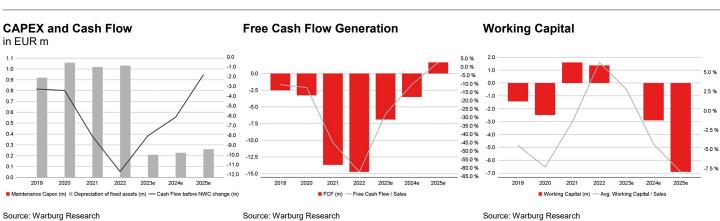
Financial Ratios							
	2019	2020	2021	2022	2023e	2024e	2025e
Efficiency of Capital Employment							
Operating Assets Turnover	-18.6 x	-12.7 x	12.9 x	6.6 x	11.3 x	-49.7 x	-13.9 x
Capital Employed Turnover	2.9 x	3.8 x	3.6 x	1.7 x	2.2 x	4.5 x	23.4 x
ROA	-31.6 %	-35.9 %	-101.3 %	-80.7 %	-72.5 %	-62.0 %	-27.5 %
Return on Capital							
ROCE (NOPAT)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
ROE	175.0 %	217.0 %	-119.5 %	-51.3 %	-80.6 %	-227.4 %	151.3 %
Adj. ROE	175.0 %	217.0 %	-119.5 %	-51.3 %	-80.6 %	-227.4 %	151.3 %
Balance sheet quality							
Net Debt	7.9	11.9	-18.6	-2.5	4.4	7.9	6.2
Net Financial Debt	7.9	11.9	-18.6	-2.5	4.4	7.9	6.2
Net Gearing	4107.9 %	-250.3 %	-68.8 %	-15.5 %	63.8 %	-1789.6 %	-173.5 %
Net Fin. Debt / EBITDA	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Book Value / Share	0.2	-4.7	22.1	13.1	5.6	-0.4	-2.9
Book value per share ex intangibles	-13.4	-17.3	12.6	4.3	-2.3	-7.5	-9.3





Consolidated cash flow statement							
In EUR m	2019	2020	2021	2022	2023e	2024e	2025e
Net income	-4.6	-4.9	-13.3	-11.0	-9.2	-7.3	-3.0
Depreciation of fixed assets	0.9	1.1	1.0	1.0	0.2	0.2	0.3
Amortisation of goodwill	0.0	0.0	0.0	0.0	0.9	0.9	0.9
Amortisation of intangible assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Increase/decrease in long-term provisions	0.0	0.0	1.5	-0.1	0.0	0.0	0.0
Other non-cash income and expenses	0.4	0.5	2.7	-1.6	0.0	0.0	0.0
Cash Flow before NWC change	-3.3	-3.4	-8.1	-11.7	-8.1	-6.1	-1.8
Increase / decrease in inventory	-1.5	-0.2	0.0	0.0	-0.6	-0.4	-0.8
Increase / decrease in accounts receivable	0.0	0.0	-2.7	-0.2	0.0	-0.5	-1.2
Increase / decrease in accounts payable	2.4	0.6	-2.4	-1.3	1.9	3.8	6.0
Increase / decrease in other working capital positions	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Increase / decrease in working capital (total)	0.9	0.4	-5.1	-1.5	1.4	2.9	4.0
Net cash provided by operating activities [1]	-2.3	-3.0	-13.2	-13.2	-6.7	-3.2	2.2
Investments in intangible assets	-0.1	0.0	0.0	0.0	0.0	0.0	0.0
Investments in property, plant and equipment	-0.1	-0.3	-0.5	-1.5	-0.2	-0.3	-0.5
Payments for acquisitions	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Financial investments	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Income from asset disposals	0.1	0.0	0.0	0.0	0.0	0.0	0.0
Net cash provided by investing activities [2]	0.0	-0.3	-0.2	-1.5	-0.2	-0.3	-0.5
Change in financial liabilities	2.3	5.6	2.0	-0.5	0.0	0.0	0.0
Dividends paid	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Purchase of own shares	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Capital measures	0.0	0.0	45.1	0.0	0.0	0.0	0.0
Other	-0.1	-0.9	-3.0	-1.0	0.0	0.0	0.0
Net cash provided by financing activities [3]	2.1	4.8	44.1	-1.5	0.0	0.0	0.0
Change in liquid funds [1]+[2]+[3]	-0.2	1.5	30.6	-16.3	-6.9	-3.5	1.7
Effects of exchange-rate changes on cash	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cash and cash equivalent at end of period	0.5	-2.1	28.6	12.4	5.5	2.0	3.6

Financial Ratios							
	2019	2020	2021	2022	2023e	2024e	2025e
Cash Flow							
FCF	-2.5	-3.3	-13.7	-14.7	-6.9	-3.5	1.7
Free Cash Flow / Sales	-10.6 %	-12.2 %	<i>-</i> 45.0 %	-62.4 %	<i>-</i> 27.8 %	-10.5 %	2.7 %
Free Cash Flow Potential	n.a.	-3.0	-9.5	-9.0	-7.1	-5.2	-0.9
Free Cash Flow / Net Profit	54.9 %	66.1 %	102.8 %	133.5 %	74.8 %	48.0 %	-54.6 %
Interest Received / Avg. Cash	0.6 %	6.5 %	1.8 %	0.1 %	0.0 %	0.0 %	0.0 %
Interest Paid / Avg. Debt	9.4 %	8.7 %	27.4 %	10.4 %	10.0 %	10.0 %	10.0 %
Management of Funds							
Investment ratio	0.7 %	1.1 %	1.5 %	6.5 %	0.8 %	0.8 %	0.8 %
Maint. Capex / Sales	n.a.	0.0 %	0.0 %	0.0 %	0.0 %	0.0 %	0.0 %
Capex / Dep	19.3 %	27.0 %	45.2 %	148.3 %	17.1 %	22.8 %	41.0 %
Avg. Working Capital / Sales	-4.5 %	-7.3 %	-1.5 %	6.3 %	2.8 %	-4.3 %	-7.9 %
Trade Debtors / Trade Creditors	43.3 %	31.1 %	74.4 %	72.1 %	46.3 %	32.6 %	27.6 %
Inventory Turnover	8.7 x	8.9 x	7.5 x	6.8 x	5.8 x	6.7 x	9.3 x
Receivables collection period (days)	39	28	42	39	37	33	25
Payables payment period (days)	130	129	82	79	118	152	145
Cash conversion cycle (Days)	-49	-60	9	13	-18	-65	-81



Source: Warburg Nesearch Source: Warburg Nesear

## Veganz Group AG



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Company	Disclosure	Link to the historical price targets and rating changes (last 12 months)
Veganz Group AG	3, 5	http://www.mmwarburg.com/disclaimer/disclaimer_en/DE000A3E5ED2.htm

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Investment recommendation: expected direction of the share price development of the financial instrument up to the given <u>price target</u> in the opinion of the analyst who covers this financial instrument.

<u>"_"</u>	Rating suspended:	The available information currently does not permit an evaluation of the company.
-S-	Sell:	The price of the analysed financial instrument is expected to fall over the next 12 months.
-H-	Hold:	The price of the analysed financial instrument is expected to remain mostly flat over the next 12 months.
-B-	Buy:	The price of the analysed financial instrument is expected to rise over the next 12 months.

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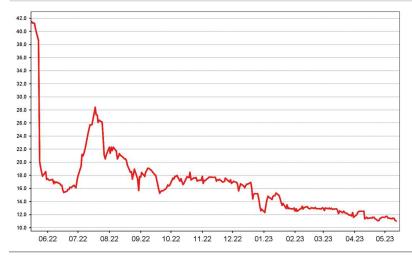
Rating	Number of stocks	% of Universe
Buy	160	75
Hold	43	20
Sell	7	3
Rating suspended	3	1
Total	213	100

#### WARBURG RESEARCH GMBH - ANALYSED RESEARCH UNIVERSE BY RATING ...

... taking into account only those companies which were provided with major investment services in the last twelve months.

Rating	Number of stocks	% of Universe
Buy	46	88
Hold	5	10
Sell	0	0
Rating suspended	1	2
Total	52	100

### PRICE AND RATING HISTORY VEGANZ GROUP AG AS OF 15.05.2023



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EQUITIES			
Matthias Rode Head of Equities	+49 40 3282-2678 mrode@mmwarburg.com		
RESEARCH			
Michael Heider	+49 40 309537-280	Hannes Müller	+49 40 309537-255
Head of Research	mheider@warburg-research.com	Software, IT	hmueller@warburg-research.com
Henner Rüschmeier Head of Research	+49 40 309537-270 hrueschmeier@warburg-research.com	Andreas Pläsier Banks, Financial Services	+49 40 309537-246 aplaesier@warburg-research.com
Stefan Augustin	+49 40 309537-168	Malte Schaumann	+49 40 309537-170
Cap. Goods, Engineering	saugustin@warburg-research.com	Technology	mschaumann@warburg-research.com
Jan Bauer	+49 40 309537-155	Oliver Schwarz	+49 40 309537-250
Renewables	jbauer@warburg-research.com	Chemicals, Agriculture	oschwarz@warburg-research.com +49 40 309537-265
Christian Cohrs Industrials & Transportation	+49 40 309537-175 ccohrs@warburg-research.com	Simon Stippig Real Estate, Telco	sstippig@warburg-research.com
Dr. Christian Ehmann	+49 40 309537-167	Cansu Tatar	+49 40 309537-248
BioTech, Life Science	cehmann@warburg-research.com	Cap. Goods, Engineering	ctatar@warburg-research.com
Felix Ellmann Software, IT	+49 40 309537-120	Marc-René Tonn Automobiles, Car Suppliers	+49 40 309537-259
Jörg Philipp Frey	fellmann@warburg-research.com +49 40 309537-258	Robert-Jan van der Horst	mtonn@warburg-research.com +49 40 309537-290
Retail, Consumer Goods	jfrey@warburg-research.com	Technology	rvanderhorst@warburg-research.com
Marius Fuhrberg	+49 40 309537-185	Andreas Wolf	+49 40 309537-140
Financial Services	mfuhrberg@warburg-research.com	Software, IT	awolf@warburg-research.com
Fabio Hölscher Automobiles, Car Suppliers	+49 40 309537-240 fhoelscher@warburg-research.com		
Philipp Kaiser	+49 40 309537-260		
Real Estate, Construction	pkaiser@warburg-research.com		
Thilo Kleibauer	+49 40 309537-257		
Retail, Consumer Goods	tkleibauer@warburg-research.com		
INSTITUTIONAL EQUI	ITY SALES		
Marc Niemann	+49 40 3282-2660	Christopher Seedorf	+49 40 3282-2695
Head of Equity Sales, Germany	mniemann@mmwarburg.com +49 69 5050-7400	Switzerland	cseedorf@mmwarburg.com
Klaus Schilling Head of Equity Sales, Germany	+49 69 5050-7400 kschilling@mmwarburg.com		
Tim Beckmann	+49 40 3282-2665		
United Kingdom	tbeckmann@mmwarburg.com		
Lea Bogdanova	+49 69 5050-7411		
United Kingdom, Ireland  Jens Buchmüller	lbogdanova@mmwarburg.com +49 69 5050-7415		
Scandinavia, Austria	jbuchmueller@mmwarburg.com		
Matthias Fritsch	+49 40 3282-2696	Charlotte Wernicke	+49 40 3282-2669
United Kingdom	mfritsch@mmwarburg.com	Roadshow/Marketing	cwernicke@mmwarburg.com
Maximilian Martin	+49 69 5050-7413	Juliane Niemann Roadshow/Marketing	+49 40 3282-2694
Austria, Poland	mmartin@mmwarburg.com	Toddshow/Marketing	jniemann@mmwarburg.com
SALES TRADING			
Oliver Merckel	+49 40 3282-2634	Jan-Philip Schmidt	+49 40 3282-2682
Head of Sales Trading  Marcel Magiera	omerckel@mmwarburg.com +49 40 3282-2662	Sales Trading Sebastian Schulz	jschmidt@mmwarburg.com +49 40 3282-2631
Sales Trading	mmagiera@mmwarburg.com	Sales Trading	sschulz@mmwarburg.com
Bastian Quast	+49 40 3282-2701	Jörg Treptow	+49 40 3282-2658
Sales Trading	bquast@mmwarburg.com	Sales Trading	jtreptow@mmwarburg.com
MACRO RESEARCH			
Carsten Klude	+49 40 3282-2572	Dr. Christian Jasperneite	+49 40 3282-2439
Macro Research	cklude@mmwarburg.com	Investment Strategy	cjasperneite@mmwarburg.com
Our research can be f	found under:		
Warburg Research	research.mmwarburg.com/en/index.html	Refinitiv	www.refinitiv.com
Bloomberg	RESP MMWA GO	Capital IQ	www.capitaliq.com
FactSet	www.factset.com		
For access please conta	act:		
A	+49 40 3282-2632	Kerstin Muthig	+49 40 3282-2703
Andrea Schaper	149 40 3202-2032	recount manny	143 40 3202-2103