## Investor Presentation



Building Rewarding Relationships
August 9, 2023

## FFICFLUSHING

## Safe Harbor Statement

"Safe Harbor" Statement under the Private Securities Litigation Reform Act of 1995: Statements in this Presentation relating to plans, strategies, economic performance and trends, projections of results of specific activities or investments and other statements that are not descriptions of historical facts may be forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking information is inherently subject to risks and uncertainties, and actual results could differ materially from those currently anticipated due to a number of factors, which include, but are not limited to, risk factors discussed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2022, and in other documents filed by the Company with the Securities and Exchange Commission from time to time. Forward-looking statements may be identified by terms such as "may", "will", "should", "could", "expects", "plans", "intends", "anticipates", "believes", "estimates", "predicts", "forecasts", "goals", "potential" or "continue" or similar terms or the negative of these terms. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. The Company has no obligation to update these forward-looking statements.

## Flushing Financial Snapshot (NASDAQ: FFIC)

## 2Q23 Key Statistics

| Balance Sheet |  |
| :--- | ---: |
| Assets | $\$ 8.5 B$ |
| Loans, net | $\$ 6.8 B$ |
| Total Deposits | $\$ 6.7 B$ |
| Equity | $\$ 0.7 B$ |

Performance

| GAAP/Core ROAA | $0.41 \% / 0.37 \%^{1}$ |
| :--- | ---: |
| GAAP/Core ROAE | $5.12 \% / 4.66 \%^{1}$ |
| Tangible Book Value | $\$ 22.51$ |
| Dividend Yield | $5.6 \%^{2}$ |

## Key Messages

- Leading Community Bank in the Attractive Greater NYC Area
- Well Diversified and Low Risk Loan Portfolio
- History of Sound Credit Quality
- Asian Banking Niche
- Beneficiary of Lower Short-Term Rates or a Steepening of the Yield Curve Brand Promise


Nurturing Relationships and Rewarding Customers, Employees, and Shareholders

## Executing On Our Action Plan

| Initiative | Actions/Results |
| :---: | :---: |
| 1) Move towards a more interest rate neutral position | - Added over $\$ 400$ million of asset swaps during 2 Q23 <br> - An additional $\$ 250$ million of forward funding swaps became effective during 2 Q23 <br> - Approximately $50 \%$ of the loan pipeline are floating rate loans at June 30,2023 <br> - The Company has a goal of reaching a more neutral interest rate risk position |
| 2) Enhance focus on risk adjusted returns and profitability | - Relationships will face greater scrutiny to achieve risk adjusted returns <br> - Loan pipeline increased $56 \%$ QuQ with a 20 bps increase in yields <br> - Yields on 2Q23 closings were $7.14 \%$, an increase of 322 bps YoY and 13 bps QoQ |
| 3) Emphasizing our brand of customer service and deepening relationships to expand customer base and drive loyalty | - Activity surrounding new loans and deposits has increased given market disruptions <br> - Added a team of commercial real estate lenders <br> - Checking account openings increased $9.6 \%$ YoY <br> - CDs increased $\$ 352.4$ million or $18.7 \%$ during 2 Q23 |
| 4) Review new and existing lending relationships to prepare for the next credit cycle | - Reviewed new and existing relationships resulting in improved credit metrics and normalized net charge-offs <br> - Debt service coverage ratio of $1.8 x$ for multifamily and investor commercial real estate loans that reprice through 2025 and can absorb higher rates and an increase in operating expenses |
| 5) Preserve strong liquidity and capital | - Liquidity is strong <br> - Average total deposits increased 7.1\% YoY and 1.3\% QoQ <br> - Stable TCE ratio QoQ |
| 6) Tighten expense controls | - Greater scrutiny placed on discretionary expenses <br> - GAAP and Core noninterest expense down $1 \%$ YoY |

Decisive Actions Expected to Enhance Business Model Resilience and Drive Future Profitability

## Areas of Focus for Long-term Success

## Areas of Focus

- Continuing to take significant actions to position the Company's balance sheet more towards interest rate risk

Interest Rate Risk neutral

- During 2Q23, the Company added $\$ 400$ million of interest rate hedges and an additional $\$ 250$ million of forward hedges that became effective
- Rate sensitivity to a +100 bps shock has been reduced by $64 \%$ over the past year.
- Manhattan office buildings are approximately $0.6 \%$ of net loans
- Over $88 \%$ of the loan portfolio is collateralized by real estate with an average loan to value less than $36 \%$

Credit
Quality

- Debt service coverage ratio of $1.8 x$ for multifamily and investor commercial real estate loans that reprice through 2025
- The Company continues to have ample liquidity with $\$ 3.7$ billion of undrawn lines and resources

Liquidity

- Total deposits increased 4.9\% YoY and 2Q23 balances were higher than normal seasonal declines
- Checking account openings were up $9.6 \%$ YoY in 2Q23
- Additional opportunities emerging as a competitors leave the market

Customer Experience

- Approximately $33 \%$ of our branches are in Asian markets; a key focus of our business
- Bensonhurst, our 27th branch, is expected to open in 2 H 23 enhancing our Asian branch presence
- Digital banking usage continues to increase with double digit growth in both monthly mobile deposit active users and digital banking enrollment in June 2023 versus a year ago


## Loans Secured by Real Estate Have an Average LTV of < $36 \%$



## 88\% Real Estate Based

- Multifamily: 38.0\%
- Non Real Estate: 11.5\%
- Owner Occupied CRE: 10.3\%
- One-to-four family - Mixed Use: 8.0\%
- General Commercial: 7.7\%
- CRE - Strip Mall: 6.3\%
- CRE - Shopping Center: 4.8\%

One-to-four family - Residential: 3.3\%
$=$ CRE - Single Tenant: 2.5\%

- Office -Multi Tenant: 1.7\%

■ Health Care/Medical Use: $1.6 \%$
Industrial: 1.6\%

- Commercial Special Use: 1.4\%
- Construction: 0.8\%
- Office - Single Tenant: 0.5\%

Manhattan Office Buildings are Approximately $0.6 \%$ of Net Loans

## Multifamily Lending - Rent Stabilized, Niche Player



Our Conservative Lending Standards Lead to Minimal Losses

## Strong Asian Banking Market Focus

## Asian Communities - Total Loans $\$ 764 \mathrm{MM}$ and Deposits \$1.2B

Multilingual Branch Staff Serves Diverse Customer Base in NYC Metro Area

Growth Aided by the Asian Advisory Board

## \$36B

Deposit Market Potential (~3\% Market Share ${ }^{1}$ )
7.6\%

Sponsorships of Cultural Activities Support New and Existing Opportunities

FIC 5 Year Asian Market
CAGR vs $3.7{ }^{1}{ }^{1}$ for the Comparable Asian

Markets
Expanding into Bensonhurst (Brooklyn) in 2023

## Digital Banking Usage Continues to Increase

## 22\%

Increase in Monthly Mobile Deposit Active Users June 2023 YoY

## Internet Banks

iGObanking and BankPurely national deposit gathering platforms
$\sim 3 \%$ of Average Deposits in June 2023

## ~31,000

Users with Active Online
Banking Status
23\%
June 2023 YoY Growth

## Numerated

Small Business Lending
Platform
$\$ 10.1 \mathrm{MM}$ of Commitments in 2023

12\%
Digital Banking
Enrollment
June 2023 YoY Growth
$\sim 8,500$
Zelle ${ }^{\circledR}$ Transactions
$\sim \$ 2.9 \mathrm{MM}$
Zelle Dollar Transactions in June 2023

Technology Enhancements Remain a Priority to Grow Customer Base and Increase Engagement

## Key Community Events During 2Q23

## FLUSHIING <br> Bank



- Hosted ribbon-cutting ceremony at Hauppauge Branch
- Sponsored the HIA-LI $25^{\text {th }}$ Trade Show \& Conference , Korean American Real Estate Expo, and Vaisakhi Mela


## Average Total Deposits Increase Driven by CDs



Average Noninterest Deposits
(\$MM)

2Q22


3Q22


1Q23
$\$ 849.7$


2Q23

- Average total deposits increased 7.1\% YoY and 1.3\% QoQ
- Average noninterest bearing deposits are $12.3 \%$ of average total deposits, down from 16.2\% a year ago
- 2Q23 checking account openings up 9.6\% YoY
- Average deposit growth driven by CDs, which have a 6-12 month maturities


## Core Loan Yields Improve

## Loan Composition

Period End Loans (\$MM)

$\square$ Multifamily $\square$ Commercial Real Estate $\square$ Construction $■$ 1-4 Family $\square$ Business Banking

| Core Loan Yields |  |  |  |
| :---: | :---: | :---: | :---: |
| $4.15 \%$ | $4.35 \%$ | $4.63 \%$ | $4.80 \%$ |

- Net loans increased 1.1\% YoY
- Core loan yields improve 19 bps QoQ; prepayment penalty income totaled $\$ 0.3 \mathrm{MM}$ in 2Q23 vs \$0.6MM in 1Q23 and \$2.3MM in 2Q22
- Loan pipeline totaled $\$ 415.5 \mathrm{MM}$ at June 30, 2023; Pipeline yield increases 20 bps QoQ
- Spread between closing and satisfaction yields expanded in 2Q23

Closings vs Satisfaction Yields ${ }^{1}$


## Effective Floating Rate Loans Rise to >21\% of the Loan Portfolio; Significant Repricing to Occur Through 2025



- Floating rate loans include any loans (including back-to-back swaps) tied to an index that reprices within 90 days; including the $\$ 400 \mathrm{MM}$ of loan portfolio hedges, effective floating rate loans total $\$ 1.46 \mathrm{~B}$ or $>21 \%$ of the loan portfolio
- Through 2025, loans to reprice ~220-230 bps higher assuming index values as of June 30, 2023
- $\sim 16 \%$ of loans reprice (>21\% including all loan portfolio hedges) with every Fed move and an additional 10-15\% reprice annually


## NIM Stabilizes from March; Cautiously Optimistic



|  | GAAP NIM FTE |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| $3.35 \%$ | $3.07 \%$ | $2.70 \%$ | $2.27 \%$ | $2.18 \%$ |

## Our Actions Have Reduced Liability Sensitivity

Percentage Change to Net Interest Income from Base Case Based on a 100 bps Shock in Rates



- The Balance Sheet is structured where liabilities reprice faster than assets (initially) when rates increase
- Implementing a swap strategy along with adding floating rate assets
- During 2Q23, over \$400MM of interest rate hedges were added and $\$ 250 \mathrm{MM}$ of forward hedges became effective
- When the Fed stops increasing rates, and after a lag, funding costs should stabilize, and assets then reprice higher (assuming a stable rate environment)
- The duration of the assets is between 3-4 years compared to 1-2 year for the liabilities
- By adding interest rate hedges and implementing other structural changes, liability sensitivity has been reduced to by $64 \%$ over the past year


## Net Charge-offis Significantly Better Than the Industry; Strong DSR



- Over two decades and multiple credit cycles, Flushing Financial has a history of better than industry credit quality
- Average LTVs on the Real Estate portfolio is $<36 \%{ }^{4}$
- Only $\$ 18.2 \mathrm{MM}$ of real estate loans ( $0.3 \%$ of gross loans) with an LTV of $75 \%$ or more ${ }^{4}$
${ }^{4}$ LUSHING ${ }^{1}$ Based on most recent Annual Loan Review
${ }^{2}$ Based upon a sample size of $89 \%$ of loans adjusting between 2023 and 2025 with no increase in rents or total income

3 "Industry" includes FDIC insured institutions from "FDIC Statistics At A Glance"
${ }^{4}$ Based on appraised value at origination

## Continued Strong Credit Quality



ACL / Gross Loans \& ACL / NPLs


Criticized and Classified Loans / Gross Loans


## ACL by Loan Segment (2Q23)



## Book Value and Tangible Book Value Per Share Grow YoY

3.6\% YoY Book Value Per Share Growth

3.7\% YoY Increase in Tangible Book Value Per Share


## Key Takeaways - Cautiously Optimistic

## - Executing on our Action Plan

- These actions will result in improved profitability in the future and set the stage for consistent and significantly higher returns


## - Areas of Focus improved during the quarter

- Significantly reduced liability sensitivity
- Credit quality improved and underwriting remains solid
- Expanded liquidity capacity
- Continue to service our customers and deepen relationships


## - Improving metrics but cautious on the environment

- 2Q23 NIM was in line with the month of March
- Asset quality improved during the quarter
- Deposit balances were better than past seasonal patterns
- Loans declined slightly
- Capital ratios were stable
- Expecting additional Fed rate increases

Appendix


## Annual Financial Highlights

|  | 2022 | 2021 |  | 2020 |  | 2019 |  | 2018 |  | 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Results |  |  |  |  |  |  |  |  |  |  |  |
| EPS | \$2.50 | \$2.59 |  | \$1.18 |  | \$1.44 |  | \$1.92 |  | \$1.41 |  |
| ROAA | 0.93 \% | 1.00 | \% | 0.48 | \% | 0.59 | \% | 0.85 | \% | 0.66 | \% |
| ROAE | 11.44 | 12.60 |  | 5.98 |  | 7.35 |  | 10.30 |  | 7.74 |  |
| NIM FTE | 3.11 | 3.24 |  | 2.85 |  | 2.47 |  | 2.70 |  | 2.93 |  |
| Core ${ }^{1}$ Results |  |  |  |  |  |  |  |  |  |  |  |
| EPS | \$2.49 | \$2.81 |  | \$1.70 |  | \$1.65 |  | \$1.94 |  | \$1.57 |  |
| ROAA | 0.92 \% | 1.09 | \% | 0.68 | \% | 0.68 | \% | 0.85 | \% | 0.74 | \% |
| ROAE | 11.42 | 13.68 |  | 8.58 |  | 8.42 |  | 10.39 |  | 8.63 |  |
| NIM FTE | 3.07 | 3.17 |  | 2.87 |  | 2.49 |  | 2.72 |  | 2.93 |  |
| Credit Quality |  |  |  |  |  |  |  |  |  |  |  |
| NPAs/Loans \& REO | 0.77 \% | 0.23 | \% | 0.31 | \% | 0.24 | \% | 0.29 | \% | 0.35 | \% |
| LLR/Loans | 0.58 | 0.56 |  | 0.67 |  | 0.38 |  | 0.38 |  | 0.39 |  |
| LLR/NPLs | 124.89 | 248.66 |  | 214.27 |  | 164.05 |  | 128.87 |  | 112.23 |  |
| NCOs/Avg Loans | 0.02 | 0.05 |  | 0.06 |  | 0.04 |  | - |  | 0.24 |  |
| Criticized\&Classifieds/Loans | 0.98 | 0.87 |  | 1.07 |  | 0.66 |  | 0.96 |  | 1.21 |  |
| Capital Ratios |  |  |  |  |  |  |  |  |  |  |  |
| CET1 | 10.52 \% | 10.86 | \% | 9.88 | \% | 10.95 | \% | 10.98 | \% | 11.59 | \% |
| Tier 1 | 11.25 | 11.75 |  | 10.54 |  | 11.77 |  | 11.79 |  | 12.38 |  |
| Total Risk-based Capital | 14.69 | 14.32 |  | 12.63 |  | 13.62 |  | 13.72 |  | 14.48 |  |
| Leverage Ratio | 8.61 | 8.98 |  | 8.38 |  | 8.73 |  | 8.74 |  | 9.02 |  |
| TCE/TA | 7.82 | 8.22 |  | 7.52 |  | 8.05 |  | 7.83 |  | 8.22 |  |
| Balance Sheet |  |  |  |  |  |  |  |  |  |  |  |
| Book Value/Share | \$22.97 | \$22.26 |  | \$20.11 |  | \$20.59 |  | \$19.64 |  | \$18.63 |  |
| Tangible Book Value/Share | 22.31 | 21.61 |  | 19.45 |  | 20.02 |  | 19.07 |  | 18.08 |  |
| Dividends/Share | 0.88 | 0.84 |  | 0.84 |  | 0.84 |  | 0.80 |  | 0.72 |  |
| Average Assets (\$B) | 8.3 | 8.1 |  | 7.3 |  | 7.0 |  | 6.5 |  | 6.2 |  |
| Average Loans (\$B) | 6.7 | 6.6 |  | 6.0 |  | 5.6 |  | 5.3 |  | 5.0 |  |
| Average Deposits (\$B) | 6.5 | 6.4 |  | 5.2 |  | 5.0 |  | 4.7 |  | 4.5 |  |

Over a 27 Year Track Record of Steady Growth


## Well-Secured Multifamily and CRE Portfolios

## Multifamily Geography



- Average loan size: \$1.1MM
- Average monthly rent of $\$ 1,447$ vs $\$ 3,0500^{\prime}$ for the market
- Weighted average LTV ${ }^{2}$ is $45 \%$ with no loans having an LTV above $75 \%$
- Weighted average DCR is $\sim 1.8 x^{3}$
- Borrowers typically do not sell properties, but refinance to buy more properties
- ARMs adjust each 5 -year period with terms up to 30 years and comprise $81 \%$ of the portfolio; prepayment penalties are reset for each 5 -year period

Non-Owner Occupied CRE Geography


- Average loan size: $\$ 2.4 \mathrm{MM}$
- Weighted average LTV ${ }^{2}$ is $50 \%$ with $\$ 0.9 \mathrm{MM}$ of loans having an LTV above $75 \%$
- Weighted average DCR is $\sim 1.8 x^{3}$
- Require primary operating accounts
- ARMs adjust each 5 -year period with terms up to 30 years and comprise $83 \%$ of the portfolio


## Well-Diversified Commercial Business Portfolio



## Commercial Business

- Primarily in market lending
- Annual sales up to $\$ 250 \mathrm{MM}$
- Lines of credit and term loans, including owner occupied mortgages
- Loans secured by business assets, including account receivables, inventory, equipment, and real estate
- Personal guarantees are generally required
- Originations are generally $\$ 100,000$ to $\$ 10 \mathrm{MM}$
- Adjustable rate loans with adjustment periods of five years for owner-occupied mortgages and for lines of credit the adjustment period is generally monthly
- Generally not subject to limitations on interest rate increases but have interest rate floors


## Average loan size of $\$ 1.2 \mathrm{MM}$

## Reconciliation of GAAP Earnings and Core Earnings

## Non-cash Fair Value Adjustments to GAAP Earnings

The variance in GAAP and core earnings is partly driven by the impact of non-cash net gains and losses from fair value adjustments. These fair value adjustments relate primarily to borrowings carried at fair value under the fair value option.

Core Net Income, Core Diluted EPS, Core ROAE, Core ROAA, Pre-provision, Pre-tax Net Revenue, Core Net Interest Income FTE, Core Net Interest Margin FTE, Core Interest Income and Yield on Total Loans, Core Noninterest Income, Core Noninterest Expense and Tangible Book Value per common share are each non-GAAP measures used in this presentation. A reconciliation to the most directly comparable GAAP financial measures appears below in tabular form. The Company believes that these measures are useful for both investors and management to understand the effects of certain interest and noninterest items and provide an alternative view of the Company's performance over time and in comparison, to the Company's competitors. These measures should not be viewed as a substitute for net income. The Company believes that tangible book value per common share is useful for both investors and management as this measure is commonly used by financial institutions, regulators and investors to measure the capital adequacy of financial institutions. The Company believes this measure facilitates comparison of the quality and composition of the Company's capital over time and in comparison, to its competitors. This measure should not be viewed as a substitute for total shareholders' equity.

These non-GAAP measures have inherent limitations, are not required to be uniformly applied and are not audited. They should not be considered in isolation or as a substitute for analysis of results reported under GAAP. These non-GAAP measures may not be comparable to similarly titled measures reported by other companies.

## Reconciliation of GAAP to CORE Earnings - Quarters



## Reconciliation of GAAP Revenue and Pre-provision Pre-tax Net Revenue - Quarters

| (Dollars in thousands) | For the three months ended |  |  |  |  |  |  |  |  |  | For the six months ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2023 |  | $\begin{gathered} \hline \text { March 31, } \\ 2023 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2022 \end{gathered}$ |  | $\begin{gathered} \hline \text { September 30, } \\ 2022 \\ \hline \end{gathered}$ |  | June 30, 2022 |  | $\begin{gathered} \hline \text { June } 30, \\ 2023 \end{gathered}$ |  | June 30,$2022$ |  |
| GAAP Net interest income | \$ | 43,378 | \$ | 45,262 | \$ | 54,201 | \$ | 61,206 | \$ | 64,730 | \$ | 88,640 | \$ | 128,209 |
| Net (gain) loss from fair value adjustments on qualifying hedges |  | 205 |  | (100) |  | (936) |  | (28) |  | 60 |  | 105 |  | 189 |
| Net amortization of purchase accounting adjustments |  | (340) |  | (306) |  | (342) |  | (775) |  | (367) |  | (646) |  | $(1,425)$ |
| Core Net interest income | \$ | 43,243 | \$ | 44,856 | \$ | 52,923 | \$ | 60,403 | \$ | 64,423 | \$ | 88,099 | \$ | 126,973 |
| GAAP Noninterest income (loss) | \$ | 5,122 | \$ | 6,908 | \$ | $(7,652)$ | \$ | 8,995 | \$ | 7,353 | \$ | 12,030 | \$ | 8,666 |
| Net (gain) loss from fair value adjustments |  | (294) |  | $(2,619)$ |  | 622 |  | $(5,626)$ |  | $(2,533)$ |  | $(2,913)$ |  | (724) |
| Net loss on sale of securities |  | - |  | - |  | 10,948 |  | - |  | - |  | - |  | - |
| Life insurance proceeds |  | (561) |  | - |  | (286) |  | - |  | $(1,536)$ |  | (561) |  | $(1,536)$ |
| Net gain on sale of assets |  | - |  | - |  | (104) |  | - |  | - |  | - |  | - |
| Core Noninterest income | \$ | 4,267 | \$ | 4,289 | \$ | 3,528 | \$ | 3,369 | \$ | 3,284 | \$ | 8,556 | \$ | 6,406 |
| GAAP Noninterest expense | \$ | 35,279 | \$ | 37,703 | \$ | 33,742 | \$ | 35,634 | \$ | 35,522 | \$ | 72,982 | \$ | 74,316 |
| Net amortization of purchase accounting adjustments |  | (113) |  | (118) |  | (123) |  | (125) |  | (130) |  | (231) |  | (264) |
| Core Noninterest expense | \$ | 35,166 | \$ | 37,585 | \$ | 33,619 | \$ | 35,509 | \$ | 35,392 | \$ | 72,751 | \$ | 74,052 |
| Net interest income | \$ | 43,378 | \$ | 45,262 | \$ | 54,201 | \$ | 61,206 | \$ | 64,730 | \$ | 88,640 | \$ | 128,209 |
| Noninterest income (loss) |  | 5,122 |  | 6,908 |  | $(7,652)$ |  | 8,995 |  | 7,353 |  | 12,030 |  | 8,666 |
| Noninterest expense |  | $(35,279)$ |  | $(37,703)$ |  | $(33,742)$ |  | $(35,634)$ |  | $(35,522)$ |  | $(72,982)$ |  | $(74,316)$ |
| Pre-provision pre-tax net revenue | \$ | 13,221 | \$ | $\underline{14,467}$ | \$ | $\underline{12,807}$ | \$ | 34,567 | \$ | 36,561 | \$ | 27,688 | \$ | $\underline{62,559}$ |
| Core: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 43,243 | \$ | 44,856 | \$ | 52,923 | \$ | 60,403 | \$ | 64,423 | \$ | 88,099 | \$ | 126,973 |
| Noninterest income |  | 4,267 |  | 4,289 |  | 3,528 |  | 3,369 |  | 3,284 |  | 8,556 |  | 6,406 |
| Noninterest expense |  | $(35,166)$ |  | $(37,585)$ |  | $(33,619)$ |  | $(35,509)$ |  | $(35,392)$ |  | $(72,751)$ |  | $(74,052)$ |
| Pre-provision pre-tax net revenue | \$ | 12,344 | \$ | 11,560 | \$ | 22,832 | \$ | 28,263 | \$ | 32,315 | \$ | 23,904 | \$ | 59,327 |
| Efficiency Ratio |  | 74.0 |  | 76.5 |  | 59.6 |  | 55.7 |  | 52.3 |  | 75.3 |  | 55.5 |

Efficiency ratio, a non-GAAP measure, was calculated by dividing core noninterest expense (excluding OREO expense and the net gain/loss from the sale of OREO) by the total of core net interest income and core noninterest income.

## Reconciliation of GAAP to Core Net Interest Income and NIM - Quarters



## Calculation of Tangible Stockholders' Common Equity to Tangible Assets - Quarters

| (Dollars in thousands) | $\begin{gathered} \text { June } 30, \\ 2023 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { March 31, } \\ 2023 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December } 31 \text {, } \\ 2022 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { September } 30, \\ 2022 \\ \hline \end{gathered}$ |  |  | $\begin{gathered} \text { June } 30, \\ 2022 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Equity | \$ | 671,303 | \$ | 673,459 | \$ | 677,157 | \$ | 670,719 |  | 670,812 |
| Less: |  |  |  |  |  |  |  |  |  |  |
| Goodwill |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |
| Core deposit intangibles |  | $(1,769)$ |  | $(1,891)$ |  | $(2,017)$ |  | $(2,147)$ |  | $(2,282)$ |
| Tangible Stockholders' Common Equity | \$ | 651,898 | \$ | 653,932 | \$ | 657,504 | \$ | 650,936 |  | 650,894 |
| Total Assets | \$ | 8,473,883 | \$ | 8,479,121 | \$ | 8,422,946 | \$ | 8,557,419 |  | 8,339,587 |
| Less: |  |  |  |  |  |  |  |  |  |  |
| Goodwill |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |
| Core deposit intangibles |  | $(1,769)$ |  | $(1,891)$ |  | $(2,017)$ |  | $(2,147)$ |  | $(2,282)$ |
| Tangible Assets | \$ | 8,454,478 | \$ | 8,459,594 | \$ | 8,403,293 | \$ | 8,537,636 |  | 8,319,669 |
| Tangible Stockholders' Common Equity to |  |  |  |  |  |  |  |  |  |  |
| Tangible Assets |  | 7.71 |  | 7.73 |  | 7.82 |  | 7.62 |  | 7.82 |

## Reconciliation of GAAP Earnings and Core Earnings - Years



Reconciliation of GAAP Revenue and Pre-Provision Pre-Tax Net Revenue - Years

| (Dollars In thousands) | Years Ended |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { December 31, } \\ 2022 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2021 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2018 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2017 \\ \hline \end{gathered}$ |  |
| GAAP Net interest income | \$ | 243,616 | \$ | 247,969 | \$ | 195,199 | \$ | 161,940 | \$ | 167,406 | \$ | 173,107 |
| Net (gain) loss from fair value adjustments on qualifying hedges |  | (775) |  | $(2,079)$ |  | 1,185 |  | 1,678 |  | - |  | - |
| Net amortization of purchase accounting adjustments |  | $(2,542)$ |  | $(3,049)$ |  | (11) |  | - |  | - |  | - |
| Core Net interest income | \$ | 240,299 | \$ | 242,841 | \$ | 196,373 | \$ | $\underline{163,618}$ | \$ | 167,406 | \$ | 173,107 |
| GAAP Noninterest income | \$ | 10,009 | \$ | 3,687 | \$ | 11,043 | \$ | 9,471 | \$ | 10,337 | \$ | 10,362 |
| Net (gain) loss from fair value adjustments |  | $(5,728)$ |  | 12,995 |  | 2,142 |  | 5,353 |  | 4,122 |  | 3,465 |
| Net (gain) loss on sale of securities |  | 10,948 |  | (113) |  | 701 |  | 15 |  | 1,920 |  | 186 |
| Life insurance proceeds |  | $(1,822)$ |  | - |  | (659) |  | (462) |  | $(2,998)$ |  | $(1,405)$ |
| Net gain on disposition of assets |  | (104) |  | (621) |  | - |  | (770) |  | $(1,141)$ |  | - |
| Core Noninterest income | \$ | 13,303 | \$ | $\underline{ }$ | \$ | 13,227 | \$ | $\underline{ }$ 13,607 | \$ | $\underline{ }$ | \$ | 12,608 |
| GAAP Noninterest expense | \$ | 143,692 | \$ | 147,322 | \$ | 137,931 | \$ | 115,269 | \$ | 111,683 | \$ | 107,474 |
| Prepayment penalty on borrowings |  | - |  | - |  | $(7,834)$ |  | - |  | - |  | - |
| Accelerated employee benefits upon |  |  |  |  |  |  |  |  |  |  |  |  |
| Officer's death |  | - |  | - |  | - |  | (455) |  | (149) |  | - |
| Net amortization of purchase accounting adjustments |  | (512) |  | (560) |  | (91) |  | - |  | - |  | - |
| Merger expense |  | - |  | $(2,562)$ |  | $(6,894)$ |  | $(1,590)$ |  | - |  | - |
| Core Noninterest expense | \$ | 143,180 | \$ | 144,200 | \$ | 123,112 | \$ | 113,224 | \$ | 111,534 | \$ | 107,474 |
| GAAP: |  |  |  |  |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 243,616 | \$ | 247,969 | \$ | 195,199 | \$ | 161,940 | \$ | 167,406 | \$ | 173,107 |
| Noninterest income |  | 10,009 |  | 3,687 |  | 11,043 |  | 9,471 |  | 10,337 |  | 10,362 |
| Noninterest expense |  | $(143,692)$ |  | $(147,322)$ |  | $(137,931)$ |  | $(115,269)$ |  | $(111,683)$ |  | $(107,474)$ |
| Pre-provision pre-tax net revenue | \$ | 109,933 | \$ | $\underline{\text { 104,334 }}$ | \$ | 68,311 | \$ | 56,142 | \$ | 66,060 | \$ | $\underline{75,995}$ |
| Core: |  |  |  |  |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 240,299 | \$ | 242,841 | \$ | 196,373 | \$ | 163,618 | \$ | 167,406 | \$ | 173,107 |
| Noninterest income |  | 13,303 |  | 15,948 |  | 13,227 |  | 13,607 |  | 12,240 |  | 12,608 |
| Noninterest expense |  | $(143,180)$ |  | $(144,200)$ |  | $(123,112)$ |  | $(113,224)$ |  | $(111,534)$ |  | $(107,474)$ |
| Pre-provision pre-tax net revenue | \$ | 110,422 | \$ | 114,589 | \$ | 86,488 | \$ | 64,001 | \$ | 68,112 | \$ | 78,241 |
| Efficiency Ratio |  | 56.5 |  | 55.7 |  | 58.7 |  | 63.9 |  | 62.1 |  | 57.9 |

## Reconciliation of GAAP and Core Net Interest Income and NIM - Years

(Dollars In thousands)
GAAP net interest income
Net (gain) loss from fair value adjustments on qualifying hedges
Net amortization of purchase accounting adjustments

Tax equivalent adjustment
Core net interest income FTE

Total average interest-earning assets ${ }^{(1)}$
Core net interest margin FTE

GAAP interest income on total loans, net
Net (gain) loss from fair value adjustments on qualifying hedges
Net amortization of purchase accounting adjustments

Core interest income on total loans, net

Average total loans, net ${ }^{(1)}$
Core yield on total loans

| Years Ended |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 31, } \\ 2022 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2021 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \end{gathered}$ |  |  | $\begin{gathered} \text { December 31, } \\ 2019 \end{gathered}$ |  |  | $\begin{gathered} \text { December 31, } \\ 2018 \end{gathered}$ |  | December 31, 2017 |  |
| \$ | 243,616 | \$ | 247,969 | \$ | 195,199 |  | \$ | 161,940 |  | \$ | 167,406 | \$ | 173,107 |  |
|  | (775) |  | $(2,079)$ |  | 1,185 |  |  | 1,678 |  |  | - |  | - |  |
|  | $(2,542)$ |  | $(3,049)$ |  | (11) |  |  | - |  |  | - |  | - |  |
|  | 461 |  | 450 |  | 508 |  |  | 542 |  |  | 895 |  | - |  |
| \$ | 240,760 | \$ | 243,291 | \$ | 196,881 |  | \$ | 164,160 |  | \$ | 168,301 | \$ | 173,107 |  |
| \$ | 7,841,407 | \$ | 7,681,441 | \$ | 6,863,219 |  | \$ | 6,582,473 |  | \$ | 6,194,248 | \$ | 5,916,073 |  |
|  | 3.07 |  | 3.17 | \% | 2.87 | \% |  | 2.49 | \% |  | 2.72 | \% | 2.93 | \% |
| \$ | 293,287 | \$ | 274,331 | \$ | 248,153 |  | \$ | 251,744 |  | \$ | 232,719 | \$ | 209,283 |  |
|  | (775) |  | $(2,079)$ |  | 1,185 |  |  | 1,678 |  |  | - |  | - |  |
|  | $(2,628)$ |  | $(3,013)$ |  | (356) |  |  | - |  |  | - |  | - |  |
| \$ | 289,884 | \$ | 269,239 | \$ | 248,982 |  | \$ | 253,422 |  | \$ | 232,719 | \$ | 209,283 |  |
| \$ | 6,748,165 | \$ | 6,653,980 | \$ | 6,006,931 |  | \$ | 5,621,033 |  | \$ | 5,316,968 | \$ | 4,988,613 |  |
|  | 4.30 |  | 4.05 | \% | 4.14 | \% |  | 4.51 | \% |  | 4.38 | \% | 4.20 | \% |

## Calculation of Tangible Stockholders' Common Equity to Tangible Assets - Years

| (Dollars in thousands) | $\begin{gathered} \text { December 31, } \\ 2022 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2021 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2018 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Equity | \$ | 677,157 | \$ | 679,628 | \$ | 618,997 | \$ | 579,672 | \$ | 549,464 |
| Less: |  |  |  |  |  |  |  |  |  |  |
| Goodwill |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(16,127)$ |  | $(16,127)$ |
| Core deposit intangibles |  | $(2,017)$ |  | $(2,562)$ |  | $(3,172)$ |  | - |  | - |
| Intangible deferred tax liabilities |  | - |  | 328 |  | 287 |  | 292 |  | 290 |
| Tangible Stockholders ' Common Equity | \$ | 657,504 | \$ | 659,758 | \$ | 598,476 | \$ | 563,837 | \$ | 533,627 |
| Total Assets | \$ | 8,422,946 | \$ | 8,045,911 | \$ | 7,976,394 | \$ | 7,017,776 | \$ | 6,834,176 |
| Less: |  |  |  |  |  |  |  |  |  |  |
| Goodwill |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(16,127)$ |  | $(16,127)$ |
| Core deposit intangibles |  | $(2,017)$ |  | $(2,562)$ |  | $(3,172)$ |  | - |  | - |
| Intangible deferred tax liabilities |  | - |  | 328 |  | 287 |  | 292 |  | 290 |
| Tangible Assets | \$ | 8,403,293 | \$ | 8,026,041 | \$ | 7,955,873 | \$ | 7,001,941 | \$ | 6,818,339 |
| Tangible Stockholders' Common Equity to Tangible |  |  |  |  |  |  |  |  |  |  |
| Assets |  | 7.82 |  | 8.22 |  | 7.52 |  | 8.05 |  | 7.83 |

## Contact Details

Susan K. Cullen<br>SEVP, CFO \& Treasurer

Phone: (718) 961-5400
Email: scullen@flushingbank.com

## AI Savastano, CFA

Director of Investor Relations
Phone: (516) 820-1146
Email: asavastano@flushingbank.com

