

GROUP

Q4 and FY 2023 Trading Update starts soon...



## Trading Update

Q4 and FY 2023



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### Europe's Used Car Market On One Platform



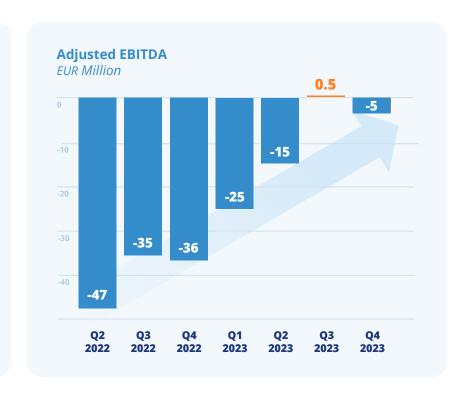
## **Building a Category Leader By Maximizing Value for Consumers and Merchants**





### **2023 Key Achievements and Profitability Track**

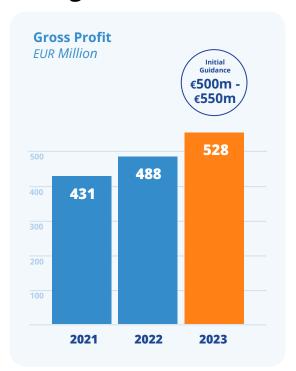
- ✓ 520,000+ Customers sold their car to us
- ✓ Funded them with EUR 4.1+ Billion
- ✓ Sold to 39,000+1 Partner Dealers
- Carried out 910,000+ transports through partners
- ✓ Helped 60,000+ Retail Customers to find their new car
- ✓ Supported 20,000+ Consumer Financing Customers

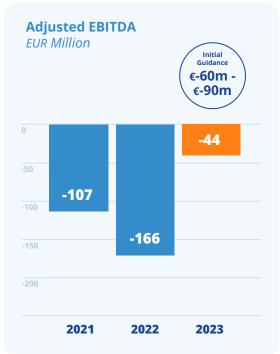


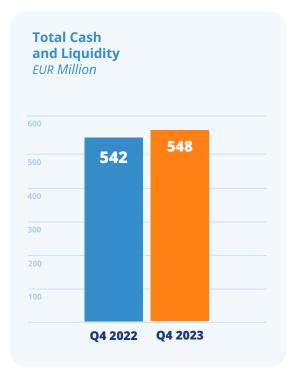
#### **Highlights**



# In 2023 We Hit Our Financial Targets, Outperformed on EBITDA and Strengthened our Balance Sheet

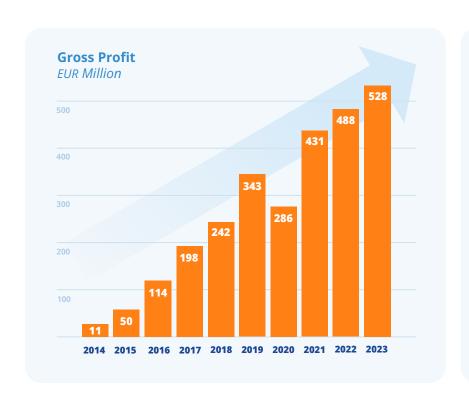








### We are a Growth Company at Heart

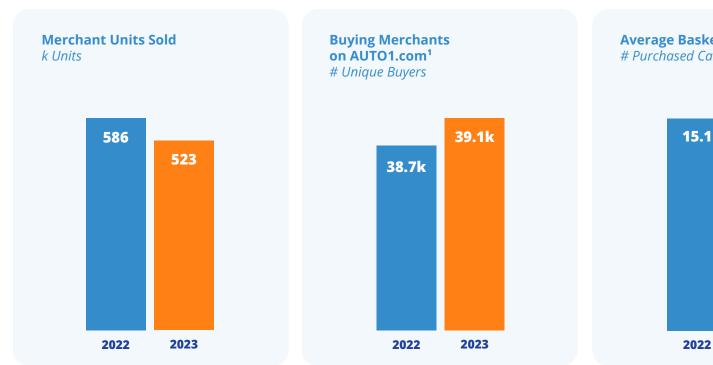


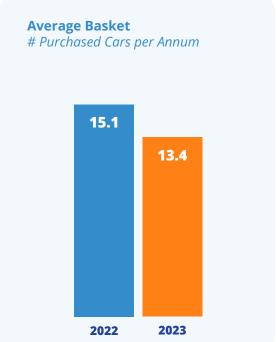






### **Return to Normalized Industry Turns Led to Smaller Average Basket**



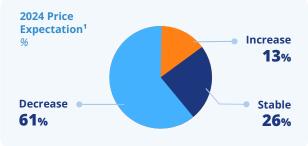




# Our GPUs Have Been Growing Despite Declining ASPs, Demonstrating Their Resilience









## Our Largest Business Unit C2B Returned to Quarterly Growth in Q4 2023, while Remarketing Reached Break-Even









We Continue to Invest in More Branches to Densify Our Purchasing Network Across Europe

### **Current Drop-off Network**

- Newly Added Drop-Off Locations
- Existing Drop-Off Locations
- 2023 Sample Merchant Locations



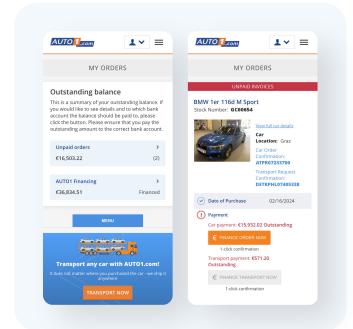
- Installation of additional Branches in convenient locations for the customer
- +29 Branches in H2 2023
- EU wide midterm potential for the new Branches >1,000 additional locations
- Efficient CapEx and OpEx spending

Strong Focus On Network Expansion Plan in 2024



## We Rolled Out AUTO1 Financing in Four Markets in Q4 to Let Our Partners Grow with us

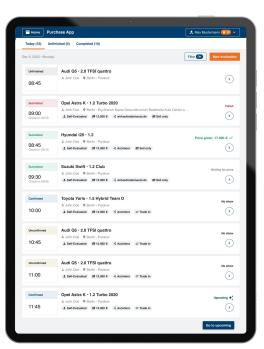
- Reimagined inventory financing to make it the most simple, convenient and transparent solution for dealers
  - Seamless registration: no action needed from dealers
  - One-click financing
  - 100% financing
  - No upfront cash needed
  - Immediate car availability for pick-up / delivery
- Growth capital for dealers to grow with AUTO1
  - EUR 100 million refinancing facility provided by BNP Paribas to support up to EUR 125 million of AUTO1 Financing outstandings
- Available in Germany, France, Spain and Austria





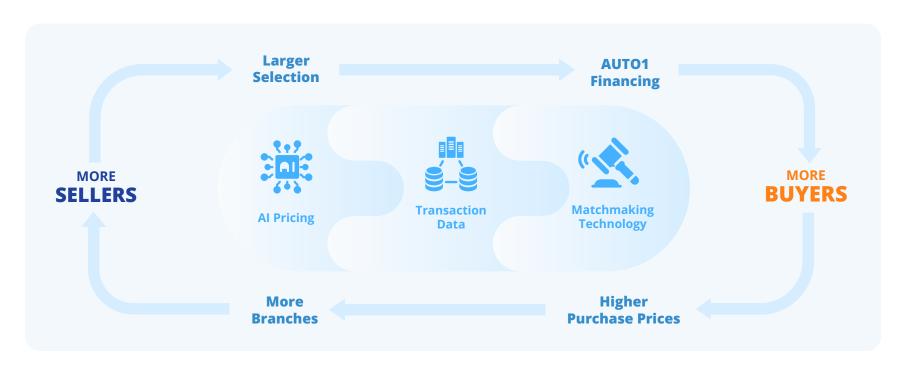
## We Continue to Significantly Invest in New Features to Enhance the Value of AUTO1.com for our Partner Dealers

**Al Pricing Enhanced Purchase App Premium Return Right Personalized AI Vehicle** Recommendations





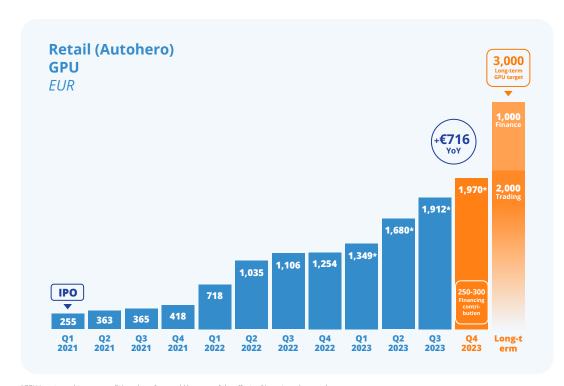
# **Growing our Purchasing Branch Network and Merchant Financing Are New Growth Levers to Support Our Flywheel**







### Autohero Close to the €2,000 GPU Level in Q4 2023









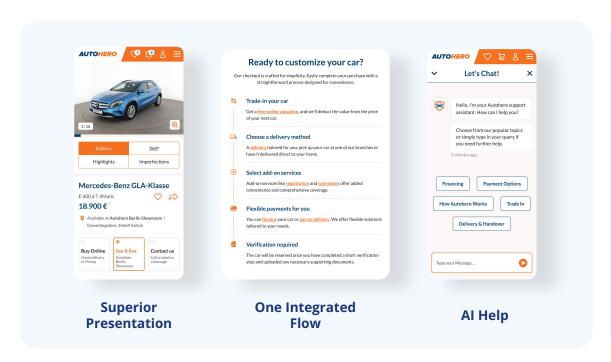
## In just three Years Autohero has Become a Leading Pan-European Brand for Buying Used Cars







# **Autohero Offers a Seamless Digital Purchase and Financing Experience for Used Cars**

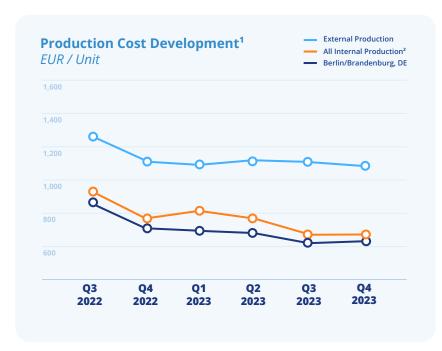


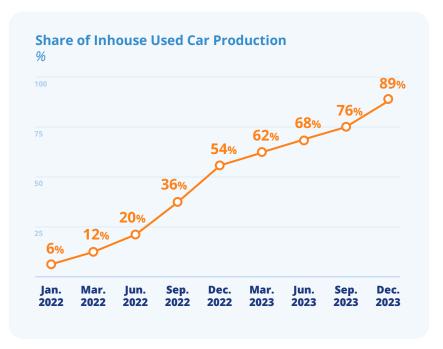


#### **Retail Update**



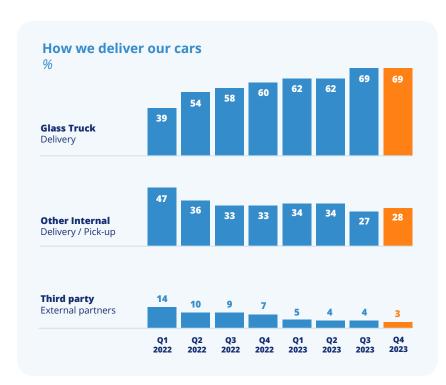
# Our Refurbishment is Fully Inhoused by now, Providing Cost and Speed Advantage







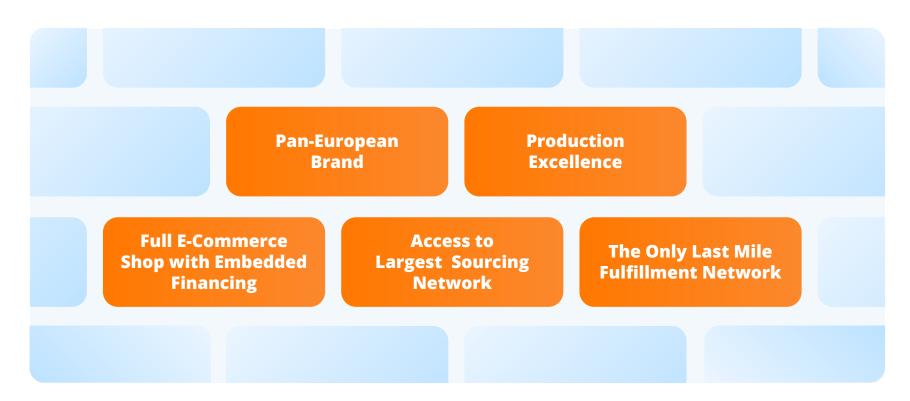
### Full Control of Our Fulfillment Delivers the Best Customer Experience







### **Autohero is Built for Market Leadership Across Europe**





## Summary

#### **Summary**



## After A Year of Transition and Very Strong Financial Performance, We Shift Gears Towards Re-Accelerated and Profitable Growth

- Massive opportunities in the highly fragmented EUR 700 bn. European used car market
- ✓ Laid the foundation for long term profitable growth in 2023
- By maximising value for consumers and merchants we are building the used car platform of the future
- ✓ Our long term ambition is to facilitate >10% of all European Used Car Transactions



Q4 & FY 2023 Financial Figures and FY 2024 Guidance

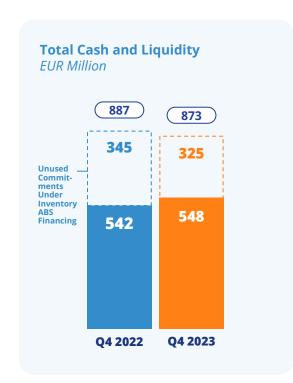


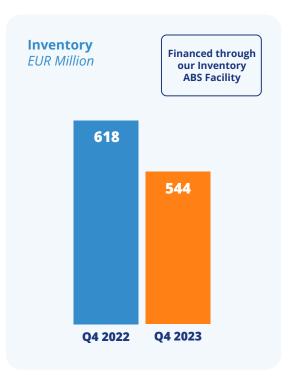
### **Q4 and FY 2023 Financial figures**

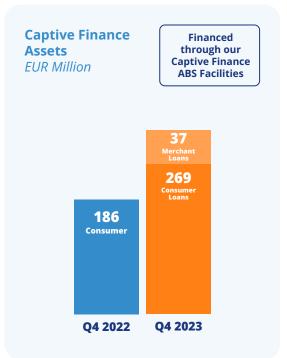
	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q4 YoY	FY 2022	FY 2023	FY YoY
Units Sold	150,391	157,106	141,682	140,630	146,666	(2.5%)	649,709	586,084	(9.8%)
Revenue (€m)	1,447.3	1,505.9	1,340.5	1,292.6	1,323.7	(8.5%)	6,534.1	5,462.8	(16.4%)
ASP (€)	9,624	9,585	9,462	9,192	9,025	(6.2%)	10,057	9,321	(7.3%)
Gross Profit (€m)	114.5	132.0	127.8	134.4	133.8	16.9%	488.2	527.9	8.1%
GPU* (€)	737	836	898	952	918	24.5%	746	899	20.6%
Opex (€m)	(150)	(157)	(143)	(134)	(138)	8.1%	(654)	(572)	12.5%
o/w Employee Costs pre SDI (€m)	(69.2)	(69.3)	(66.3)	(61.3)	(67.4)	2.5%	(293.0)	(264.2)	9.8%
o/w Marketing Expenses (€m)	(40.9)	(35.0)	(37.0)	(33.5)	(31.5)	22.8%	(193.2)	(137.1)	29.0%
o/w Internal Logistics (€m)	(19.4)	(18.0)	(18.1)	(21.7)	(20.2)	(4.0%)	(80.0)	(78.0)	2.5%
Adjusted EBITDA (€m)	(36.0)	(25.1)	(14.8)	0.5	(4.5)	87.5%	(165.6)	(43.9)	73.5%
Adjusted EBITDA Margin	(2.5%)	(1.7%)	(1.1%)	0.0%	(0.3%)	+2.1pp	(2.5%)	(0.8%)	+1.7pp



#### We Grew Our Cash Position in 2023



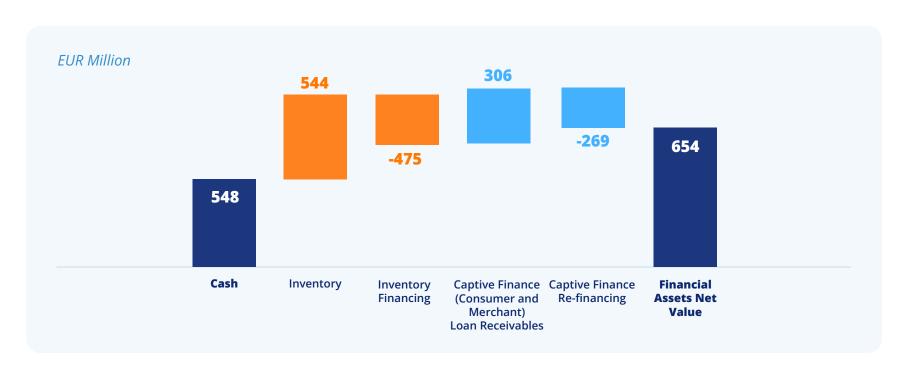




ABS: Asset-Backed Securitization



## We Finance our Assets Solely Through Non-Recourse Asset Backed Securitizations and Therefore Have Over Half a Billion Free Cash Available





#### FY 2024 Guidance

#### **Unit Guidance**

**Units Group** 

610 - 665k

(vs. 586.1k in FY 2023)

Units Merchant 540 - 595k

(vs. 523k in FY 2023)

Units Autohero

~70k @ EUR 1,900 GPU (vs. 63.1k in FY 2023)

#### **Financial Guidance**

Gross Profit EUR 565 - 625m

(vs. EUR 528m in FY 2023)

Adj. EBITDA

**BREAKEVEN** 

(vs. EUR -44m in FY 2023)

Q&A





## Appendix

#### **Appendix**



### **Segment:** Merchant

	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q4 YoY	FY 2022	FY 2023	FY YoY
Units Sold	133,744	139,027	127,285	125,785	130,921	(2.1%)	585,545	523,018	(10.7%)
Thereof C2B	113,766	120,307	110,703	110,983	115,891	1.9%	497,254	457,884	(7.9%)
Thereof Remarketing	19,978	18,720	16,582	14,802	15,030	(24.8%)	88,291	65,134	(26.2%)
Revenue (€m)	1,182.3	1,221.5	1,114.5	1,058.2	1,069.8	(9.5%)	5,477.6	4,464.0	(18.5%)
Thereof C2B (€m)	983.8	1,037.8	960.7	918.9	913.2	(7.2%)	4,599.2	3,830.6	(16.7%)
Thereof Remarketing (€m)	198.5	183.7	153.8	139.3	156.5	(21.1%)	878.4	633.4	(27.9%)
ASP (€)	8,840	8,786	8,756	8,413	8,171	(7.6%)	9,355	8,535	(8.8%)
Thereof C2B (€)	8,648	8,626	8,678	8,280	7,880	(8.9%)	9,249	8,366	(9.5%)
Thereof Remarketing (€)	9,935	9,814	9,277	9,409	10,415	4.8%	9,949	9,724	(2.3%)
Gross Profit (€m)	90.0	107.0	103.1	105.4	103.7	15.1%	418.0	419.2	0.3%
GPU (€)	673	769	810	838	792	17.6%	714	801	12.3%

<sup>\*</sup>GPU doesn't equal GP/units retail, due to the exclusion of the positive impact of capitalization of refurbishment costs of not yet sold cars Differences may exist due to rounding

#### **Appendix**



### **Segment:** Retail (Autohero)

	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q4 YoY	FY 2022	FY 2023	FY YoY
Units Sold	16,647	18,079	14,397	14,845	15,745	(5.4%)	64,164	63,066	(1.7%)
Revenue (€m)	265.0	284.4	226.0	234.5	254.0	(4.2%)	1,056.5	998.9	(5.5%)
ASP (€)	15,920	15,732	15,701	15,794	16,129	1.3%	16,466	15,839	(3.8%)
Gross Profit (€m)	24.4	25.0	24.7	28.9	30.1	23.2%	70.2	108.7	54.9%
GPU* (€)	1,254	1,349	1,680	1,912	1,970	57.1%	1,039	1,712	64.8%



### **Investor Relations Contact**



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### Q4 Pictures and Charts









