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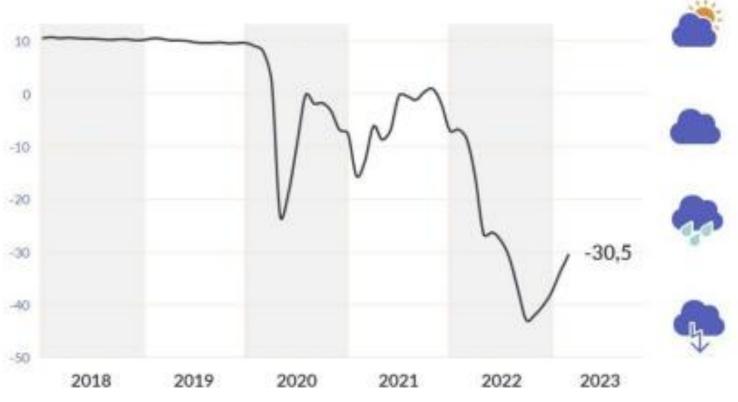
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# We expect consumer demand to remain depressed for several years, especially for non-food household products

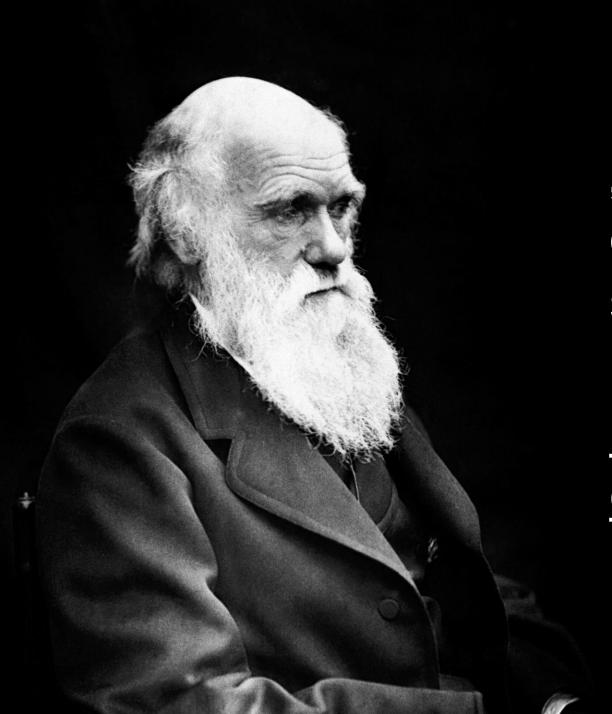


### GfK consumer climate index

February 2023, Germany

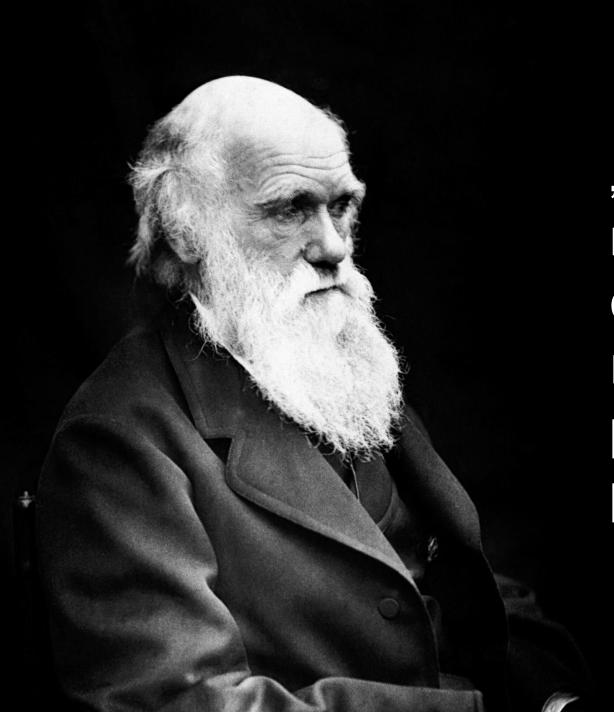


Source: GfK



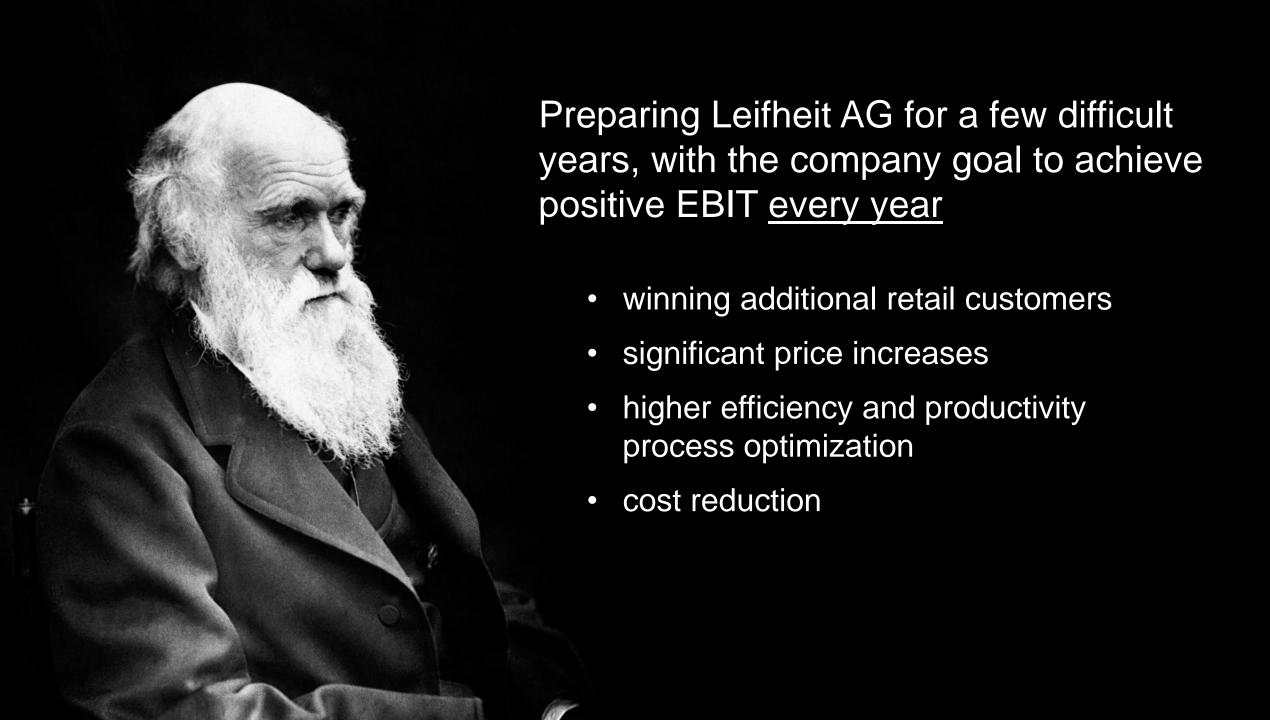
"It is not the strongest of the species that survive, nor the most intelligent, but the one most responsive to change."

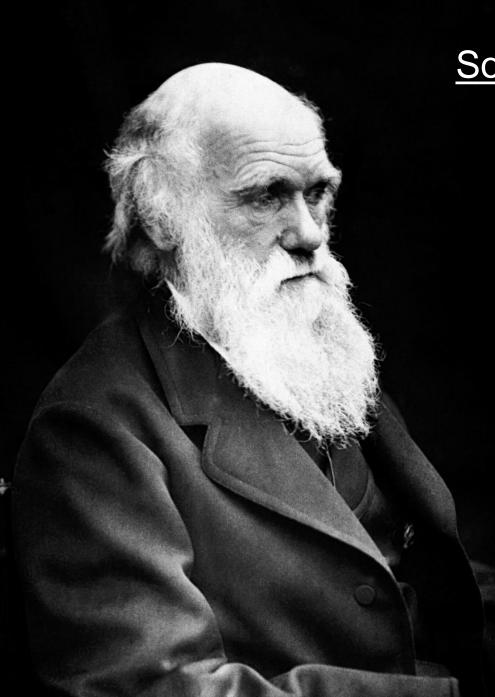
**Charles Darwin** 



"We cannot change macro-economic conditions, but we can respond in a way that protects our profitability."

Leifheit AG





Some examples of our crisis response plan

- Streamlining portfolio and substantial SKU reduction
- Group synergies in purchasing and logistics
- Enhancing Direct-to-Consumer Selling & Shipping
- Reduce transport cost & CO<sub>2</sub> emissions through Western Europe Logistics Center
- Lean manufacturing and cost saving projects
- Reduction of energy consumption
- Forward looking inventory management and flexible production
- Reduce dependencies from Asia
- Continuous negotiation with our partners on the purchasing and sales side
- Reducing number of temporary workers and if needed by employees
- Leverage digitalization to reduce travel and office cost

### **Executive Summary FY 2022**





Leifheit AG has a strong vision: to become the Procter & Gamble of consumer durables

"Scaling Up Success" strategy with focus on consumer marketing and superior products

Vision and strategy deliver great results: 2019-2021 CAGR turnover +11% and EBIT +43%

However, 2022 was still an exceptional year with Russia-Ukraine war and pandemic effects deteriorating both consumer demand and operational cost

FY 2022 hence with 12.8% turnover decline vs record high FY 2021, but still well above pre-COVID-19 level

FY 2022 with positive EBIT, but burdened by significant rise in material and energy prices, historically low consumer sentiment and high inflation

### Leifheit makes top quality household products



# Profi Floor Wiper 4.7 stars



Leifheit rückenschonender Bodenwischer Profi XL micro Duo, effektiver Schrubber mit Bezug aus Mikrofaser, Wischer für Fliesen un...

#### \*\*\* 4,7 von 5

911 Sternebewertungen



### CLEAN TWIST Disc Mop Ergo 4.6 stars



Leifheit Set Clean Twist Disc Mop Ergo 2.0 mit Rollwagen, Bodenwischer mit Mikrofaser Bezug für nebelfeuchte...

# 5 Sterne 78% 4 Sterne 14% 3 Sterne 2% 1 Sterne 2%

### Pegasus 150 4.6 stars

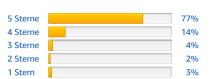


Dieser Artikel Leifheit Standtrockner Pegasus 150 Solid Slim, standfester Wäscheständer mit Flügeln auch für lange Kleidungsstücke, besonders schmaler Flügelwäschetrockner passt auch durch enge Türen

#### Bestseller Nr. 1

#### \*\*\* 4,6 von 5

3.208 Sternebewertungen



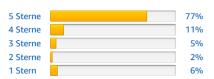
### Linomatic 500 Deluxe 4.5 stars



Leifheit Wäscheschirm Linomatic 500 Deluxe mit Leineneinzug für saubere Wäsche, Wäschespinne für die ganze Familie, Wäscheständer

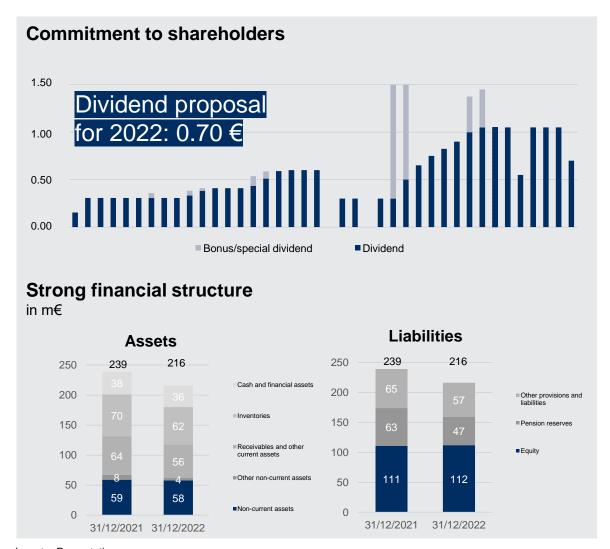
#### \*\*\* 4,5 von 5

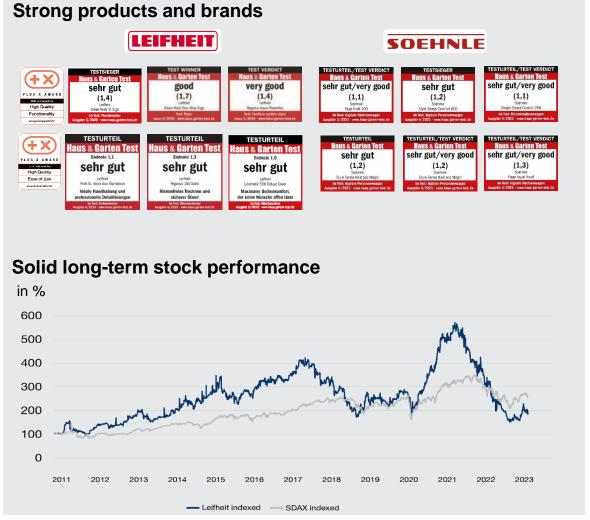
2.114 Sternebewertungen



# Leifheit is financially solid and pays good dividends to shareholders

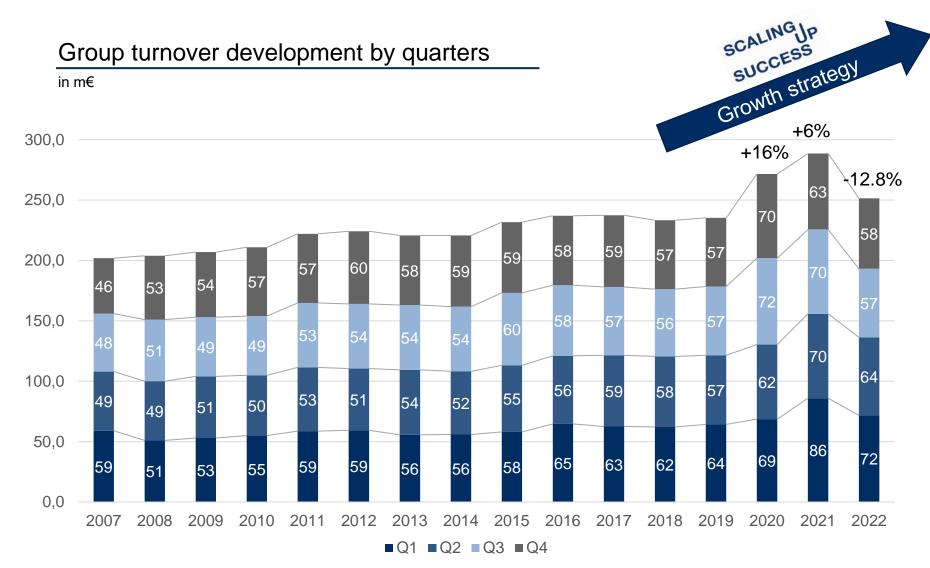






### Turnover in FY 2022 higher than all FY in 2007 – 2019





- Group turnover in FY 2022 remains at a comparatively high level and still around 7% higher than in the pre-COVID-19 year 2019.
- High comparative values in record year 2021.





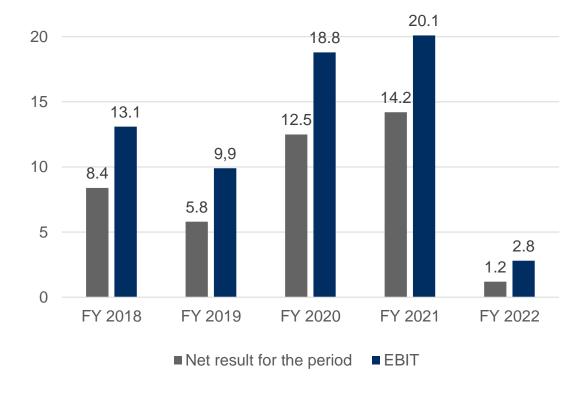
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		FY 2021	FY 2022	$\Delta$
Group turnover	m€	288.3	251.5	-12.8%
Gross margin	%	42.3	38.7	-3.6 pps
Foreign currency result	m€	1.2	2.9	>100.0%
EBIT	m€	20.1	2.8	-86.2%
EBIT margin	%	7.0	1.1	-5.9 pps
Earnings before taxes (EBT)	m€	19.3	2.3	-88.1%
Net result for the period	m€	14.2	1.2	-91.5%
EPS	€	1.49	0.13	-91.3%

- Foreign currency result includes positive effects from forward exchange transactions no longer accounted for in hedge accounting.
- Despite persistent inflation, consumer restraint and enormous price increases for freight rates, energy, and raw materials, the Leifheit Group still achieved positive EBIT.
- Sales price increases gradually having an effect but were only partially able to compensate for increased purchasing und production costs.

### Group earnings development

FY 2018 – FY 2022 in m€







		Q1 2022	Q2 2022	Q3 2022	Q4 2022
EBIT	€m	2.7	-0.5	1.0	-0,4
Gross Margin	%	40.9	36.0	37.9	39,7
Free cash flow	€m	-15.6	5.1	12.5	6,8

# Free cash flow at m€ 8.8 in FY 2022, thus only slightly below previous year



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in m€	FY 2021	FY 2022	Δ
Cash flow from operating activities	16.4	14.0	-14.7 %
Cash flow from investment activities	-6.9	-5.3	1.6 %
Cash flow from financing activities	-10.4	-10.6	-0.2 %
Free cash flow <sup>1</sup>	9.6	8.8	-0.8
in m€	31/12/2021	31/12/2022	Δ
Cash and cash equivalents at the end of reporting period	38.1	36.3	-4.7 %
Financial liabilities	-	-	-

- Free cash flow decreases only slightly by m€ -0.8 in FY 2022 and reaches m€ 8.8, but stays below the previous year's value, as a result of the decline in cash inflow from operating activities.
- The cash outflow from financing activities amounted to m€ -10.6 and mainly included the dividend payment of m€ 10.0.

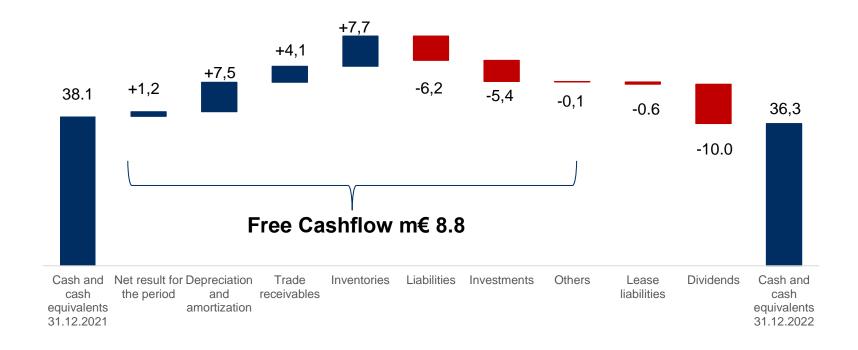
<sup>&</sup>lt;sup>1</sup> Cash flow from operating activities and from investment activities, adjusted for incoming and outgoing payments in financial assets and, if existing, from acquisition and divestiture of business divisions.

# Positive Free cash flow of m€ 8.8 only slightly below previous year's level



### **Group liquidity**

31/12/2021 vs. 31/12/2022 in m€



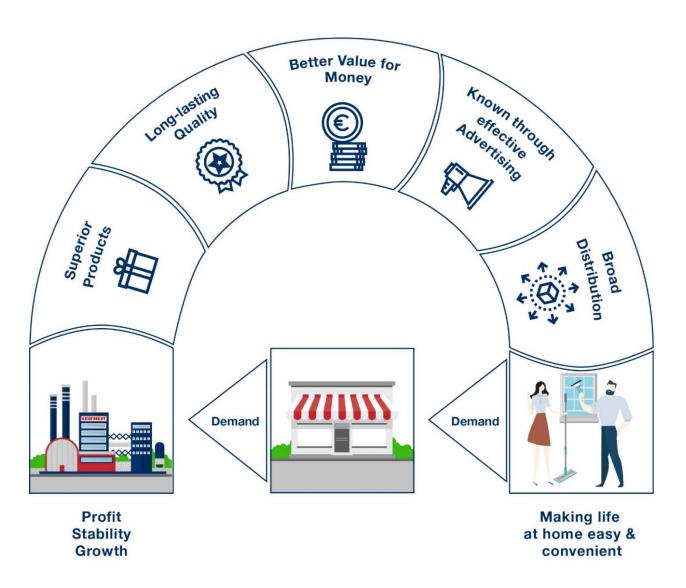
- Decrease in working capital by m€ 5.9 compared to 31.12.2021 (2021: increase by m€ 2.4)
- Trade receivables down by m€ 4.1
- Decrease of m€ 7.7 in inventories
- Decrease in trade payables and other liabilities of m€ 6.2 due to lower liabilities to suppliers
- Dividend payment for FY2021 at the end of May 2022

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### Our purpose? Happy consumers!



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# (1) While we increased advertising spend, our revenue and EBIT grew, so we will return to that growth mode as soon as possible



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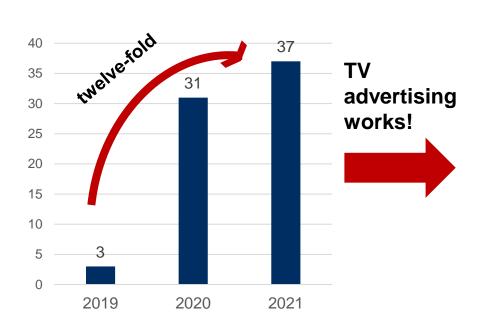
Leifheit & Soehnle Gross spending for advertising

m€

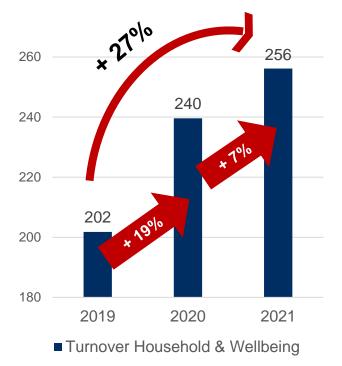
Leifheit & Soehnle Turnover development m€

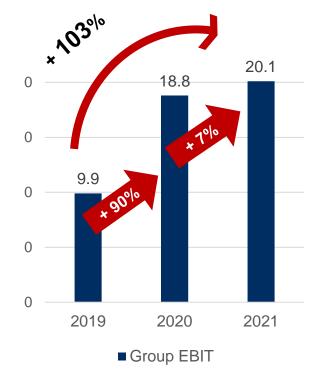
**Group EBIT** 

m€



■ Gross spending TV advertising





March 2023 Investor Presentation

# (1) "Our most long-lasting products" campaign aims for sustainability



**High quality** and along with it long life cycle products belong to the **DNA of the Leifheit brand**.

A major part of our assortment is being produced in **Europe** in our own factories where we have full quality control.

Strongly convinced from our product quality we often give longer warranty period than the competition or as required from the legislative authority.

















# (1) "Electricity Savers" campaign encourages consumers to switch to power-free laundry drying





- The current market situation offers the opportunity to further promote our energy-saving, durable products.
- In view of rising energy prices, many households are currently looking for ways to reduce their energy consumption and thus also their electricity costs.
- Switching from electric dryers to Leifheit Pegasus and Linomatic dryers not only saves electricity and money, but also reduces CO<sub>2</sub> emissions
- Reduction of CO<sub>2</sub> emissions by up to 150 kg/year\*.
- Saving electricity costs by up to 200
   €/year\*.

# 1 Cool Innovations in electrical cleaning







- New Regulus Aqua PowerVac Pro, which vacuums, mops and dries all in one, can reach into every corner thanks to its new corner glider with Micro-Duo wipe cover.
- New Clean Tenso Power steam cleaner provides hygienic cleaning without chemical products while also saving water. To underline the Clean Tenso Power's high quality and durability, it is supplied with an extended warranty period.

### 2 We are successfully expanding our distribution network





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New customers in CZ and SK in 2022







# 4 We create a fun, fast, friendly and fearless winning culture



SCALING UP SUCCESS

Further developing our corporate culture into a "winning culture" is a key success factor in our Scaling up Success strategy. Our goal is to foster an agile culture that is fun, fast, friendly and fearless. Our vision is for our employees to tackle the challenges they face with

a sense of fun and friendliness, and with speed and confidence. This will help us tap into the full potential of the Leifheit Group even better in the future.



### Fun

Generate positive energy. Make a joke, smile, laugh. Don't take yourself too seriously. Be optimistic. Visualise your goal. Concentrate more on opportunities than on issues. Find commonalities within the team and create a sense of cohesion. Be proactive and show initiative. Celebrate successes.



### **Fast**

Time is our biggest bottleneck: focus on the essentials, not on what seems to be most urgent. Bias for action. Focus on the future and the big picture. Don't look for perfection. Test and scale up fast. Be laser-focused on the business. Don't play politics.



# **Friendly**

Be tough on the facts, but respectful and appreciative to people. Try to understand first, then be understood. Forget your ego. View things from the other person's perspective. Give praise and be open to feedback. Don't point fingers or engage in destructive criticism. Don't bad-mouth others. Be friendly. Never raise your voice.



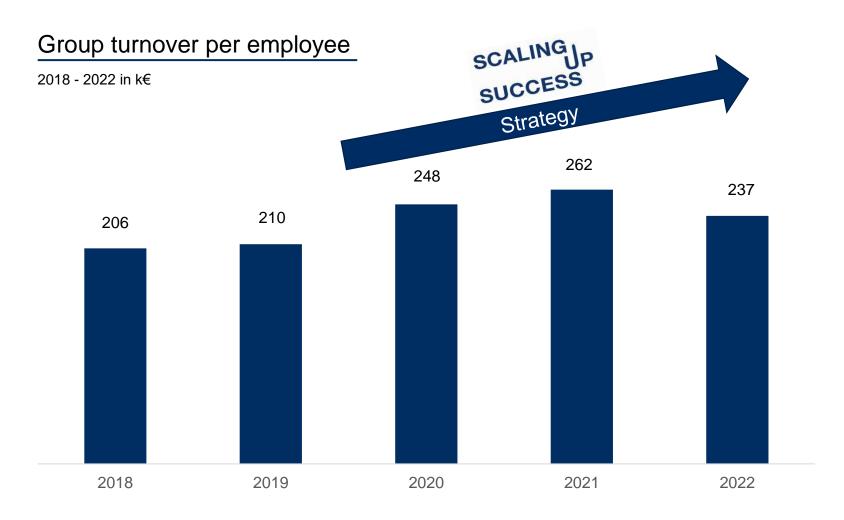
# **Fearless**

Don't be afraid of bosses or committees. Take calculated risks. Take decisions based on facts and figures. Mistakes are ok – celebrate them. Leave your comfort zone and try out new things. Set big, inspiring goals for yourself. Stay hungry and always keep working to improve yourself and the company. The most important leadership quality for successful managers: create a fear-free organisation.

# 4 13 % increase in turnover per employee FY 2022 vs. FY 2019

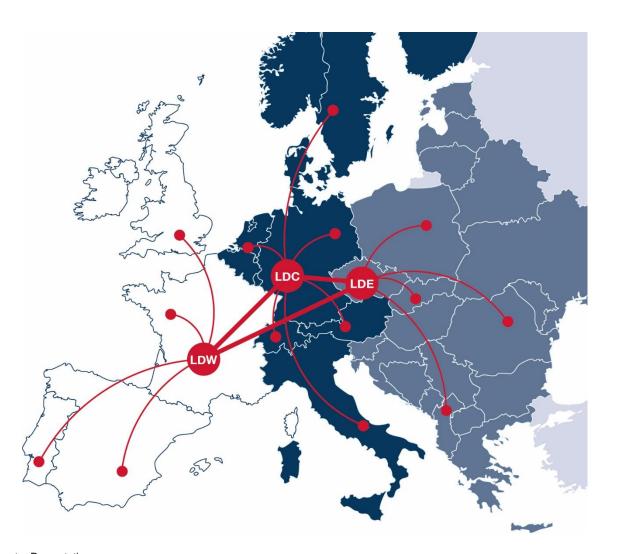


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# Distribution of the European business volume to three logistics locations with short distances to our customers





- New central European logistics hub (Leifheit Distribution Western Europe, LDW) for our Leifheit and Soehnle products at the logistics site in Chablis, France, which was previously operated exclusively by our subsidiary Birambeau.
- Distribution across three logistics locations brings cost advantages, shortens transport routes to our customers and simultaneously reduces CO<sub>2</sub> emissions.
- New logistics platform will gradually go into operation beginning in the second quarter of 2023.





	Forecast 2023
Group turnover	Slightly below the previous year
Turnover Household	Noticeable below the previous year
Turnover Wellbeing	Noticeable below the previous year
Turnover Private Label	Slightly above previous year's level
Group EBIT	Positive, in the lower single-digit million Euro range
Free Cashflow	Positive, in the lower single-digit million Euro range

### **ESG-Outlook: New strategic sustainability goals**

### Focus on climate neutrality till 2030



**Analyse our emissions** 

**Objectives until 2030** 

**Emission reduction** measures until 2030

Compensate

- Climate balance for our most important sites in scope 1 and scope 2 established in 2022
- · Yearly climate balance in the future to measure progress
- Substantially reduce the emissions of direct greenhouse gases (scope 1 emissions)
- 100% renewable energies with a electricity mix (scope 2 emissions)
- Substantially reduce the emissions of indirect emissions (scope 3)

- Energy: increase efficiency, savings and share of renewable energies
- Mobility: reduce of vehicle fleet emissions at our sites. reduce CO<sub>2</sub> emissions of employees' drive
- Products: long-lasting and highquality products with long life cycle, increase recycled share in products, packaging and displays
- Distribution: lean production, reduce transport routes and supply logistics

Compensate non avoidable emissions by means of certified projects for climate protection

#### Read more at our sustainability report 2022

www.leifheit-group.com/en/investorrelations/reports-and-presentations/



Scope 1: direct emissions from the company's owned

Scope 2: indirect emissions from purchased energy,

or controlled resources e.g. gas, fuel, refrigerants

e.g. electricity

Scope 3: indirect emissions in the value chain,

(upstream + downstream)

<sup>1</sup> Scope-1- und Scope-2-Emissionen.

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# **Annex**

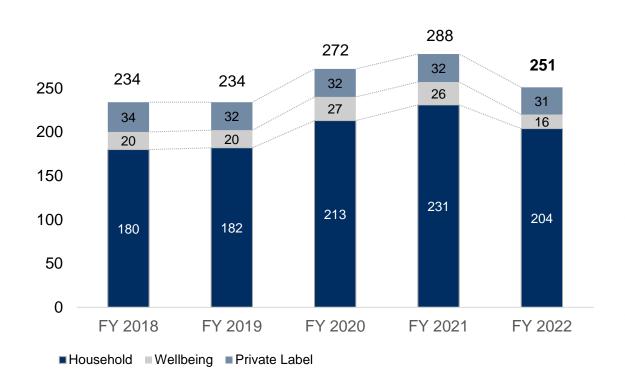
# Household segment turnover below record prior-year, but at high level compared to pre-COVID-19 level



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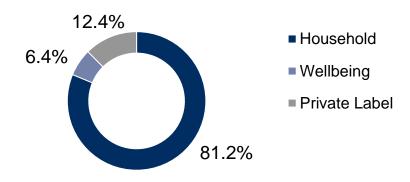
### Group turnover by segment

FY 2018 - FY 2022 in m€



### Group turnover by segment

FY 2022



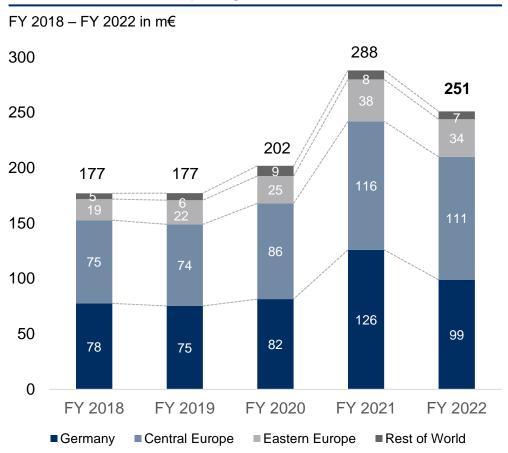
- Turnover in Household segment decreased by -11.5% year-on-year to m€ 204.2.
- Wellbeing segment declined by -36.8%. In the previous year, strong growth in Soehnle scales and increased demand for Soehnle air purifiers in view of the pandemic led to a high comparative values.
- Private Label segment generated turnover of m€ 31.2, thus 2.7% below the previous year's figure (2021: m€ 32.0).

# Russia-Ukraine war and continuing inflation weigh on private consumption



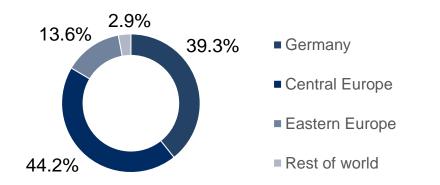
30

### Group turnover by region



### Group turnover by region

FY 2022



- Germany: Exceptionally strong consumer restraint in the backdrop of general uncertainty had a significant negative impact on turnover development.
- Central Europe: Double-digit growth in Spain and significant growth in sales of Leifheit products in the Netherlands could not significantly compensate for the negative trend in the Central Europe region.
- Eastern Europe: Double-digit turnover growth in the Baltic States and Slovakia. However, consumer demand in the Eastern Europe important markets was noticeably lower than in the prior year.

### **Leifheit Group structure**













# Our European production footprint ensured reliable supply to customers despite COVID-19-related supply chain challenges



#### Paris/F (Leifheit/Birambeau)

- About 65 employees
- Marketing, sales and administration

#### Nassau/D (Leifheit/Soehnle)

- About 280 employees
- Marketing, sales, development, quality assurance, central administration
- Manufacturing of rotary dryers, vacuum jugs, roll holders and floor wipers



#### Blatná/CZ (Leifheit)

- About 420 employees
- Manufacturing of tower dryers, wall dryers and floor wipers
- Logistic center Eastern Europe



#### Zuzenhausen/D (Leifheit)

- About 120 employees
- · Logistics center



### Head office and

branches Sales region

#### La Loupe/F (Herby)

- About 75 employees
- Manufacturing of wall and tower dryers



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Operating in more

than 80 countries

with 14 own branches

### Distribution in all relevant distribution channels



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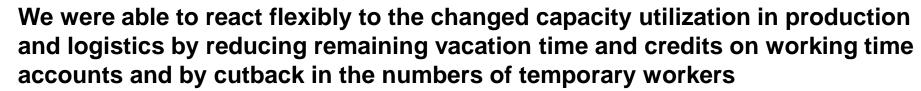
### Blue Chip client base



### Distribution channels

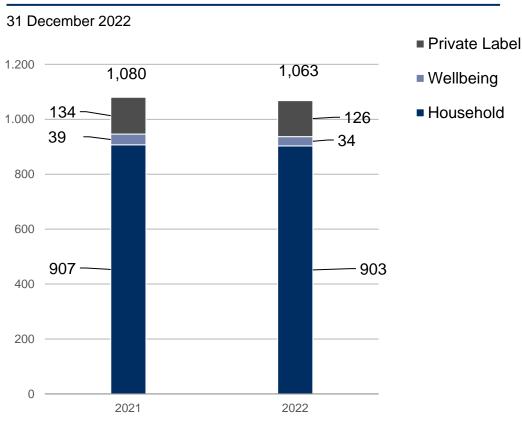
Turnover 2022 in % (previous year's figures)





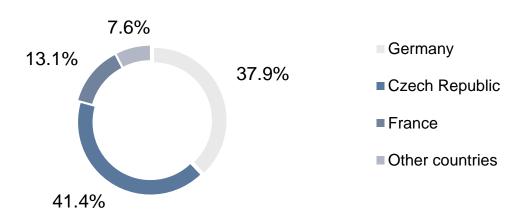






### Employees by region





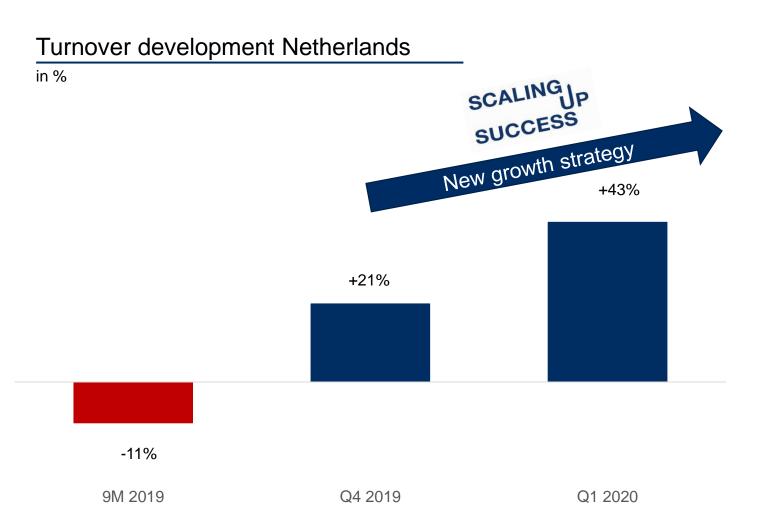






# Scaling-Up Success, i.e. heavy TV ad spend, was tested before COVID-19 in the Netherlands with remarkable results







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# Long-term financial overview



		2018	2019	2020	2021	2022
Group turnover	m€	234.2	234.0	271.6	288.3	251.5
Profitability						
Gross margin	%	43.6	43.1	45.0	42.3	38.7
Cash flow from operating activities	m€	10.2	15.9	4.0	16.4	14.0
Free cash flow	m€	3.7	10.1	-5.5	9.6	8.8
EBIT	m€	13.1	9.9	18.8	20.1	2.8
EBIT margin	%	5.6	4.2	6.9	7.0	1.1
EBT	m€	11.9	8.5	17.7	19.3	2.3
Net result for the period	m€	8.4	5.8	12.5	14.2	1.2
ROCE <sup>1</sup>	%	10.5	8.2	14.1	13.8	1.8

<sup>&</sup>lt;sup>1</sup> Definition of ROCE changed in 2019, ROCE 2018 adjusted for comparability reasons

# Long-term financial overview



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		2018	2019	2020	2021	2022
Per share						
Net result for the period, EPS <sup>2</sup>	€	0.88	0.61	1.32	1.49	0.13
Free cash flow	€	0.39	1.06	-0.57	1.00	0.92
Dividend	€	1.05	0.55	1.05	1.05	0.702
Special dividend	€					
Investments	m€	6.6	6.0	9.6	7.3	5.4
Depreciation	m€	6.9	8.2	8.5	7.8	7.5
		31/12/2018	31/12/2019	31/12/2020	31/12/2021	31/12/2022
Employees	No.	1,119	1,106	1,098	1,080	1,063
Balance sheet total <sup>1</sup>	m€	221.8	214.6	230.0	238.8	216.1
Equity	m€	101.8	96.2	100.4	111.3	112.5
Equity ratio	%	45.9	44.8	43.7	46.6	52.0
Liquidity	m€	50.9	50.3	38.8	38.1	36.3

<sup>&</sup>lt;sup>1</sup> Not including repurchased treasury shares

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<sup>&</sup>lt;sup>2</sup> Dividend proposal

# **Experienced Management**





**Henner Rinsche** CEO

### **Previous experience**

- President Europe at SodaStream
- Various leading positions at Procter & Gamble, PepsiCo, Danone and Henkel

#### **Core competencies**

 General management and consumer goods marketing



**Igor Iraeta Munduate** COO

#### **Previous experience**

- Many years of experience as CTO at Igus GmbH and Stoba Präzisionstechnik
- Various technical management positions at Robert Bosch GmbH

### **Core competencies**

 Digitalization, IoT, Industry 4.0, implementation of lean production systems, agile "Scrum" methods



Marco Keul CFO

#### **Previous experience**

- Resp. for Controlling, IT/Business processes and internal sales services as Vice president finance at Leifheit AG
- Years of experience as Head of Controlling at Leifheit AG

#### **Core competencies**

IT, Finance & Controlling

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# Committed to shareholder returns



### Long-term dividend development

Dividend per share / in €

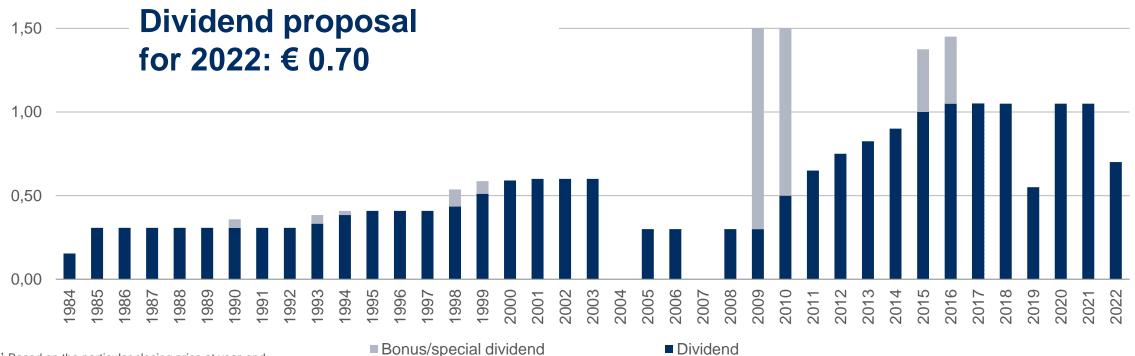
### Dividend yield <sup>1</sup>

 2022:
 5.2%
 2018:
 5.9%

 2021:
 2.9%
 2017:
 3.8%

 2020:
 2.4%
 2016:
 5.1%

 2019:
 2.3%
 2015:
 5.6%



<sup>&</sup>lt;sup>1</sup> Based on the particular closing price at year-end

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<sup>&</sup>lt;sup>2</sup> 2922 proposal to the AGM

very good (1,4)

Leifheit Clean Wist M Ergs

**CLEAN TWIST** 

us & Garten Tes

sehr gut

M Ergo

Isolating jug

Columbus

# Leifheit awards (selection)



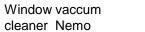


**CLEAN TWIST** Disc Mop Ergo

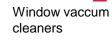


Salad spinner Comport Line





Ease of Use









Laundry dryers Pegasus Cordless vaccum wiper



Regulus Aqua PowerVac

Cordless vaccum Regulus PowerVac 2in1



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Steam Mop CleanTenso

# Soehnle awards (selection)











Style Sense



Personal Scales Style Sense Bamboo Magic



Page Aqua Proof Kitchen Scale



Body analysis scales Shape Sense Connect 100 + 200



Blood pressure monitors Systo Monitor 200 + 300

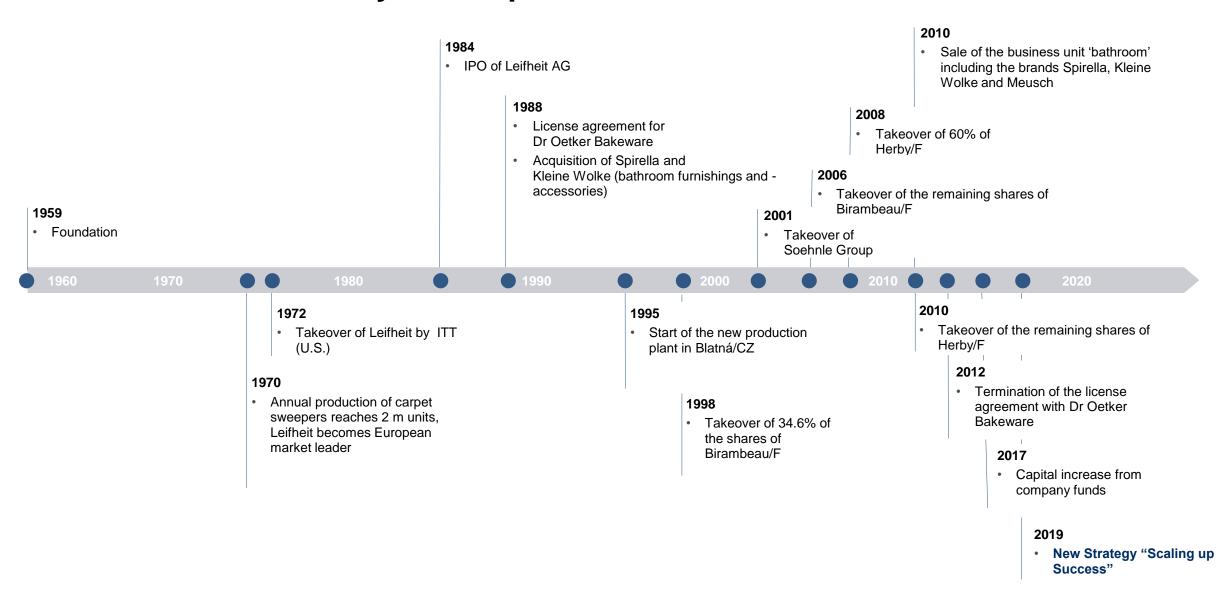


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# **Leifheit – more than 60 years of passion for housework**





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# **European competitors by category**



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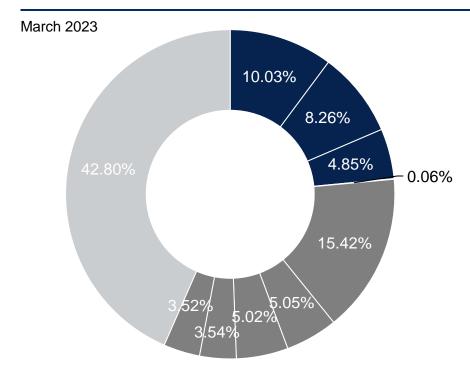


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# Significant free float and international investors



### Shareholder structure



- Non free float shareholders¹
- Free float<sup>1,2</sup>

26.87%

73.13%

- MKV Verwaltungs GmbH, Grünwald (GER), 10.03%
- Ruthild Loh, Haiger (GER), 8.26%
- Leifheit AG Nassau (GER), treasury shares, 4.85%
- Employee shares subject to a lock-up period 0.06%
- Alantra EQMC Asset Management, SGIIC, SA, Madrid (ES), 15.42%
- Teslin Capital Management BV/Gerlin NV, Maarsbergen (NL), 5.05%
- MainFirst SICAV, Senningerberg (LUX), 5.02%
- Morgan Stanley & Co. Internat. plc, Wilmington, Delaware (USA) 3.54%
- Blackmoor Ownership Holdings Master Limited, London (UK), 3.52%
- Voting rights under notification threshold 42.80%

<sup>&</sup>lt;sup>1</sup> Definition of German stock exchange for indices

<sup>&</sup>lt;sup>2</sup> Including shareholdings of the management board

# **Our ESG Principles**



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#### LEIFHEIT

What sustainability means to us: Responsible actions toward the environment and people, corporate integrity and durable, high-quality products



#### Environment

Climate-neutral by 2030\*: Prevent, reduce, offset CO<sub>2</sub> emissions

Durable, high-quality products that make life at home easier and more convenient

Efficient use of resources without sacrificing quality

European production and logistics footprint with close connections to our customers

Compliance with applicable laws and regulations in our production activities (WEE, RoHS, REACH, PAH, Ecodesign Directive, etc.)

Strict environmental standards in our supply chain, laid down in our supplier code of conduct



#### Social

Fun, fast, friendly and fearless corporate culture

HR strategy geared towards employer attractiveness

Focus on employee safety and health

Welcome diversity and offer equality of opportunity

Fair and competitive pay, training and continuing education

Strict social standards in the supply chain, laid down in our supplier code of conduct

> Giving back to society at our locations



#### Governance

Responsible corporate management and compliance

High transparency for stakeholders through quarterly reporting and regular news updates

Compliance management system (CMS), including guidelines and measures to ensure compliant and ethical conduct

> Combating corruption and bribery as integral parts of CMS

Protecting personal data according to the high standards of the GDPR



# Read more at our sustainability report 2022

www.leifheit-group.com/en/investor-relations/reports-and-presentations/

Investor Presentation March 2023

<sup>\*</sup> Scope 1 and Scope 2 emissions

# Leifheit is frequently top company in home appliances and household goods categories

**LEIFHEIT** 

- Leifheit was awarded the "**Germany's Best Sustainability**" seal by Focus and Focus-Money in 2022 for the second year running. The study analyses social listening data for some 19,000 companies and brands. It examines aspects of ecological, economic and social sustainability. The results show who is committed to sustainability from the consumer's point of view.
- Leifheit was awarded the "Maximum Trust 2022" seal by Deutschland Test and achieved the highest ranking in the household products category. The study was conducted by IMWF Institut für Management- und Wirtschaftsforschung on behalf of Focus Money and Deutschland Test.
- The FAZ-Institut also awarded Leifheit the "Excellent Sustainability" certificate back in 2021 following a similar analysis of data from around 21,000 companies. In 2022, the FAZ-Institut even ranked us among the "Best of the Best". The meta-study looked at four individual studies: "Germany's Fairest" (product service, value for money, customer satisfaction, employer fairness, sustainability), "Top Employers" (innovation, digitalisation, sustainability, career, pay, corporate culture), "Most Trustworthy Companies" (trust, management, profitability, sustainability, product service, employer) and "Digital Pioneers" (digitalisation, innovation, profitability, employer). In all of them, we achieved top scores.
- The "Fair Company" Award Leifheit received in 2022 demonstrates our strength as a fair and attractive employer. The Initiative honors companies that offer young people fair working conditions and prospects for development. The assessment for the award is carried out by the Handelsblatt newspaper and Germany's Institut für Beschäftigung und Employability as a research partner based on a questionnaire that is based on extensive analyses on the subject of fairness and on what today's young professionals and the general public expect from a fair, attractive employer.
- In 2022, Leifheit received the award "Germany's best vocational training company" for the 5th time in a row. The award was based on a study conducted by IMWF Institut für Management-und Wirtschaftsforschung GmbH on behalf of Deutschland Test and the business magazine Focus Money.
- According to a study conducted by the Deutsche Institut für Service-Qualität (DISQ) on behalf of ntv, the Leifheit online shop was one of
  "Germany's best online shops 2022". The study involved a consumer survey examining customer satisfaction in the areas of value for
  money, range of products, customer services, website, ordering process and payments terms, as well as shipping and returns.
- For the Germany test seal **"Excellent customer service 2022**", which Leifheit received in 2022, Focus and Focus Money together with Deutschland Test examined a good 22,000 companies and brands from 250 industries.





## Financial calendar and contact



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**Dates 2023** 

11 May 2023

Publication Quarterly Statement (Q1)

7 June 2023

**Annual General Meeting** 

10 August 2023

Publication Half-yearly Financial Report

9 November 2023

Publication Quarterly Statement (Q3)

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Aktiengesellschaft

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