

GROUP INTERIM REPORT

AS OF MARCH 31, 2021 FIRST QUARTER



Group Key Figures at a Glance ¹

€ '000 / as indicated	Jan. 1 to Mar. 31, 2021	Jan. 1 to Mar . 31, 2020 ²	Change ³
Revenue	41,472	29,452	40.8%
EBITDA ⁴	5,825	2,017	188.8%
EBITDA margin in %	14.0	6.8	n. a.
EBIT	766	-2,369	n. a.
EBIT margin in %	1.8	-7.9	n. a.
Consolidated net income	-825	-19,867	95.8%
Earnings per share in €	-0.03	-2.88	2.85
Investments (CAPEX) ⁵	3,214	8,401	61.7%
Operating cash flow	2,002	5,475	63.4%
Free cash flow ⁶	-1,211	-2,921	58.4%
€ '000 / as indicated	Mar. 31, 2021	Dec. 31, 2020	Change
Total assets	197,003	200,495	-1.7%
Equity	12,081	13,231	-8.7%
Equity ratio in %	6.1	6.6	n. a.
Cash and cash equivalents	6,024	5,664	6.4%
Interest-bearing liabilities	132,864	135,620	-2.0%
Net debt ⁷	126,840	129,956	-2.4%
Employees ⁸	920	996	-7.6%

- 1 The paragon Group comprises the Electronics and Mechanics operating segments (paragon Automotive) plus the Electromobility operating segment, which is represented by the fully consolidated Voltabox AG. paragon plans to sell its shares in Voltabox.
- 2 The Electromobility operating segment was reported as a discontinued operation in the prior-year period in accordance with IFRS 5 due to the planned sale of the shares in Voltabox AG.
- 3 The comparability of the values is limited. The Electromobility operating segment was reported as a discontinued operation in the prior-year period in accordance with IFRS 5 due to the planned sale of the shares in Voltabox AG.
- 4 For information on the calculation of EBITDA, please refer to the explanations in the management report in the 2020 Annual Report.
- 5 CAPEX = investments in property, plant and equipment + investment in intangible assets.
- 6 Free cash flow = operating cash flow investments (CAPEX).
- 7 Net debt = interest-bearing liabilities cash and cash equivalents.
- 8 Plus 88 temporary workers (December 31, 2020: 82).

Share

	Mar. 31, 2021	Dec. 31, 2020	Change
Closing price in Xetra in €	14,00	9,78	43,1%
Number of shares issued	4.526.266	4.526.266	0%
Market capitalization in € millions	63,4	44,3	19,1

At a Glance

First Quarter of 2021

- Revenue in the Electronics and Mechanics (paragon Automotive) operating segments up significantly by 33.1% compared to the same period of the prior year
- Strong demand for the DUSTDETECT particle sensor
- Digital Assistance operating segment nearly doubles revenue and impressively continues on its growth course – share in paragon semvox GmbH increased from 82% to 86.5%
- paragon Automotive has positive EBITDA of € 6.1 million margin at 15.5% [Q1/2020: € 2.0 million, margin 6.8%]
- Chip shortage successfully overcome thus far by systematically building up safety stocks among other things
- paragon Automotive forecast for the current fiscal year unchanged: € 145 million with an EBITDA margin between 12 and 15%, free cash flow at around € 12 million

Key Figures paragon Automotive ⁹

€ '000 / as indicated	Jan. 1 to Mar. 31, 2021	Jan. 1 to Mar. 31, 2020	Change
Revenue	39,207	29,452	33.1%
EBITDA ¹⁰	6,062	2,017	200.5%
EBITDA margin in %	15.5	6.8	n. a.
EBIT	2,066	-2,369	n. a.
EBIT margin in %	5.3	-7.9	n. a.
Investments (CAPEX) 11	1,599	2,766	-42.2%
Operating cash flow	2,103	1,375	52.9%
Free cash flow ¹²	504	-1,391	n. a.

⁹ paragon Automotive comprises the Electronics and Mechanics operating segments, i.e., the business with automotive OEMs as customers.

The Electromobility operating segment is represented by the fully consolidated Voltabox AG. paragon plans to sell its shares in Voltabox AG.

¹⁰ For information on the calculation of EBITDA, please refer to the explanations in the management report in the 2020 Annual Report.

¹¹ CAPEX = investments in property, plant and equipment + investment in intangible assets.

¹² Free cash flow = operating cash flow – investments (CAPEX).

Dear Shareholders, Customers, Business Partners and Employees,

After an outstanding second half of 2020 in which we successfully managed to leave the coronavirus crisis behind us, results from the beginning of fiscal year 2021 reaffirm our path. Compared with the prior year's quarter, revenue for paragon Automotive jumped by a third. We are not dealing with coronavirus effects here since these mostly only occurred in the second quarter of last year. Compared to Q1 2019, revenue grew by 29 percent.

We were able to grow in all operating segments. A key factor is the good revenue development in our Sensors unit which is more than 67 percent above the prior-year period. The DUSTDETECT® particle sensor is currently experiencing enormous demand in particular.

We are also proud of the development of the Interior unit. We have aligned the product portfolio in this area even more closely with trends in the entertainment sector. This has paid off — we grew by around 15 percent in this unit. The Mechanics operating segment performed even better with the Kinematics unit. Our business with spoilers and moving components for interiors grew by around one fifth.

The most significant increase was recorded by our new Digital Assistance unit. At \in 2.3 million, the share of revenue in the first quarter is only 5.5 percent, but the increase of around 92 percent clearly shows the potential behind paragon semvox. Accordingly, we have increased our stake in the company by a further 9 percent in the second quarter from around 86 percent.

The topic of semiconductor shortages has hardly affected us so far. On the contrary, we reacted at an early stage and prudently built up our inventories in the first quarter, even if this deliberately increased the amount of capital tied up initially. In addition, we are in close contact with our suppliers and customers and believe that we are well prepared to respond adequately to new developments.

We would like to thank the employees of paragon for their commitment and contribution to the success of the company as well as our customers, business partners and shareholders for their trust.

Wall D. Wen r. Soldler

Klaus Dieter Frers CEO

Dr. Matthias Schöllmann Managing Director Automotive

paragon in the Capital Market

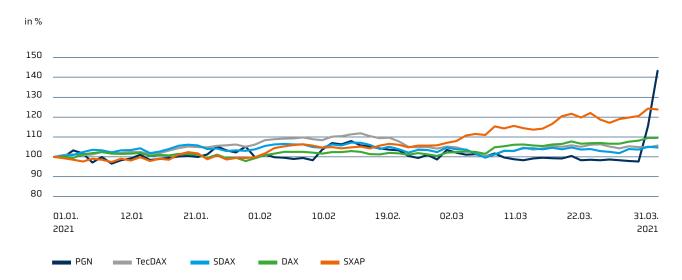
After the volatile and temporarily severely impaired performance of the most important German indices in 2020, the stock markets appeared to recover at the beginning of the current calendar year and set their sights on new records. For example, the DAX crossed the 14,000 point threshold for the first time, and it was hardly conceivable at the time that the index would reach significantly further to a new all-time high beyond 15,000 points by mid-March. Political development in the U.S. in particular fueled the optimism of the capital market participants for positive economic momentum. German investors did not want to share the euphoria of the American stock markets to the same extent following the inauguration of Joe Biden as the 46th President of the United States. Instead, fears of growing coronavirus mutations guickly took hold. In addition, optimism about the start-up of the vaccine campaign in Germany was very limited at that time. It took a significant setback in the markets to raise investors' hopes of new opportunities. For example, the Frankfurt Sentiment Index rose by 27 points to +32 in one fell swoop at the beginning of February – the highest level for the index since November 28, 2018. Subsequently, however, the mood on the bond and capital markets was dominated by fears of inflation. Investors focused primarily on profit-taking during this phase. As a result, the Frankfurt Sentiment Index for institutional investors fell by 12 points

to +7 in mid–March. Private investors, on the other hand, were much more optimistic and increased their Sentiment Index by 3 points to +20. More than a month earlier, the Sentiment Index of this panel was still at its lowest point of the year at +5 points. Since then, the mood of private investors did not improve quickly, but just gradually. The performance of the DAX at the end of March was expected to be in the same vein, even if private investors had become more cautious in the meantime. At a new all–time high of more than 15,000 points, hopes for a strong economic recovery from the coronavirus pandemic dominated above all. As a result, Germany's most important stock indices performed positively (DAX 9.4%, SDAX 4.6%, TecDAX 5.7%).

The STOXX Europe 600 Automobiles & Parts (SXAP) index, which lists the most important European automotive industry stocks, posted a significant gain of 23.7%.

During the same period, the paragon share significantly outperformed the most important German indices with an increase in value of 43.1%. Starting from an initial price of \leqslant 9.78, the paragon share showed itself to be very resistant to downward and upward swings over almost the entire period. As a result, the lowest price for this quarter was \leqslant 9.45 on January 11, 2021. Momentum for a slight upturn was only noticeable at the end of January and then in mid–February, when the share price temporarily rose to \leqslant 10.56. At the end of the quarter on March 31, 2021, the share price made

Performance of paragon share



a significant jump to the high and also the closing price of \in 14.00. Accordingly, the market value of paragon at this time came to \in 63.4 million, which corresponds to an increase in value in the first quarter of \in 19.1 million.

The corporate bond 2017/22, tradable since June 28, 2017, averaged 66.10% in the first three months.

The CHF bond 2019/24, tradable since April 23, 2019, averaged 48.15% in the first quarter.

Business Performance

Business performance in the first three months of the 2021 fiscal year was characterized by strongly rising sales volumes in the core automotive market. paragon was able to generate growth across all units here. Revenue from automotive customers, for example, increased by around one third (33.1%) compared with the prior year's quarter to € 39.2 million. At the overall Group level, revenue growth amounted to 28.9%. The year-on-year increase in revenue is only partly attributable to the outbreak of the coronavirus pandemic and its impact on business in the prior year. In the first quarter of 2020, paragon was only affected by the production closures for a few days at the end of March. Automotive revenue therefore grew by 29.1% compared to Q1/2019.

Operating segment	El	ectronics 1		M	lechanics ²		El	iminations		parago	on Automo	tive
€ '000 /	3M/	3M/	Δ	3M/	3M/	Δ	3M/	3M/	Δ	3M/	3M/	Δ
as indicated	2021	2020	in %	2021	2020	in %	2021	2020	in %	2021	2020	in %
Revenue	27,548	19,731	39.6	11,659	9,721	19.9	0	0	0	39,207	29,452	33.1
(third party)												
Revenue	729	63	1,057.1	-25	-30	16,7	-704	-34	-1,970.6	0	0	n. a.
(intersegment)												
Revenue	28,276	19,794	42.9	11,634	9,692	20.0	-704	-34	-1,970.6	39,207	29,452	33.1
EBITDA	4,899	-1,512	n. a.	1,112	-858	n. a.	51	0	n. a.	6,062	2,017	200.5
EBITDA margin	17.3	-7.7	n. a.	9.6	-8.8	n. a.	n. a.	n. a.	n. a.	15.5	6.8	n. a.

- 1 Sensors, Interior and Digital Assistance operating segments.
- 2 Body Kinematics unit (paragon movasys GmbH).

Operating segment	•	agon notive	Electrom	nobility³	Elimin	ations	•	igon oup
€ '000 / as indicated	3M/ 2021	3M/ 2020	3M/ 2021	3M/ 2020	3M/ 2021	3M/ 2020	3M/ 2021	3M/ 2020
Revenue (third party)	39,207	29,452	2,265	-	0	-	41,472	-
Revenue (intersegment)	0	0	0	-	-704	-	0	-
Revenue	39,207	29,452	2,265	-	-704	-	41,472	-
EBITDA	6,062	2,017	-237	-	51	-	5,825	-
EBITDA margin	15.5	6.8	-9.7	-	n. a.	-	14.1	-

³ The Electromobility operating segment was reported as a discontinued operation in the prior-year period in accordance with IFRS 5 due to the planned sale of the shares in Voltabox AG.

With regard to the comparability of the prior year's figures, please note that the figures attributable to the Voltabox subgroup (Electromobility operating segment) are not shown for the prior year in view of the application of IFRS 5. Due to the delay in the sale of the Voltabox shares, Voltabox

AG was fully consolidated again as of March 31, 2021 (analogous to the procedure as of December 31, 2020). Comparability is therefore limited.

Revenue development in the individual units was as follows:

Breakdown of revenue	3M	Share	ЗМ	Share	Change in
€ '000	2021	in%	2020	in%	in%
Sensors	12,592	30.4	7,516	23.4	67.5
Interior	12,657	30.5	11,016	34.2	14.9
Digital Assistance	2,298	5.5	1,199	3.7	91.7
Mechanics *	11,659	28.1	9,721	30.2	19.9
Subtotal	39,207	94.5	29,452	91.6	33.1
paragon Automotive					
Electromobility	2,264	5.5	2,713	8.4	-16.5
Total	41,472	100.0	32,166	100.0	28.9

^{*} Represented by the Kinematics unit

The largest operating segment, Electronics, dominated Group activities as expected with revenue of \in 28.5 million (prior year: \in 19.8 million). Of this amount, \in 27.6 million (prior year: \in 19.7 million) was attributable to third-party revenue in the Sensors, Interior and Digital Assistance units, which corresponds to 66.9% of Group revenue (prior year: \in 61.3%). EBITDA for the operating segment amounted to about \in 4.9 million (prior year: \in 2.1 million).

Revenue in the Sensors unit increased by 67.5% to \leqslant 12.6 million (prior year: \leqslant 7.5 million) as a result of the high demand for the Dustdetect particle sensor and other products in the field of air quality management.

In the Interior unit, revenue increased by 14.9% to \leqslant 12.7 million (prior year: \leqslant 11.0 million), mainly due to strong demand in the instruments product group. As a result, the Interior unit has almost returned to its pre–coronavirus level despite the changes to the product portfolio in the meantime.

The new Digital Assistance unit almost doubled in size with growth of 91.7%, generating revenue of € 2.3 million (prior year: € 1.2 million). This is mainly due to the use of the unit's

software solutions in further platforms from a leading global automotive manufacturer. Revenue was generated primarily from income from the paragon semvox GmbH licensing model. In addition, development contracts contributed to the positive performance of the unit.

The Mechanics operating segment contributed segment revenue of € 11.7 million (prior year: € 9.7 million), of which € 11.7 million is attributable to third-party revenue (prior year: € 9.7 million). In addition to increased sales of an adaptive rear spoiler for a German sports car manufacturer, this increase was also attributable to revenue from folding tables for rear passengers in premium and luxury models and of seat adjusters in volume and premium models. Segment revenue with third parties is recognized under paragon movasys GmbH in the Kinematics unit and accounted for 28.1% of Group revenue in the first quarter (prior year: 30.2%). EBITDA for the operating segment amounted to € 1.1 million (prior year: € -0.9 million).

The Electromobility operating segment's revenue of € 2.3 million (prior year: € 2.7 million) were entirely attributable to third-party revenue. The operating segment is represented by the subsidiary Voltabox AG, which is held for sale. During

the period under review, the operating segment accounted for 5.5% of Group revenue (prior year: 8.4%). EBITDA for the operating segment amounted to \in -0.2 million.

paragon reduced its stake in Voltabox AG by 350,000 shares from 8,620,000 shares to 8,270,000 shares in the first quarter of 2021. As a result, paragon still holds 52.3% of the shares in Voltabox AG as of the reporting date. The sale of the shares did not result in a loss of control and was recognized directly in equity.

Financial Performance

It should be noted that for the prior year, the figures attributable to the Voltabox subgroup (Electromobility operating segment) were not shown in view of the application of IFRS 5. Due to the delay in the sale of the Voltabox shares, Voltabox AG was fully consolidated again as of March 31, 2021 (analogous to the procedure as of December 31, 2020). Comparability is only possible to a limited extent, which is why comparability figures for the prior year are not presented.

In the first three months of the current fiscal year, paragon achieved revenue of roughly \leqslant 41.5 million. With finished goods and work in progress of \leqslant 0.1 million and capitalized development costs of \leqslant 1.7 million, total operating performance amounted to \leqslant 45.2 million.

The cost of materials was € 21.3 million. This resulted in a material input ratio (calculated from the ratio of cost of materials to revenue and inventory changes) of 51.5%.

This results in a gross profit for the first three months of € 23.9 million, which constitutes a gross profit margin of 57.5%. Personnel expenses amounted to € 12.9 million, resulting in a personnel expense ratio of 31.2%.

Taking into account the other operating expenses of € 5.1 million, earnings before interest, taxes, depreciation and amortization (EBITDA) totaled € 5.8 million. This corresponds to an EBITDA margin of 14.0%. After depreciation, amortization and write–downs of € 5.0 million, earnings before interest and taxes (EBIT) amounted to € 0.8 million. The EBIT margin accordingly came to 1.8%.

With a financial result of \in 1.6 million and income taxes of \in 0.1 million, the paragon Group generated consolidated net income of \in -0.8 million in the reporting period, corresponding to earnings per share of \in -0.03.

Net Assets

As of March 31, 2021, total assets had decreased to € 197.0 million (December 31, 2020: € 200.5 million). This development is mainly attributable to the decrease in property, plant and equipment due to the pro rata sale of property in Nordhagen. This was offset by the deliberate and systematic build-up of inventories. The build-up took place in order to ensure full delivery capability for paragon customers despite worldwide supply difficulties due to the semiconductor shortage.

Equity decreased to € 12.1 million as of the reporting date (December 31, 2020: € 13.2 million), in particular due to the negative total consolidated net income, which was only partially offset by the share reduction recognized directly in equity. This caused the equity ratio to decrease to 6.1% (December 31, 2020: 6.6%).

Noncurrent provisions and liabilities decreased slightly to € 90.2 million (December 31, 2020: € 92.7 million), mainly due to scheduled loan repayments.

Current provisions and liabilities remained almost unchanged at \in 94.7 million (December 31, 2020: \in 94.7 million).

Financial Position

Cash flow from operating activities decreased in the period under review to € 2.0 million (prior year: € 5.5 million). Against the backdrop of the global shortage of semiconductors, paragon systematically increased safety stock levels in inventories. This resulted in a cash outflow of € 2.6 million.

Cash flow from investment activity improved in the period under review to € 1.7 million (prior year: € -8.4 million), mainly due to the partial sale of the property in Nordhagen. In addition, the company reduced investments in property, plant and equipment and intangible assets.

The cash flow from financing activities decreased in the reporting period by \in 3.2 million to \in -3.3 million (prior year: \in -0.2 million), especially as a result of planned loan repayments.

Cash and cash equivalents totaled \in 6.0 million as of the end of the reporting period (December 31, 2020: \in 5.7 million).

Opportunity and Risk Report

In the first quarter of 2021, there were no significant changes in the opportunities and risks described in detail under "Opportunity and Risk Report" in the 2020 Annual Report. The 2020 Annual Report is available on the internet at https://ir.paragon.ag.

Events After the Reporting Period

paragon GmbH & Co KGaA acquired a further 9.0% of the share capital in paragon semvox GmbH after the reporting date, which increased the share in the company to 95.5%.

Forecast

The forecast for the current fiscal year and the underlying assumptions are explained in detail in the combined management report for the 2020 fiscal year. Accordingly, Management expects the automotive business to generate revenue of around \in 145 million with an EBITDA margin of 12 to 15%. Free cash flow is expected to be around \in 10 to 12 million.

The Management Board of the subsidiary Voltabox, which was still fully consolidated as of the reporting date, expects revenue of around \in 15 million for fiscal year 2021, with an EBITDA margin of –15%. Free cash flow is expected to be \in –5 million.

Development of Key Performance Indicators:

€ '000 / as indicated	2020	Since start of year 3M/2021	paragon Automotive	Forecast 2021 Voltabox AG subgroup	Group as a Whole
Financial performance indicators Revenue	144,981	41,472	approx. € 145 million	approx. € 15 million	approx. € 160 million
EBITDA margin	-7.2 %	14.0%	12 to 15%	-15%	10 to 12%
Free cash flow	5,944	-1,211	€ 10 to 12 million	€ -5 million	€ 5 to 7 million

Condensed Interim Consolidated Financial Statements

Consolidated Statement of Comprehensive Income for the Period from January 1 to March 31, 2021 (IFRS)

€ '000	Jan. 1 to	Jan. 1 to
	Mar. 31, 2021	Mar. 31, 2020
Revenue	41,472	29,452
Other operating income	1,933	1,789
Increase or decrease in inventory of		
finished goods and work in progress	82	-1,571
Other own work capitalized	1,678	1,856
Total operating performance	45,165	31,526
Cost of materials	-21,311	-14,453
Gross profit	23,854	17,073
Personnel expenses	-12,926	-10,576
Depreciation of property, plant and equipment and		
amortization of intangible assets	-4,961	-4,386
Impairment of property, plant and equipment and intangible assets	-97	C
Other operating expenses	-5,103	-4,480
Financial income	181	19
Financial expenses	-1,736	-1,653
Financial result	-1,555	-1,634
Earnings before taxes (EBT)	-789	-4,003
Income taxes	-36	371
Earnings from discontinued operations	n.a.	-16,235
Consolidated net income	-825	-19,867
Earnings per share in € (basic)	-0,03	-2.88
Earnings per share in € (diluted)	-0,03	-2.88
Average number of shares outstanding (basic)	4,526,266	4,526,266
Average number of shares outstanding (diluted)	4,526,266	4,526,266
Other comprehensive income		
Actuarial gains and losses	0	C
Currency translation reserve	-1,347	-400

¹ Due to the planned sale of Voltabox AG, the Electromobility operating segment (Voltabox AG) was presented as a discontinued operation as of March 31, 2020. Comparability with the reporting period is limited.

Consolidated Balance Sheet as of March 31, 2021 (IFRS)

ASSETS Noncurrent assets Intangible assets Goodwill Property, plant and equipment Financial assets	59,023	
Intangible assets Goodwill Property, plant and equipment	59,023	
Goodwill Property, plant and equipment	59,023	
Property, plant and equipment		59,608
	21,875	21,875
Financial accets	51,798	60,135
Filidificial assets	1,521	1,521
Other assets	1,883	1,810
Deferred tax assets	0	0
	136,100	144,949
Current assets		
Inventories	29,916	27,345
Trade receivables	10,982	11,645
Income tax assets	69	69
Other assets	13,912	10,824
Cash and cash equivalents	6,024	5,664
	60,903	55,546
Total assets	197,003	200,49

Consolidated Balance Sheet as of March 31, 2021 (IFRS)

€ '000	Mar. 31, 2021	Dec. 31, 2020
EQUITY AND LIABILITIES		
Equity		
Subscribed capital	4,526	4,526
Capital reserve	15,485	15,485
Minority interests	4,907	5,792
Revaluation reserve	-1,202	-1,202
Profit/loss carried forward	-10,648	16,625
Consolidated net income	-145	-27,803
Currency translation differences	-842	-191
	12,081	13,231
Noncurrent provisions and liabilities		
Noncurrent finance lease liabilities	13,495	14,822
Noncurrent loans	15,719	16,997
Noncurrent bonds	50,703	50,563
Special item for investment grants	720	742
Deferred taxes	6,207	6,274
Pension provisions	3,394	3,345
	90,237	92,742
Current provisions and liabilities		
Current portion of finance lease liabilities	3,763	3,894
Current loans and current portion of noncurrent loans	16,302	16,659
Trade payables	14,043	17,493
Short-term bonds	32,883	32,685
Other provisions	5,217	2,609
Income tax liabilities	711	841
Other current liabilities	21,766	20,340
	94,685	94,522
Total assets	197,003	200,499

Consolidated Cash Flow Statement for the Period from January 1 to March 31, 2021 (IFRS)

€ '000	Jan. 1 to Mar. 31, 2021	Jan. 1 to Mar. 31, 2020 ¹
Earnings before taxes (EBT)	-789	-3,650
Depreciation/amortization of noncurrent assets	4,961	3,577
Financial result	1,555	1,485
Gains (-) / losses (+) from the disposal of property, plant and equipment and financial assets	0	0
Increase (+)/decrease (-) in other provisions and pension provisions	2,657	
Income from the reversal of the special item for investment grants	-22	4,383
Other non–cash income and expenses	0	-21
Increase (-) / decrease (+) in trade receivables, other receivables, and other assets	-1,650	1,229
Impairment of intangible assets	97	-913
Increase (-)/decrease (+) in inventories	-2,572	0
Increase (+)/decrease (-) in trade payables and other liabilities	-1,899	482
Interest paid	-377	-3,700
Income taxes	0	-1,492
Discontinued operations	n.a.	-5
Cash flow from operating activities	2,002	5,475

¹ Due to the planned sale of Voltabox AG, the Electromobility operating segment (Voltabox AG) was presented as a discontinued operation as of March 31, 2020. Comparability with the reporting period is limited.

Consolidated Cash Flow Statement for the Period from January 1 to March 31, 2021 (IFRS)

€ '000	Jan. 1 to Mar. 31, 2021	Jan. 1 to Mar. 31, 2020 ¹
Cash receipts from the disposal of property, plant and equipment	4,911	0
Cash payments for investments in property, plant and equipment	-1,536	-910
Cash payments for investments in intangible assets	-1,678	-1,856
Cash payments for investments in financial assets	0	0
Interest received	0	11
Discontinued operations	n.a.	-5,635
Cash flow from investing activities	1,698	-8,390
Net proceeds from the sale of shares	1,022	0
Loan repayments	-2,688	-599
Proceeds from loans	529	966
Cash payments for finance lease liabilities	-2,202	1.118
Discontinued operations	n.a.	-1.658
Cash flow from financing activities	-3,339	-173
Changes in cash and cash equivalents	361	-3,088
Cash and cash equivalents at beginning of period	5,664	9,456
Cash and cash equivalents at end of period	6,024	6,369

¹ Due to the planned sale of Voltabox AG, the Electromobility operating segment (Voltabox AG) was presented as a discontinued operation as of March 31, 2020. Comparability with the reporting period is limited.

Financial Calendar 2021

July 20, 2021	2020 Annual Report – Consolidated Financial Statements
July 20, 2021	Group Interim Report as of March 31, 2021 – First Quarter
August 24, 2021	Group Interim Report as of June 30, 2021 – Half-year
August 31, 2021	Annual General Meeting, virtual/Delbrück
November 22, 2021	Group Interim Report as of September 30, 2021 – Nine-month
November 22–24, 2021	Equity Forum, virtual/Frankfurt am Main

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