



# Q1 2021 Unaudited Results

## Investor Presentation

4 May 2021

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TeamViewer has defined each of the following APMs as follows:

"Billings" represent the (net) value of goods and services invoiced to customers in a given period if realization is probable – it is defined as revenue adjusted for change in deferred revenue P&L-effective;

"Adjusted EBITDA" means EBITDA, adjusted for P&L-effective changes in deferred revenue as well as for certain special items relating to share-based compensations and other material items that are not reflective of the operating performance of the business.

"Adjusted EBITDA margin" means adjusted EBITDA as a percentage of billings.

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TeamViewer has defined these operational metrics and other financial measures for information purposes as follows:

"Levered free cash flow" (FCFE) means net cash from operating activities less capital expenditure for property, plant and equipment and intangible assets (excl. M&A), payments for the capital element of lease liabilities and interest paid for borrowings and lease liabilities; and

„Net leverage" means the ratio of net financial debt (sum of interest-bearing loans and borrowings, current and non-current, less cash and cash equivalents) to Adjusted EBITDA.

"Net retention rate" or "NRR" means annual recurring billings (renewals, up- & cross sell) attributable to retained subscribers (subscribers which had been subscribers in the previous 12-month period) of the last 12-month period divided by all annual recurring billings of the previous 12-month period. TeamViewer amended the NRR definition with the beginning of FY 2021 to facilitate a direct derivation from reported annual recurring billings. For further explanation please refer to the appendix of this presentation.

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ISS ESG: In February 2020, TeamViewer has been awarded „Prime" status with the ISS ESG Corporate Rating.

In April 2020 TeamViewer has received an ESG rating score from Vigeo Eiris



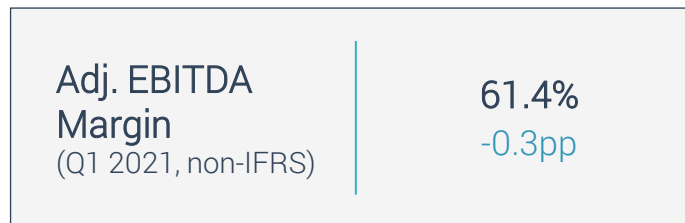
# Business Overview

Oliver Steil

# Q1 2021 Highlights

Preparing the ground for long-term growth while delivering 26% cc<sup>1</sup> billings growth and high profitability

## Beating Tough Q1 2020 Comp



## Strategic Achievements

- Acquisition integrations well on track
  - Leadership in AR-assisted workflows: global footprint with Upskill and Frontline
  - Xaleon rolled out as TeamViewer Engage
- Marketing and brand building strategy launched
  - Partnerships activated
  - New CMO on management board
- Serving over 2,000 enterprise customers with digitalisation solutions across the value chain

## Additional Highlights

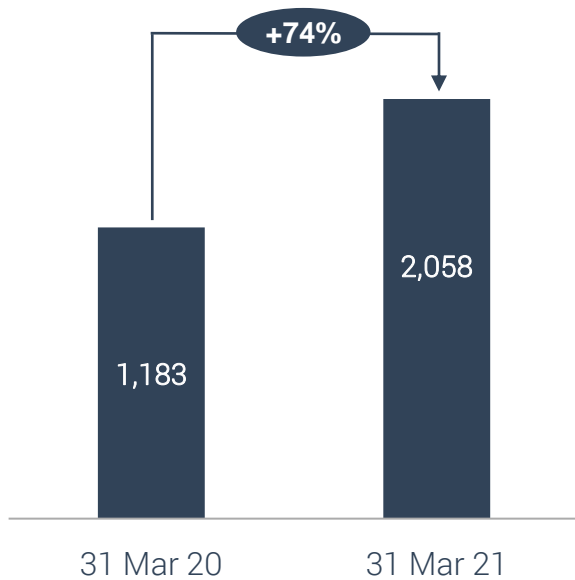
- 17% subscriber growth<sup>2</sup>
- 100% NRR
- ESG embedded in financing strategy with €300m promissory note loan
- Strong liquidity position
- Net leverage reduced to 1.6x

<sup>1</sup>Growth at constant currencies <sup>2</sup>Year-on-year growth as of 31 March 2021, LTM

# Over 2,000 enterprise customers with billings up 90% yoy

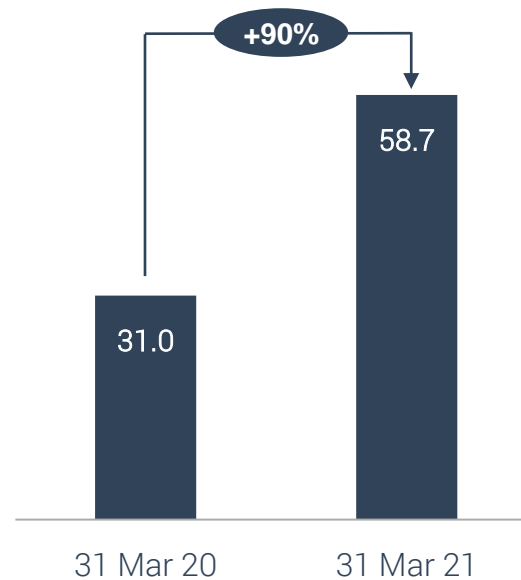
## Quality of client base steadily improving and successful retention of larger enterprises

Enterprise Customers (LTM)<sup>1</sup>



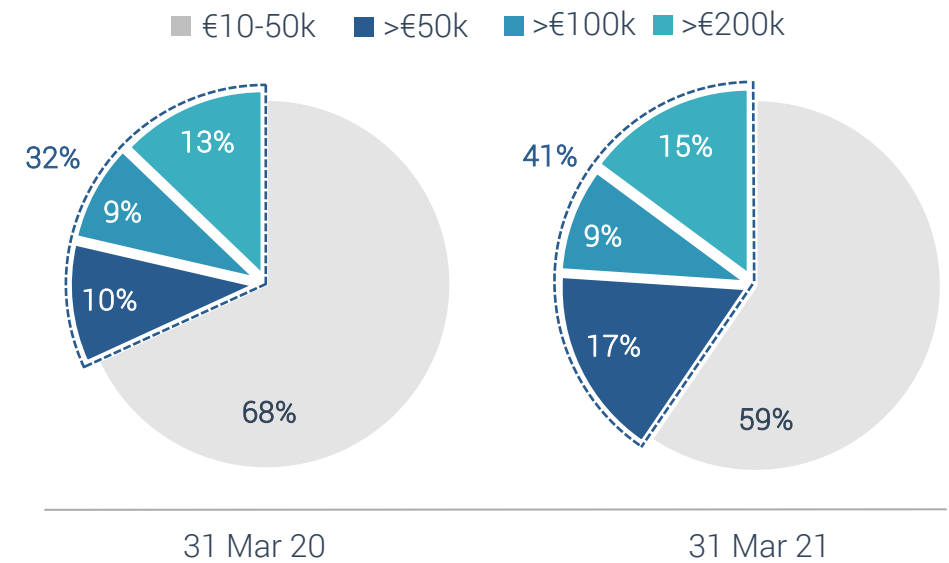
- Added customers in attractive sectors of industrials, healthcare/life science, logistics
- Further blue chip wins

Enterprise Billings (€m, LTM)<sup>2</sup>



- Continued progress with Core to Tensor migration supporting ACV expansion

Enterprise Billings by ACV (LTM)



- Portion of contracts with ACVs >€50k on the rise
- Increasing number of >€200k contracts due to successful up- and cross selling

<sup>1</sup>Customers with invoiced billings across all products and services of at least €10,000 during the last twelve months (ACV or annual contract value)

<sup>2</sup>Total billings of all enterprise customers

# Trend towards higher ACVs in the enterprise segment driven by new businesses, high retention and strong upselling

Sector	Country	ACV in €	License	Use Cases
Industrials	Germany	>200k	Tensor	Group wide remote support for security systems in buildings with >14,000 managed devices
Industrials	France	>200k	Tensor/Pilot	Supporting sales representatives; AR-based support of field technicians
Logistics	USA	>100k	Tensor	Remote control of refrigeration systems in distribution centers
Agriculture	France	>100k	Tensor	Remote support & maintenance for more than 500 users of farming software
Education Services	USA	>50k	Tensor	Remote support to users of an online education platform as well as employees
Technology Hardware	Germany	>50k	Frontline	AR-based remote support and troubleshooting for water treatment systems
Financial Services	USA	>50k	Tensor	Internal IT support with high security features (SSO) as well as MS Intune & Teams integration
Industrials	Switzerland	>50k	Tensor	Group-wide remote support solution meeting high security and integration requirements
Life Science	USA	>50k	Tensor	Remote access for scientific devices, internal IT support and working from home
Materials	Sweden	<50k	Frontline	AR-based remote support in the event of a machine breakdown as well as general maintenance
Healthcare	USA	<50k	Tensor	Remote support for employees working from home
Logistics	USA	<50k	Frontline	AR-support to optimize the receiving process in warehouses
Industrials	China	<50k	Frontline/Tensor	AR-based guidance for automobile repairs and spare parts picking
TMT	Japan	<50k	Frontline	Enhanced customer engagement and quoting processes through AR

Selection of Q1 2021 deals

# Smart factory use cases digitalize the enterprise value chain



Mitsubishi Electric Europe B.V. -  
CEE division of Mitsubishi's  
electronic equipment division

- + World-leading manufacturer for electronic devices
- + AR-powered remote customer training and guidance for industrial automation systems incl. industrial control systems, drives, and robots
- + Diverse customer base incl. leading manufacturers from the food, aerospace and automotive industries
- + Enhanced support experience and repair processes reduce downtime of business-critical factory equipment



A global manufacturer of  
equipment and process  
technology for the food,  
feed and mobility industries  
with more than 12,000  
employees worldwide

- + Bühler Group production lines ensure food supply for two billion people
- + Digitalisation of support processes: remote maintenance and commissioning of machines
- + AR-based knowledge transfer and trainings using smart glasses at plants and construction sites
- + Reducing machine downtime and higher customer satisfaction via real-time support



Bühler picture source: [www.buhlergroup.com](http://www.buhlergroup.com)

# ESG at the core of our solutions portfolio and strategy

## Our accomplishments drive us to improve even further

- Our platform connects people worldwide and free of charge
- Our solutions support businesses in their efforts to digitalization and efficiency
- Using our products reduces travel and enables companies to limit their carbon footprint and thus contributes to avoid 37 megatons of CO<sub>2</sub>e emissions per year<sup>1</sup>
- Embedded ESG in financing strategy with ESG-linked promissory note loan
- Promoting a diverse workplace with equal opportunities
  - 91% employee retention in 2020<sup>2</sup>
  - 34% female ratio and gender pay equality<sup>3</sup>
  - Staff of over 70 nationalities

## Defined environmental and diversity goals partially achieved

Environmental goals	2019	2020	Target
CO <sub>2</sub> e emissions (t) / employee <sup>4</sup>	7.0	3.3	- 50% by 2025 vs. 2019 ✓
CO <sub>2</sub> e emissions (t) / €m revenue <sup>5</sup>	241	213	- 50% by 2030 vs. 2019

Women in management positions	Today	Target
Management Board	33%	25% by 2023 ✓
Supervisory Board	0%	33% by 2023
Group	~29%	33% by 2024

## Progress already reflected in favorable ESG ratings by various agencies<sup>6</sup>



<sup>1</sup>Regarding a study conducted by the renowned sustainability experts of the DFGE research institute in 2020

<sup>2</sup>Employee retention increased by 5%-points in 2020 <sup>3</sup>98.8%% equality amongst largest TeamViewer employee groups: inside sales representatives, software developers and customer support specialists

<sup>4</sup>GHG scope 1 and 2 emissions as well as operational scope 3 emissions development per FTE against 2019 <sup>5</sup>GHG scope 1, 2 and 3 (full) emissions development per million EUR against 2019 <sup>6</sup>See disclaimer on page 2





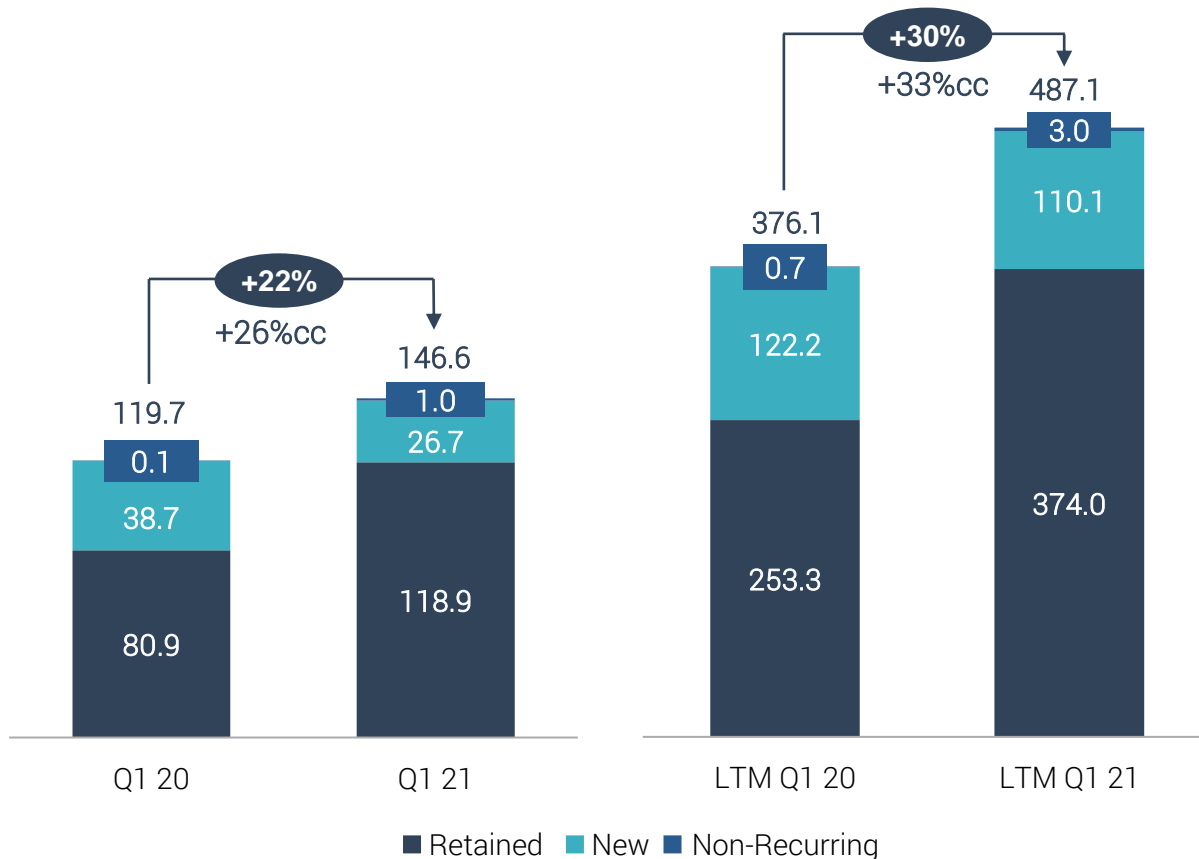
# Financial Overview

Stefan Gaiser

# 22% yoy and 26% cc billings growth with 100% net retention rate

## FX effects carrying into Q1 2021

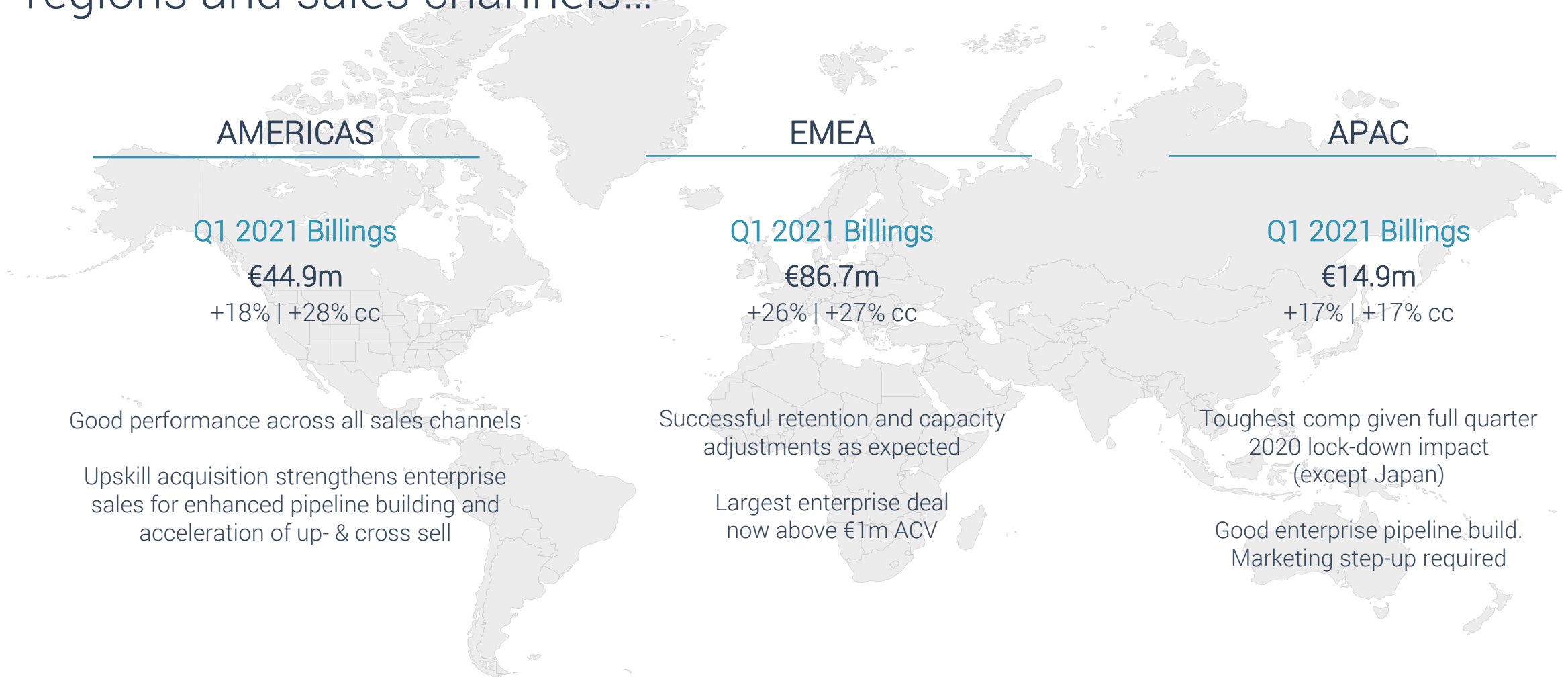
Billings by Category (€m) & Net Retention Rate (LTM)



- NRR amended – now derived from reported gross billings
- NRR calculated as retained billings in the LTM period divided by total recurring billings in the previous LTM period<sup>1</sup>
- NRR of 100% (LTM Q1 2021):
  - Gross-value churn compensated by expansion
  - FX impact of ~(3pp)

<sup>1</sup>Previously based on billings net of payment defaults. See comparison to previously disclosed net retention rates and billings categories and definitions in the appendix

# Tough Q1 2020 comp beat with well-balanced performance across regions and sales channels...



# ...resulting in strong group billings growth and best-in-class adj. EBITDA margin, while investments in future growth continued

€m	Q1 21	Q1 20	Δ
<b>Billings</b>	<b>146.6</b>	<b>119.7</b>	<b>+22%</b>
Cost of sales <i>% of billings</i>	(10.2) <i>(7.0%)</i>	(7.8) <i>(6.5%)</i>	+31%
<b>Gross profit</b> <i>% Margin</i>	<b>136.4</b> <i>93.0%</i>	<b>111.9</b> <i>93.5%</i>	<b>+22%</b> <i>-0.5pp</i>
Sales <i>% of billings</i>	(16.4) <i>(11.2%)</i>	(12.7) <i>(10.6%)</i>	+29%
Marketing <i>% of billings</i>	(11.0) <i>(7.5%)</i>	(6.9) <i>(5.8%)</i>	+59%
R&D <i>% of billings</i>	(9.1) <i>(6.2%)</i>	(7.4) <i>(6.2%)</i>	+22%
G&A <i>% of billings</i>	(6.6) <i>(4.5%)</i>	(6.1) <i>(5.1%)</i>	+8%
Other <sup>1</sup> <i>% of billings</i>	(3.3) <i>(2.2%)</i>	(4.9) <i>(4.1%)</i>	-33%
<b>Total Opex</b> <i>% of billings</i>	<b>(46.3)</b> <i>(31.6%)</i>	<b>(38.1)</b> <i>(31.8%)</i>	<b>+22%</b>
<b>Adj. EBITDA</b>	<b>90.0</b>	<b>73.9</b>	<b>+22%</b>
<b>% Margin</b>	<b>61.4%</b>	<b>61.7%</b>	<b>-0.3pp</b>

- Q1 2021 billings up 26% at constant currencies
- Gross profit margin stable and well above 90%
- Continued investments across all functions, with focus on marketing
- Scale effects within G&A
- Lower bad debt expenses due to improved processes and receivables aging

<sup>1</sup>Incl. other income/expenses and bad debt expenses of €4.5m in Q1 2021 and €5.2m in Q1 2020

# Continued strong Levered Free Cash Flow

## Levered Free Cash Flow (€m) and Cash Conversion

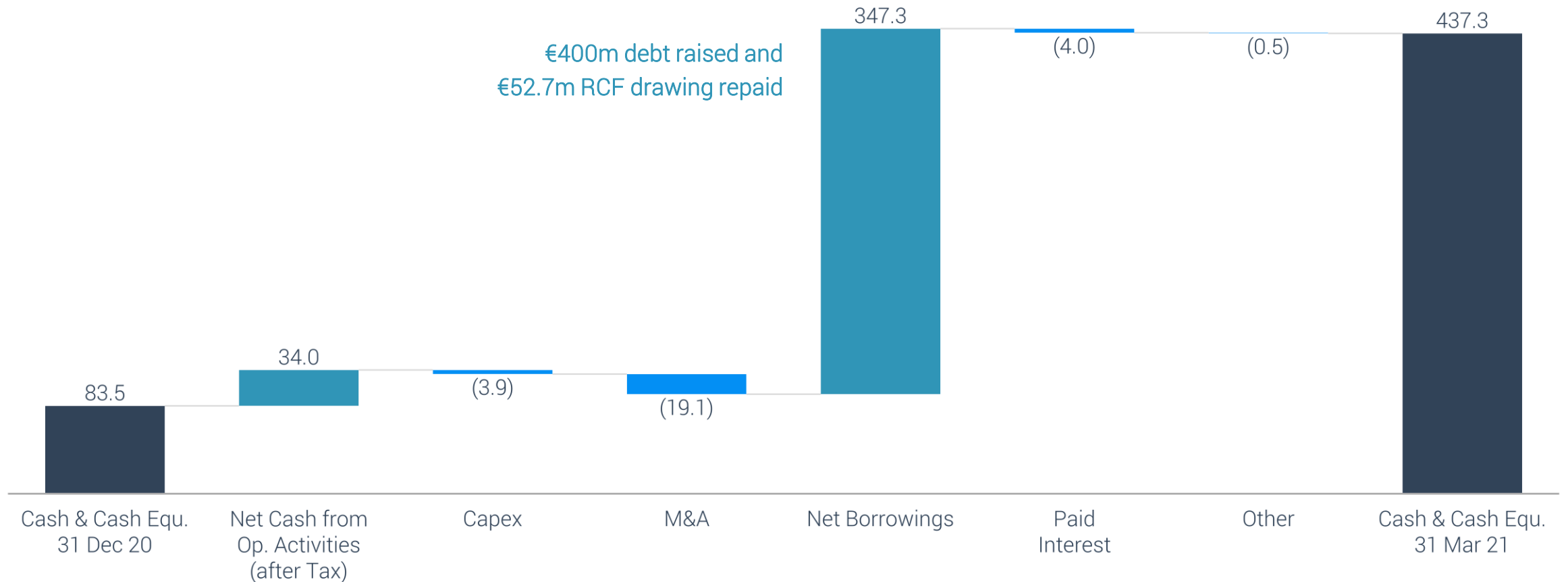
	Q1 21	Q1 20	Δ
Pre-Tax net cash from operating activities (IFRS)	46.6	62.8	-26%
Income tax paid	(12.6)	(8.1)	55%
Capital expenditure (excl. M&A)	(3.9)	(5.2)	-25%
Lease repayments	(1.1)	(1.0)	14%
Interest paid for borrowings and lease liabilities	(4.0)	(13.3)	-70%
<b>Levered Free Cash Flow (FCFE)</b>	<b>25.0</b>	<b>35.2</b>	<b>-29%</b>
<b>as % of adj. EBITDA</b>	<b>28%</b>	<b>48%</b>	
<b>as % of EBITDA</b>	<b>62%</b>	<b>75%</b>	

- Operational cash flow impacted by changes in other net working capital including marketing prepayment
- Levered free cash flow excludes Xaleon and Upskill acquisitions as well as cash flow from net borrowings

# Strong liquidity position

Acquisitions funded with operating cash flow. New debt raised to fund future growth and repay RCF

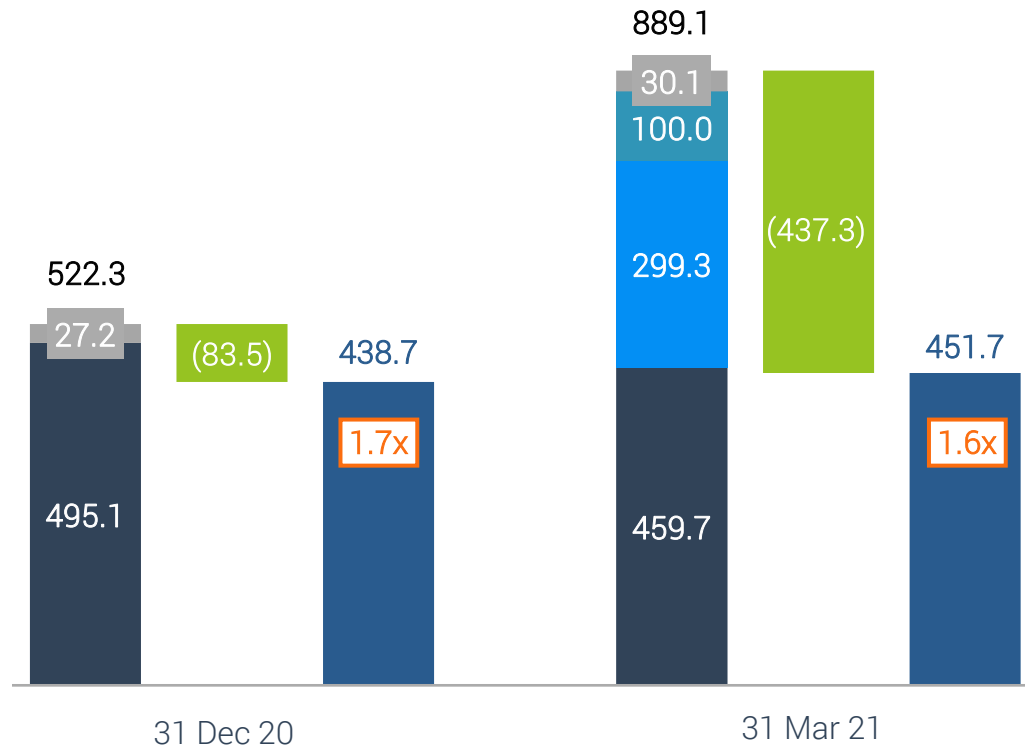
Development of cash & cash equivalents in Q1 2021 (€m)



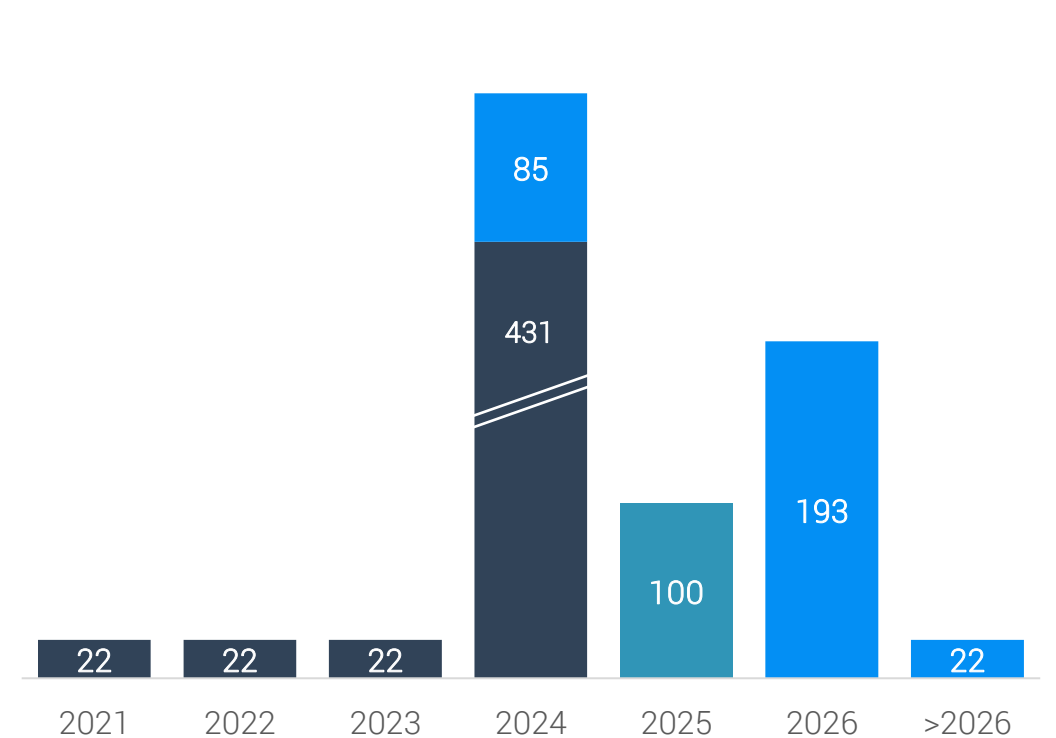
# Debt diversified and maturities extended with promissory note loan

## Slight reduction in net leverage to 1.6x of LTM adjusted EBITDA

Development of gross & net financial debt (€m)<sup>1</sup>



Maturity profile (€m)<sup>2,3</sup>



<sup>1</sup> Carrying values

<sup>2</sup> Debt notional / repayment amounts

<sup>3</sup> €150m undrawn RCF not shown under syndicated facilities

x Net Leverage

■ Cash & Cash Equiv.

■ IFRS 16 Leases

■ Promissory Note Loan

■ Net Financial Debt

■ Syndicated Facilities

■ Bilateral Facility

# 2021 outlook confirmed after strong Q1

Strategic initiatives and marketing partnerships to underpin long-term growth with 50%+ margins

	Outlook 2021	2023 Objective	Long-term Ambition
<b>Billings</b> (non-IFRS)	€585 – 605m	≥ €1,000m	Grow ≥ 25% p.a. after 2023
<b>Revenue</b> (IFRS)	€525 – 540m		
<b>Adj. EBITDA Margin</b> (non-IFRS, as % of Billings)	49 – 51%	Around 50% until 2023	Margin expansion potential from 2024 due to scale effects

- 2021 outlook assumes USD/EUR exchange rate of 1.20 and broadly stable other currencies
- Deferred revenue from record Q1 billings to be largely released to revenue during the remainder of the year
- Updated 2021 adj. EBITDA margin outlook solely due to marketing partnerships





Q&A



# Thank you for your attention!

5 May	Roadshow (Morgan Stanley)
19 - 20 May	Commerzbank European Conference, USA
15 Jun	Annual General Meeting
3 Aug	Q2 2021 Results



# Appendix



# Billings categories definitions: comparative view

## Previous Definitions



**Renewal Billings:** Billings from subscription renewals and up- & cross sell to all subscribers.

**Migration Billings:** Billings from new subscription sales to perpetual license customers.

**New Billings:** Billings from new subscription sales.

**Other Billings:** Billings from perpetual license sales, OEM subscription licenses, professional services and hardware reselling.

**Net Retention Rate:** Annual recurring billings of existing subscription customers during the period considered less gross value churn plus billings from upselling and cross-selling, including foreign exchange effects and expiring discounts, as a percentage of annual recurring billings in the previous period (based on billings net of payment defaults).

## New Definitions

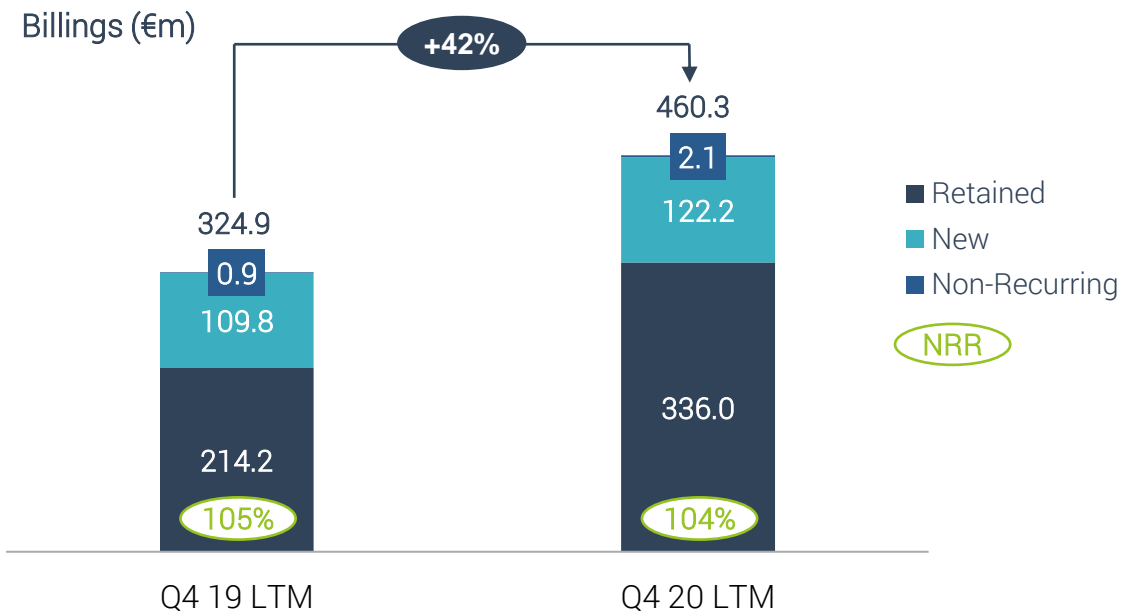
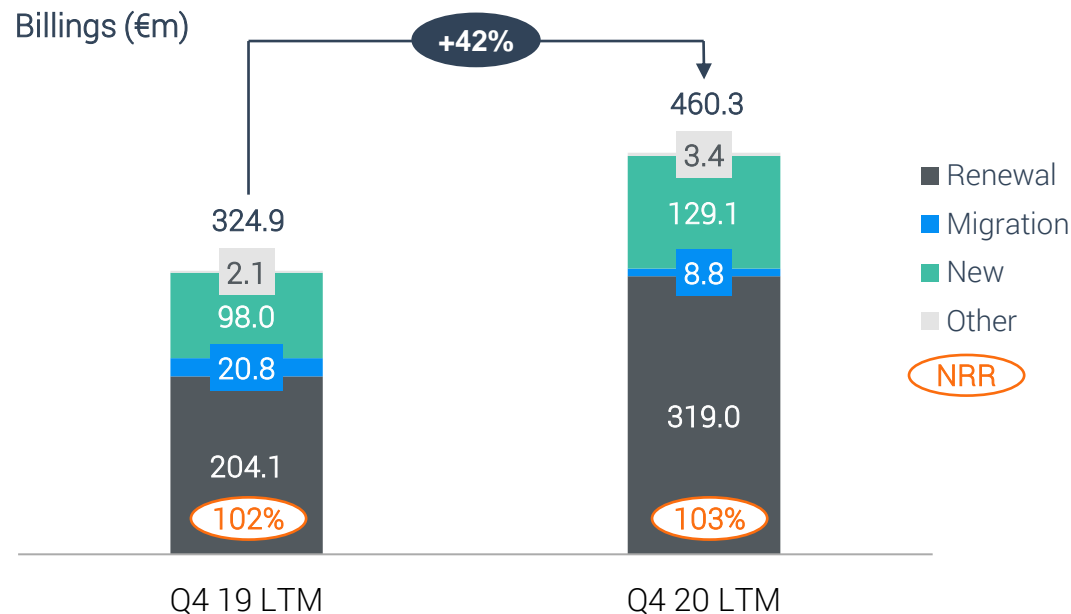


**Retained Billings:** Annual recurring billings (renewals, up- & cross sell) attributable to retained subscribers which were subscribers in the previous 12-month period.

**New Billings:** Annual recurring billings attributable to new subscribers

**Non-Recurring Billings:** All billings that do not recur annually such as professional services and hardware reselling.

**Net Retention Rate:** Retained billings of the last 12-month period divided by all annual recurring billings of the previous 12-month period.



# Q1 2021 reconciliation from management key metrics to IFRS

€m	Management view adjusted P&L <sup>1</sup>	Change in deferred revenue <sup>2</sup>	D&A	Other non-IFRS adjustments	Accounting view IFRS P&L <sup>1</sup>
<b>Billings / Revenue</b>	<b>146.6</b>	<b>(28.2)</b>			<b>118.3</b>
Cost of sales	(10.2) / (7.0%)		(8.0)	(0.1)	(18.3) / (15.5%)
<b>Gross profit</b>	<b>136.4</b>				<b>100.0</b>
<i>% margin</i>	<i>93.0%</i>				<i>84.5%</i>
Sales	(16.4) / (11.2%)		(1.6)	(6.6)	(24.6) / (20.8%)
Marketing	(11.0) / (7.5%)		(0.3)	(1.7)	(13.0) / (11.0%)
R&D	(9.1) / (6.2%)		(1.5)	(3.3)	(13.8) / (11.7%)
G&A	(6.6) / (4.5%)		(0.6)	(6.6)	(13.7) / (11.6%)
Other <sup>3</sup>	(3.3) / (2.3%)			(2.8)	(6.1) / (5.1%)
<b>Adj. EBITDA</b>	<b>90.0</b>				
<i>% margin</i>	<i>61.4%</i>				
D&A (ordinary only) <sup>4</sup>	(4.8) <sup>4</sup>				
<b>Adj. EBIT / Operating profit (EBIT)</b>	<b>85.2</b>	<b>(28.2)</b>	<b>(7.1)<sup>5</sup></b>	<b>(21.1)</b>	<b>28.8</b>
<i>% margin</i>	<i>58.1%</i>				<i>24.3%</i>
D&A (total <sup>4+5</sup> )					11.9
<b>EBITDA</b>					<b>40.7</b>
<i>% margin</i>					<i>34.4%</i>

<sup>1</sup>Margins and percentages of billings in adjusted view and IFRS revenue

<sup>2</sup>Included change in undue billings

<sup>3</sup>Incl. other income/expenses and bad debt expenses of €4.5m in Q1 2021

<sup>4</sup>D&A excl. amortization intangible assets from PPA

<sup>5</sup>Amortization intangible assets from PPA

# Deferred revenue and non-IFRS adjustments in EBITDA

## Deferred revenue adjustments

€m	Q1 21	Q1 20
<b>Billings</b>	<b>146.6</b>	<b>119.7</b>
Perpetual def. revenue Release / (Addition)	1.7	17.4
Subscription def. revenue Release / (Addition)	(14.8)	(21.5)
Unallocated def. revenue Release / (Addition)	(15.2)	(12.9)
<b>Revenue</b>	<b>118.3</b>	<b>102.7</b>

- Perpetual deferred revenue now largely released with €0.9m remaining on balance sheet (see next page)
- Unallocated deferred revenue of €15.2m mainly consists of the increase of undue billings during the quarter which are not yet recognizable as receivables under IFRS 15

## Other non-IFRS adjustments

€m	Q1 21	Q1 20
<b>Total IFRS 2 charges</b>	<b>(15.0)</b>	<b>(10.1)</b>
TeamViewer LTIP	(0.9)	(0.1)
M&A related share-based compensation	(7.2)	-
Share-based compensation by TLO	(6.9)	(10.0)
<b>Other material items</b>	<b>(3.3)</b>	<b>-</b>
Financing, M&A, transaction-related	(1.3)	-
Other	(2.0)	-
<b>Valuation effects in financial result</b>	<b>(2.8)</b>	<b>-</b>
<b>Total</b>	<b>(21.1)</b>	<b>(10.1)</b>

- M&A related and TLO share-based compensation not dilutive to share count and not cash relevant
- Valuation effects relate to a negative mark-to-market effect of hedging instruments

# Deferred revenue development

Perpetual deferred revenue from previous license sales model largely released

€m	Q1 21	Q1 20
Perpetual deferred revenue (BoP)	2.6	48.9
(-) Release	1.7	17.5
(+) Addition	0.0	0.1
Perpetual deferred revenue (EoP)	0.9	31.4
Subscription deferred revenue (BoP)	212.5	164.0
(-) Release	131.8	98.1
(+) Addition	146.6	119.6
Subscription deferred revenue (EoP)	227.3	185.5
Total deferred revenue (BoP)	215.2	212.8
(-) Release	133.5	115.6
(+) Addition	146.6	119.7
Total deferred revenue (EoP)	228.3	216.9

# Profit & Loss Statement

(unaudited)

€ thousand	Q1 2021	Q1 2020	Δ %
<b>Revenue</b>	118,330	102,717	15%
Cost of sales	(18,380)	(14,067)	31%
<b>Gross profit</b>	<b>99,950</b>	<b>88,650</b>	<b>13%</b>
Sales	(24,625)	(15,705)	57%
Marketing	(12,994)	(8,691)	50%
R&D	(13,814)	(9,473)	46%
G&A	(13,676)	(12,829)	7%
Bad debt expenses	(4,495)	(5,157)	-13%
Other income	1,494	453	>100%
Other expenses	(3,078)	(137)	>100%
<b>Operating Profit</b>	<b>28,761</b>	<b>37,111</b>	<b>-23%</b>
Finance income	403	40	>100%
Finance costs	(5,248)	(8,130)	-35%
Foreign exchange income	4,738	5,697	-17%
Foreign exchange costs	(18,718)	(13,253)	41%
<b>Profit before taxation</b>	<b>9,936</b>	<b>21,465</b>	<b>-54%</b>
Income taxes	(6,690)	(9,339)	-28%
<b>Profit / (loss) for the period</b>	<b>3,246</b>	<b>12,126</b>	<b>-73%</b>
Basic number of shares issued and outstanding	200,000,000	200,000,000	
<b>Earnings per share (in € per share)</b>	<b>0.02</b>	<b>0.06</b>	<b>-67%</b>
Diluted number of shares issued and outstanding	200,380,918	200,000,000	
<b>Diluted earnings per share (in € per share)</b>	<b>0.02</b>	<b>0.06</b>	<b>-67%</b>



# Balance Sheet

(unaudited)

€ thousand	31 March 2021	31 December 2020
<b><i>Non-current assets</i></b>		
Goodwill	665,076	646,793
Intangible assets	268,074	255,330
Property, plant and equipment	43,329	40,469
Financial assets	4,516	4,516
Other assets	966	857
Deferred tax assets	159	159
<b>Total non-current assets</b>	<b>982,119</b>	<b>948,124</b>
<b><i>Current assets</i></b>		
Trade receivables	18,055	19,667
Other assets	33,107	7,594
Tax assets	52	52
Financial assets	1,443	4,456
Cash and cash equivalents	437,330	83,531
<b>Total current assets</b>	<b>489,987</b>	<b>115,301</b>
<b>Total assets</b>	<b>1,472,106</b>	<b>1,063,425</b>

# Balance Sheet (cont'd)

(unaudited)

€ thousand	31 March 2021	31 December 2020
<b>Equity</b>		
Issued capital	201,071	201,071
Capital reserve	381,012	366,898
(Accumulated losses)/retained earnings	(323,608)	(326,854)
Hedge reserve	(48)	(61)
Foreign currency translation reserve	320	(343)
<b>Total equity attributable to owners of the parent</b>	<b>258,748</b>	<b>240,711</b>
<b>Non-current liabilities</b>		
Provisions	400	433
Financial liabilities	857,317	440,153
Deferred revenue	267	361
Deferred and other liabilities	2,576	1,614
Other financial liabilities	13,354	0
Deferred tax liabilities	27,926	29,186
<b>Total non-current liabilities</b>	<b>901,839</b>	<b>471,747</b>
<b>Current liabilities</b>		
Provisions	3,475	2,225
Financial liabilities	31,755	82,099
Trade payables	7,889	8,304
Deferred revenue	227,968	214,811
Deferred and other liabilities	35,593	39,120
Other financial liabilities	2,891	29
Tax liabilities	1,948	4,378
<b>Total current liabilities</b>	<b>311,519</b>	<b>350,966</b>
<b>Total liabilities</b>	<b>1,213,359</b>	<b>822,714</b>
<b>Total equity and liabilities</b>	<b>1,472,106</b>	<b>1,063,425</b>

# Cash Flow Statement

(unaudited)

€ thousand

	Q1 2021	Q1 2020
<b><i>Cash flows from operating activities</i></b>		
Profit before taxation	9,936	21,465
Depreciation, amortisation and impairment of non-current assets	11,937	9,613
(Gain)/loss from the sale of property, plant and equipment	(0)	3
Increase/(decrease) in provisions	1,217	(978)
Non-operational foreign exchange (gains)/losses	15,306	6,689
Expenses for equity settled share-based compensation	14,115	10,133
Net financial costs	4,845	8,091
Change in deferred revenue	13,062	4,123
Changes in other net working capital and other	(23,851)	3,682
Income tax paid	(12,586)	(8,104)
<b>Net cash from operating activities</b>	<b>33,981</b>	<b>54,717</b>
<b><i>Cash flows from investing activities</i></b>		
Capital expenditure for property, plant and equipment and intangible assets	(3,859)	(5,155)
Proceeds from the sale of property, plant and equipment	(0)	0
Payments for the acquisition of non-current financial assets	0	(51)
Acquisition of subsidiaries	(19,097)	0
<b>Net cash used in investing activities</b>	<b>(22,956)</b>	<b>(5,205)</b>

# Cash Flow Statement (cont'd)

(unaudited)

€ thousand	Q1 2021	Q1 2020
<b><i>Cash flows from financing activities</i></b>		
Repayments of borrowings	(52,730)	0
Proceeds from bank borrowings	400,000	0
Payments for the capital element of lease liabilities	(1,107)	(967)
Interest paid for borrowings and lease liabilities	(3,975)	(13,349)
<b>Net cash used in financing activities</b>	<b>342,188</b>	<b>(14,316)</b>
<b>Net change in cash and cash equivalents</b>	<b>353,213</b>	<b>35,195</b>
Net foreign exchange rate difference	1,516	453
Net change from cash risk provisioning	(930)	(972)
Cash and cash equivalents at beginning of period	83,531	71,153
<b>Cash and cash equivalents at end of period</b>	<b>437,330</b>	<b>105,829</b>