

Press Release

AUMOVIO significantly increases profitability in 2025 and enters its first full fiscal year from a position of strength

- Adjusted consolidated sales in FY 2025 of €18.5 bn (FY 2024: €19.5 bn, -5.0 percent) and in Q4 2025 of €4.5 bn (Q4 2024: €4.9 bn, -7.6 percent)
- Adjusted EBIT in FY 2025 of €717 mn (FY 2024: €493 mn, +45.4 percent) and in Q4 2025 of €308 mn (Q4 2024: €327 mn, -6.0 percent)
- Adjusted EBIT margin in FY 2025 of 3.9 percent (FY 2024: 2.5 percent) and in Q4 2025 of 6.8 percent (Q4 2024: 6.7 percent)
- Despite significant cash outflows of €491 million related to restructuring measures and the spin-off, clearly positive adjusted free cash flow of €159 mn
- Fiscal year 2026 outlook: Adjusted consolidated sales between €17.0 bn and €18.5 bn, adjusted EBIT margin between 3.5 percent and 5.0 percent, and normalized free cash flow between €500 mn and €800 mn

Frankfurt am Main, March 18, 2026. AUMOVIO significantly improved its adjusted earnings before interest and taxes (adjusted EBIT) and achieved its financial goals for 2025, despite challenging market conditions. Adjusted consolidated sales for the full year came in at €18.5 billion, representing a decline year-on-year as expected (-5.0 percent). Adjusted for changes in the scope of consolidation and foreign exchange effects, organic sales declined by 2.5 percent. At the same time, AUMOVIO significantly improved its profitability, delivering adjusted EBIT of €717 million (+45.4 percent), and adjusted EBIT margin of 3.9 percent (FY 2024: 2.5 percent) – achieving the top end of our guidance.

“Disciplined execution of our strategy is driving clear results. Following strong delivery on our targets in 2025, our journey continues. For 2026, we expect the market environment to remain challenging. We are proactively countering headwinds while further strengthening our competitive position in this year of transition. In doing so, we are creating the conditions necessary to deliver our long-term EBIT margin ambition of 6 to 8 percent,” said Philipp von Hirschheydt, CEO of AUMOVIO.

Positive free cash flow and strong net liquidity

AUMOVIO maintained a robust capital base throughout fiscal year 2025 and generated a clearly positive adjusted free cash flow of €159 million (2024: €252 million), despite significant cash outflows of €491 million related to restructuring measures and the spin-off. The normalized free cash flow before these special effects amounted to €650 million. The normalized free cash flow corresponds to the adjusted free cash flow, adjusted for cash outflows or inflows from special effects that are taken into account in adjusted EBIT. As of year-end 2025, AUMOVIO holds a net liquidity position of €1.4 billion. The syndicated credit line remained undrawn.

“In a persistently challenging market environment, we have delivered a strong performance and further strengthened our financial stability and resilience. This gives us the necessary leeway to position AUMOVIO even more strongly through continued transformation. In 2026, we aim to further improve our profitability and maintain normalized free cash flow at a continued high level,” said Jutta Dönges, CFO of AUMOVIO.

Performance development of business areas

The business areas recorded a mixed performance overall, with profitability improving significantly in several areas in particular:



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In the **Autonomous Mobility** business area, adjusted sales came in at €3.1 billion, representing a decline of 5.5 percent year-on-year, driven primarily by challenging market conditions, the deconsolidation of specific business units, and adverse currency effects. Adjusted EBIT improved slightly from €-46 million in the prior year to €-41 million.

The **Architecture and Network Solutions** business area reported adjusted sales of €5.0 billion, corresponding to a marked decline of 9.2 percent year-on-year. The sales shortfall can be attributed to the early termination of a build-to-print project, lower volumes in the US and Europe and negative currency effects. Adjusted EBIT decreased by 14.1 percent to €360 million, driven by reorganization and missing margin due to the termination of the build-to-print project, only partly compensated by cost reduction measures.

The **Safety and Motion** business area remained broadly stable, generating adjusted sales of €7.4 billion, a slight decline of 1.8 percent compared to the prior year, attributable to adverse foreign currency effects. Despite the slight sales decrease, adjusted EBIT improved significantly by €110 million, or 42.1 percent, to €372 million, supported by a substantial reduction in material and fixed costs and meaningful efficiency gains in production.

The **User Experience** business area performed positively. Although adjusted sales declined by 2.5 percent to €3.0 billion, primarily driven by adverse foreign currency effects, adjusted EBIT improved by more than €150 million, representing a significant increase to €11 million (prior year: €-147 million). This was driven primarily by the consistent execution of structural measures, reductions in material costs, and cost-saving initiatives across the company's plants.

Outlook for 2026: Continued focus on profitability enhancement

For fiscal year 2026, S&P Global Mobility forecasts global passenger car and light vehicle production to decline slightly (-0.4 percent), trending toward the upper end of AUMOVIO's expectations. The market continues to be shaped by geopolitical influences, shifting demand for electrified powertrains, and increasing international competition - particularly driven by the strong export position of Chinese manufacturers. At the same time, positive trends in selected premium markets and the stability of North American sales create opportunities for manufacturers that consistently align their product and production strategies with the evolving environment.

Based on the assumptions outlined above and exchange rates prevailing at the start of the fiscal year, AUMOVIO expects adjusted sales between €17.0 billion and €18.5 billion and an adjusted EBIT margin between 3.5 percent and 5.0 percent for 2026. Normalized free cash flow is expected to be between €500 million and €800 million.

Given persistently challenging market conditions, AUMOVIO will continue executing its efficiency program with full commitment throughout 2026. Key priorities include the ongoing standardization of processes, active portfolio management, and further consolidation of the company's global site network. To this end, AUMOVIO has resolved additional steps in Europe and Asia in 2026 to right-size its production footprint to a level that sustainably supports efficient market penetration.

In parallel, the company continues sharpening its innovation strategy, focusing on pioneering and value-creating technologies. Enhancing operational efficiency within the engineering organization includes the implementation of a workforce restructuring affecting up to 4,000 positions globally.

Additionally, strategically relevant "Pioneering Initiatives" have been defined across all business areas, through which AUMOVIO is working, among other things, on the adaptation and scaling of disruptive sensor and display solutions for the mobility of the future. These will be advanced internally and supplemented by external partners where appropriate.

For a comprehensive overview of our fiscal year 2025 financial results, please find all relevant information below: <https://www.aumovio.com/en/company/fairs-and-events/annual-press-conference-2026.html>.



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In September 2025, AUMOVIO emerged as a spin-off from Continental's former Automotive group sector and has since established itself as an independent technology company. The company offers a broad portfolio for safe, exciting, connected and autonomous mobility, including sensor solutions, displays, brake and comfort systems as well as extensive expertise in software, architecture platforms and advanced driver assistance systems for software-defined vehicles. In fiscal year 2025, AUMOVIO generated sales of € 18.5 billion. Headquartered in Frankfurt am Main, AUMOVIO has around 82,000 employees at more than 80 locations worldwide.