

Q3 2024 Trading Update starts soon...



Trading Update Q3 2024



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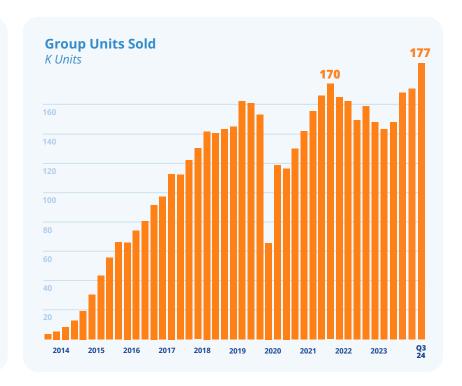


Europe's Used Car Market On One Platform



Q3 2024 Highlights

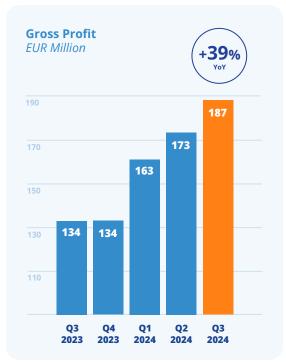
- Highest ever number of cars sold
- ✓ 26% Y-o-Y Unit growth
- ✓ Highest ever Gross Profit
- ✓ Highest ever Adjusted EBITDA
- **✓** Increased 2024 Guidance

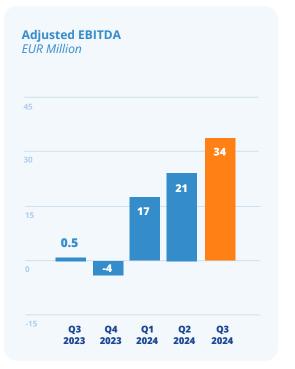




AUTO1 Group Achieved Highest Ever Units and Profit in Q3 2024









AUTO1's Platform Gaining Traction Across All Products







Our Sourcing Network Continues to Grow



Numbers of Branches

Q3 2023	421
Q4 2023	434
Q1 2024	442
Q2 2024	465
Q3 2024	486

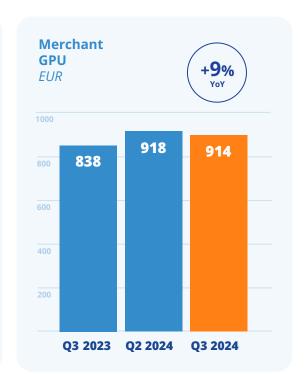
Strong Focus On Network Expansion Plan in 2025

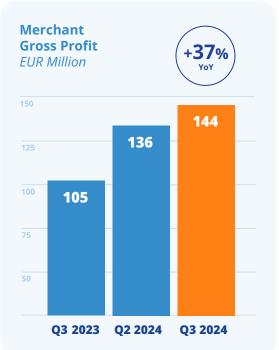




Merchant Segment Achieves Best Ever Gross Profit While Growing Strongly

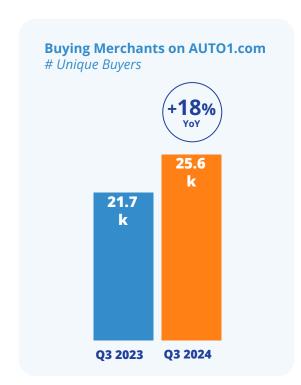


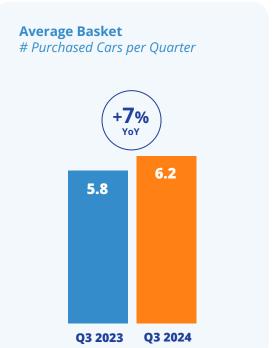


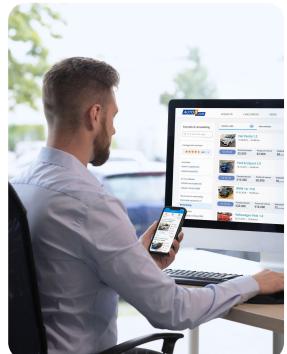




Our Merchant Products Generated Strong Demand In Q3









AUTO1 Finance Continues to Grow Strongly And Adds New Markets



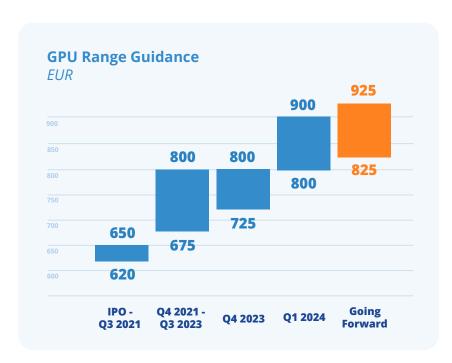




PORTFOLIO BALANCE: €178 m



We Are Confident That We Will Maintain GPU Levels in the EUR 825-925 Range Going Forward







Our Flywheel Is In Full Effect And Continues To Drive Future Growth

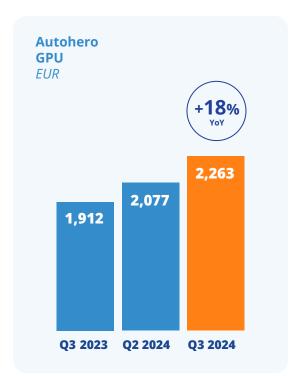






Autohero Delivers Best Ever Unit Performance And GPU

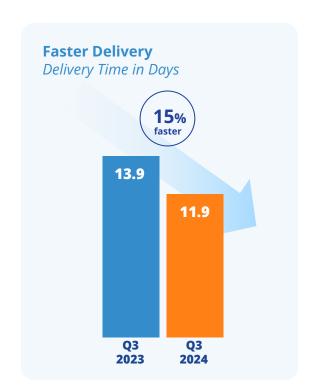


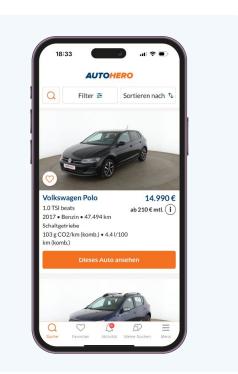


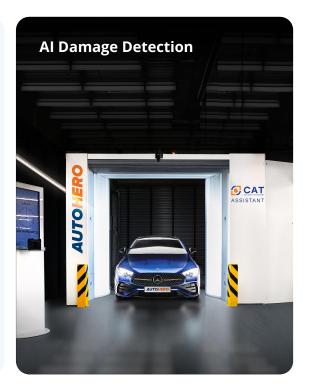




We Continue to Invest into the Best Customer Experience









Q3 2024 Financial Figures
And FY 2024 Guidance Update

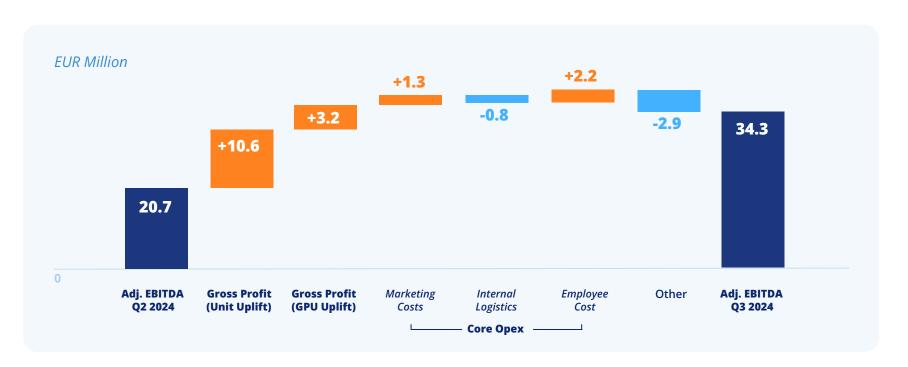


Q3 2024 Financial Figures

	FY 2023	Q3 2023	Q4 2023	Q1 2024	Q2 2024	Q3 2024	Q3 YoY
Units Sold	586,085	140,630	146,667	163,766	166,292	176,632	25.6%
Revenue (€m)	5,462.8	1,292.6	1,323.7	1,454.3	1,518.2	1,599.4	23.7%
ASP (€)	9,321	9,192	9,025	8,881	9,130	9,055	(1.5%)
Gross Profit (€m)	527.9	134.4	133.8	162.9	173.3	187.1	39.3%
GPU* (€)	899	952	918	993	1,041	1,059	11.3%
Opex (€m)	(572)	(134)	(138)	(146)	(153)	(153)	(14.1%)
o/w Employee Costs pre SDI (€m)	(264.4)	(61.3)	(67.6)	(68.7)	(72.0)	(69.8)	(13.9%)
o/w Marketing Expenses (€m)	(137.1)	(33.5)	(31.5)	(32.8)	(35.7)	(34.4)	(2.7%)
o/w Internal Logistics (€m)	(78.0)	(21.7)	(20.2)	(21.8)	(22.0)	(22.8)	(4.9%)
Adjusted EBITDA (€m)	(43.9)	0.5	(4.5)	17.0	20.7	34.3	6,830%
Adjusted EBITDA Margin	(0.8%)	(0.0%)	(0.3%)	1.2%	1.4%	2.1%	2.1pp



We Achieved Our Best Ever Profitability Demonstrating Strong Operating Leverage





We Retain a Strong Balance Sheet with no Corporate Debt









We Upgrade FY 2024 Guidance Reflecting Q3 Performance And Strong Momentum

Unit Guidance		Financial Guidance				
Units Group	665 - 679k Last Guidance: 620 - 665k	Gross Profit	EUR 682 - 700m Last Guidance: EUR 610 - 680m			
Units Merchant	593 - 607k Last Guidance: 550 - 595k	Gross Profit				
Units Autohero	72k Last Guidance: ~70k	Adj. EBITDA	EUR 72 - 84m Last Guidance: EUR 45 - 65m			

Q&A

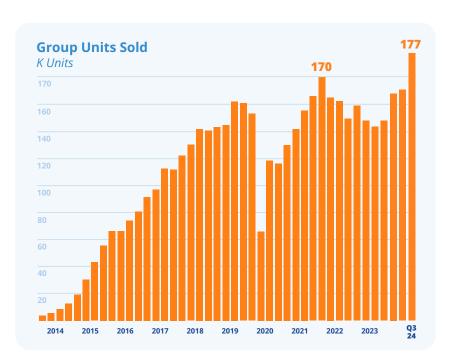


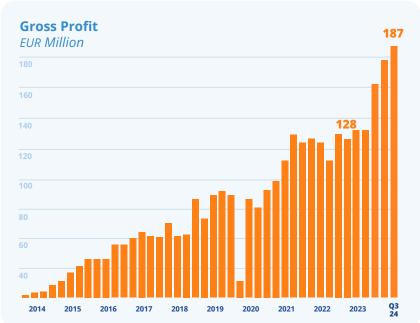


Appendix



In Q3 2024 We Demonstrated How to Combine Growth And Best Ever Profitability





Pictures and Charts



Segment: Merchant

	FY 2023	Q3 2023	Q4 2023	Q1 2024	Q2 2024	Q3 2024	Q3 YoY	Q3 QoQ
Units Sold	523,019	125,785	130,922	146,625	148,598	157,582	25.3%	6.0%
Thereof C2B	457,885	110,983	115,892	132,516	134,648	143,744	29.5%	6.8%
Thereof Remarketing	65,134	14,802	15,030	14,109	13,950	13,838	(6.5%)	(0.8%)
Revenue (€m)	4,464.0	1,058.2	1,069.8	1,177.9	1,228.2	1,284.2	21.4%	4.6%
Thereof C2B (€m)	3,830.6	918.9	913.2	1,030.9	1,086.2	1,134.5	24.4%	5.3%
Thereof Remarketing (€m)	633.4	139.3	156.6	147.0	142.0	140.8	1.1%	(0.9%)
ASP (€)	8,535	8,413	8,171	8,034	8,265	8,150	(3.1%)	(1.4%)
Thereof C2B (€)	8,366	8,289	7,880	7,780	8,067	7,955	(3.9%)	(1.4%)
Thereof Remarketing (€)	9,724	9,409	10,416	10,420	10,182	10,174	8.1%	(0.1%)
Gross Profit (€m)	419.2	105.4	103.7	129.1	136.4	144.0	36.6%	5.6%
GPU (€)	801	838	792	881	918	914	9.0%	(0.5%)



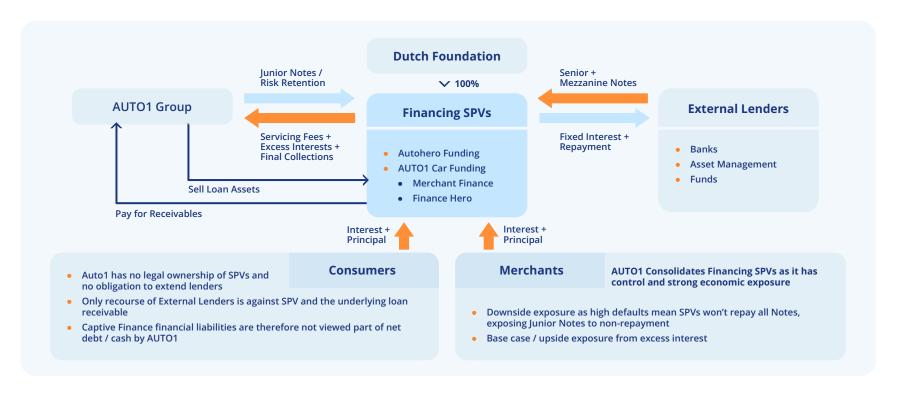
Segment: Retail (Autohero)

	FY 2023	Q3 2023	Q4 2023	Q1 2024	Q2 2024	Q3 2024	Q3 YoY	Q3 QoQ
Units Sold	63,066	14,845	15,745	17,141	17,694	19,050	28.3%	7.7%
Revenue (€m)	998.9	234.5	254.0	276.4	290.0	315.2	34.4%	8.7%
ASP (€)	15,839	15,794	16,129	16,125	16,392	16,545	4.8%	0.9%
Gross Profit (€m)	108.7	28.9	30.1	33.8	36.9	43.1	49.1%	16.8%
GPU* (€)	1,712	1,912	1,970	1,956	2,077	2,263	18.3%	9.0%

^{*}GPU is not equal to gross profit/number of cars sold because of the effects of inventory changes due to the capitalisation of internal refurbishment costs which are not part of cost of materials. Differences may exist due to rounding



Captive Finance Non-Recourse Funding





Our Integrated Platform, Addressing A Huge Tam, Will Enable **Our Growth For Years To Come**

Grow Supply ✓ More Branches

- ✓ Improved Pricing

Grow Demand

- ✓ Expand Merchant Financing
- ✓ Product Investments

Grow Network

- **✓** Faster Logistics
- **✓** Localization
- ✓ Higher ASPs
- ✓ Expand Consumer Financing
- **✓** Further Product **Improvements**

Autohero **Profitability**

- ✓ Operational Scalability
- ✓ Limited Balance Sheet Constraints

Multiply

New Products

- Our Ambition Is to Facilitate 10%+ of All European Used Car Transactions
 - Our Long Term Adj. EBITDA Margin Target is 5-9%



On Track for our Long-Term Margin Targets expressed at IPO

	2019	2020	2021	2022	2023	2024 Q3	Long-term Target
Merchants Units Growth	14.0%	-26.7%	24.2%	5.4%	-10.6%	25.3%	
Merchant GPU	€559	€633	€749	€714	€801	€914	
Merchant Margin	10.04%	10.49%	9.91%	7.63%	9.39%	11.21%	
AUTOHERO Units Growth	90.0%	77.2%	309.9%	55.1%	-1.7%	28.3%	
AUTOHERO GPU	€254	€285	€362	€1,039	€1,712	€2,263	€3000 GPU
AUTOHERO Margin	1.73%	2.19%	2.59%	6.64%	10.91%	13.68%	
Group Gross Margin	9.9%	10.1%	9.0%	7.5%	9.7%	11.7%	12-15%
Payroll & Other Operating Costs	6.8%	6.7%	5.8%	5.8%	6.5%	5.9%	3-5%
Marketing	3.5%	2.8%	4.3%	3.0%	2.5%	2.1%	1-2%
Internal Logistics	1.3%	1.2%	1.2%	1.2%	1.4%	1.4%	1.5%
Adj Ebitda Margin	-1.7%	-0.5%	-2.2%	-2.5%	-0.8%	2.1%	5-9%



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Q3 Pictures and Charts











