

# Results Q2 2015 CEWE Stiftung & Co. KGaA

Analyst Conference Call

Oldenburg  
August 11, 2015



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*My*  
**cewe** photobook  
My Life

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*All numbers are calculated as exactly as possible and rounded for the presentation. Due to this, rounding errors might occur.*



**Axel Weber**

*Head of IR, Planning & Reporting*

**Dr. Olaf Holzkämper**

*CFO*

# Agenda

1. New Products and Results
2. Financial Report (P&L-Details, Balance Sheet, Cash Flow, Return On Capital)
3. Outlook
4. Q&A

# Highlights Q2 2015

Results		Q2 2014	Q2 2015	Comment
<b>Photofinishing</b>				
<b>Sales Volume</b>	in photo m.	463	437	▪ At 5.6% lower than 2014, sales are within the expected range
<b>Turnover</b>	in EUR m.	70.4	72.6	▪ Added-value products drive the increase in turnover
<b>EBIT</b>		-2.5	-2.5	▪ In preparation of the seasonal peak, EBIT at the same level as the previous year in spite of more costs
<b>Commercial Online-Print</b>				
<b>Turnover</b>	in EUR m.	17.6	18.4	▪ Online portal sales grow at 6.5%, total turnover at 4.8%
<b>EBIT</b>		-0.7	-0.9	▪ Increase in staff and marketing costs slightly reduces EBIT
<b>Retail</b>				
<b>Turnover</b>	in EUR m.	16.3	15.1	▪ Focus on profitability successful
<b>EBIT</b>		-0.4	-0.2	▪ EBIT continues to improve
<b>CEWE Group</b>				
<b>Turnover</b>	in EUR m.	104.2	106.1	▪ Photofinishing and commercial online printing increase turnover
<b>EBIT</b>		-3.6	-3.5	▪ EBIT and EBT slightly better than in the previous year
<b>EBT</b>		-4.0	-3.6	
<b>Free Cash Flow</b>	in EUR m.	-5.9	-6.7	▪ Operative cash flow improved, increased investments reduce free cash flow
<b>ROCE</b>	%	16.5	16.7	▪ ROCE continues to rise
<b>Equity ratio</b>	%	53.8	55.1	▪ Equity ratio continues to rise

► Q2 confirms the annual targets for 2015

Rounding errors may result

# Agenda

## 1. New Products and Results

### - Photofinishing

- Commercial Online-Print

- Retail

- Group

## 2. Financial Report (P&L-Details, Balance Sheet, Cash Flow, Return On Capital)

## 3. Outlook

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# CEWE PHOTobook: New TV summer campaign

- with authentic customer opinions
- integrated communication
- starts by end of holiday season (late August)



► Multi-channel summer campaign starts with authentic customer opinions

# CEWE takes over majority interest in "DeinDesign"

"DeinDesign" produces and markets mainly customisable smart phone cases and films for personalising many electronic appliances on its website [www.deindesign.de](http://www.deindesign.de)

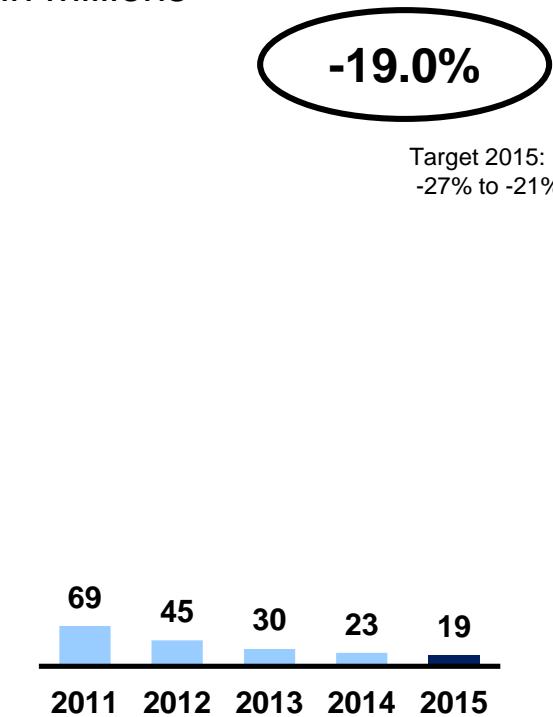
- Turnover of around 6 m. euros in 2014
- Currently growing at more than 30 %
- Modern production technology
- Wide product range
- Young target group
- Takeover early in Q3 2015

The screenshot shows the homepage of the DeinDesign website. At the top, there are navigation links for "SCHNELLER VERSAND", "ZUFRIEDENHEITS-GARANTIE", "KUNDEN HOTLINE 0671 970 80 66", social media links for Facebook and Twitter, and account information. Below the header, the "Dein Design." logo is prominently displayed, along with menu options for "PRODUKTE", "DESIGNS", and "SELBST GESTALTEN". A banner at the top of the main content area announces an "AKTION Kostenloser Versand ab 30€ Bestellwert. Gutschein-Code YIPPIE". The main visual features a woman wearing sunglasses and several examples of personalized phone cases, one of which features a large, intricate "Oriental Mandala" design. To the right, a section titled "Oriental Mandala" encourages users to "Entdecke den Orient in unserer neuen Kollektion" and lists a price of "Ab 14,95€" with a "MOTIVE ENTDECKEN" button. Below this, a search bar is visible with the placeholder text "Individuelle Cases, Taschen und Folien für über 4.000 Geräte!" and a search icon. Further down, there are categories for "Cases", "Taschen", "DesignSkins®", "Displayschutz", "Wall Art", "Kopfhörer", and "Cutscheine", each accompanied by small images of the products.

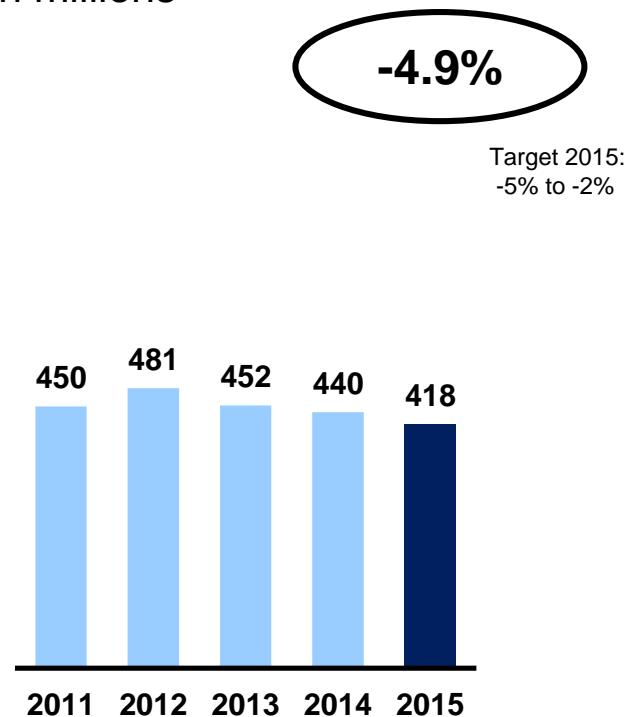
- ▶ Well-matched: "DeinDesign" rounds off CEWE photofinishing portfolio

# Photos Q2 2015

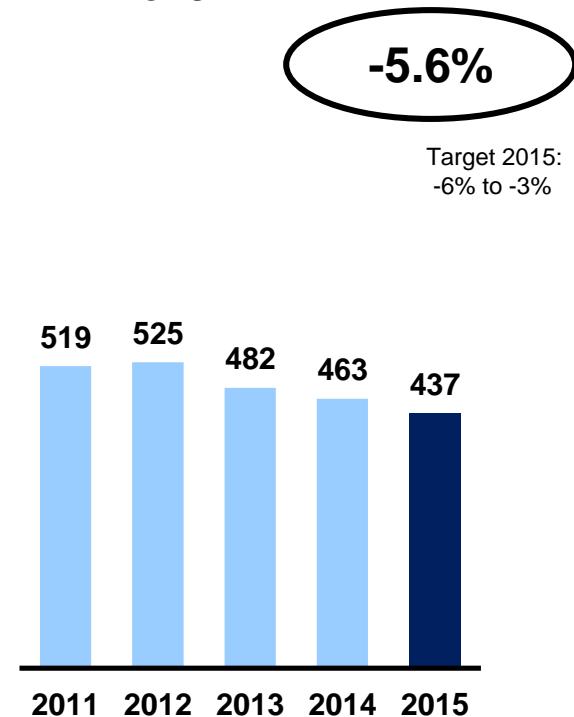
## Photos from films in millions



## Digital photos in millions



## Photos total in millions

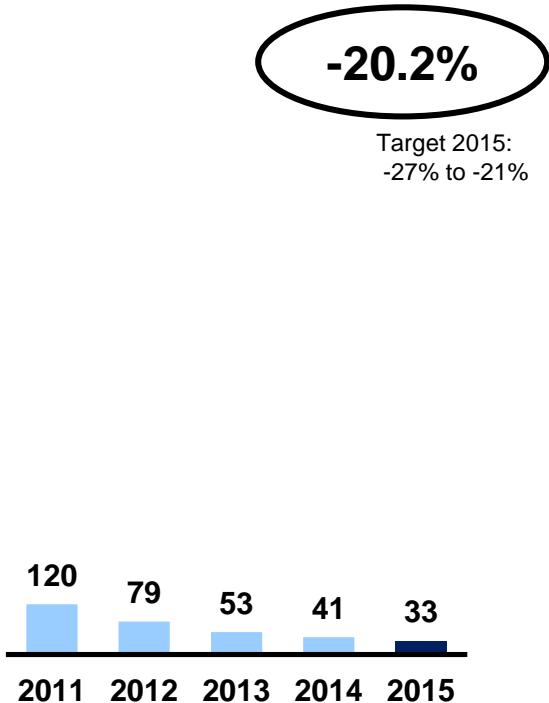


- Q2 volume as expected, although Easter biz 2015 completely in Q1

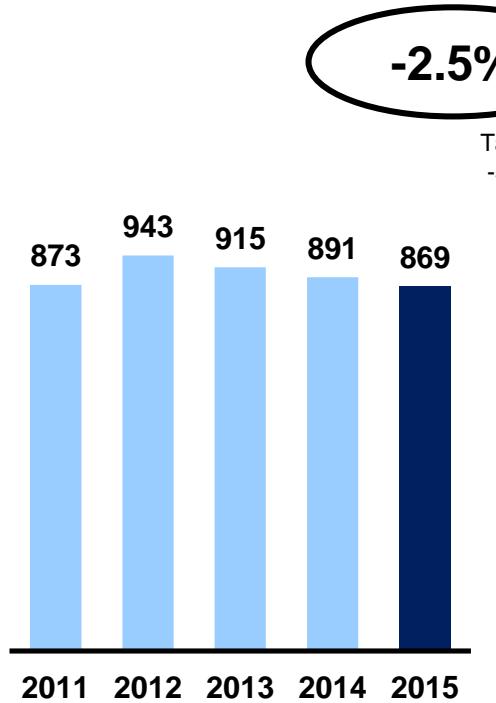
Rounding differences may occur

# Photos H1 2015

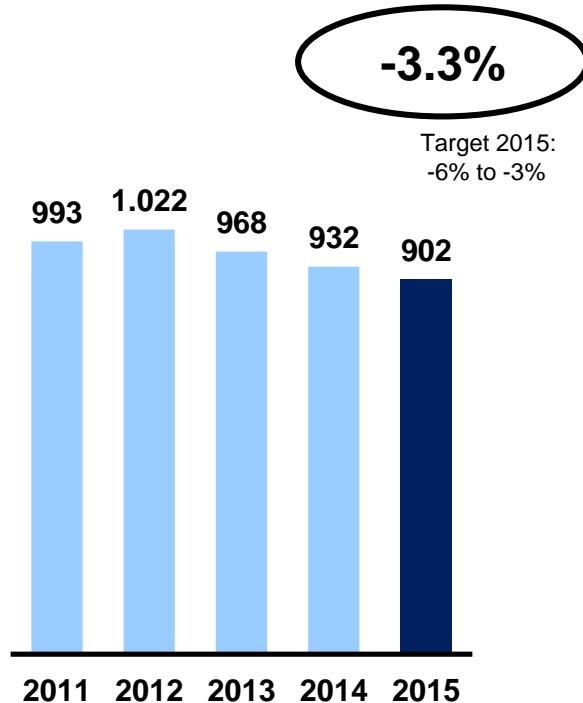
**Photos from films**  
in millions



**Digital photos**  
in millions



**Photos total**  
in millions

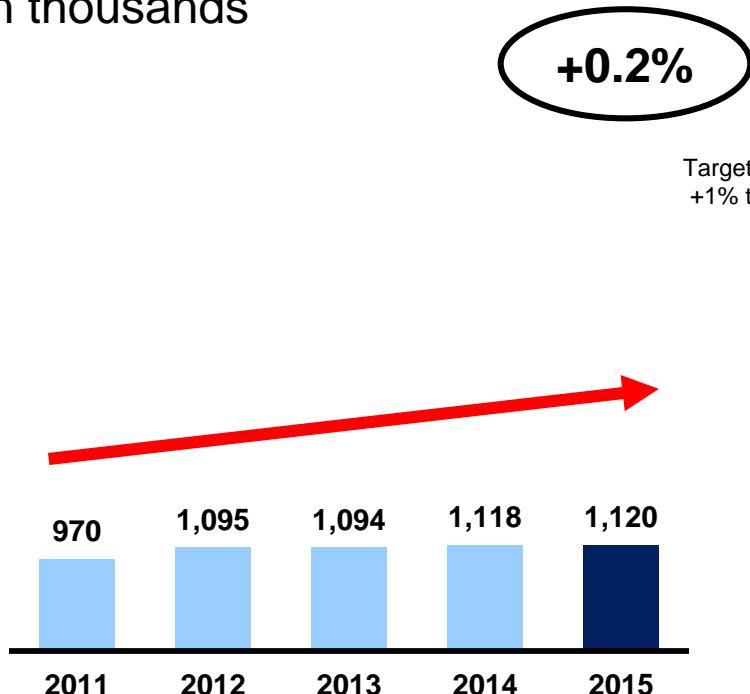


- ▶ H1 volume at the top of the expected target corridor

Rounding differences may occur

# CEWE PHOTOBOOK growth Q2 2015

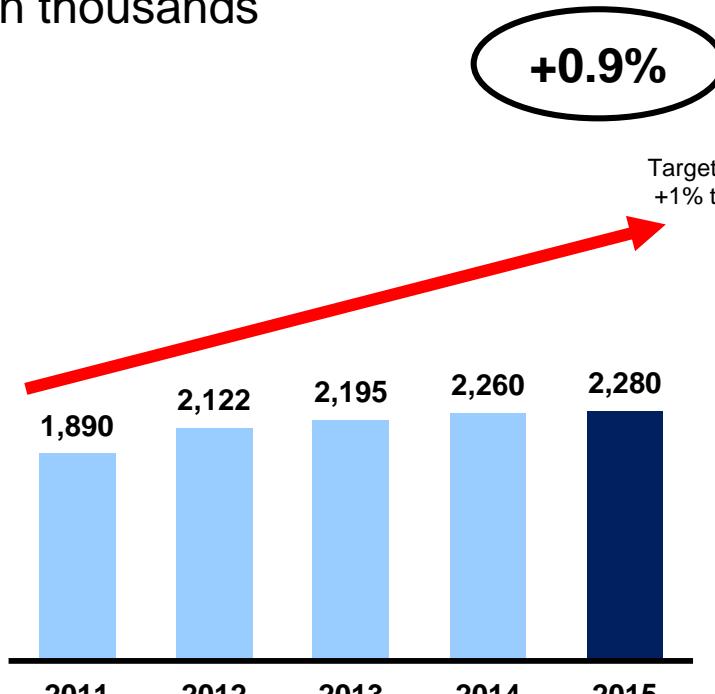
## Number of CEWE PHOTOBOOKS Q2 in thousands



+0.2%

Target 2015:  
+1% to +3%

## Number of CEWE PHOTOBOOKS H1 in thousands



+0.9%

Target 2015:  
+1% to +3%

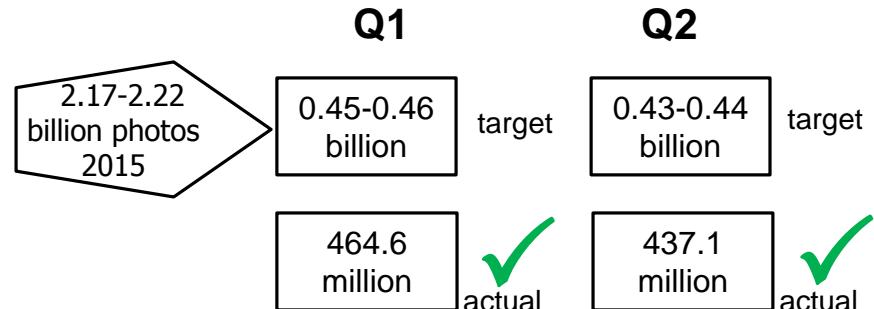
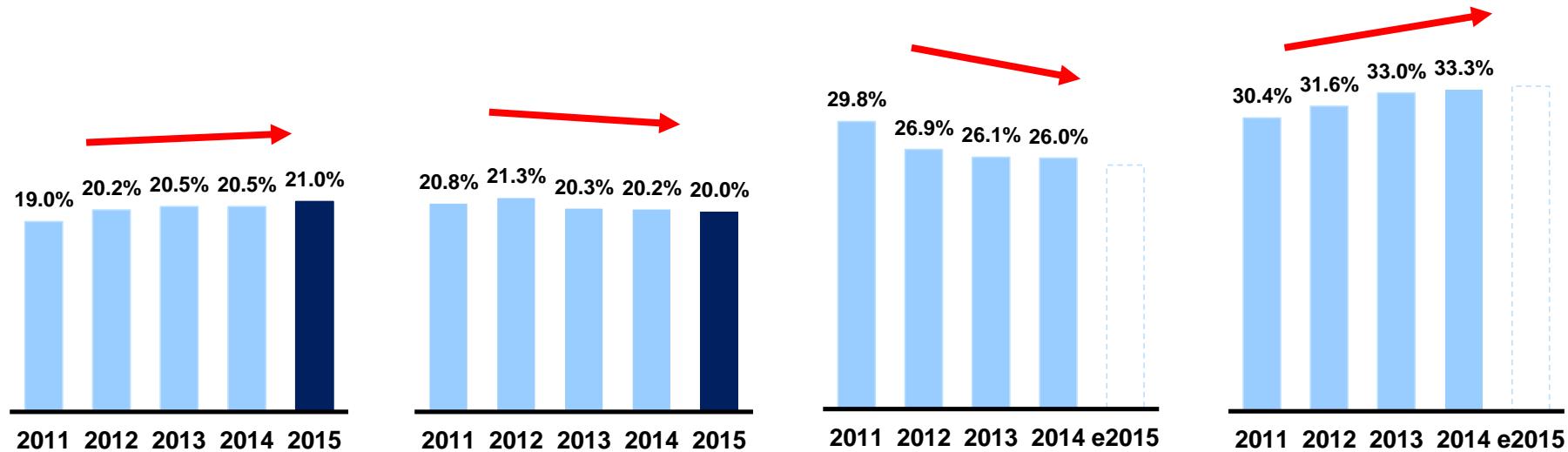
- CEWE PHOTO BOOK increases volume slightly and clearly enhances photo value

Rounding differences may occur

# Photos Total by Quarter

## Saisonal distribution: CEWE 2011 to 2015

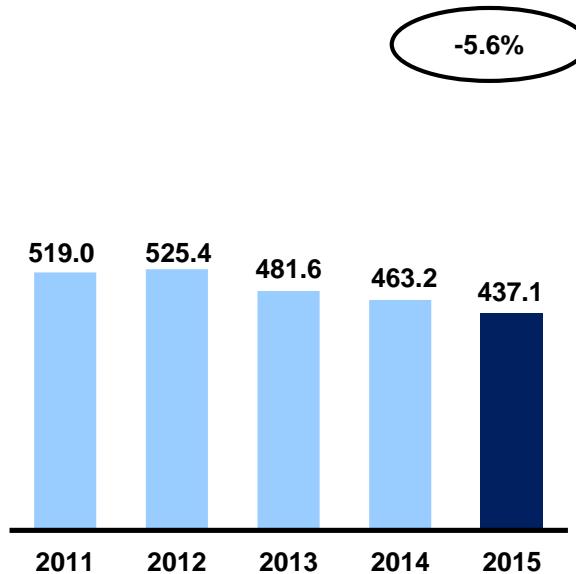
Total share of photos per quarter as a percentage



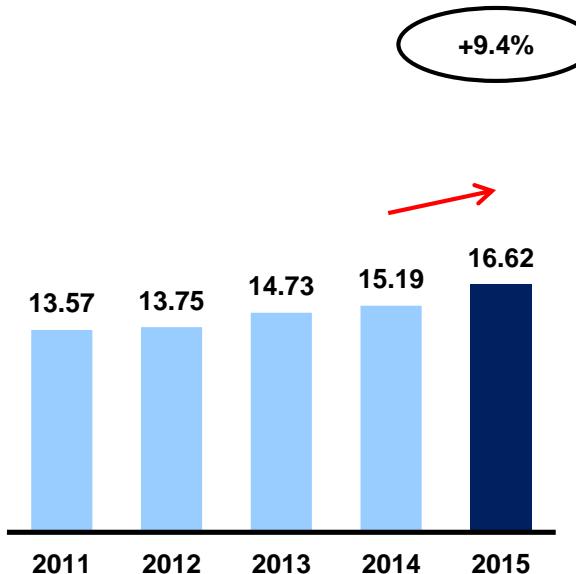
► **Volume: Photofinishing within expected range**

# Value of Photos Q2 2015

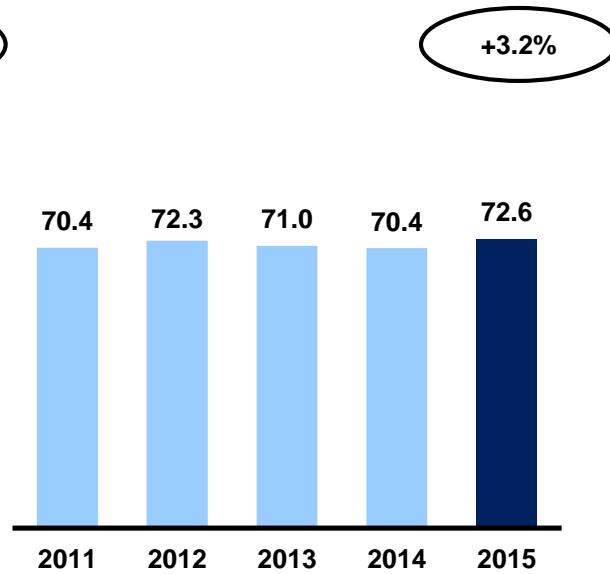
**Total prints**  
in millions



**Value per photo**  
Turnover/photo [Euro cent/photo]



**Turnover Photofinishing Q2\***  
in Euro millions

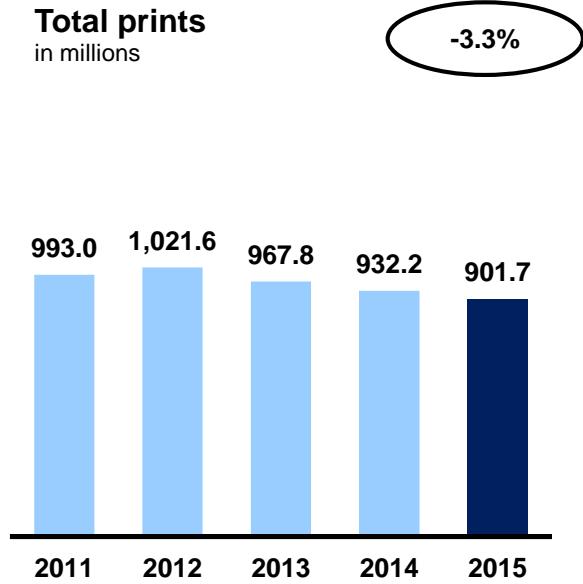


- ▶ Increasing turnover per photo of Q2 driven by value added-products

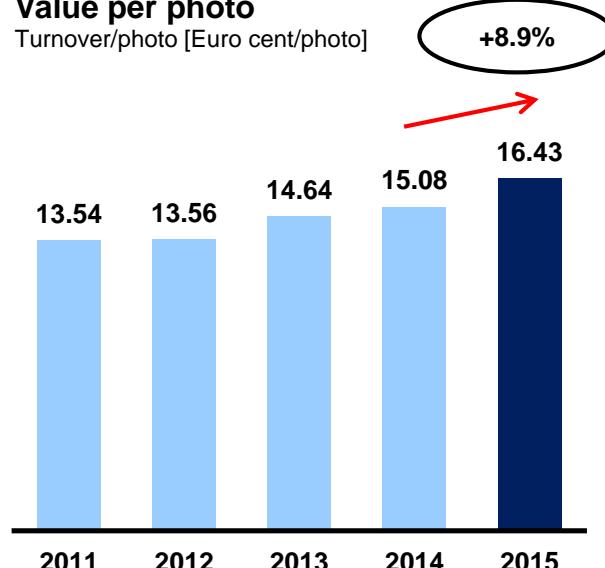
\*turnover since 2013 adjusted  
Rounding differences may occur

# Value of Photos H1 2015

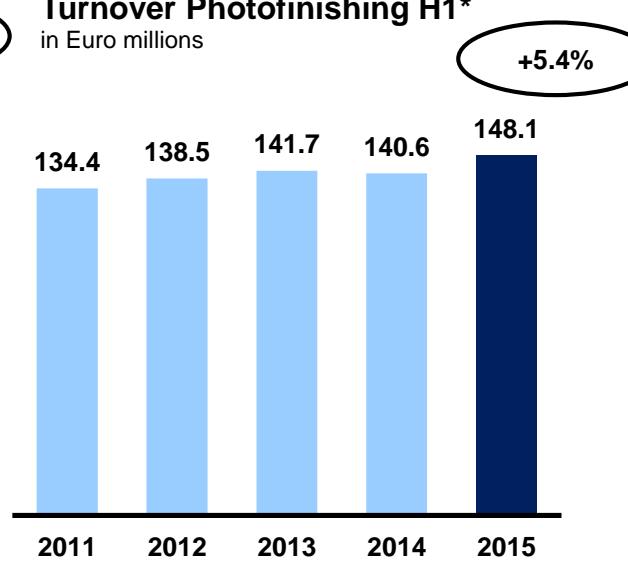
**Total prints**  
in millions



**Value per photo**  
Turnover/photo [Euro cent/photo]



**Turnover Photofinishing H1\***  
in Euro millions



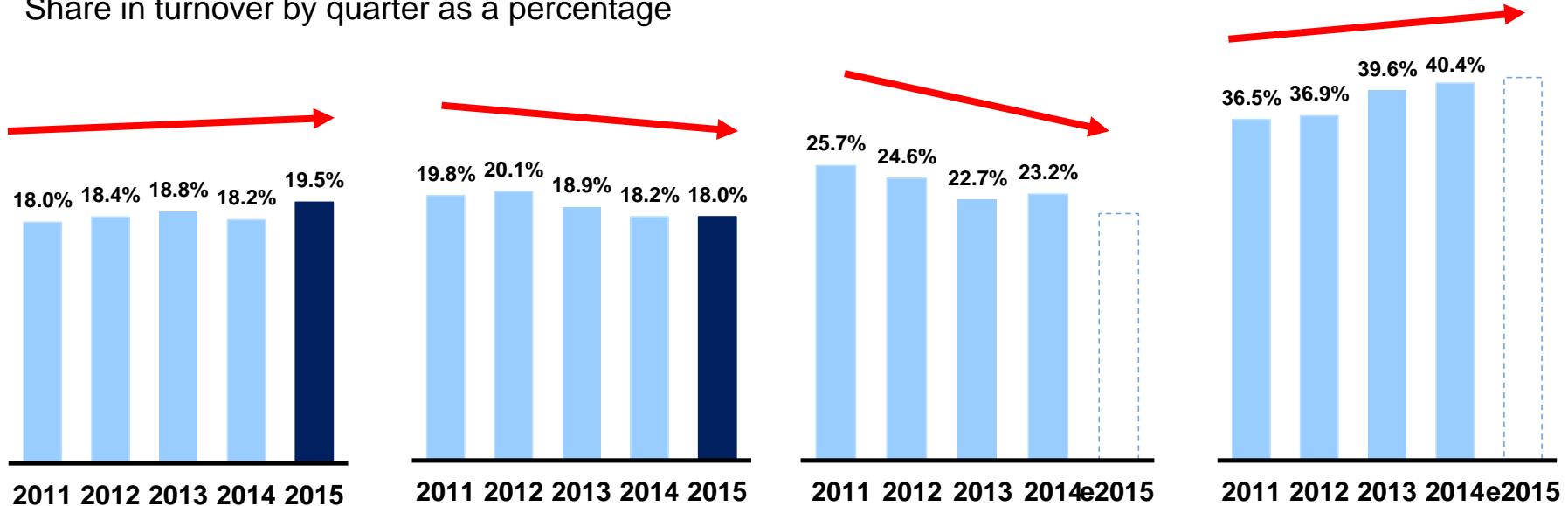
- ▶ Increasing turnover per photo of H1 driven by value added-products

\*turnover since 2013 adjusted  
Rounding differences may occur

# Shares in Turnover by Quarter - Photofinishing

## Seasonal distribution: CEWE 2011 to 2015

Share in turnover by quarter as a percentage



Approx.  
386-391\*  
turnover  
target 2015

<b>Q1</b>
75.3 – 76.2 Euro mill.
75.5* Euro mill.

target  
actual

<b>Q2</b>
69.5 – 70.4 Euro mill.
72.6* Euro mill.

target  
actual

**Q3**

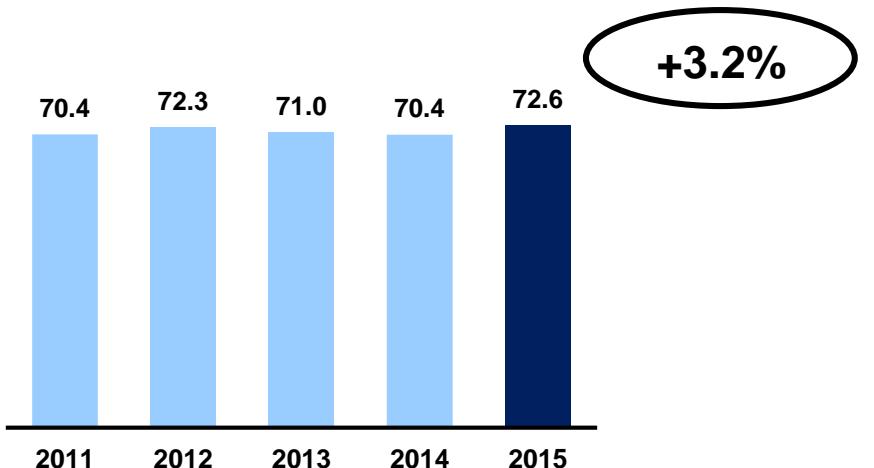
► **Turnover: Photofinishing above expected range**

\* Photofinishing turnover approx. on previous year's level (2014: 386.0 Euro mill.)

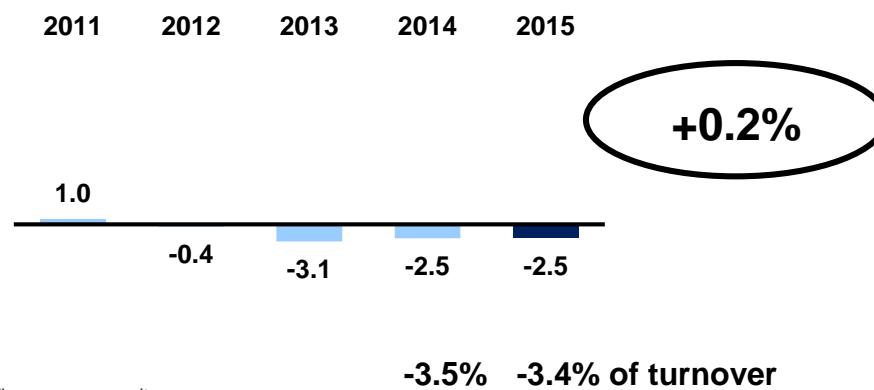
Rounding differences may occur

# Photofinishing Segment in Q2

in Euro millions



- After a positive Q1 in 2015, Q2 sees turnover continuing to rise: +3.2%
- Added-value products are sales drivers
- Easter business fell in Q1 this year (Q1 photofinishing growth at 7.5%), in the previous year only in Q2
- EBIT almost exactly same as in previous year
- In spite of incr. marketing costs, slightly higher staff costs and slightly incr. depreciation (among other things for POS kiosk systems), EBIT constant in comparison to previous year
- Earlier Easter business than in the previous year enhanced profitability additionally in Q1 (Easter business in Q2 in the previous year)



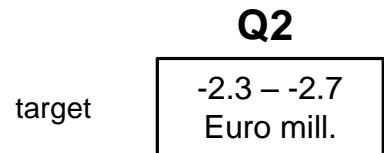
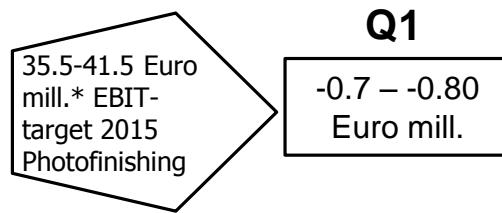
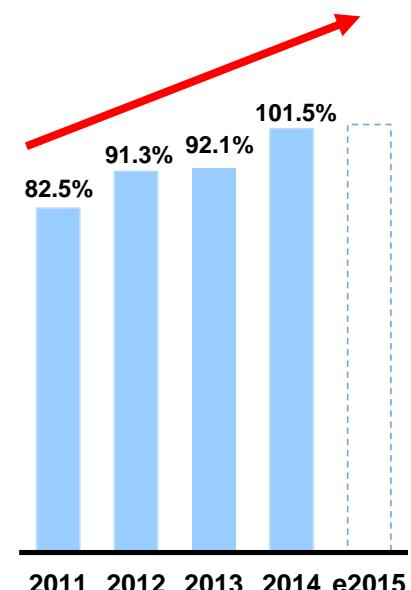
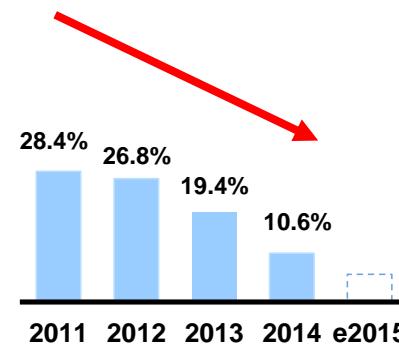
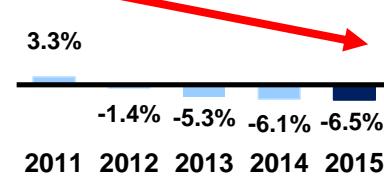
Rounding errors may result

- ▶ **Added-value products increase turnover in Q2 as well**
- ▶ **EBIT at previous year's level in spite of more costs in preparation of peak season**

# EBIT before Restructuring by Quarter – Photofinishing

## Seasonal distribution: CEWE 2011 to 2015

EBIT share by quarter as a percentage



**Q4**

EBIT incl. other tax	target	actual
-0.6 Euro mill.	-0.7 – -0.80 Euro mill.	✓
-2.5 Euro mill.	-2.3 – -2.7 Euro mill.	✓

► **EBIT: Photofinishing within expected range**

\* 32.0-38.0 Euro mill. group EBIT-target less planned retail (-2.0 Euro mill.) and online printing EBIT (-1.5 Euro mill.)

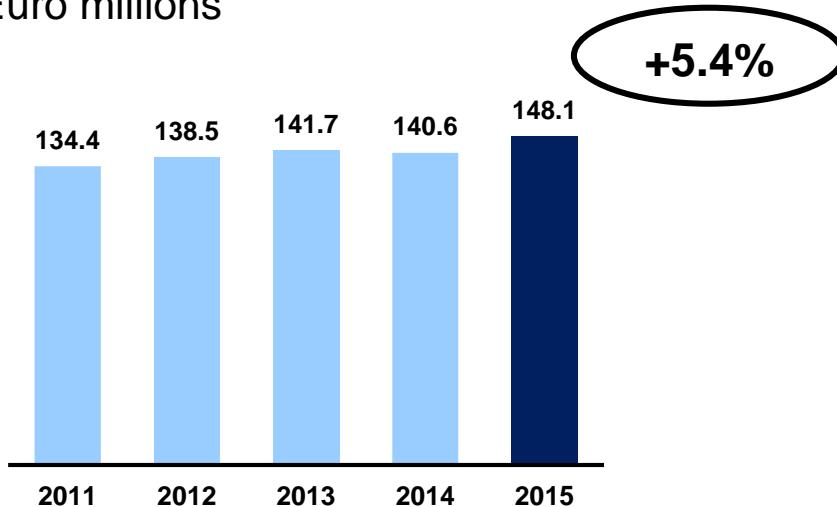
EBIT 2011 – 2013: EBIT adjusted to other tax

Rounding errors may occur

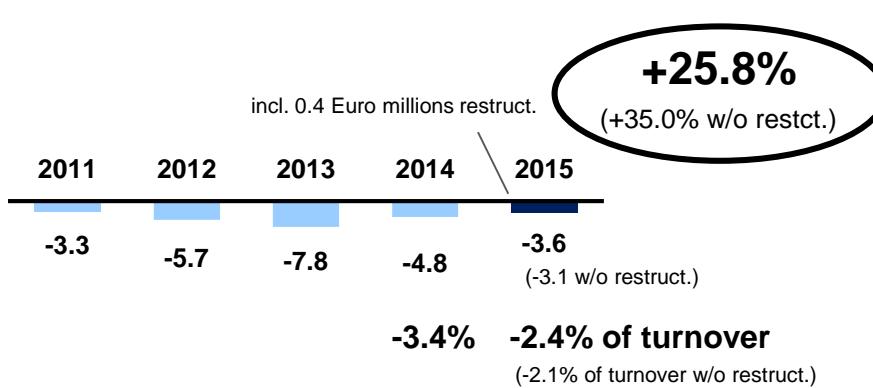
# Photofinishing Segment in H1

in Euro millions

Turnover



EBIT



Rounding errors may result

- Both Q1 and Q2 increase in turnover in comparison to the previous year: Total H1 2015 + 5.4%

- Added value products drive increase: CEWE PHOTO BOOK, CEWE CALENDAR, CEWE CARDS, CEWE WALL PICTURES

- EBIT improved by 1.2 million euros

- Operative EBIT before restructuring (in the first quarter of 2015 closure costs for a call centre in Dresden were incurred in an amount of 0.4 m. euros), even as much as 1.7 m. euros better than in the previous year: -3.1 m. euros (H1 2014: -4.8 m. euros)

► Photofinishing better than in the same period of the previous year

# Agenda

## 1. New Products and Results

- Photofinishing

### - Commercial Online-Print

- Retail

- Group

## 2. Financial Report (P&L-Details, Balance Sheet, Cash Flow, Return On Capital)

## 3. Outlook

## 4. Q&A

# Commercial Online-Print: New Products



Stickers



Stamps and Daters

Products printed on  
natural or recycled  
paper



Envelopes  
with or without window

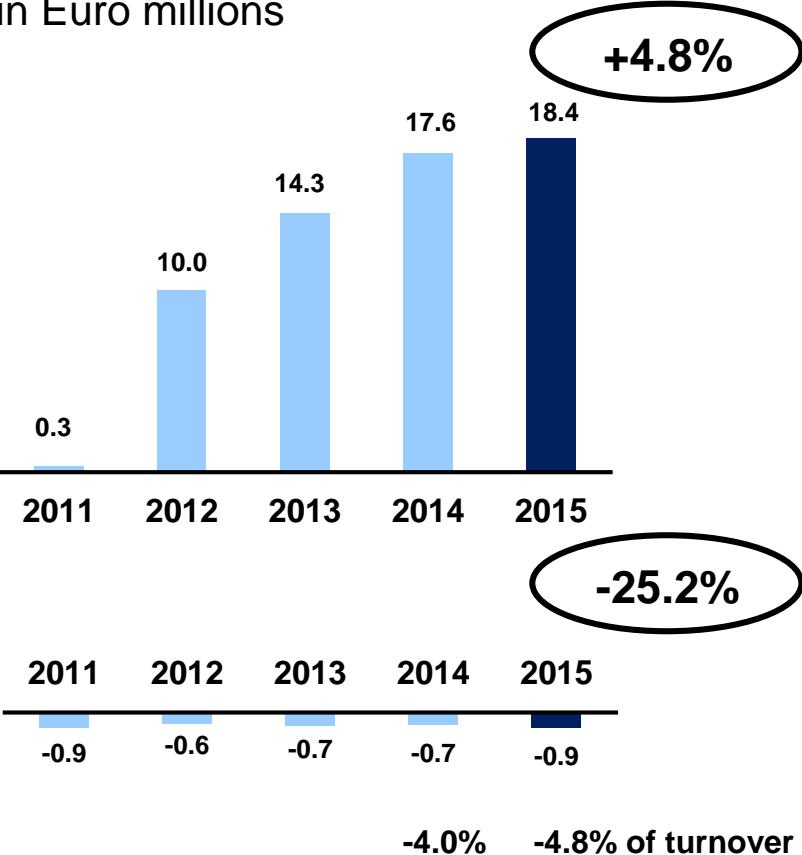


Sticky Notes

► Continuous enlargement of product line

# Commercial Online-Print Segment in Q2

in Euro millions



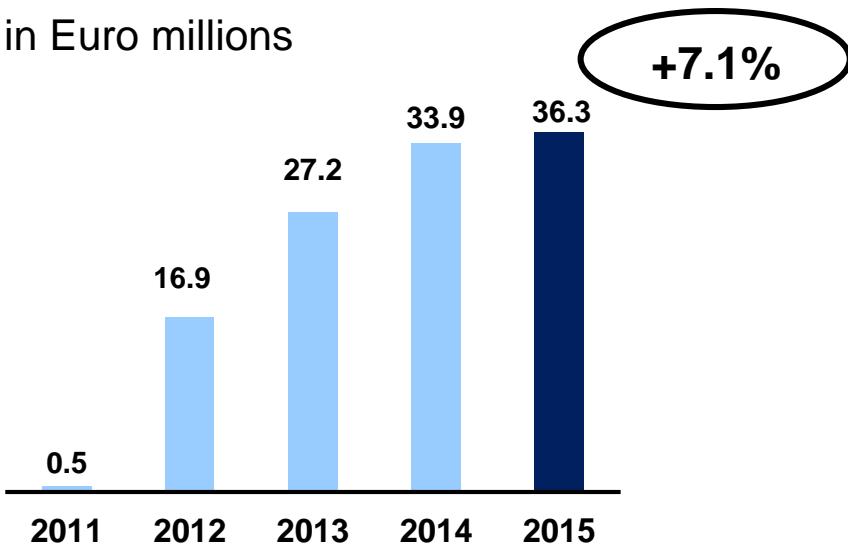
- Core online business in the Internet portals grew by 6.5% for commercial online printing in Q2. The externally reported increase in turnover of 4.8% includes the orders acquired outside the Internet portals (outsourced reel-fed offset printing orders)
- EBIT only slightly below previous year in spite of incr. staff costs and more marketing expenses: -0.9 m. euros after -0.7 m. euros in the second quarter of the previous year
- EBIT absorbs 0.5 m. euros in non-operative depreciation acc. to IFRS resulting from the purchase price allocation of the Saxoprint acquisition (also for the customer base and brand; elimination largely at the end of 2016)

- ▶ Commercial Online-Print continues to increase turnover
- ▶ CEWE PRINT start-up 2015 still causes initial losses

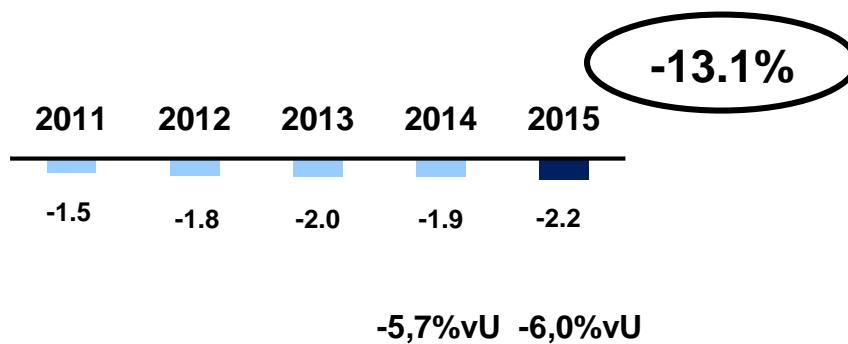
Rouding differences might occur

# Commercial Online-Print Segment in H1

in Euro millions



EBIT



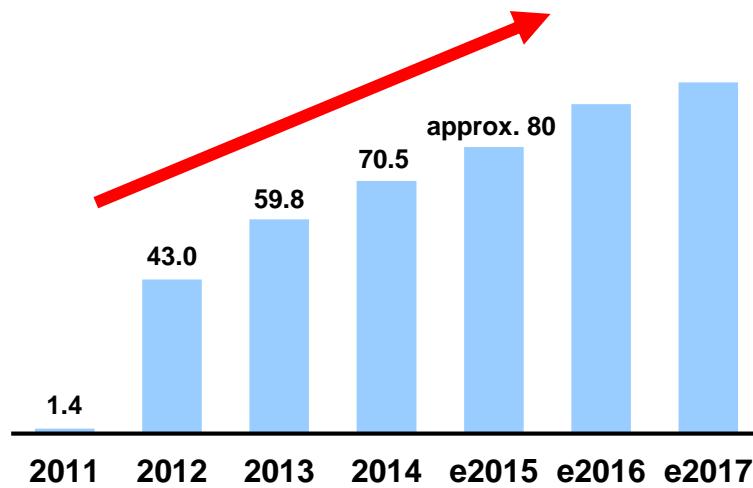
- Core online business in the Internet portals grew by 9.4% for commercial online printing in H1. The externally reported increase in turnover of 7.1% including the orders acquired outside the Internet portals (outsourced reel-fed offset printing orders)
- EBIT only slightly below previous year in spite of incr. staff costs and more marketing expenses: -2.2 m. euros after -1.9 m. euros in H1 2014
- EBIT absorbs 1.2 m. euros in non-operative depreciation acc. to IFRS resulting from the purchase price allocation of the Saxoprint acquisition (also for the customer base and brand; elimination largely at the end of 2016)

- ▶ Commercial Online-Print continues to increase turnover
- ▶ CEWE PRINT start-up 2015 still causes initial losses

Rounding differences might occur

# Growth outlook CEWE Commercial Online-Print

## Revenue (in Euro millions)



- ▶ Commercial Online-Print is a major growth driver

# Agenda

## 1. New Products and Results

- Photofinishing
- Commercial Online-Print

### **- Retail**

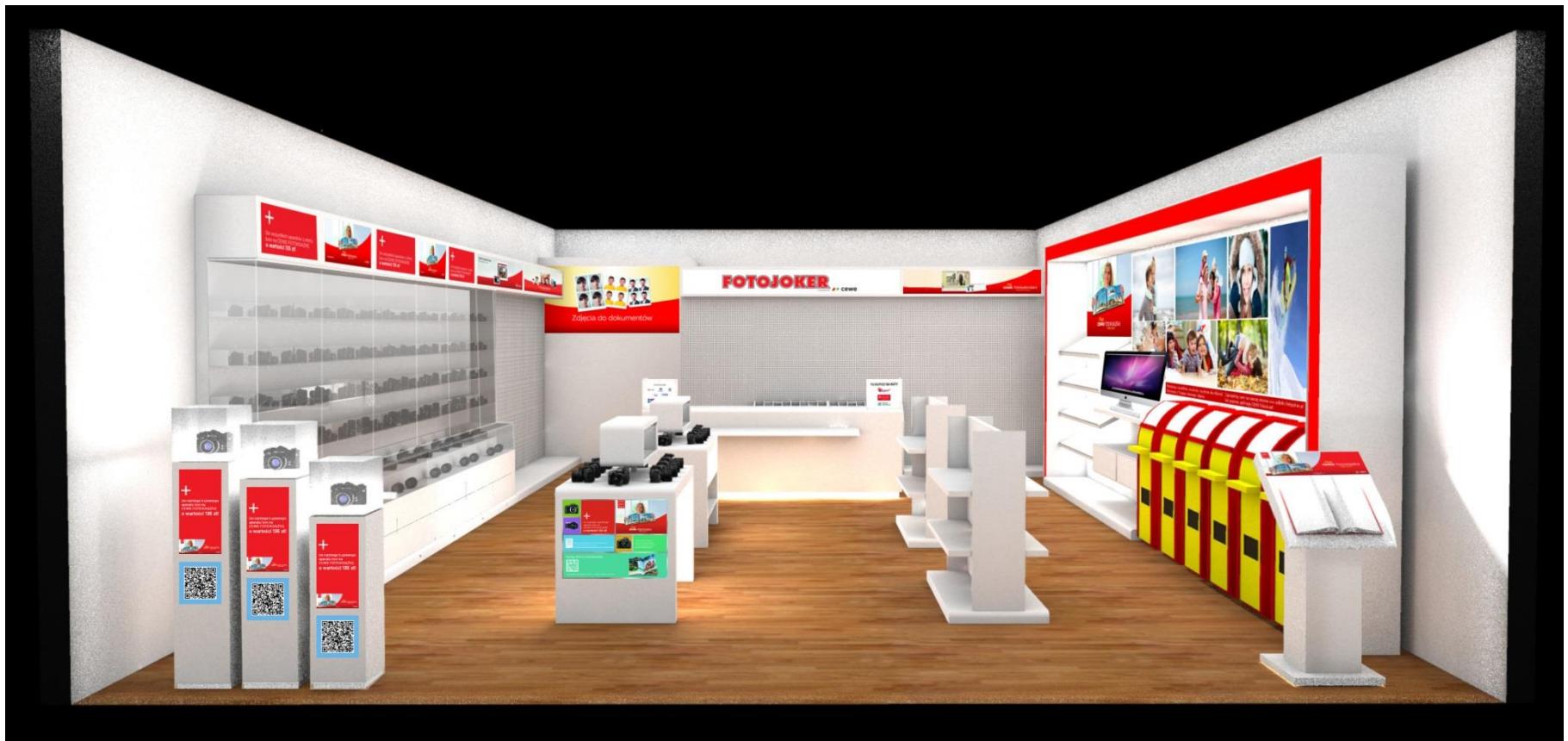
- Group

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# New shop concept at Fotojoker

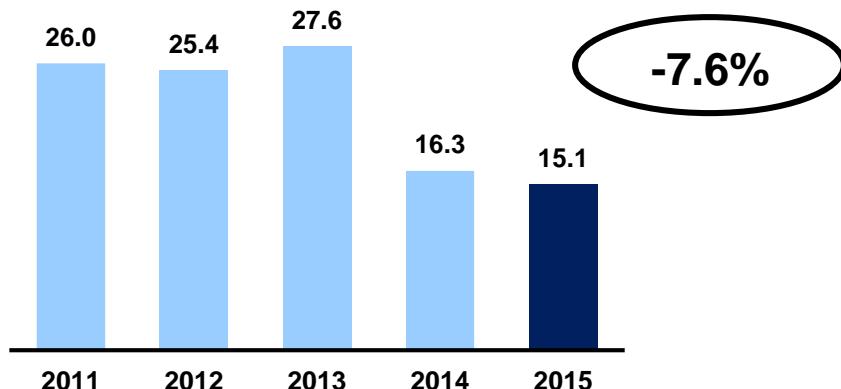


- ▶ Focus on photofinishing products in CEWE-retail shops

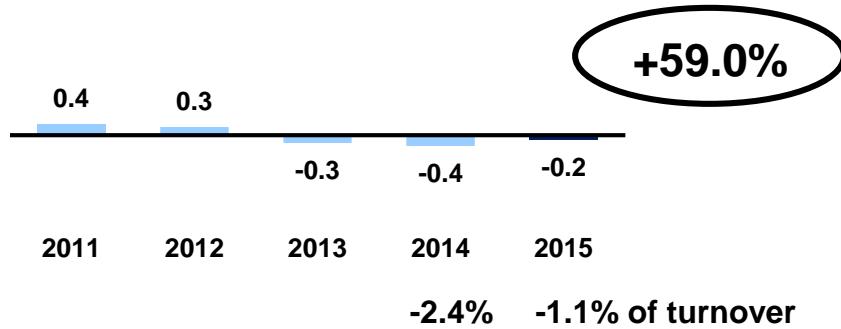
# Retail\* Segment in Q2

in Euro millions

Turnover\*



EBIT\*



- Photo hardware sales decrease slightly in all the markets, one of the reasons being a stronger focus on earnings in Q2 2015
- In Q2 it was one year ago since the discontinuation of wholesale business in Poland, hence no longer an impact (hardware sales decline at Fotojoker only just over 0.1 m. euros)

- EBIT improved by 0.2 m. euros against the previous year, and also better than in 2013 (the year before the discontinuation of wholesale business and requirements for restructuring)

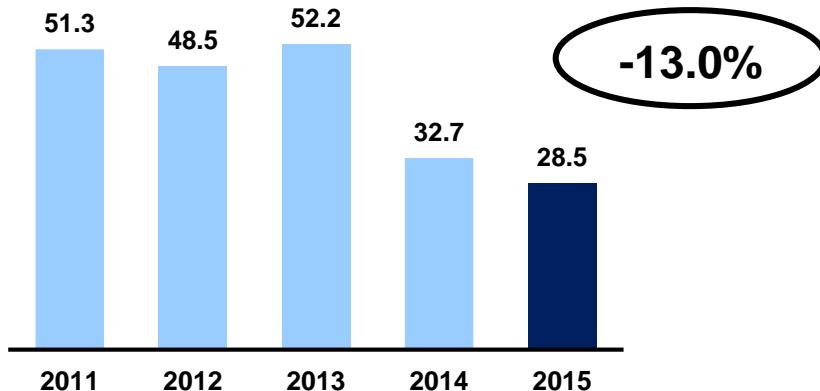
► Retail earnings improved over those of the previous year

\* Only hardware, no photofinishing  
Rounding errors may result

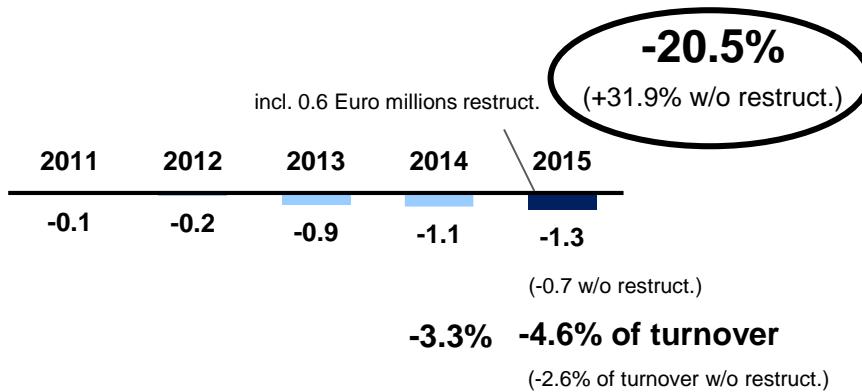
# Retail\* Segment in H1

in Euro millions

Turnover\*



EBIT\*



- Photo hardware sales decrease slightly in all the markets, one of the reasons being a stronger focus on earnings in Q2 2015
- Discontinuation of wholesale business in Poland still felt in H1 2015, since wholesaling was only given up completely at the end of Q1 2014.
- EBIT includes 0.6 m. restructuring costs (incurred in Q1) lower by only 0.2 m. euros in comparison to the previous year
- Operative EBIT before restructuring improves by 0.4 m. euros: -0.7 m. euros after - 1.1 m. euros in H1 2014

## ► Operative retail earnings before restructuring improved

\* Only hardware, no photofinishing  
Rounding errors may result

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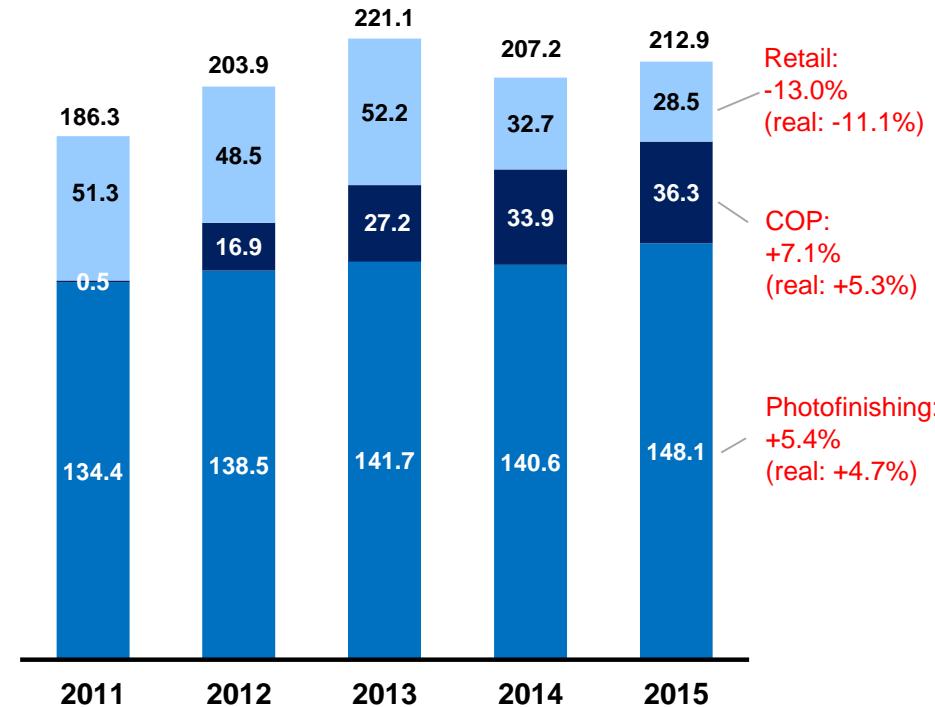
## 4. Q&A

# Turnover

**Q2**  
in Euro millions



**H1**  
in Euro millions



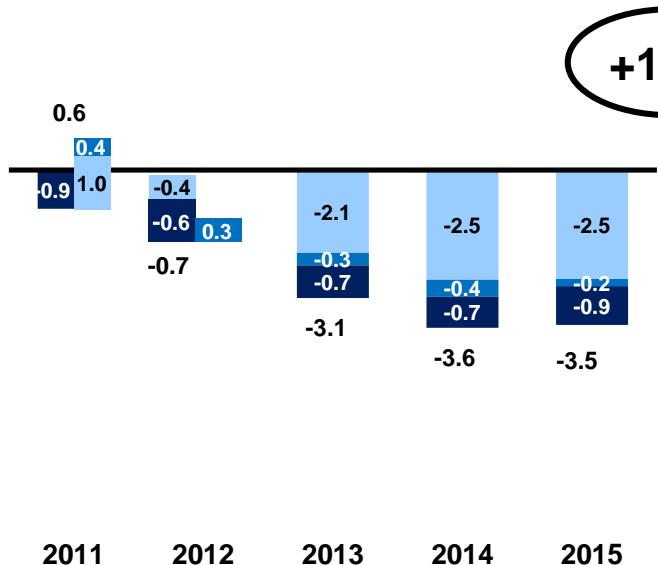
- Increase in turnover in photofinishing and commercial online printing exceed targeted reduction in turnover in retailing

Rounding errors may result

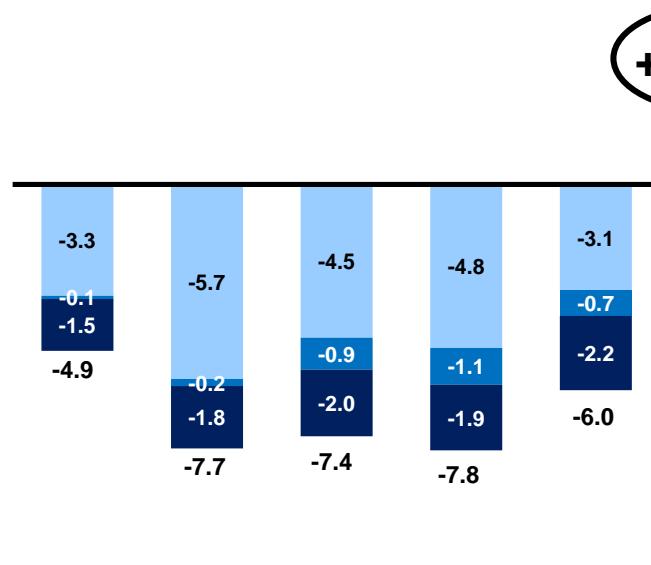
Photofinishing  
Commercial Online-Print  
Retail

# Operational Result (EBIT before restructuring)

## EBIT Q2 before restructuring in Euro millions



## EBIT H1 before restructuring in Euro millions



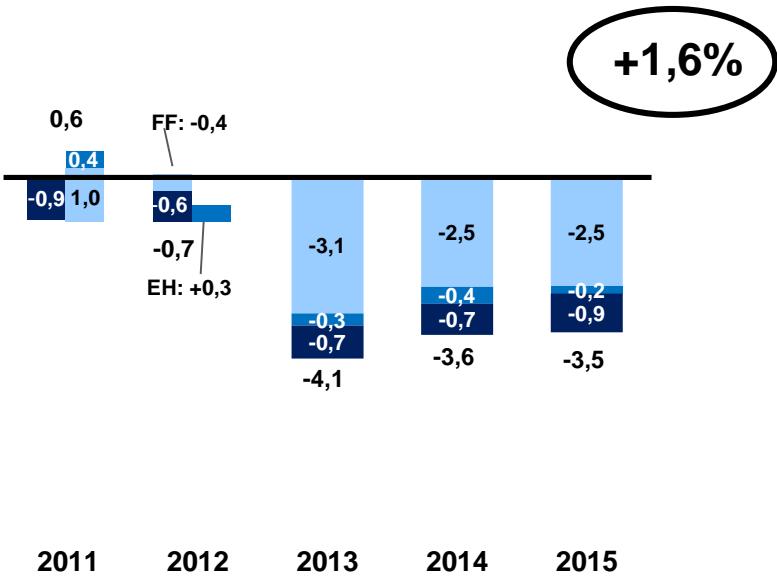
- Photofinishing
- Commercial Online-Print
- Retail

► **Before restructuring:  
positive improvement in  
earnings**

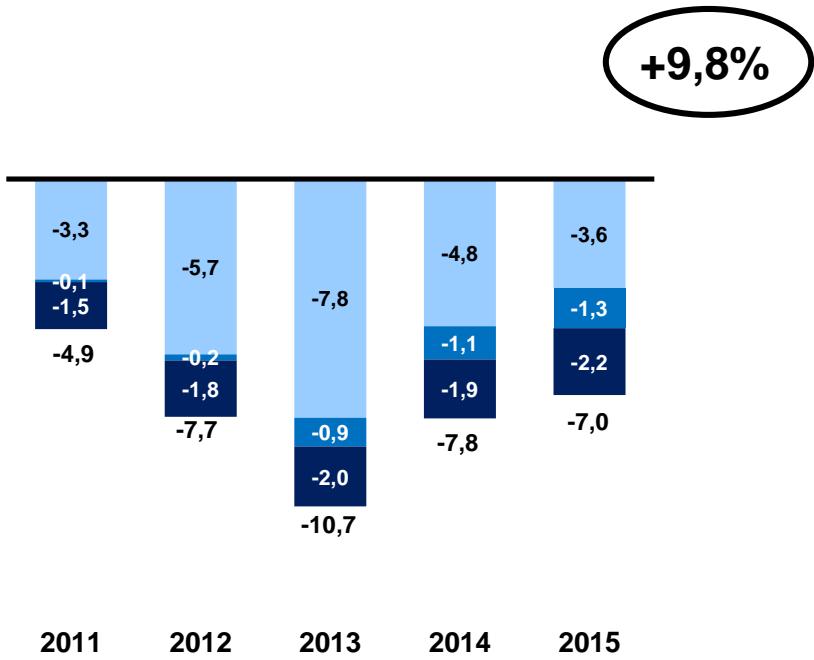
Rounding errors may result

# EBIT (after restructuring)

## EBIT Q2 after restructuring in Euro millions



## EBIT H1 after restructuring in Euro millions



- Photofinishing
- Commercial Online-Print
- Retail

Rounding errors may result

- ▶ After restructuring: H1 also improved after restructuring
- ▶ At 33.4 m. euros, 12-month EBIT already in the target corridor of 32 to 38 m. euros for 2015

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# Group P&L – Q2

In Millionen Euro	Q2 2015	% v. Umsatz	Q2 2014	% v. Umsatz	Delta* m€	Delta* %
<b>Umsatzerlöse</b>	<b>106,1</b>	<b>100,0%</b>	<b>104,2</b>	<b>100,0%</b>	<b>+1,9</b>	<b>+1,8</b>
Bestandsveränderung	0,0	0,0%	-0,1	-0,1%	+0,1	+143,6
Andere aktivierte Eigenleistung	0,2	0,2%	0,3	0,3%	-0,0	-12,5
Sonstige betriebliche Erträge	3,2	3,0%	3,6	3,4%	-0,4	-11,1
Materialaufwand	-34,9	-32,9%	-35,7	-34,2%	+0,8	+2,2
<b>Rohergebnis</b>	<b>74,7</b>	<b>70,4%</b>	<b>72,3</b>	<b>69,4%</b>	<b>+2,4</b>	<b>+3,3</b>
Personalaufwand	-33,3	-31,4%	-32,4	-31,1%	-0,9	-2,7
Sonstige betriebliche Aufwendungen	-36,5	-34,3%	-35,4	-34,0%	-1,1	-3,0
<b>EBITDA</b>	<b>5,0</b>	<b>4,7%</b>	<b>4,5</b>	<b>4,3%</b>	<b>+0,5</b>	<b>+10,5</b>
Abschreibungen	-8,5	-8,0%	-8,1	-7,8%	-0,4	-5,1
<b>EBIT</b>	<b>-3,5</b>	<b>-3,3%</b>	<b>-3,6</b>	<b>-3,4%</b>	<b>+0,1</b>	<b>+1,6</b>
Finanzerträge	0,0		0,2		-0,2	+96,0
Finanzaufwendungen	-0,1	-0,1%	-0,6	-0,6%	+0,5	+78,9
<b>EBT</b>	<b>-3,6</b>	<b>-3,4%</b>	<b>-4,0</b>	<b>-3,8%</b>	<b>+0,3</b>	<b>+8,0</b>
Steuern vom Einkommen und Ertrag	1,2	1,2%	1,1	1,0%	+0,2	+16,1
<b>Ergebnis nach Steuern</b>	<b>-2,4</b>	<b>-2,3%</b>	<b>-2,9</b>	<b>-2,8%</b>	<b>+0,5</b>	<b>+17,7</b>

Rounding errors may result

Only the substantial, significant differences to the previous year are illustrated.  
 Due to P&L in German language figures are shown with "," instead of "." as delimiter symbol.

## Distribution of sales returns:

€ 72.6 m. photofinishing (PY: € 70.4 m.)  
 € 15.1 m. retail (PY: € 16.3 m.)  
 € 18.4 m. photofinishing (PY: € 17.6 m.)

(-) Returns from re-charged advertising services

(-) Exchange-rate gains

(+) Retailing merchandise

(-) Raw materials, consumables and supplies for lab photofinishing + online print

(+) On-site finishing (kiosks)

(-) Saxoprint

(-) Central services (marketing, R&D)

(+) Retailing

(-) Marketing costs

(-) Logistics costs

(+) Exchange-rate losses

(-) Fixed-asset depreciation, incl. for new kiosk systems (photofinishing)

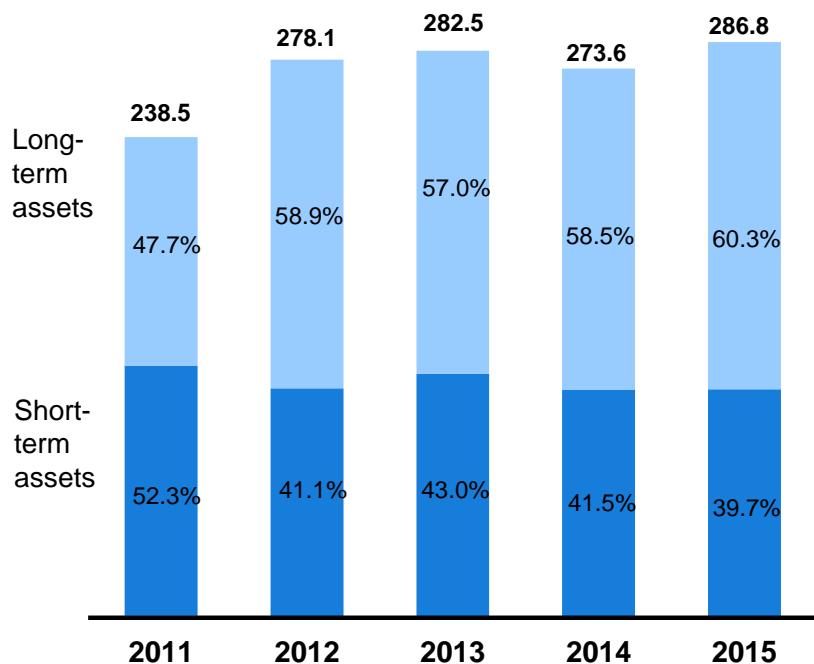
(+) Interest expenditure

(+) Earnings-induced increase in deferred income tax item

# Balance Sheet as of June 30

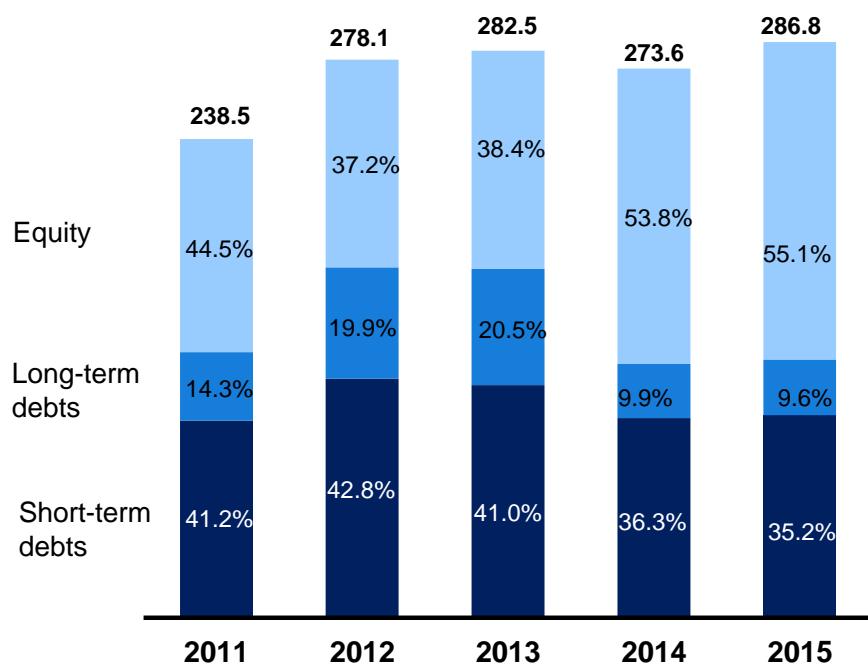
## Assets

in Euro millions



## Liabilities

in Euro millions



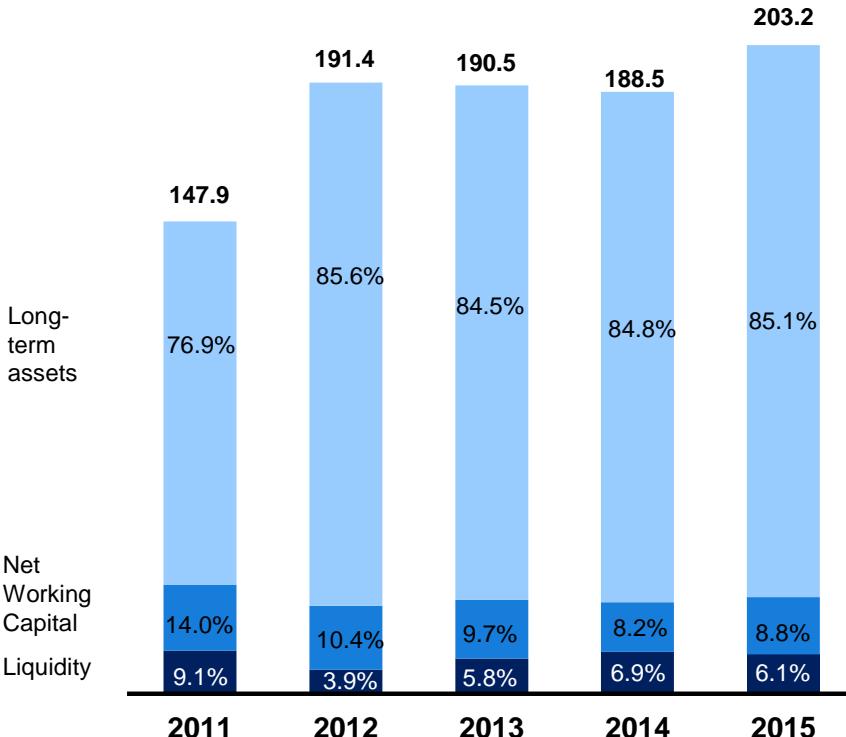
- Strong result in the past twelve months increases equity ratio

Rounding errors may result

# Management-Balance Sheet as of June 30

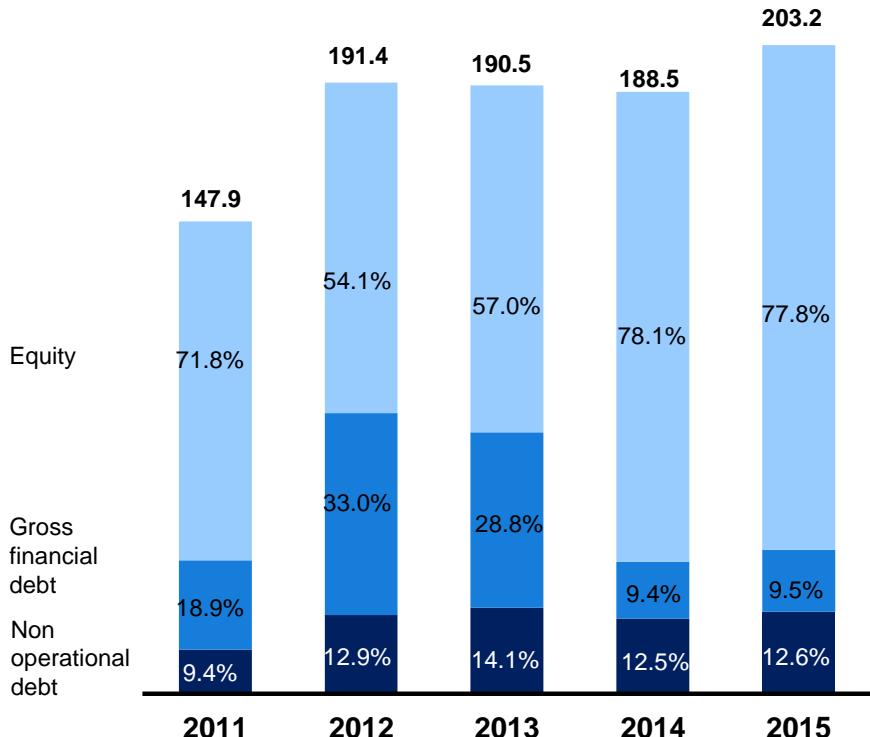
## Capital Employed

in Euro millions



## Capital Invested

in Euro millions



- ▶ Increasing investment intensity increases capital employed

Rounding errors may result

# Capital Employed I

In Millionen Euro	30.06. 2015	% v. CE	31.03. 2015	% v. CE	Delta m€	Delta %	
Sachanlagen	105,4	51,9 %	105,1	52,2 %	+0,3	+0,2 %	(-) Investments > depreciation
Als Finanzinvestitionen gehaltene Immobilien	5,1	2,5 %	5,0	2,5 %	+0,1	+3,0 %	(-) Investments < depreciation
Geschäfts- und Firmenwert	25,4	12,5 %	25,4	12,6 %	+0,0	+0,0 %	(+) Side investments HTGF and Capnamic
Immaterielle Vermögenswerte	17,7	8,7 %	18,1	9,0 %	-0,4	-2,4 %	(-) Loan to landlord (retail)
Finanzanlagen	5,2	2,6 %	3,7	1,8 %	+1,6	+42,2 %	(+) Long-term share of accrued items
Langfristige Forderungen aus Ertragsteuer-Erstattungen	1,1	0,5 %	1,1	0,5 %	+0,0	+0,0 %	(+) Earnings-induced capitalisation of deferred taxes on in-year losses
Langfristige finanzielle Vermögenswerte	3,2	1,6 %	3,3	1,7 %	-0,2	-4,8 %	(+) Photofinishing raw mat. and supplies
Langfristig übrige Forderungen und Vermögenswerte	0,5	0,2 %	0,2	0,1 %	+0,2	+90,9 %	(+) COP raw mat. and supplies
Aktive latente Steuern	9,5	4,7 %	8,6	4,3 %	+0,9	+10,4 %	(-) Merchandise
<b>Langfristige Vermögenswerte</b>	<b>173,0</b>	<b>85,1 %</b>	<b>170,5</b>	<b>84,7 %</b>	<b>+2,5</b>	<b>+1,5 %</b>	<b>(+) Increase corresponds to increase in stocks</b>
Vorräte	47,7	23,5 %	46,3	23,0 %	+1,4	+3,1 %	
+ kurzfristige Forderungen aus LuL	37,5	18,4 %	37,6	18,7 %	-0,2	-0,4 %	
<b>Operatives Brutto-Working Capital</b>	<b>85,2</b>	<b>41,9 %</b>	<b>83,9</b>	<b>41,7 %</b>	<b>+1,3</b>	<b>+1,5 %</b>	
- kurzfristige Verbindlichkeiten aus LuL	54,9	27,0 %	52,6	26,1 %	2,3	+4,4 %	
<b>Operatives Netto-Working Capital</b>	<b>30,3</b>	<b>14,9 %</b>	<b>31,3</b>	<b>15,6 %</b>	<b>-1,1</b>	<b>-3,4 %</b>	

Only the substantial, significant differences to the previous year are illustrated.

Due to capital employed structure in German language figures are shown with „,“ instead of „.“ as delimiter symbol.

Rounding errors may result

# Capital Employed II

In Millionen Euro	30.06. 2015	% v. CE	31.03. 2015	% v. CE	Delta m€	Delta %
Zur Veräußerung gehaltene Vermögenswerte	1,4	0,7 %	1,4	0,7 %	-0,0	-1,4 %
+ Kurzfristige Forderungen aus Ertragsteuererstattungen	4,5	2,2 %	2,9	1,4 %	+1,6	+57,3 %
+ Kurzfristige finanzielle Vermögenswerte	2,4	1,2 %	2,7	1,4 %	-0,3	-11,1 %
+ Kurzfr. Übrige Forderungen und Vermögenswerte	8,0	4,0 %	6,8	3,4 %	+1,2	+18,0 %
<b>Sonstiges Brutto-Working Capital</b>	<b>16,3</b>	<b>8,0 %</b>	<b>13,8</b>	<b>6,8 %</b>	<b>+2,5</b>	<b>+18,5 %</b>
- Kurzfristige Steuerrückstellungen	4,5	2,2 %	4,5	2,2 %	-0,0	-1,0 %
- Kurzfristige übrige Rückstellungen	3,7	1,8 %	3,9	1,9 %	-0,2	-5,1 %
- Kurzfristige finanzielle Verbindlichkeiten	0,3	0,2 %	0,3	0,2 %	+0,0	+0,0 %
- Kurzfristige übrige Verbindlichkeiten	20,2	10,0 %	20,5	10,2 %	-0,3	-1,4 %
<b>Kurzfristige übrige Schulden</b>	<b>28,7</b>	<b>14,1 %</b>	<b>29,2</b>	<b>14,5 %</b>	<b>-0,5</b>	<b>-1,8 %</b>
<b>Sonstiges Netto-Working Capital</b>	<b>-12,4</b>	<b>-6,1 %</b>	<b>-15,4</b>	<b>-7,7 %</b>	<b>+3,1</b>	<b>-19,9 %</b>
Operatives Netto-Working Capital	30,3	14,9 %	31,3	15,6 %	-1,1	-3,4 %
Sonstiges Netto-Working Capital	-12,4	-6,1 %	-15,4	-7,7 %	+3,1	-19,9 %
<b>Netto-Working Capital</b>	<b>17,9</b>	<b>8,8 %</b>	<b>15,9</b>	<b>7,9 %</b>	<b>+2,0</b>	<b>+12,7 %</b>
Langfristige Vermögenswerte	173,0	85,1 %	170,5	84,7 %	+2,5	+1,5 %
+ Netto Working Capital	17,9	8,8 %	15,9	7,9 %	+2,0	+12,7 %
+ Liquide Mittel	12,3	6,1 %	14,9	7,4 %	-2,6	-17,2 %
<b>Capital Employed</b>	<b>203,2</b>	<b>100,0 %</b>	<b>201,2</b>	<b>100,0 %</b>	<b>+1,9</b>	<b>+1,0 %</b>

(+) Capitalisation of tax pre-payments

(+) Value added tax receivables at Saxoprint

(-) Value added tax and income tax  
(-) Wages and salaries, social security

Only the substantial, significant differences to the previous year are illustrated.

Due to capital employed structure in German language figures are shown with “,” instead of “.” as delimiter symbol.

Rounding errors may result

# Capital Invested

In Millionen Euro	30.06. 2015	% v. CI	31.03. 2015	% v. CI	Delta m€	Delta %	
<b>Eigenkapital</b>	<b>158,1</b>	<b>77,8 %</b>	<b>171,8</b>	<b>85,4 %</b>	<b>-13,7</b>	<b>-8,0 %</b>	(-) 2014 dividend (-) Earnings after tax
Lfr. Pensionsrückstellungen	22,5	11,1 %	22,4	11,1 %	+0,1	+0,4 %	
Lfr. passive latente Steuern	2,8	1,4 %	2,8	1,4 %	+0,0	+0,0 %	
Lfr. übrige Rückstellungen	0,2	0,1 %	0,2	0,1 %	-0,0	-5,3 %	(-) Repayment on bank loan
Lfr. finanzielle Verbindlichkeiten	0,0	0,0 %	0,0	0,0 %	+0,0	+0,0 %	
Lfr. übrige Verbindlichkeiten	0,2	0,1 %	0,2	0,1 %	+0,0	+0,0 %	(-) Season-related borrowing
<b>Nicht operative Schulden</b>	<b>25,7</b>	<b>12,6 %</b>	<b>25,6</b>	<b>12,7 %</b>	<b>+0,1</b>	<b>+0,3 %</b>	
Lfr. Finanzverbindlichkeiten + kurzfristige Finanzverbindlichkeiten	2,0	1,0 %	2,2	1,1 %	-0,3	-11,4 %	
	17,4	8,6 %	1,6	0,8 %	+15,8	+970,7 %	
<b>Brutto-Finanzschulden</b>	<b>19,4</b>	<b>9,5 %</b>	<b>3,9</b>	<b>1,9 %</b>	<b>+15,5</b>	<b>+402,7 %</b>	
<b>Capital Invested</b>	<b>203,2</b>	<b>100,0 %</b>	<b>201,2</b>	<b>100,0 %</b>	<b>+1,9</b>	<b>+1,0 %</b>	

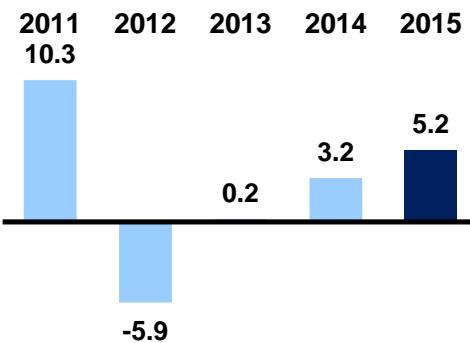
Only the substantial, significant differences to the previous year are illustrated.

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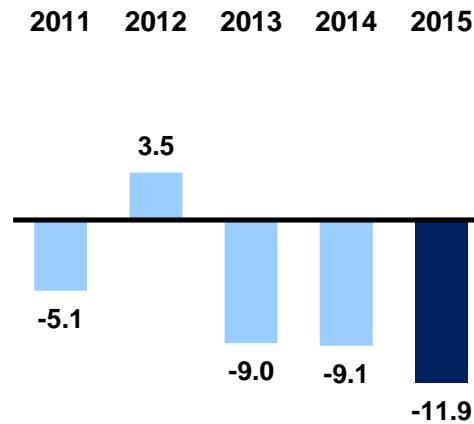
Rounding errors may result

# Free Cash Flow Q2 2015

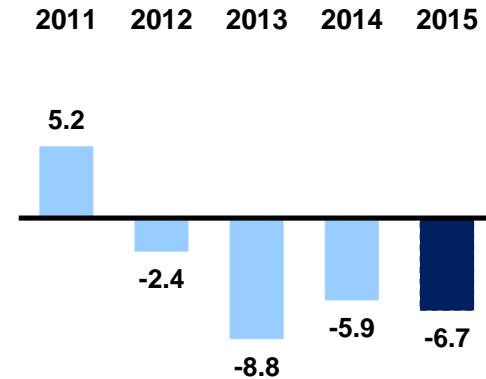
**Cash Flow from  
operative business**  
in Euro millions



**Outflow of funds from  
investment activities**  
in Euro millions



**Free Cash Flow**  
in Euro millions

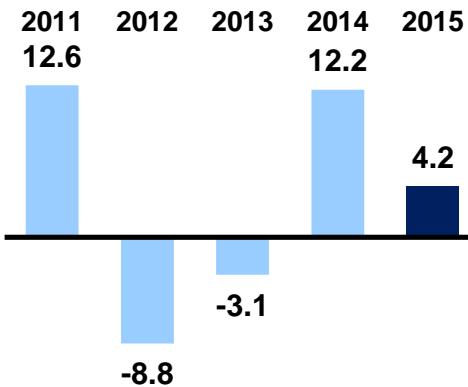


- ▶ Operative cash flow increases considerably
- ▶ Higher investment budget and bringing forward of investments increases outflow of funds from investment activities

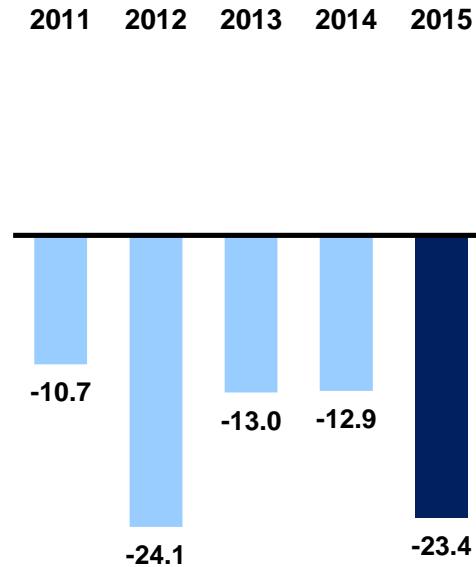
Rounding errors may result

# Free Cash Flow H1 2015

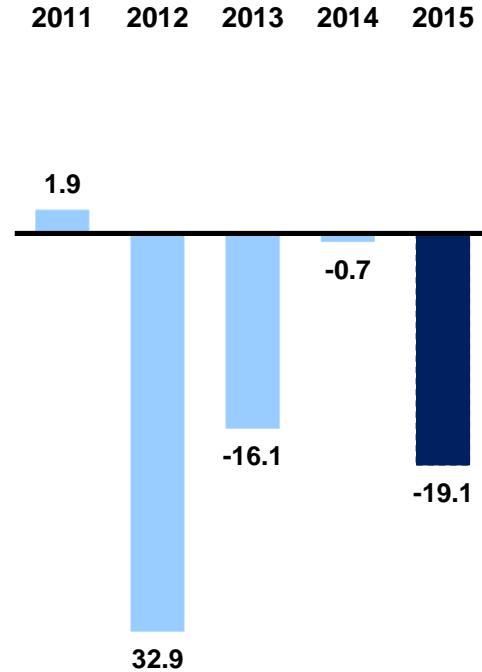
**Cash Flow from  
operative business**  
in Euro millions



**Outflow of funds from  
investment activities**  
in Euro millions



**Free Cash Flow**  
in Euro millions

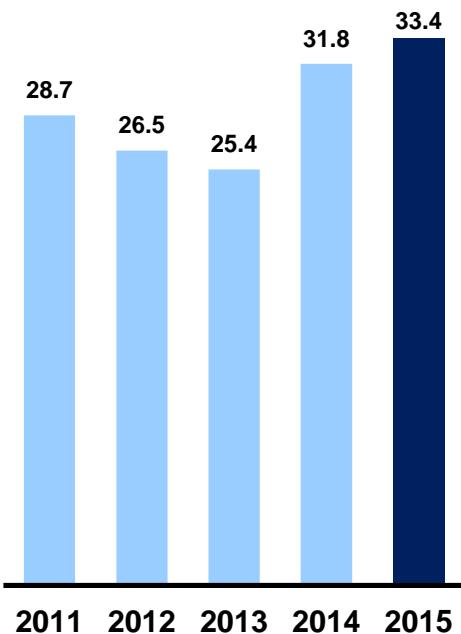


- ▶ Operative cash flow and increased investments reduce free cash flow
- ▶ Investment budget higher, investments made earlier than in 2014
- ▶ Purchase price payments according to schedule

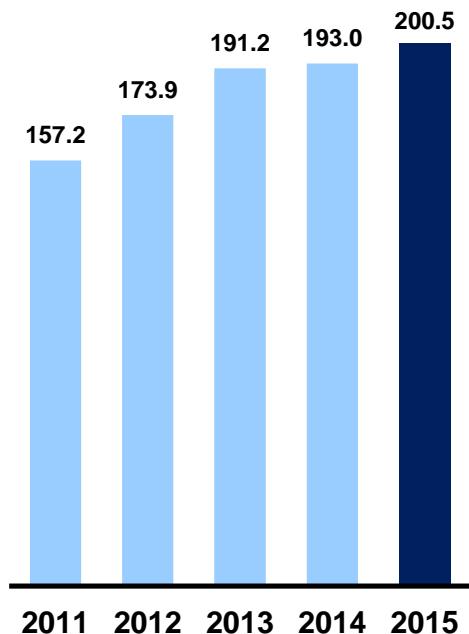
Rounding errors may result

# ROCE as of June 30

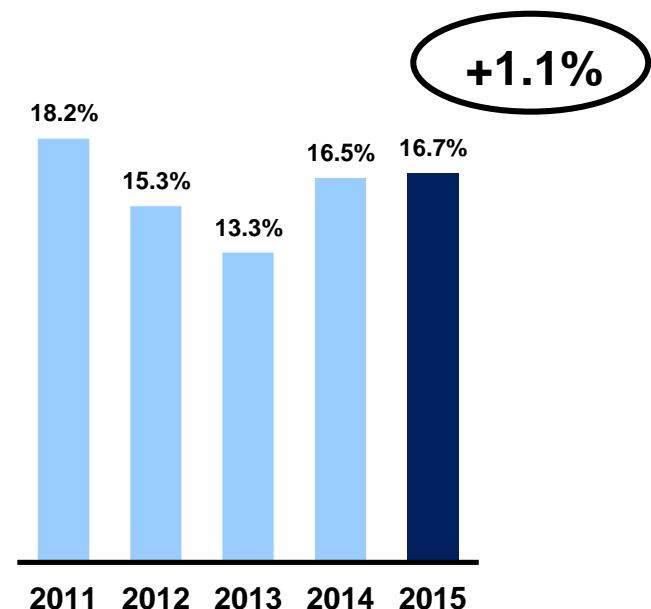
12 months EBIT  
in Euro millions



Average capital employed  
in the past 4 quarters  
in Euro millions



ROCE\*  
in %



+1.1%

- ▶ 12-month EBIT increases ROCE in spite of increase in capital employed

\* ROCE = EBIT / ∅ Capital Employed

Rounding errors may result

# Agenda

1. New Products and Results
2. Financial Report (P&L-Details, Balance Sheet, Cash Flow, Return On Capital)
- 3. Outlook**
4. Q&A

# Outlook 2015

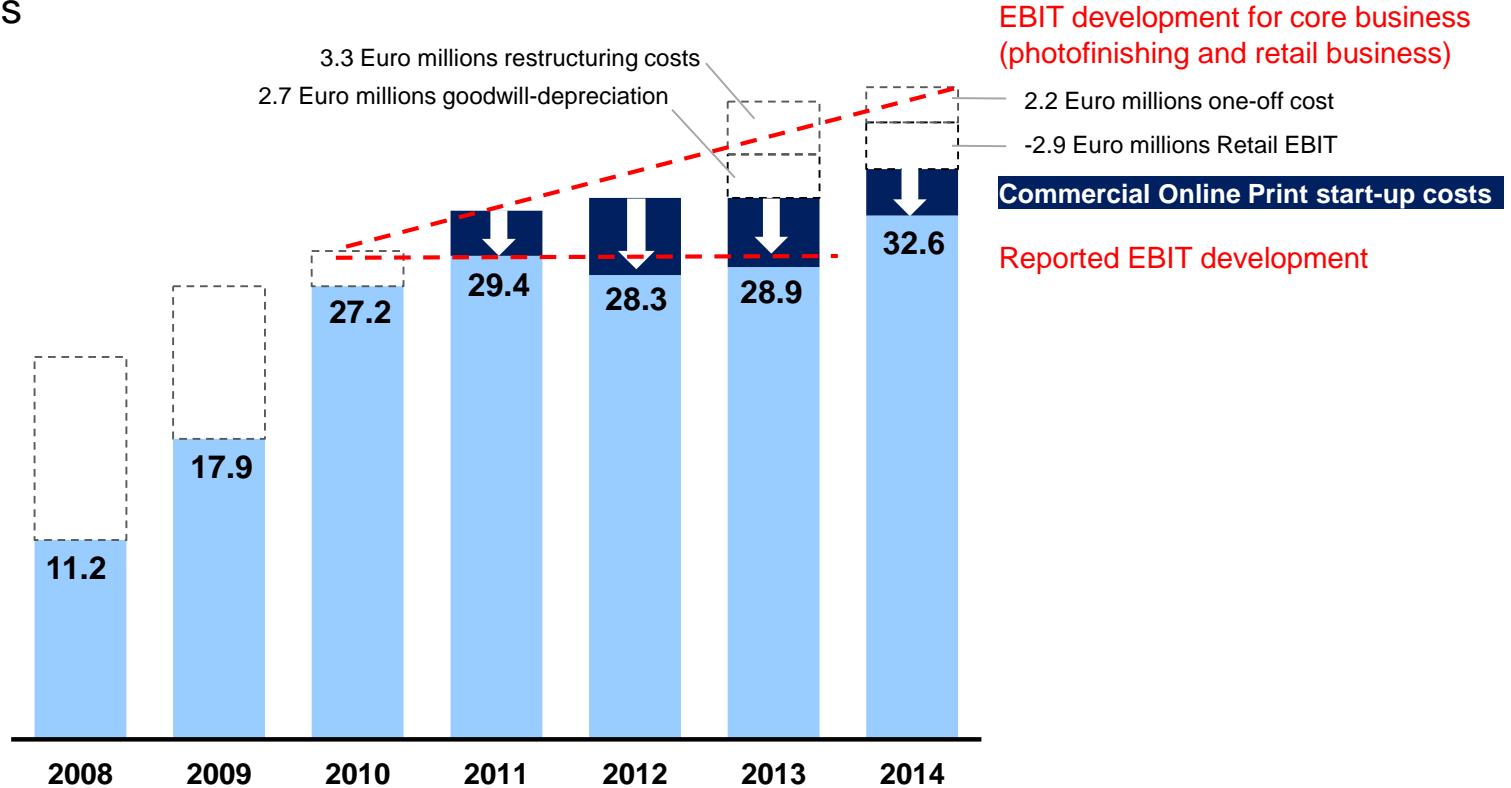
		Target	Change 2014
Photos	digital	2.10-2.15 billion photos	-5% to -2%
	analogue	0.065-0.070 billion photos	-27% to -21%
	total	2.17-2.22 billion photos	-6% to -3%
CEWE PHOTO BOOKS		6.0-6.1 million books	+1% to +3%
Investments*	46	EUR millions	
Revenue	515-535	EUR millions	-2% to +2%
EBIT	32-38	EUR millions	-2% to +16%
EBT	30-36	EUR millions	-5% to +14%
Earnings after tax	20-24	EUR millions	-6% to +12%
Earnings per share	2.87-3.45 EUR		-6% to +12%

\* without acquisitions (companies or customer bases)

► Outlook for 2015 unchanged and confirmed

# EBIT Development

in Euro millions



- ▶ Clear continuation of the positive development of core business
- ▶ Actual profitability currently hidden by online printing start-up costs

# Agenda

1. New Products and Results
2. Financial Report (P&L-Details, Balance Sheet, Cash Flow, Return On Capital)
3. Outlook
4. Q&A

# Q&A-Session

Analyst Conference Call

Oldenburg  
August 11, 2015



**cewe-print.com**  
Your online print partner



*My*  
**cewe** photobook  
My Life