

# Nordex SE

# Half-year figures 2018

Conference Call, 14 August 2018



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# Agenda

- 1** Introduction *José Luis Blanco*
- 2** Markets, orders & installations *Patxi Landa*
- 3** Financials *Christoph Burkhard*
- 4** Strategy *José Luis Blanco*
- 5** Guidance 2018 *José Luis Blanco*
- 6** Q&As *All*
- 7** Key takeaways *José Luis Blanco*

# Executive Summary

## H1 2018 results

|                        |                                       |
|------------------------|---------------------------------------|
| Sales:                 | EUR 957m (EUR 1,501m in H1 2017)      |
| EBITDA margin:         | 4.0% (7.8% in H1 2017)                |
| Working capital ratio: | 5.8% (9.8% in H1 2017)                |
| Order Intake:          | 2.1 GW (0.9 GW in H1 2017)            |
|                        | 1.1 GW in Q2 2018 (0.6 GW in Q2 2017) |

- Book-to-bill ratio of 2.02 (0.67 in H1 2017)\*
- First order of new turbine Delta4000 received
- Largest order in company history of Nordex of nearly 600 MW in Brazil awarded
- Guidance for FY 2018 confirmed

\*Calculation excluding service

# Market developments

## Europe

- With Ireland announcing their plans and Greece holding its first auction, all of the relevant European markets have transitioned into auction based mechanisms
- Still activity in Spain as a result of the awarded 4 GW of wind in 2017 auctions
- Swedish and Finnish market is unlocking supported by corporate PPAs
- Germany passed the building permit requirement and is expected to get back to normalized levels

## America

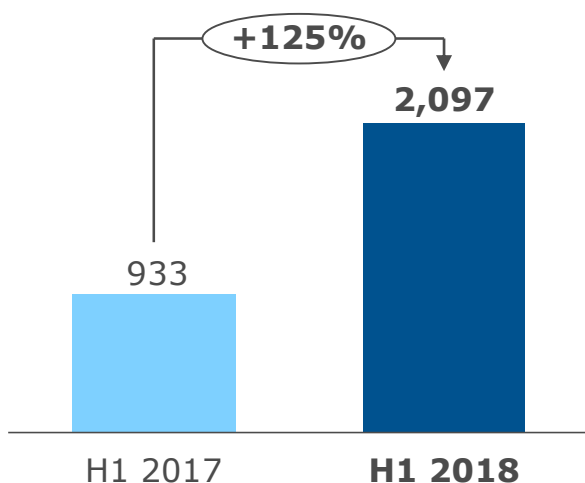
- PTC cycle still in full swing in the US, with increased activity expected in 2021
- Brazil will hold another auction end of this month which will increase market activity levels 2022 onwards
- Argentina is expected to hold sizeable auctions end of this year underpinning their mid term potential

## Rest of World

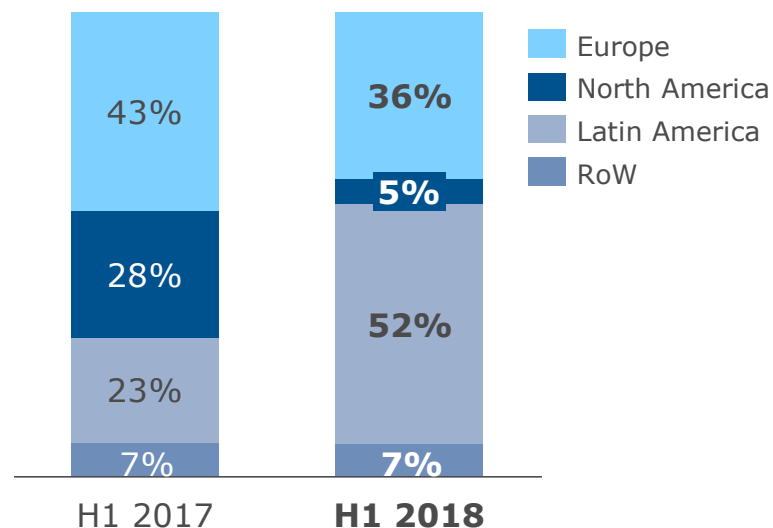
- Big volumes expected to be awarded in auctions during the next two years in India
- Awarded South African round 4 projects signed their PPAs with the local utility and are expected to reach financial close within 2018

# Order intake H1 2018

## Order intake turbine\* (in MW)



## Order intake turbine\* by regions (in %)



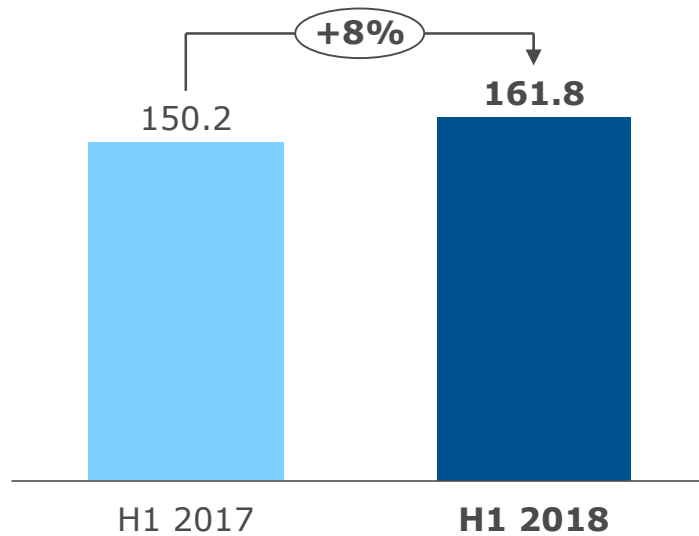
- Order intake in H1 2018: EUR 1.6bn (H1 2017: EUR 905m), thereof in Q2 2018: EUR 794m (Q2 2017: EUR 572m)
- ASP of 0.77 mEUR/MW for H1 2018 influenced by regional mix, turbine type and project scope
- Order intake received from 14 different countries in H1 2018

- Increase in Latin America mainly driven by Brazil and supported by Mexico and Chile
- Order intake in Europe nearly doubled compared to H1 2017

\*Excluding service

# Service segment in H1 2018

## Service sales (in EUR m)



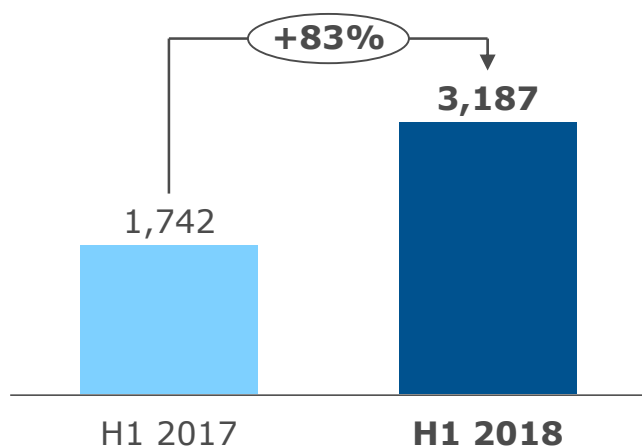
## Comments

- Service sales share amounted to 16.9% of group sales in H1 2018
- Stable Service EBIT margin of 17.5% in H1 2018 based on aligned segment reporting\*
- 97.7% average availability of WTG under service

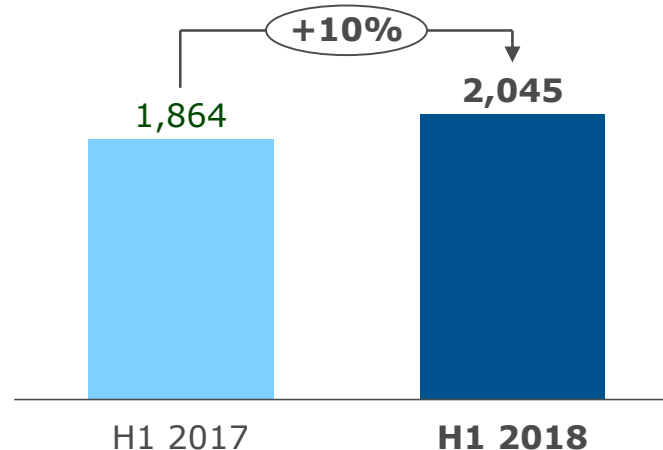
\*Segment specific overhead allocation

# Combined order backlog above EUR 5bn at the end of Q2 2018

## Order backlog turbines (EUR m)



## Order backlog service (EUR m)

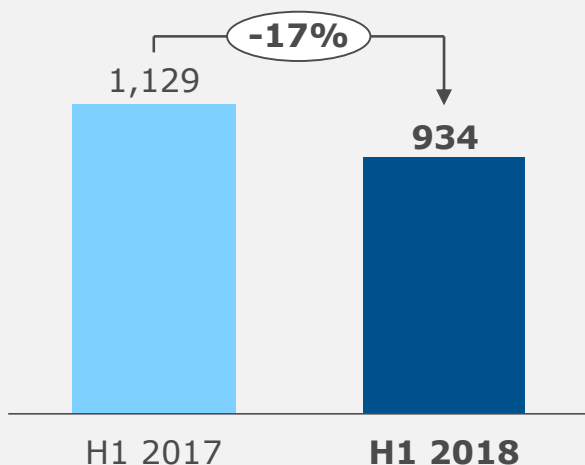


- Order backlog increased by EUR 477m compared to Q1 2018
- Order backlog distributed on Nordex focus markets reflects global footprint: Europe (41%), Latin America (34%), North America (16%), RoW (9%)
- Almost 6.950 WTG under service, corresponding to 16.7 GW



# Operational performance in H1 2018

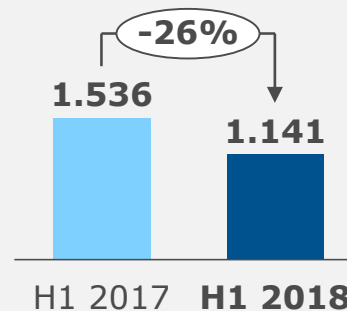
## Installations (MW)



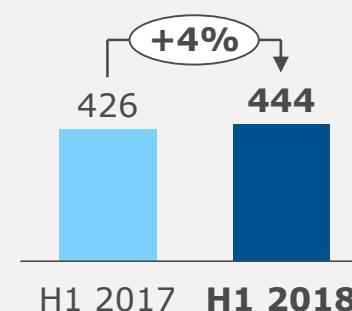
- Total installations of 303 WTGs in 13 countries at the end of H1 2018: 51% Europe, 32% Latin America, 2% North America, 15% RoW
- High focus on project execution in order to secure project revenues in FY 2018

## Production

### Turbine assembly (MW)



### Blade production (#)



- Output turbines of 368 units in H1 2018: 177 GER, 168 ESP, 17 BRA, 6 IND
- Inhouse output blades of 444 units in H1 2018: 96 GER, 348 ESP
- Production for next quarters is accelerating, based on firm orders and according to installation schedule

# Income statement H1 2018

| in EUR m                          | H1 2018      | H1 2017        | abs. change   |
|-----------------------------------|--------------|----------------|---------------|
| <b>Sales</b>                      | <b>957.1</b> | <b>1,501.1</b> | -544.0        |
| Total revenues                    | 1,090.0      | 1,525.7        | -435.7        |
| Cost of materials                 | -782.9       | -1,111.5       | 328.6         |
| <b>Gross profit</b>               | <b>307.2</b> | <b>414.2</b>   | <b>-107.0</b> |
| Personnel costs                   | -159.9       | -165.9         | 6.0           |
| Other operating (expenses)/income | -108.9       | -130.9         | 22.0          |
| <b>EBITDA</b>                     | <b>38.4</b>  | <b>117.5</b>   | <b>-79.1</b>  |
| Depreciation/amortization         | -74.2        | -68.1          | -6.1          |
| <b>EBIT</b>                       | <b>-35.8</b> | <b>49.4</b>    | <b>-85.2</b>  |
| <b>Net profit</b>                 | <b>-40.3</b> | <b>22.6</b>    | <b>-62.9</b>  |
| <b>Gross margin</b>               | <b>32.1*</b> | <b>27.2</b>    |               |
| <b>EBITDA margin</b>              | <b>4.0</b>   | <b>7.8</b>     |               |
| <b>EBIT margin w/o PPA</b>        | <b>-0.6</b>  | <b>4.9</b>     |               |

## Comments

- Sales and EBITDA as expected in H1 2018
- Gross margin affected by high service share in H1 2018
- PPA depreciation totalled EUR 30.0m in H1 2018 (EUR 24.4m in H1 2017)
- Tax refund rate of 25.5%

\*Gross profit in relation to sales

# Balance sheet H1 2018

| in EUR m                            | 30.06.18       | 31.12.17       | abs. change  | Δ in %      |
|-------------------------------------|----------------|----------------|--------------|-------------|
| Current assets                      | 1,902.3        | 1,543.1        | 359.2        | 23.3        |
| Non-current assets*                 | 1,320.8        | 1,264.5        | 56.3         | 4.5         |
| <b>Total assets</b>                 | <b>3,223.1</b> | <b>2,807.6</b> | <b>415.5</b> | <b>14.8</b> |
| Equity                              | 746.0          | 919.0          | -173.0       | -18.8       |
| Current liabilities                 | 1,580.2        | 1,104.1        | 476.1        | 43.1        |
| Non-current liabilities*            | 896.9          | 784.5          | 112.4        | 14.3        |
| <b>Total equity and liabilities</b> | <b>3,223.1</b> | <b>2,807.6</b> | <b>415.5</b> | <b>14.8</b> |
| <i>Net debt**</i>                   | <i>174.0</i>   | <i>60.1</i>    |              |             |
| <i>Working capital ratio***</i>     | <i>5.8%</i>    | <i>5.3%</i>    |              |             |
| <i>Equity ratio</i>                 | <i>23.1%</i>   | <i>32.7%</i>   |              |             |

## Comments

- Cash position of EUR 484.2m (Q1 2018: 676.2m) and non current liabilities reduced by second repayment of remaining SSD tranche of EUR 166m in April 2018

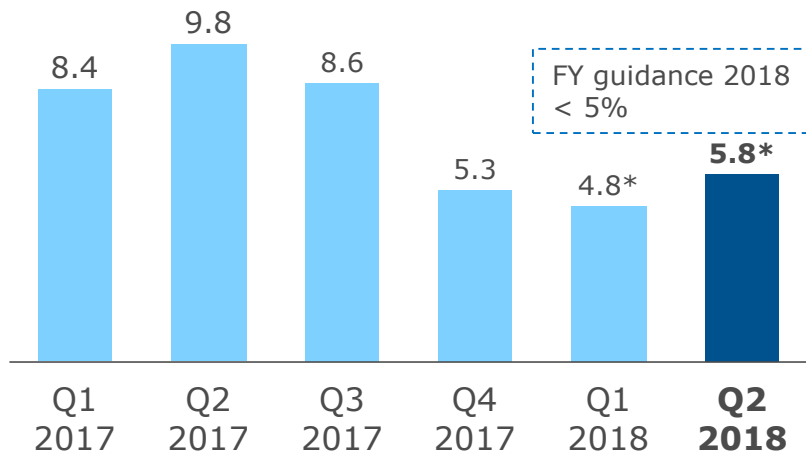
\* Including held for sale assets and liabilities

\*\* Cash and cash equivalents less bank borrowings and bond

\*\*\* Based on lower end of FY sales guidance 2018

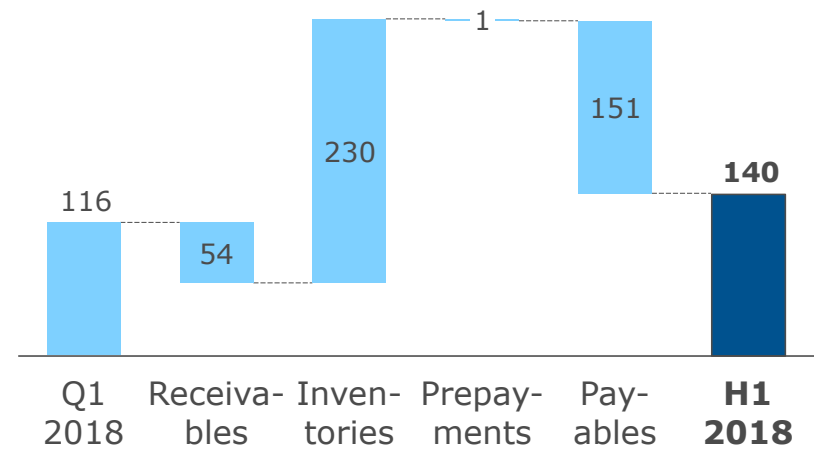
## Working capital development H1 2018

### Working capital ratio (in % of sales)



- Working capital development in Q2 2018 is driven by higher business activities in preparation of H2 2018 installations

### Working capital development (in EUR m)



- Increase in Working capital in Q2 2018 is mainly driven by increased inventories compensated by increased payables

\* Based on lower end of FY sales guidance 2018

# Cash flow statement H1 2018

| in EUR m   | H1 2018 | H1 2017 |
|--|---------|---------|
| Cash flow from operating activities before net working capital | -18.1   | 28.6    |
| Cash flow from changes in WC                                   | -74.6   | -188.7  |
| Cash flow from operating activities                            | -92.8   | -160.0  |
| Cash flow from investing activities                            | -9.0    | -75.7   |
| Free cash flow   | -101.7  | -235.7  |
| Cash flow from financing activities                            | -27.2   | 30.8    |
| Change in cash and cash equivalents*                           | -129.0  | -204.9  |

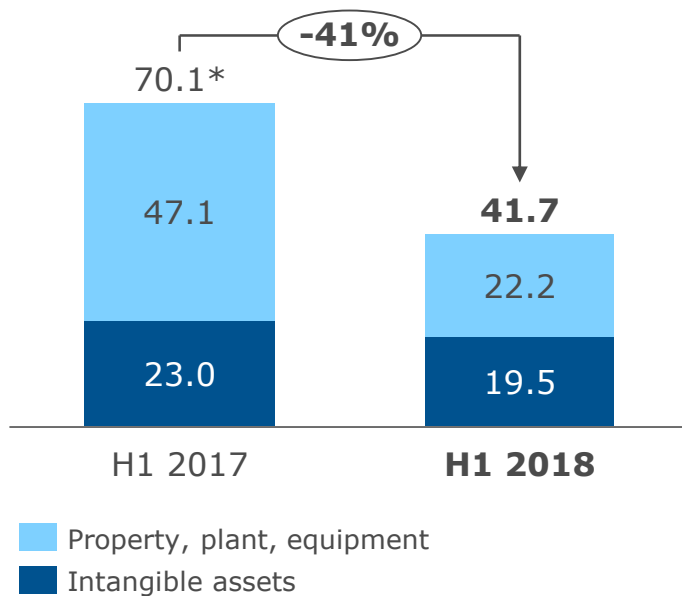
\*Excluding FX effects

## Comments

- Cash flow from changes in WC (EUR -74.6m) driven by higher business activities
- Cash flow from investing activities comprises investments in production and R&D activities offset by payments received from sale-and-lease back of the Nordex office building
- Free cash flow improved by EUR 134.0m compared to H1 2017
- Cash flow from financing activities (EUR -27.2m) resulting from repayment of bank loans and the net effect from refinancing the SSD through a bond; repayment of remaining SSD tranche (EUR 166m) in April 2018
- Cash at the end of H1 2018 was at EUR 484m and thus increased by EUR 46m compared to end of H1 2017 (EUR 438m)

# Total investments H1 2018

## CAPEX\* (in EUR m)



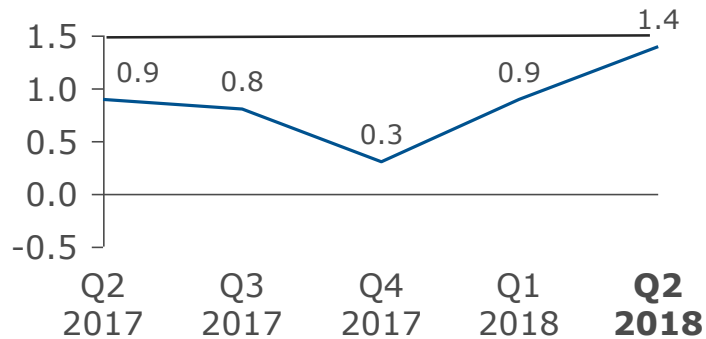
## Comments

- Investments are below previous year as planned
  - Investments in production tooling and equipment for new products in Spain and India
  - Investments in product development
- Decrease in intangible assets due to lower level of development costs compared to previous year

\*Excluding first time consolidations

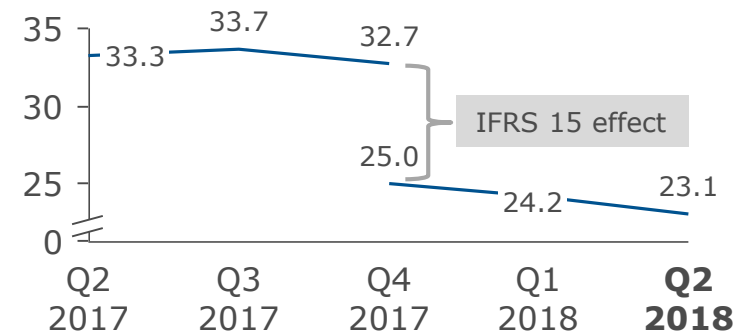
## Capital structure H1 2018

### Net debt\*/EBITDA\*\*



- Leverage ratio increased due to lower cash driven by an increase in working capital

### Equity ratio (in %)



- After elimination of the IFRS 15 technical effect adjusted equity ratio amounts to 25% as of year end 2017
- Equity ratio decreased at the end of Q2 2018 due to net profit development

\*Cash and cash equivalents less bank borrowings and bond

\*\* Last twelve months

# Strategy

1

## Leverage global market presence

...to further strengthen our business with key global accounts and increase sales in growth markets

→ Global market presence already given, e.g. order intake in H1 mainly came from Brazil, South Africa, Mexico, Chile, USA, Turkey, France and Sweden



2

## Develop a comprehensive and COE optimized product portfolio

...to further lower the cost of wind turbine systems

→ First turbines of new generation Delta4000 already sold. Additional order intake expected in FY 2018



3

## Transform supply chain

...through shift of production and procurement to best cost countries

→ In progress as planned



4

## Continue to focus on operational cost efficiencies

...through implementing the "45-by-18" program and improving the working capital management systems

→ Well underway in line with tough cost management



5

## Further growth Service revenues

...by rolling out new attractive Services offering globally

→ In progress as planned







## Guidance for FY 2018 remains unchanged

**Sales**

**EUR 2.4-2.6bn**

**EBITDA margin**

**4-5%**

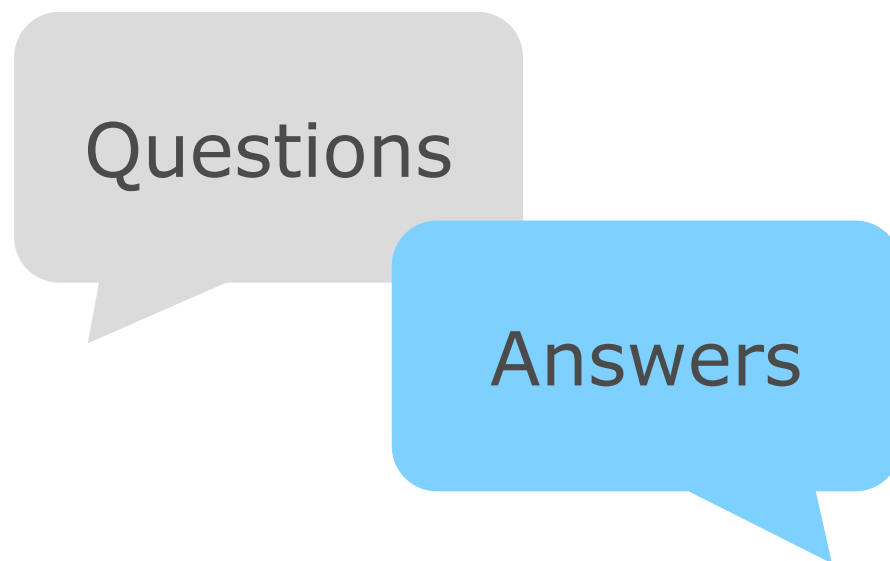
**Working capital ratio**

**<5%**

**CAPEX**

**approx. EUR 110m**

# Time for your questions



## Key takeaways

- › First half 2018 developed as expected, second half will show higher activity level with increasing revenues and installations
- › Technological development with new Delta4000 and AW140/3000 well on track, first turbines already sold
- › Diversification across volume and growth markets is paying out. Volume in the markets is coming back as expected
- › Supply chain transformation to best competitive countries is ongoing, e.g. ramping up India
- › Market recovery expected in the mid-term, especially in Germany

# Financial calendar 2018

| <b>2018</b> | <b>Event</b>                      |
|-------------|-----------------------------------|
| 27 March    | Publication of Annual Report 2017 |
| 15 May      | Interim statement Q1 2018         |
| 5 June      | Annual General Meeting (Rostock)  |
| 14 August   | Interim report H1 2018            |
| 13 November | Interim statement Q3 2018         |



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