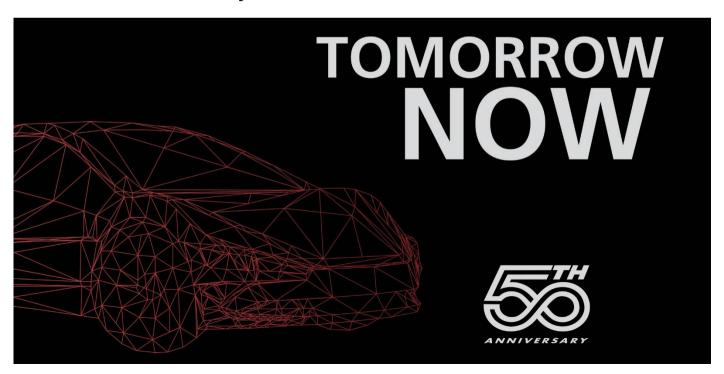


Q1 2019

Analyst-Call Wiesbaden, May 8th, 2019



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Market Environment and Key Highlights Q1 2019



- Global automotive R&D spending remains high and offers opportunities for ESP to grow
- Shift in R&D budgets causes some project delays
- Revenue growth of 2.2%
 - Electrics/Electronics particularly positive
- Adj. EBIT at 5.6%
 - VE and E/E full on track
 - PS challenged by market environment; sales and cost measures initiated
- Headcount up to 8,681 (from 8,364)
- AGM on June 5th in Zurich
 - Proposed dividend of 0.75€ per share
- Holger Merz to take over CFO position after AGM



Revenues and adj. EBIT



Revenues 2.2 % above Q1 2018

■ VE: + 4.5%

■ E/E: + 17.8%

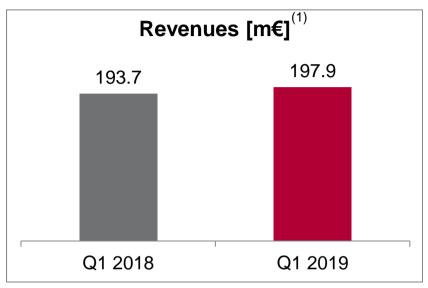
■ PS: - 21.9%

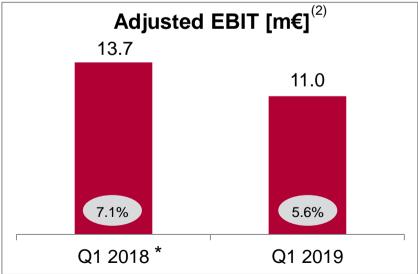


■ VE: 6.4%

■ E/E: 9.3%

PS: -3.2%





 ^{*} Adjusted base on new IFRS 16 Standard

^{1.} Revenue defined as sales revenue plus change in inventories

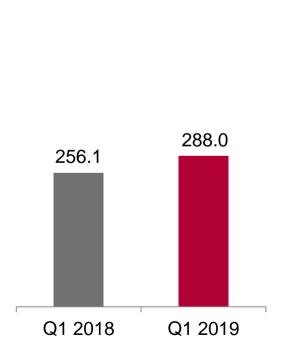
^{2.} Adj. for one-offs (purchase price allocation, consolidation effects, M&A costs, restructuring costs, proceeds from real estate sales, a. o)

Order intake and Order book

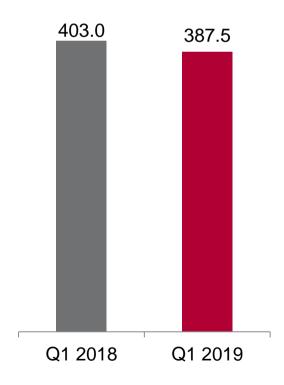


[m€]

Order intake



Order book [31.03.]



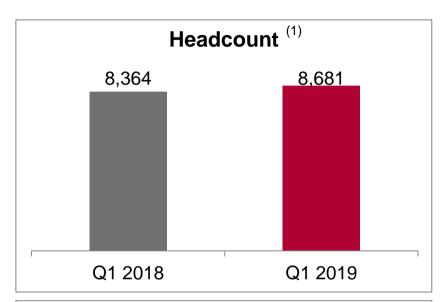
Headcount and Equity ratio at March 31st

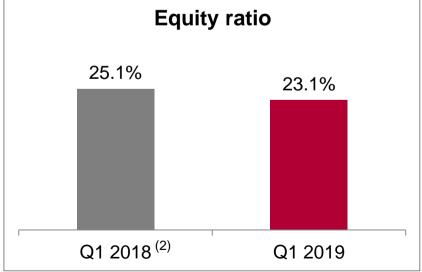


Headcount up by 317 employees



- IFRS 16 leads to longer balance sheet (impact ~140m€)
- Total Equity 147.1 m€ at March 31st (144.5 m€ in 2018)





^{1.} Including Trainees and work-study students

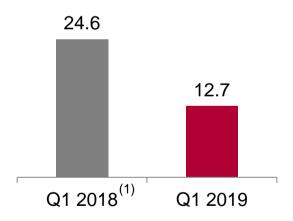
^{2.} Adjusted base on new IFRS 16 Standard

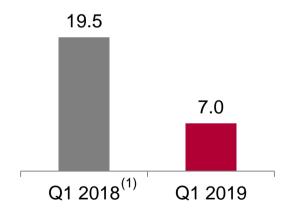
Cash Flow



Operating CF [m€]

Free CF [m€]



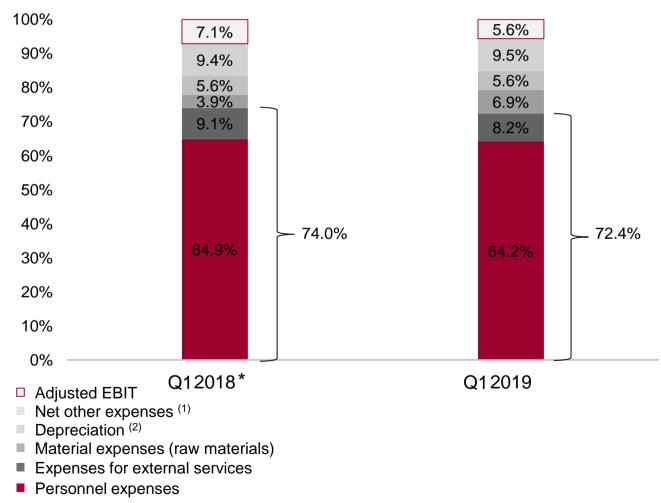


Notes

1. Adjusted base on new IFRS 16 Standard



Total cost structure breakdown (as % of revenue)

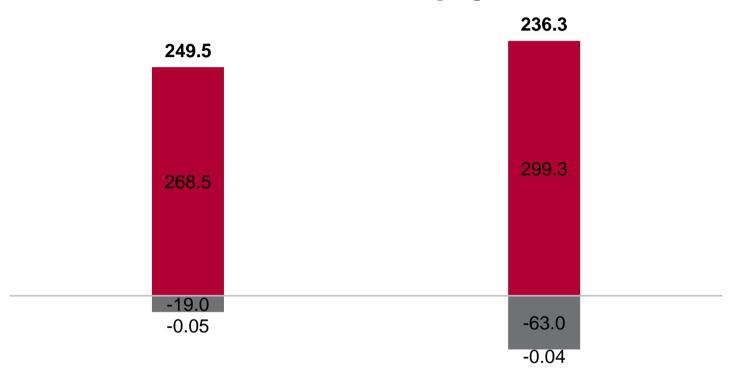


- Adjusted base on new IFRS 16 Standard
- 1. Defined as other expenses net of other income plus all EBIT adjustments other than PPA amortization
- 2. Excluding PPA amortization

Net financial debt







Q1 2018⁽¹⁾ Q1 2019

■ Financial debt ■ Cash and cash equivalents ■ Other financial assets

^{1.} Adjusted base on new IFRS 16 Standard

Outlook



- Research & Development budgets of all major OEM remain on a high level.
- World economy and global car markets with signs of a cooling down.
- Established OEMs are optimising their product portfolio and their R&D outsourcing strategy.
 In this phase some project delays occur.
- ESP market with a projected CAGR of 4.6% until 2022 remains positive and intact, mid-term.
- Overall outsourcing to ESP is expected to grow mid-term, but pricing remains under pressure.
- Situation in the PS segment remains challenging. Sales and cost measures initiated.
- For the full year 2019, we expect revenues to grow up to 5% and an adjusted EBIT-margin at the lower end of 5-7%.



Questions / Answers



Investor Relations





Contact EDAG Engineering Group AG Schlossgasse 2 CH – 9320 Arbon

Phone:

+41 (0)71 544 33 - 11

Email:

ir@edag-group.ag

Internet:

ir.edag.com