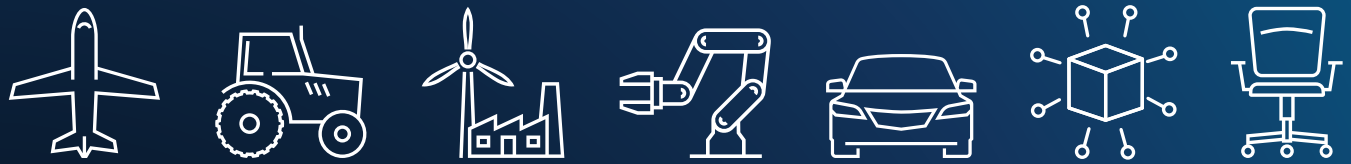
STABILUS



Q3 FY2026 RESULTS

ANALYST & INVESTOR WEB CONFERENCE
AUGUST 3, 2026

DISCLAIMER

Stabilus SE (the "Company", later "Stabilus") has prepared this presentation solely for your information. It should not be treated as giving investment advice. Neither the Company, nor any of its directors, officers, employees, direct or indirect shareholders and advisors nor any other person shall have any liability whatsoever for any direct or indirect losses arising from any use of this presentation.

While the Company has taken all reasonable care to ensure that the facts stated in this presentation are accurate and that the opinions contained in it are fair and reasonable, this presentation is selective in nature. Any opinions expressed in this presentation are subject to change without notice and neither the Company nor any other person is under any obligation to update or keep current the information contained in this presentation. Where this presentation quotes any information or statistics from any external source, you should not interpret that the Company has adopted or endorsed such information or statistics as being accurate. This presentation contains forward-looking statements, which involve risks, uncertainties and assumptions that could cause actual results, performance or events to differ materially from those described in, or expressed or implied by, such statements. These statements reflect the Company's current knowledge and its expectations and projections about future events and may be identified by the context of such statements or words such as "anticipate," "believe", "estimate", "expect", "intend", "plan", "project" and "target". No obligation is assumed to update any such statement.

Numbers were rounded to one decimal. Due to rounding, numbers presented may not add up precisely to the totals provided.

KEY TAKEAWAYS

RESILIENCE AND INNOVATION



Divestiture of Fabreeka and Tech Products completed: classified as held for sale[1] from May 1, 2026 on, signing on May 7, 2026, closing on June 23, 2026.

Personnel-related measures (one of the three pillars of the ongoing transformation program) completed.

Additional covenant headroom secured for the next two years: permitted maximum net leverage ratio up to 3.9 during FY2027.

Development of **smart rotary actuators for humanoid robots** started.

[1] Fabreeka's and Tech Products's revenue and EBIT of only one month, April 2026, are included in Stabilus Group's consolidated income statement for Q3 FY2026.

KEY FINANCIALS

STABILUS

MARGIN IMPROVEMENT BY 30BP, DESPITE LOWER REVENUE IN Q3 FY26 Y/Y



REVENUE

€299.5m

(PY: €316.0m)



ADJ. EBIT MARGIN

10.8%

(PY:10.5%)

TRANSACTION OVERVIEW

DIVESTMENT OF FABREEKA AND TECH PRODUCTS TO STRENGTHEN STRATEGIC FOCUS AND VALUE CREATION IN MOTION CONTROL

Transaction at a glance

Held for sale[1]	from May 1, 2026
Signing	May 7, 2026
Buyer	VMC Group (www.thevmcgroup.com)
Entities divested	Fabreeka and Tech Products (www.fabreeka.com, www.novibes.com)
Enterprise value	USD 92m
Revenue and adj. EBIT	c. USD 32m and c. USD 8.9m (in FY2025)
Closing	June 23, 2026

[1] Fabreeka's and Tech Products's revenue and EBIT of only one month, April 2026, are included in Stabilus Group's consolidated income statement for Q3 FY2026.

STREAMLINING OF PRODUCT PORTFOLIO

STABILUS

Stabilus increases strategic clarity and becomes a pure-play Motion Control company benefiting from structural trends.

FABREEKA & TECH PRODUCTS



Fabreeka/Tech Products – lower strategic fit for Stabilus Group.
Stronger focus on electromechanical, intelligent Motion Control & Automation.

KEY POINTS OF TRANSACTION

STABILUS

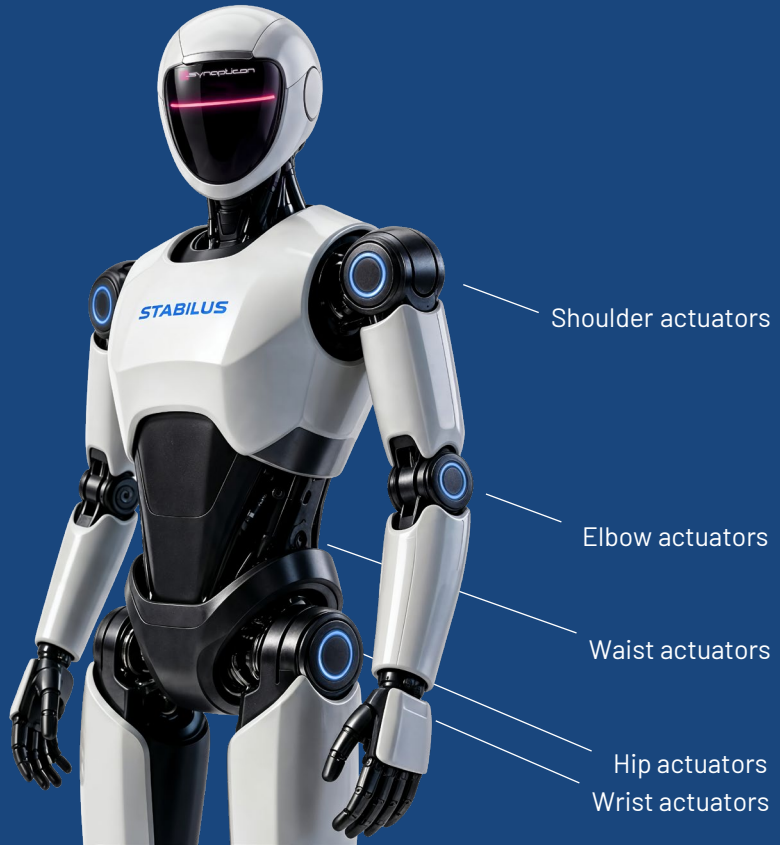
- Reflects a **disciplined and deliberate portfolio management approach**.
- Fabreeka and Tech Products: Distinct business models with **limited synergies** within the Motion Control platform.
- Net proceeds primarily used for **balance sheet deleveraging**.
- Buyer to ensure strong future perspective for both businesses and their employees.



A strategic decision – creating value for a more focused Stabilus Group.

SMART ROTARY ACTUATORS FOR HUMANOID ROBOTS

A SCALABLE INDUSTRIAL APPLICATION OF STABILUS' MOTION CONTROL



There are **up to 30 actuators per robot**.

Smart actuators include rotational sensors, motion controllers, decentralized intelligence (software).

Stabilus is developing **smart rotary actuators and efficient solutions for their mass production**.

Synapticon software expertise will enable Stabilus to lead rotary actuator development.

HEADWINDS: CURRENT MARKET ENVIRONMENT

STABILUS



In Q3 FY26, **global light vehicle production (LVP) on the prior-year level** of 22.9m vehicles.

Higher level of **competition and pricing pressure in automotive markets**, particularly in APAC[1].

Continuing **subdued customer sentiment in industrial market segments** with lower willingness to invest in capital goods.

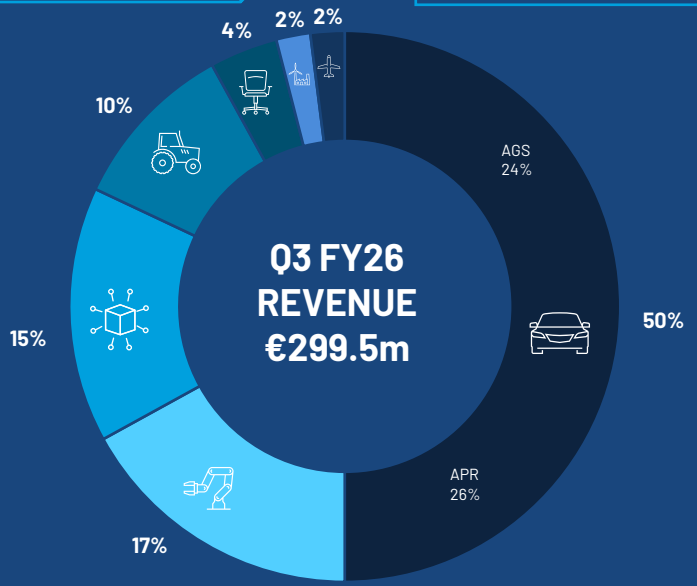
Higher risk of **supply chain disruptions** due to the current conflicts in the Middle East.

[1] See a list of acronyms in appendix.

BUSINESS DEVELOPMENT BY MARKET SEGMENT

Industrial business ▲ 4% y/y
Organic +8%
M&A -3%, FX -1%

Automotive business ▼ 13% y/y
Organic -15%
FX +2%



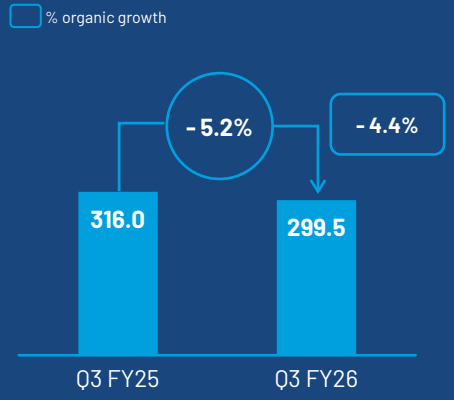
ICON	MARKET SEGMENT	% CHANGE Y/Y
	Automotive (AGS and APR)	▼ 13%
	Industrial Machinery & Automation (IMA)	▲ 0%
	Distributors, Independent Aftermarket, E-commerce (DIAMEC)	▲ 9%
	Commercial Vehicles (CV)	▲ 10%
	Health, Recreation & Furniture (HRF)	▼ 7%
	Energy & Construction (EC)	▲ 3%
	Aerospace, Marine, Rail & Defense (AMRD)	▲ 35%

Organic development in diversified industrial business more resilient than in automotive.

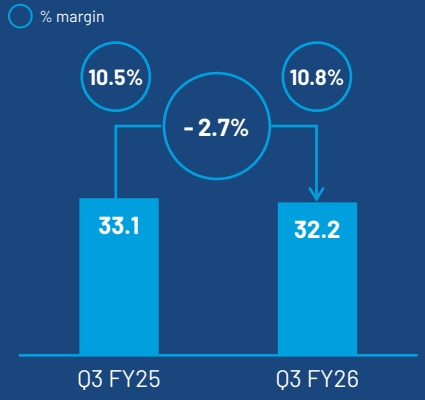
STABILUS GROUP IN Q3 FY2026

REVENUE AND EARNINGS IMPACTED BY CURRENT MARKET ENVIRONMENT

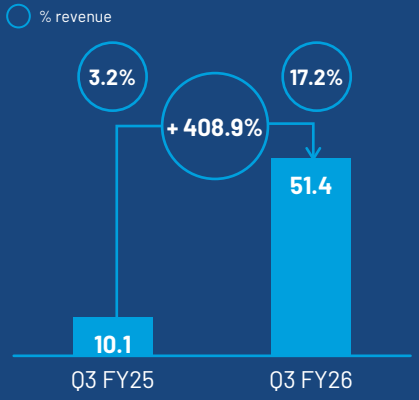
REVENUE (€M)



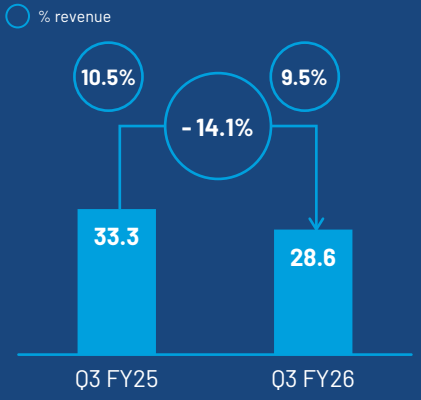
ADJ. EBIT (€M)



PROFIT (€M)



ADJ. FCF (€M)



Revenue ▼ 5.2% y/y

- Organic -4.4%, M&A – 1.4%, FX +0.6%
- Soft automotive business, particularly in APAC[1]
- Destaco revenue synergies €2.4m

Adj. EBIT margin ▲ 30bp y/y

- Organic 0.0%, M&A -3.6%, FX +0.9% y/y
- Reduction of R&D, selling and administrative expenses driven by stringent execution of the transformation program
- Destaco cost synergies €0.6m

Profit margin ▲ 14pp y/y

- Gain of €44.4m from divestiture of Fabreeka and Tech Products

Adj. FCF % revenue ▼ 1pp y/y

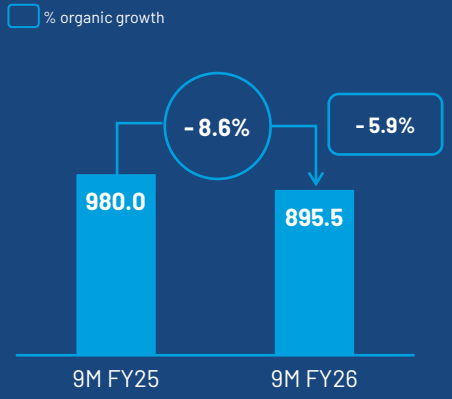
- Lower cash inflow from operations by €11.0m y/y mainly due to the change in NWC

[1] See a list of acronyms in appendix.

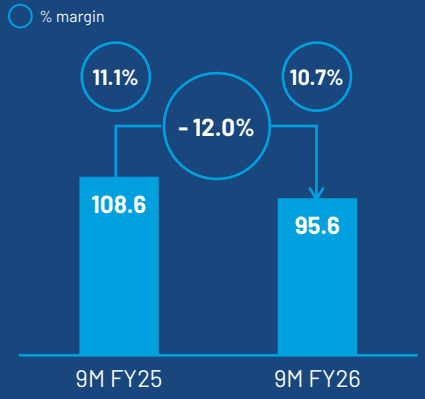
STABILUS GROUP IN 9M FY2026

REVENUE AND EARNINGS IMPACTED BY CURRENT MARKET ENVIRONMENT

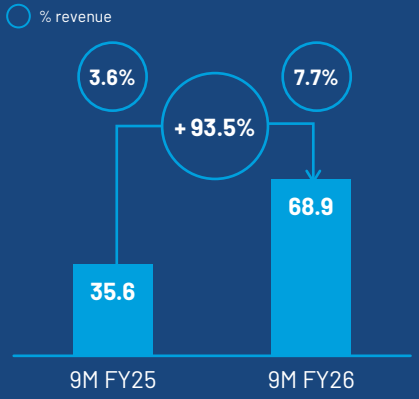
REVENUE (€M)



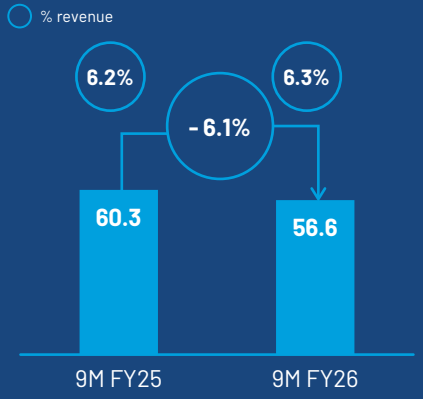
ADJ. EBIT (€M)



PROFIT (€M)



ADJ. FCF (€M)



Revenue ▼ 8.6% y/y

- Organic -5.9%, M&A -0.5%, FX -2.2%
- Soft automotive business, predominantly in APAC
- Destaco revenue synergies €6.5m

Adj. EBIT margin ▼ 40bp y/y

- Organic -8.6%, M&A -1.1%, FX -2.3%
- Stringent execution of the transformation program
- Destaco cost synergies €1.7m

Profit margin ▲ 4.1pp y/y

- Gain of €44.4m from divestiture of Fabreeka and Tech Products

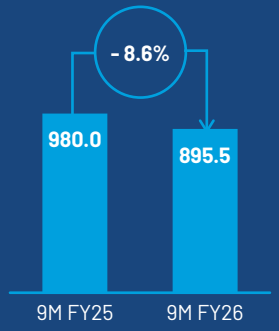
Adj. FCF % revenue ▲ 10bp y/y

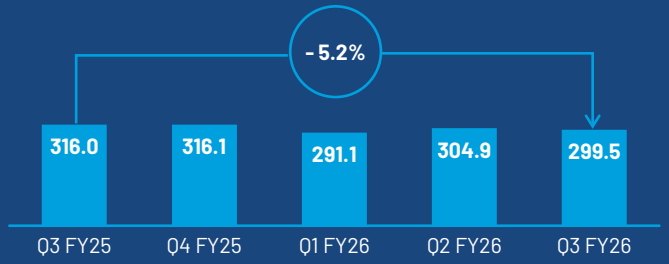
- Lower cash inflow from operations by €26.1m y/y, lower capex in 9M FY26 y/y

STABILUS GROUP: HIGHER MARGIN BY 30BP, DESPITE LOWER REVENUES IN Q3 FY26 Y/Y

STABILUS

REVENUE (€M)





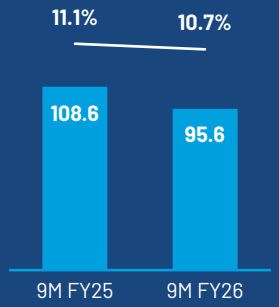
Q3

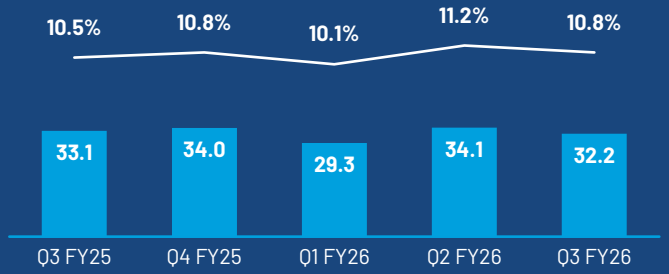
Organic	M&A	FX
-4.4%	**-1.4%**	**+0.6%**

Lower revenues in Automotive business units.

Organic growth in Industrial Components by 8.8% and in Industrial Automation (Destaco) by 5.0% y/y.

ADJ. EBIT (€M) AND ADJ. EBIT MARGIN (%)





Q3

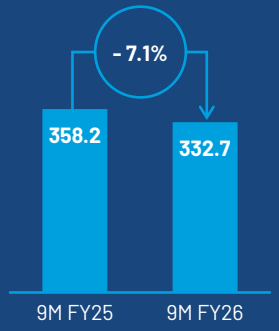
Q3 margin	Change y/y
10.8%	**+0.3pp**

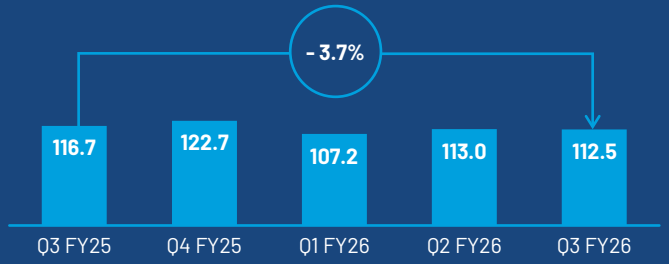
Improved margin y/y due to effective and stringent cost management as well as cost savings from ongoing transformation program.

AMERICAS: IMPROVED MARGIN IN Q3 FY26 AS REVENUE DECLINES DRIVEN BY SOFTER AUTOMOTIVE BUSINESS

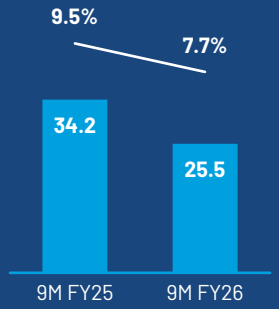
STABILUS

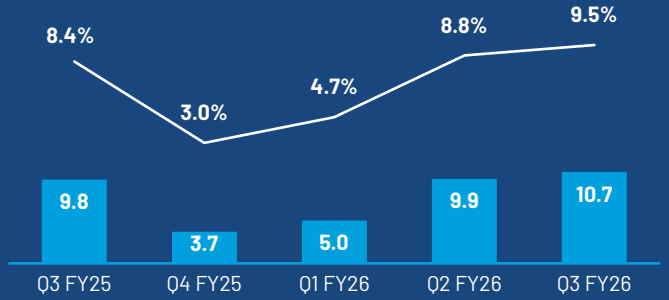
REVENUE (€M)





ADJ. EBIT (€M) AND ADJ. EBIT MARGIN (%)





Q3

Organic	M&A	FX
-2.2%	**-3.3%**	**+1.8%**

Lower revenues in Automotive business units.

Organic growth in Industrial Components by 6.5% and in Industrial Automation (Destaco) by 11.0% y/y.

Q3

Q3 margin	Change y/y
9.5%	**+1.1pp**

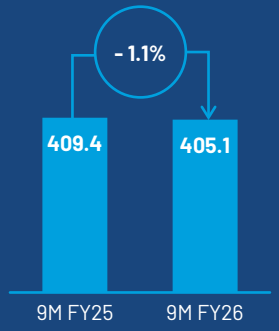
Higher workforce turnover in US and Mexican gas spring operations impacting efficiency; specific measures taken to address these issues led to improvements over the last three quarters.

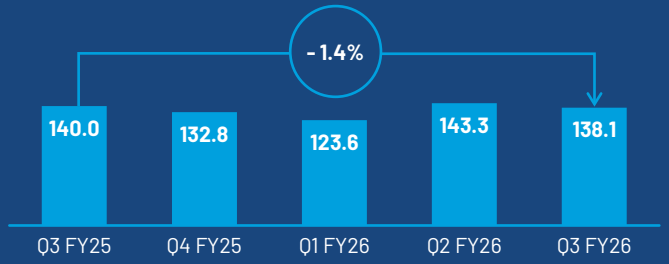
Continuing margin recovery in the last three quarters, supported by cost savings from the ongoing transformation program.

EMEA: ORGANIC GROWTH IN REVENUES AND EARNINGS

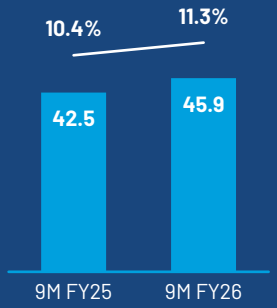
STABILUS

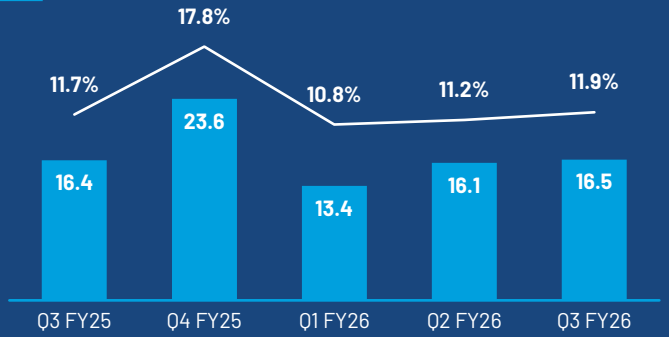
REVENUE (€M)





ADJ. EBIT (€M) AND ADJ. EBIT MARGIN (%)





Q3

Organic **+0.1%** | M&A **-0.5%** | FX **-1.0%**

Lower revenues in Automotive and in Industrial Automation (Destaco).

Organic growth in Industrial Components by 9.0% y/y.

Q3

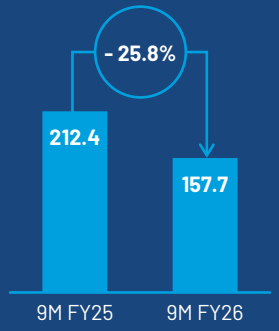
Q3 margin **11.9%** | Change y/y **+0.2pp**

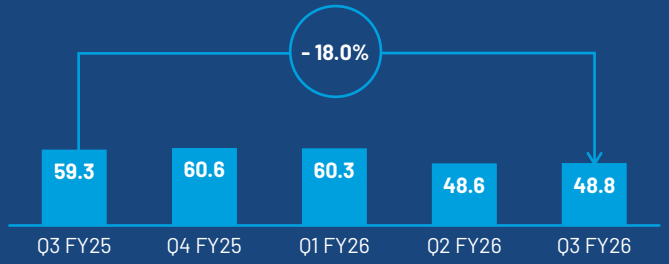
Margin improvement by 20bp y/y, including cost savings from ongoing transformation program.

APAC: REVENUE AND EARNINGS IMPACTED BY SOFTER AUTOMOTIVE BUSINESS

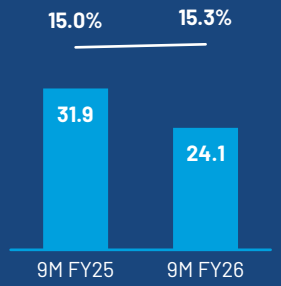
STABILUS

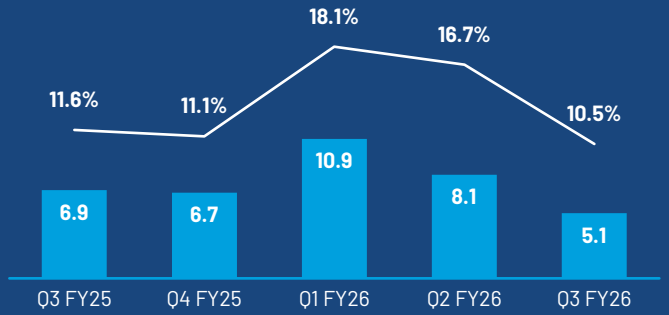
REVENUE (€M)





ADJ. EBIT (€M) AND ADJ. EBIT MARGIN (%)





Q3

Organic	M&A	FX
-19.9%	**0.0%**	**+1.8%**

Lower revenues in Automotive business units, especially in Automotive Powerise.

Organic growth in Industrial Components by 21.2% y/y.

Q3

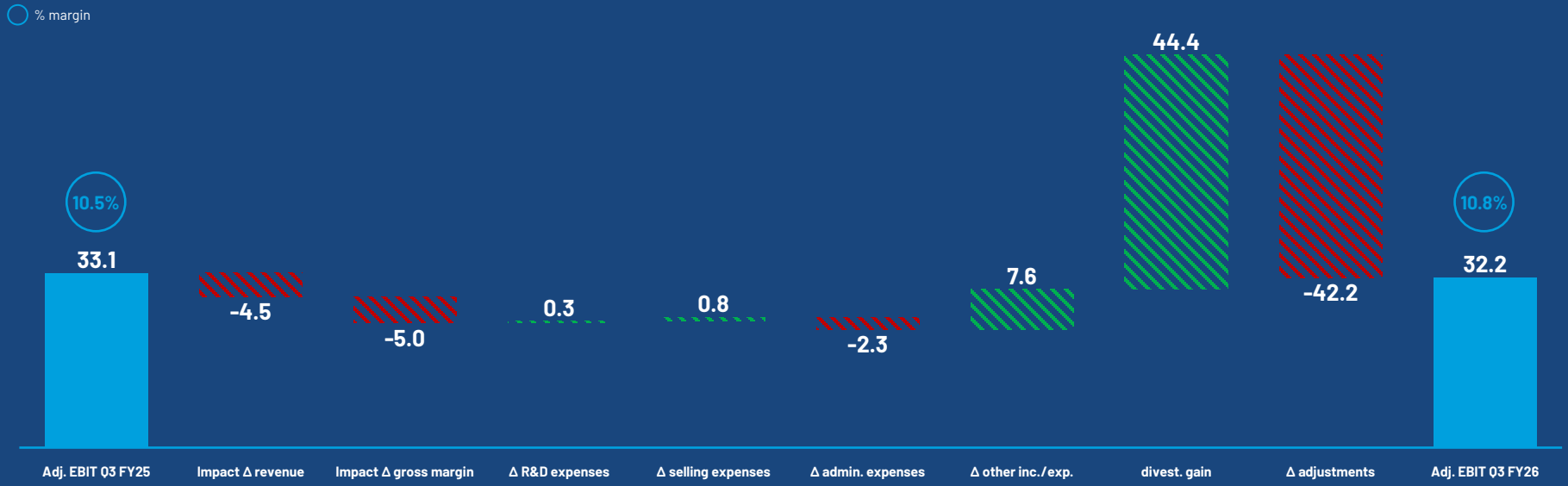
Q3 margin	Change y/y
10.5%	**-1.1pp**

Lower adj. EBIT margin y/y due to lower revenues (volume and pricing) and consequently negative operational leverage effects.

ADJ. EBIT MARGIN IMPROVED BY 30BP FROM 10.5% IN Q3 FY25 TO 10.8% IN Q3 FY26

STABILUS

Q3 FY25 – Q3 FY26 ADJ. EBIT BRIDGE (€M)

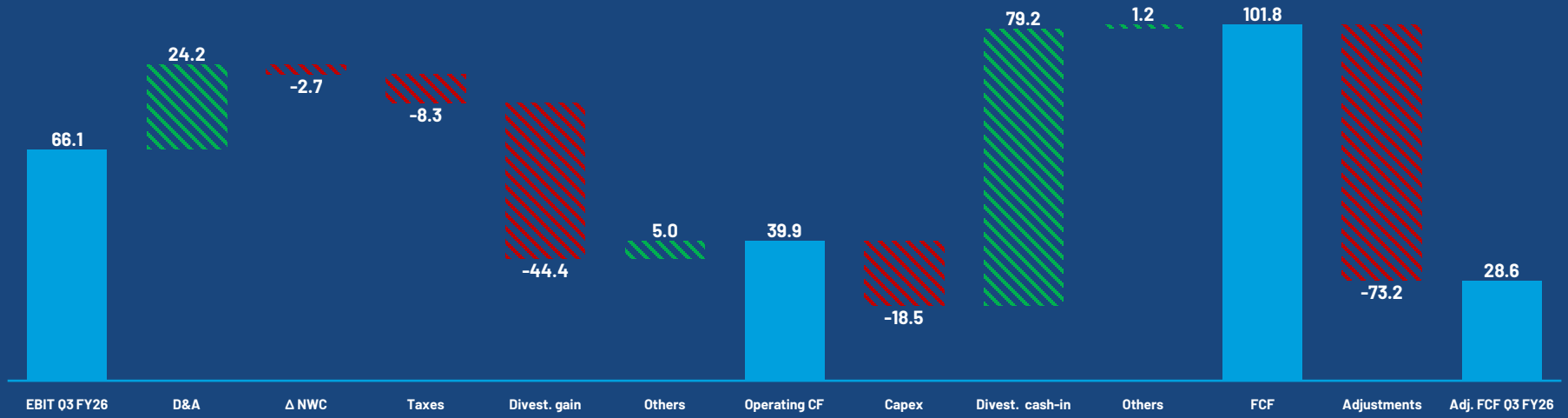


- Gross profit down by €9.5m y/y due to lower revenue and lower gross margin (27.7% in Q3 FY25 vs. 26.0% in Q3 FY26). Higher admin. expenses include €3.4m advisory costs (part of EBIT adjustments).
- Gain of €44.4m from divestment of Fabreeka and Tech Products.

€79.2M CASH-IN FROM SALE OF FABREEKA AND TECH PRODUCTS

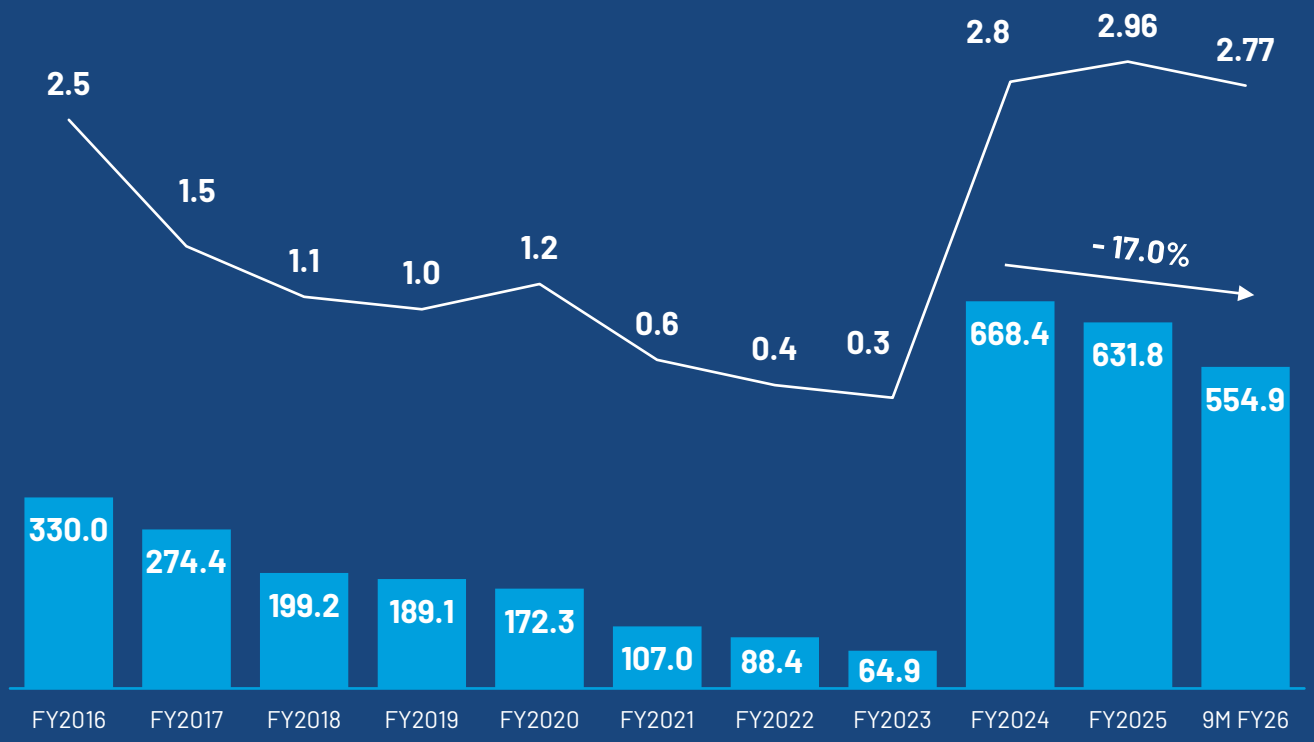
STABILUS

Q3 FY26 CASH FLOW OVERVIEW (€M)



- Cash-in of €79.2m from divestment of Fabreeka and Tech Products.
- Adjustments mainly include €79.2m divestment cash-in, €7.3m cash-out for transformation (personnel related measures), €2.1m for reorganization and €2.9m for advisory.

NET LEVERAGE RATIO AT 2.77 AS OF END JUNE 2026



- Since end FY2024, net financial debt was reduced by €113.5m or 17.0%.
- Our goal remains to reduce net leverage ratio below 2.0.

Net financial debt as of end of quarter in €m | Net leverage ratio = net financial debt / LTM adj. EBITDA

COVENANT HEADROOM SECURED FOR TWO ADDITIONAL YEARS



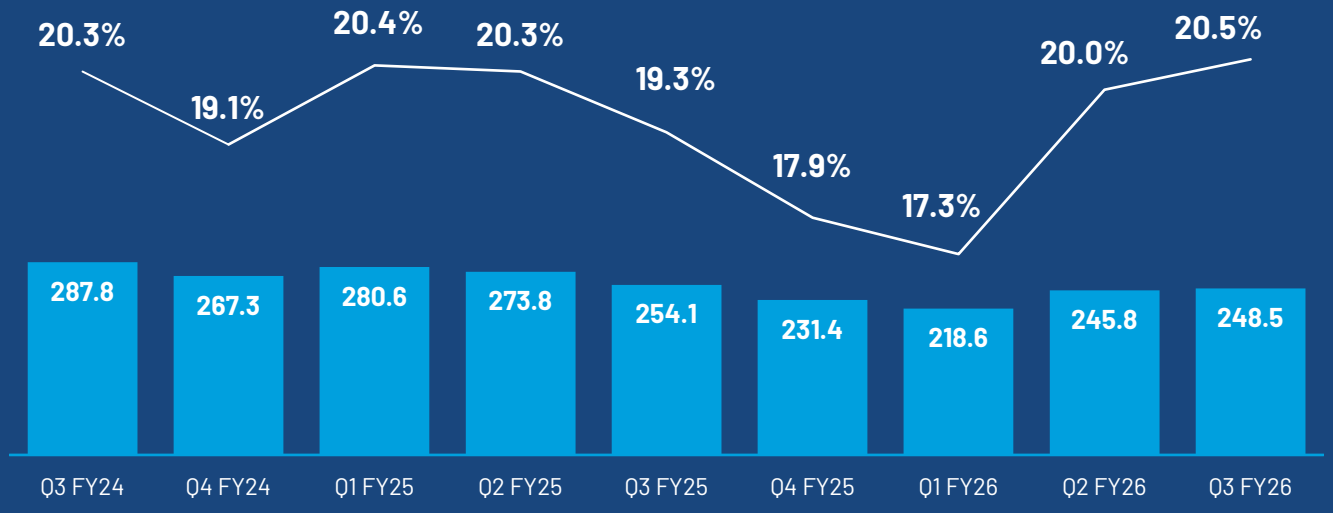
Main component of Stabilus financing structure: **senior facilities** (comprising two term loan facilities of €100m and €150m as well as a €350m revolving credit facility)

Key financial covenant in the facilities agreement is the permitted **maximum net leverage ratio (NLR)** of 3.5 (which was temporary raised up to 4.0 during FY2026).

In June 2026, higher permitted max. NLR was secured for two additional fiscal years: **up to 3.9 during FY2027**, gradually returning to 3.5 as of end FY2028.

Deleveraging remains a priority. Larger covenant headroom – a precautionary measure.

NWC/REVENUE RATIO AT 20.5% IN Q3 FY2026



- NWC/revenue ratio increased by 50bp q/q to 20.5% as of end Q3 FY26.
- Receivables sold under the factoring program as of end June 2026: €35.2m (March 2026: €27.2m, Sept 2025: €25.8m).

Item	Q2 FY26	Q3 FY26	Q/Q Δ
Inventories	210.8	209.4	-1.4
TAR	178.2	171.5	-6.7
TAP	143.3	132.4	-10.8
NWC	**245.8**	**248.5**	**+2.7**

NWC as of end of quarter in €m | NWC/revenue ratio = NWC in % of LTM revenue
NWC = Inventories + TAR – TAP | TAR = trade accounts receivable | TAP = trade accounts payable

TRANSFORMATION PROGRAM: COST SAVINGS IN 9M FY2026



Utilization of provision for restructuring expenses in 9M FY2026: €7.6m

Cash outflow in 9M FY2026: €7.3m for transformation and €2.1m for reorganization

Cost savings in 9M FY2026: €15.4m

Expected savings in the next fiscal years:

- c. €19m cost savings in FY2027
- c. €32m recurring annual cost savings from FY2028 onwards

TRANSFORMATION PROGRAM IS WELL ON TRACK

STABILUS

PROGRESS



Organizational transformation

Adjustments to the organizational structure, reduction of hierarchical layers, alignment of processes to foster stronger customer focus and faster decision-making.



Location-related measures

Consolidation of office and production facilities (e.g., consolidation of our facilities in Germany, the USA, Singapore and Thailand).



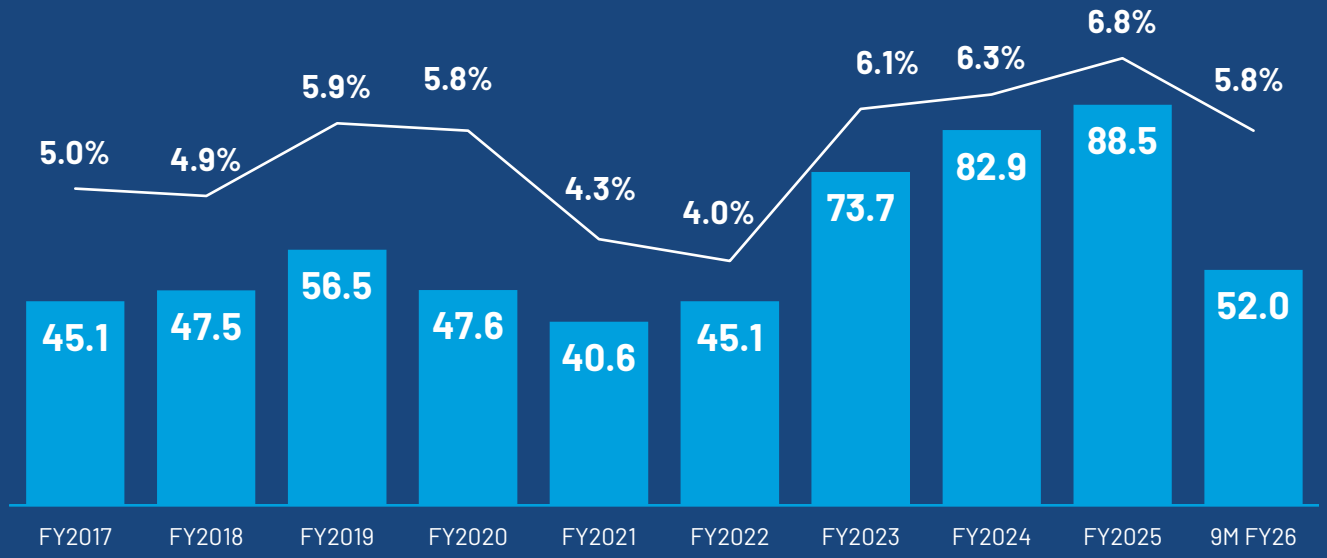
Personnel-related measures

Workforce reduction by around 450 employees (c. 6% of global workforce), predominantly in EMEA and Americas.



The transformation program is proceeding as planned. Personnel-related measures are completed. An update on organizational and location-related measures will be given in the next quarters.

INVESTMENT FOCUS ON INNOVATIVE NEW PRODUCTS

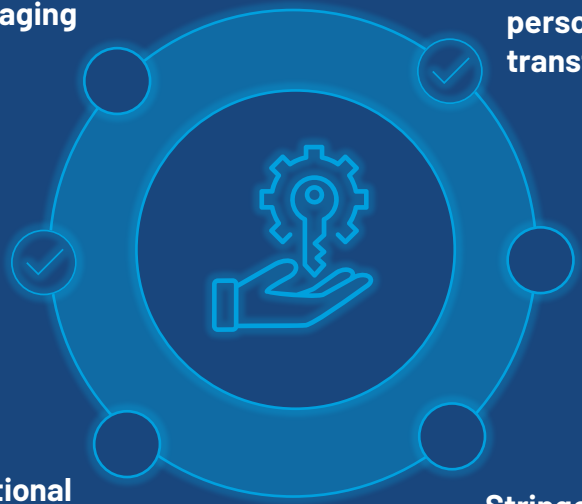


Capital expenditure (CAPEX) in €m | Capex in % revenue

- Capex at 5.8% of group revenue in 9M FY26.
- Lower capex y/y (€66.2m in 9M F25 vs. €52.0m in 9M FY26) will support faster deleveraging while keeping up the pace of innovation.
- Important investment projects:
  - radar technology,
  - smart door actuation,
  - electric grippers,
  - automation of production facilities
  - smart rotary actuators for humanoid robots.

KEY PRIORITIES FOR THE QUARTERS AHEAD

STABILUS



SUMMARY



The 9M FY2026 revenue and earnings development was **significantly impacted by the current market environment**.

Stabilus' "local for local" approach and natural hedge foster resilience in current geopolitical situation.

Transformation program is on track.

Despite the headwinds, **we continue to pursue our long-term strategy STAR 2030**, focusing on profitable and sustainable growth, customer and employee satisfaction, innovation and sustainability.

OUTLOOK: MARKETS AND ECONOMY



Moderate global growth (IMF World Economic Outlook).

Uneven regional development, with softer growth in Europe and **stronger momentum in the US and China**.

Macroeconomic environment shaped by **geopolitical tensions, trade uncertainties and ongoing supply chain disruptions**.

Global light vehicle production (LVP) expected to remain **broadly flat at c. 92m units in FY2026**.

FULL-YEAR GUIDANCE FURTHER SPECIFIED WITHIN THE ORIGINAL FORECAST RANGES

	FY2025 Actual	FY2026 Forecast
Revenue	€1,296.1m	**c. €1.15bn**
Adj. EBIT margin	11.0%	**c. 10%**
Adj. FCF	€119.0m	**c. €90m**

- The forecast range reflects **difficult market conditions, macroeconomic and geopolitical uncertainties.**
- Considering the divestment of Fabreeka and Tech Products and the current developments, **we further specify our FY2026 guidance** from December 8, 2025 and **expect group revenue of c. €1.15m, adj. EBIT margin of c. 10% and adj. FCF of c. €90m**.

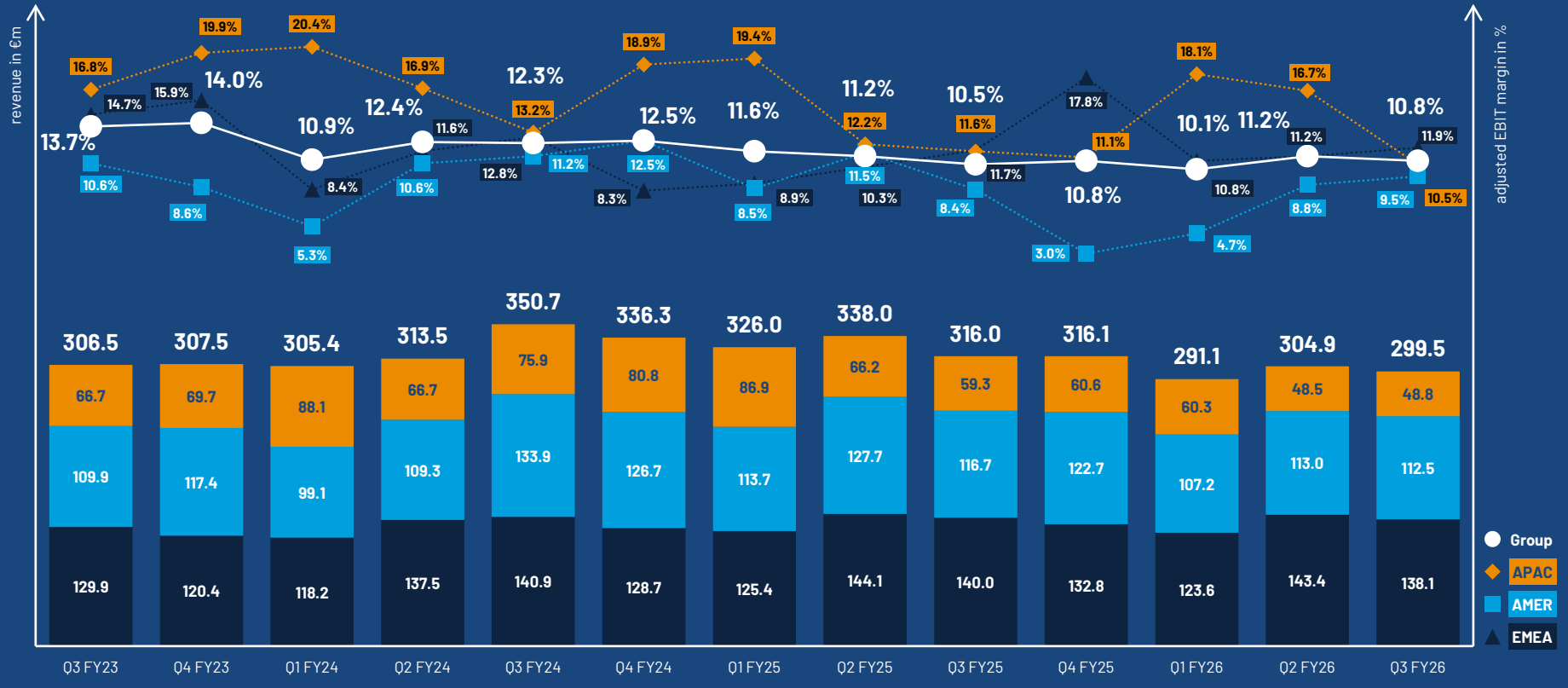


Q&A SESSION



APPENDIX

REVENUE AND ADJUSTED EBIT MARGIN BY QUARTER



REVENUE

THREE MONTHS ENDED JUNE 30, 2026

STABILUS

REVENUE (€M)

	Q3 FY2025 Actual	Q3 FY2026 Actual	Change	% change	Acquisition effect	Currency effect	Organic growth
Automotive Gas Spring	31.4	28.7	(2.7)	(8.6)%	0.0%	(0.1)%	(8.5)%
Automotive Powerise	29.6	26.5	(3.1)	(10.5)%	0.0%	(2.8)%	(7.7)%
Industrial Components	66.9	71.7	4.8	7.2%	(1.0)%	(0.8)%	9.0%
Industrial Automation (Destaco)	12.1	11.2	(0.9)	(7.4)%	0.0%	(0.1)%	(7.3)%
EMEA	**140.0**	**138.1**	**(1.9)**	**(1.4)%**	**(0.5)%**	**(1.0)%**	**0.1%**
Automotive Gas Spring	26.5	26.2	(0.3)	(1.1)%	0.0%	2.5%	(3.6)%
Automotive Powerise	33.3	29.6	(3.7)	(11.4)%	0.0%	7.9%	(19.3)%
Industrial Components	31.3	29.0	(2.3)	(7.3)%	(12.4)%	(1.4)%	6.5%
Industrial Automation (Destaco)	25.6	27.7	2.1	8.2%	0.0%	(2.8)%	11.0%
AMERICAS	**116.7**	**112.5**	**(4.2)**	**(3.7)%**	**(3.3)%**	**1.8%**	**(2.2)%**
Automotive Gas Spring	21.3	17.5	(3.8)	(18.2)%	0.0%	1.8%	(20.0)%
Automotive Powerise	28.8	20.5	(8.3)	(28.8)%	0.0%	1.9%	(30.7)%
Industrial Components	5.9	7.4	1.5	23.3%	0.0%	2.1%	21.2%
Industrial Automation (Destaco)	3.3	3.4	0.1	3.0%	0.0%	3.1%	(0.1)%
APAC	**59.3**	**48.8**	**(10.5)**	**(18.0)%**	**0.0%**	**1.8%**	**(19.9)%**
Total Automotive Gas Spring (AGS)	79.2	72.4	(6.8)	(8.7)%	0.0%	1.3%	(10.0)%
Total Automotive Powerise (APR)	91.7	76.6	(15.1)	(16.6)%	0.0%	2.6%	(19.2)%
Total Industrial Components (IC)	104.1	108.1	4.0	3.7%	(4.3)%	(0.8)%	8.8%
Total Industrial Automation (Destaco)	41.0	42.3	1.3	3.2%	0.0%	(1.8)%	5.0%
Total	**316.0**	**299.5**	**(16.5)**	**(5.2)%**	**(1.4)%**	**0.6%**	**(4.4)%**

REVENUE

NINE MONTHS ENDED JUNE 30, 2026

STABILUS

REVENUE (€M)

	9M FY2025 Actual	9M FY2026 Actual	Change	% change	Acquisition effect	Currency effect	Organic growth
Automotive Gas Spring	92.1	86.7	(5.4)	(5.9)%	0.0%	(0.1)%	(5.8)%
Automotive Powerise	83.6	80.6	(3.0)	(3.6)%	0.0%	(2.5)%	(1.1)%
Industrial Components	195.3	204.1	8.8	4.5%	(0.3)%	(1.0)%	5.8%
Industrial Automation (Destaco)	38.4	33.7	(4.7)	(12.2)%	0.0%	(0.2)%	(12.0)%
EMEA	**409.4**	**405.1**	**(4.3)**	**(1.1)%**	**(0.2)%**	**(1.0)%**	**0.1%**
Automotive Gas Spring	80.7	75.7	(5.0)	(6.2)%	0.0%	(2.1)%	(4.1)%
Automotive Powerise	101.7	91.4	(10.3)	(10.1)%	0.0%	4.0%	(14.1)%
Industrial Components	95.8	86.2	(9.6)	(10.0)%	(4.0)%	(6.4)%	0.4%
Industrial Automation (Destaco)	80.0	79.4	(0.6)	(0.7)%	0.0%	(7.4)%	6.7%
AMERICAS	**358.2**	**332.7**	**(25.5)**	**(7.1)%**	**(1.1)%**	**(2.7)%**	**(3.3)%**
Automotive Gas Spring	74.9	57.7	(17.2)	(23.1)%	0.0%	(3.6)%	(19.5)%
Automotive Powerise	104.7	69.8	(34.9)	(33.3)%	0.0%	(3.0)%	(30.3)%
Industrial Components	18.5	19.7	1.2	6.5%	0.0%	(4.0)%	10.5%
Industrial Automation (Destaco)	14.3	10.5	(3.8)	(26.6)%	0.0%	(3.5)%	(23.1)%
APAC	**212.4**	**157.7**	**(54.7)**	**(25.8)%**	**0.0%**	**(3.4)%**	**(22.4)%**
Total Automotive Gas Spring (AGS)	247.7	220.1	(27.6)	(11.2)%	0.0%	(1.8)%	(9.4)%
Total Automotive Powerise (APR)	290.0	241.8	(48.2)	(16.6)%	0.0%	(0.4)%	(16.2)%
Total Industrial Components (IC)	309.6	309.9	0.3	0.1%	(1.5)%	(2.9)%	4.5%
Total Industrial Automation (Destaco)	132.7	123.6	(9.1)	(6.9)%	0.0%	(4.9)%	(2.0)%
Total	**980.0**	**895.5**	**(84.5)**	**(8.6)%**	**(0.5)%**	**(2.2)%**	**(5.9)%**

ADJUSTED EBIT

THREE AND NINE MONTHS ENDED JUNE 30, 2026

STABILUS

ADJUSTED EBIT (€M)

	Q3 FY2025 Actual	Q3 FY2026 Actual	Change	% change	Acquisition effect	Currency effect	Organic change
EMEA	16.4	16.5	0.1	0.6%	(0.6)%	(1.2)%	2.4%
AMERICAS	9.8	10.7	0.9	9.2%	(11.2)%	2.0%	18.4%
APAC	6.9	5.1	(1.8)	(26.1)%	0.0%	4.3%	(30.4)%
Total	**33.1**	**32.2**	**(0.9)**	**(2.7)%**	**(3.6)%**	**0.9%**	**0.0%**

	9M FY2025 Actual	9M FY2026 Actual	Change	% change	Acquisition effect	Currency effect	Organic change
EMEA	42.5	45.9	3.4	8.0%	(0.2)%	(1.2)%	9.4%
AMERICAS	34.2	25.6	(8.6)	(25.1)%	(3.2)%	(3.2)%	(18.7)%
APAC	31.9	24.1	(7.8)	(24.5)%	0.0%	(2.8)%	(21.7)%
Total	**108.6**	**95.6**	**(13.0)**	**(12.0)%**	**(1.1)%**	**(2.3)%**	**(8.6)%**

P&L AND ADJUSTED EBIT

THREE MONTHS ENDED JUNE 30, 2026

STABILUS

P&L (€M)

	Q3 FY2025 Actual	Q3 FY2026 Actual	Change	% change
Revenue	316.0	299.5	(16.5)	(5.2)%
Cost of sales	(228.5)	(221.5)	7.0	(3.1)%
Gross Profit	**87.5**	**78.0**	**(9.5)**	**(10.9)%**
% margin	*27.7%*	*26.0%*		
R&D expenses	(10.0)	(9.7)	0.3	(3.0)%
Selling expenses	(34.2)	(33.4)	0.8	(2.3)%
Administrative expenses	(17.7)	(20.0)	(2.3)	13.0%
Other inc./exp. incl. divest. gain	(0.8)	51.2	52.0	<(100.0)%
EBIT	**24.8**	**66.1**	**41.3**	**>100.0%**
% margin	*7.8%*	*22.1%*		
Finance income/costs	(11.5)	(11.3)	0.2	(1.7)%
EBT	**13.2**	**54.8**	**41.6**	**>100.0%**
% margin	*4.2%*	*18.3%*		
Income tax	(3.1)	(3.4)	(0.3)	9.7%
Profit	**10.1**	**51.4**	**41.3**	**>100.0%**
% margin	*3.2%*	*17.2%*		
EPS in €	*0.40*	*2.07*	*1.67*	*>100.0%*

ADJUSTED EBIT (€M)

	Q3 FY2025 Actual	Q3 FY2026 Actual	Change	% change
EBIT	**24.8**	**66.1**	**41.3**	**>100.0%**
PPA adj. - D&A	7.7	7.0	(0.7)	(8.7)%
Reorganization	0.7	0.1	(0.6)	(80.4)%
Advisory costs	-	3.4	3.4	n/a
Gain on divestment	-	(44.4)	(44.4)	n/a
Total adjustments	**8.3**	**(33.9)**	**(42.2)**	**<(100.0)%**
Adjusted EBIT	**33.1**	**32.2**	**(0.9)**	**(2.7)%**
% margin	*10.5%*	*10.8%*		

P&L AND ADJUSTED EBIT

NINE MONTHS ENDED JUNE 30, 2026

STABILUS

P&L (€M)

	9M FY2025 Actual	9M FY2026 Actual	Change	% change
Revenue	980.0	895.5	(84.5)	(8.6)%
Cost of sales	(711.5)	(657.9)	53.6	(7.5)%
Gross Profit	**268.4**	**237.7**	**(30.7)**	**(11.4)%**
% margin	*27.4%*	*26.5%*		
R&D expenses	(29.8)	(27.3)	2.5	(8.4)%
Selling expenses	(102.9)	(98.6)	4.3	(4.2)%
Administrative expenses	(60.3)	(53.9)	6.4	(10.6)%
Other inc./exp. incl. divest. gain	3.4	53.8	50.4	>100.0%
EBIT	**78.8**	**111.8**	**33.0**	**41.9%**
% margin	*8.0%*	*12.5%*		
Finance income/costs	(29.3)	(31.5)	(2.2)	7.5%
EBT	**49.4**	**80.3**	**30.9**	**62.6%**
% margin	*5.0%*	*9.0%*		
Income tax	(13.8)	(11.4)	2.4	(17.4)%
Profit	**35.6**	**68.9**	**33.3**	**93.5%**
% margin	*3.6%*	*7.7%*		
EPS in €	*1.40*	*2.76*	*1.36*	*97.1%*

ADJUSTED EBIT (€M)

	9M FY2025 Actual	9M FY2026 Actual	Change	% change
EBIT	**78.8**	**111.8**	**33.0**	**41.9%**
PPA adj. - D&A	25.7	22.3	(3.4)	(13.0)%
Reorganization	2.9	2.2	(0.7)	(21.8)%
Advisory costs	1.2	3.6	2.4	>100.0%
Gain on divestment	-	(44.4)	(44.4)	n/a
Total adjustments	**29.8**	**(16.2)**	**(46.0)**	**<(100.0)%**
Adjusted EBIT	**108.6**	**95.6**	**(13.0)**	**(12.0)%**
% margin	*11.1%*	*10.7%*		

BALANCE SHEET

JUNE 30, 2026

STABILUS

BALANCE SHEET (€M)

	Sept 2025 Actual	June 2026 Actual	Change	% change
Property, plant and equipm.	303.9	312.5	8.6	2.8%
Goodwill	526.6	507.1	(19.5)	(3.7)%
Other intangible assets	450.4	438.5	(11.9)	(2.6)%
Other investments	6.0	6.0	-	0.0%
Inventories	204.4	209.4	5.0	2.4%
Trade receivables	176.1	171.5	(4.6)	(2.6)%
Other assets	50.5	65.1	14.6	28.9%
Cash	162.6	160.9	(1.7)	(1.0)%
Total assets	**1,880.5**	**1,871.0**	**(9.5)**	**(0.5)%**
Equity incl. minorities	635.8	718.3	82.5	13.0%
Debt (incl. accrued interest)	794.4	713.1	(81.3)	(10.2)%
Pension plans	44.9	42.7	(2.2)	(4.9)%
Deferred tax liabilities	60.0	60.7	0.7	1.2%
Trade payables	149.0	132.4	(16.6)	(11.1)%
Other liabilities	196.4	203.8	7.4	3.8%
Total equity and liabilities	**1,880.5**	**1,871.0**	**(9.5)**	**(0.5)%**

CASH FLOW

THREE MONTHS ENDED JUNE 30, 2026

STABILUS

CASH FLOW STATEMENT (€M)

	Q3 FY2025 Actual	Q3 FY2026 Actual	Change	% change
Cash flow from operating activities	50.9	39.9	(11.0)	(21.6)%
Cash flow from investing activities	(20.0)	61.9	81.9	<(100.0)%
Cash flow from financing activities	4.6	(85.8)	(90.4)	<(100.0)%
Net increase / (decrease) in cash	**35.6**	**16.0**	**(19.6)**	**(55.1)%**
Effect of movements in exchange rates	(4.5)	2.3	6.8	<(100.0)%
Cash as of beginning of the period	95.1	142.5	47.4	49.8%
Cash as of end of the period	**126.2**	**160.9**	**34.7**	**27.5%**

ADJ. FCF (€M)

	Q3 FY2025 Actual	Q3 FY2026 Actual	Change	% change
Cash flow from operating activities	50.9	39.9	(11.0)	(21.6)%
Cash flow from investing activities	(20.0)	61.9	81.9	<(100.0)%
Free cash flow	**30.9**	**101.8**	**70.9**	**>100.0%**
Adjustments	2.4	(73.2)	(75.6)	<(100.0)%
Adj. FCF	**33.3**	**28.6**	**(4.7)**	**(14.1)%**

CASH FLOW

NINE MONTHS ENDED JUNE 30, 2026

CASH FLOW STATEMENT (€M)

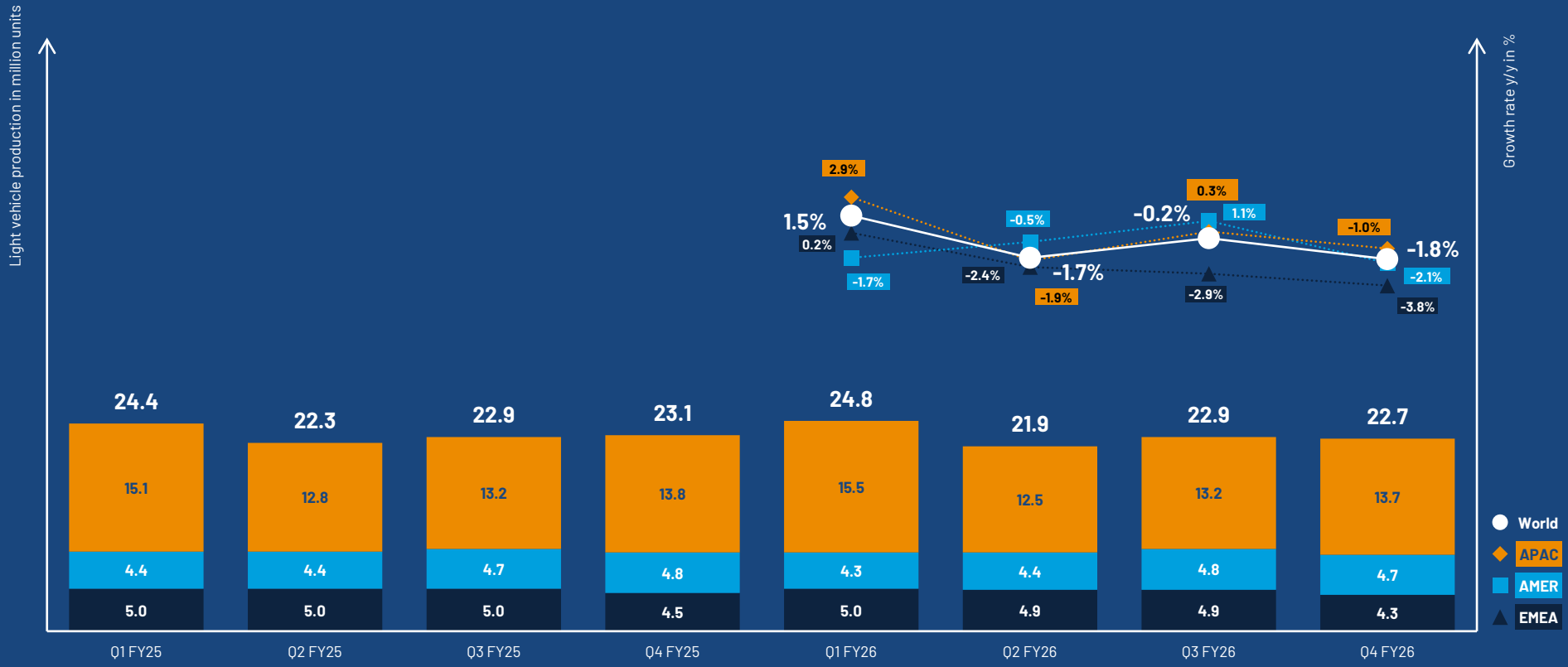
	9M FY2025 Actual	9M FY2026 Actual	Change	% change
Cash flow from operating activities	119.3	93.2	(26.1)	(21.9)%
Cash flow from investing activities	(65.4)	30.1	95.5	<(100.0)%
Cash flow from financing activities	(32.8)	(131.2)	(98.4)	>100.0%
Net increase / (decrease) in cash	**21.2**	**(7.8)**	**(29.0)**	**<(100.0)%**
Effect of movements in exchange rates	(4.4)	6.1	10.5	<(100.0)%
Cash as of beginning of the period	109.4	162.6	53.2	48.6%
Cash as of end of the period	**126.2**	**160.9**	**34.7**	**27.5%**

ADJ. FCF (€M)

	9M FY2025 Actual	9M FY2026 Actual	Change	% change
Cash flow from operating activities	119.3	93.2	(26.1)	(21.9)%
Cash flow from investing activities	(65.4)	30.1	95.5	<(100.0)%
Free cash flow	**53.9**	**123.3**	**69.4**	**>100.0%**
Adjustments	6.4	(66.7)	(73.1)	<(100.0)%
Adj. FCF	**60.3**	**56.6**	**(3.7)**	**(6.1)%**

LVP DEVELOPMENT / FORECAST

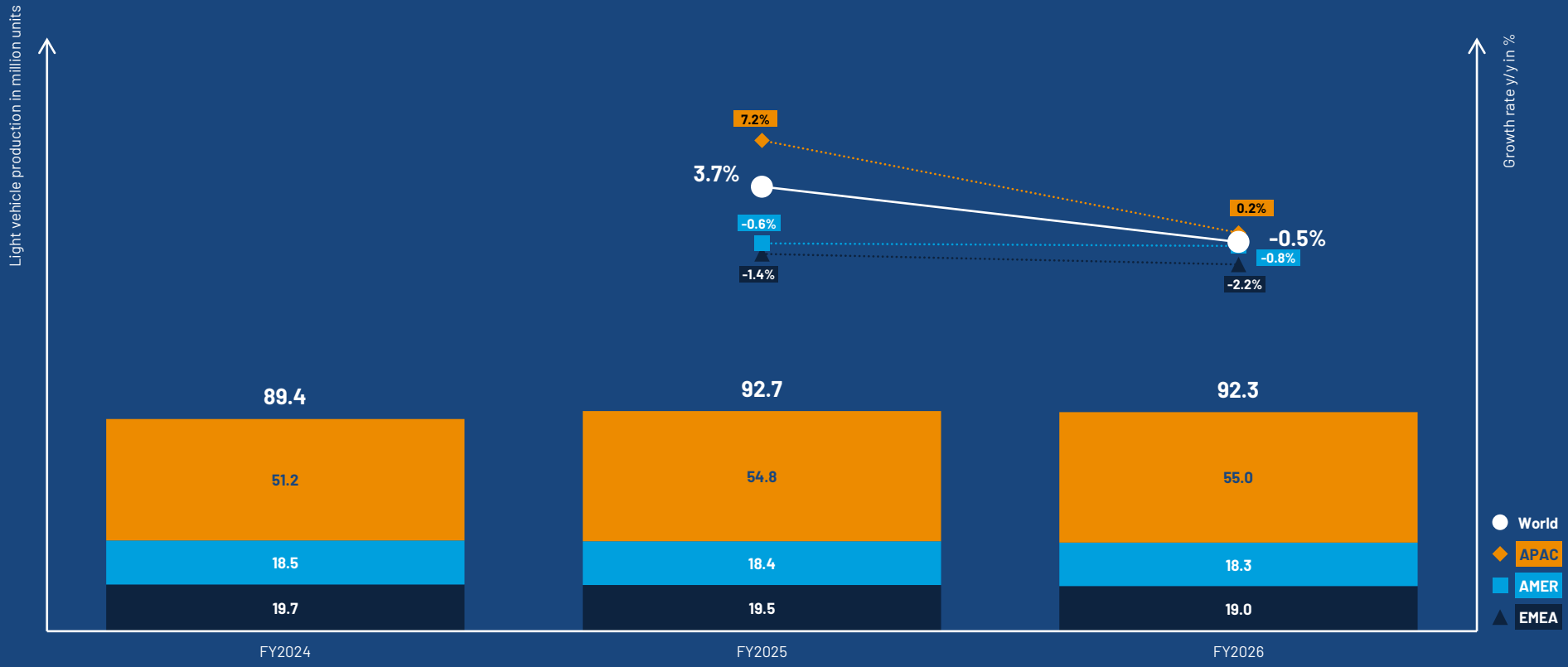
QUARTERLY VIEW: Q1 FY25 – Q4 FY26



Source: leading market forecast institutes, July 2026

LVP DEVELOPMENT / FORECAST

YEARLY VIEW: FY2024 – FY2026

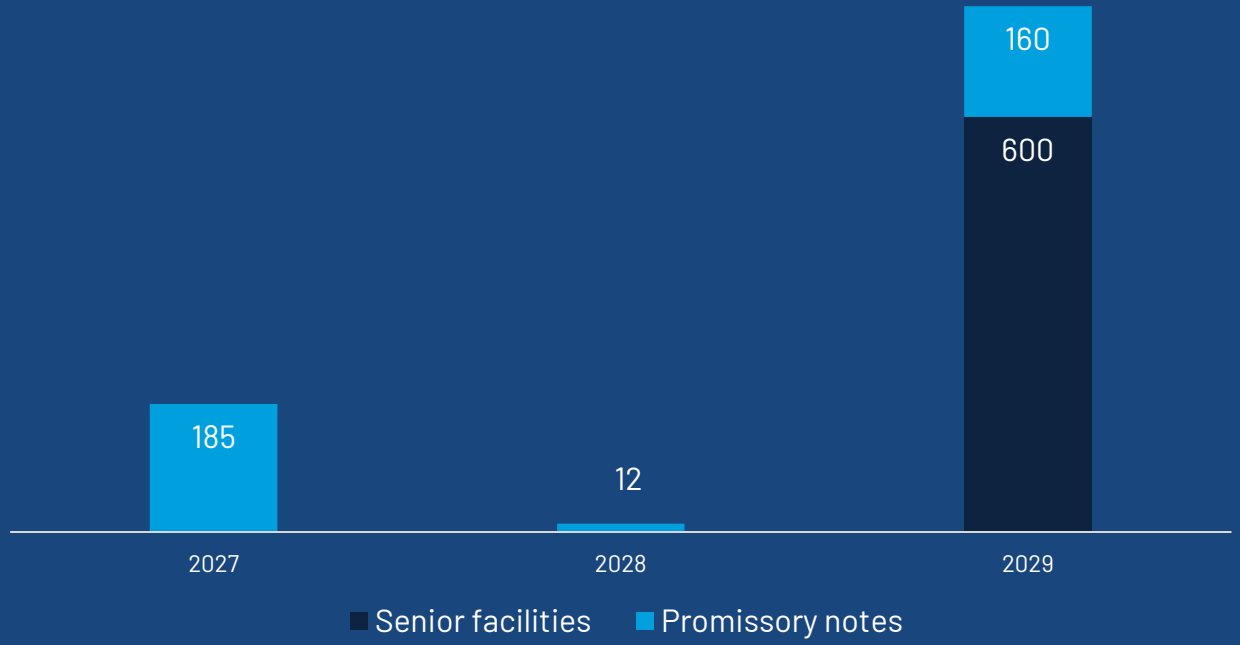


Source: leading market forecast institutes, July 2026

FINANCIAL DEBT

MATURITY PROFILE AND UTILIZATION OF CREDIT LINES

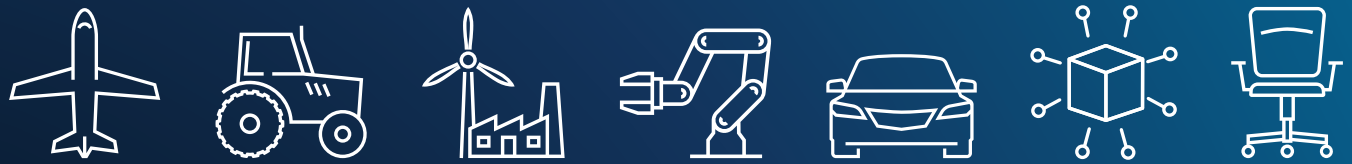
MATURITY PROFILE (€M)



- Senior facilities (due June 2029):
  - €100m term loan facility
  - €350m revolving credit facility
  - €150m credit facility.
- Utilization as of end June 2026 (drawn credit lines):
  - €100 term loan facility
  - €95m revolving credit facility
  - €150m credit facility.

ACRONYMS AND ABBREVIATIONS

Adj.	Adjusted
AGS	Automotive Gas Spring
AMRD	Aerospace, Marine, Rail & Defense
APAC	Asia-Pacific
APR	Automotive Powerise
bp	Basis point
CAPEX	Capital expenditure
CV	Commercial Vehicles
CY	Calendar year
D&A	Depreciation and amortization
DIAMEC	Distributors, Independent Aftermarket, E-commerce
EMEA	Europe, Middle East & Africa
EBIT	Earnings before interest and taxes
EBITDA	Earnings before interest, taxes, depreciation and amortization
EBT	Earnings before taxes
EC	Energy & Construction
FCF	Free cash flow
FX	Foreign exchange, currency effect
FY	Fiscal year
GDP	Gross domestic product
HRF	Health, Recreation & Furniture
IMA	Industrial Machinery & Automation
LTM	Last twelve months
LVP	Light vehicle production
M&A	Mergers & Acquisitions, acquisition effect
NLR	Net leverage ratio
NWC	Net working capital
pp	Percentage point
PPA	Purchase price allocation
PPE	Property, plant and equipment
Prelim	Preliminary
PY	Prior year
q/q	Quarter-on-quarter
y/y	Year-on-year



STABILUS

MOTION CONTROL

Experience Stabilus motion control virtually
GROUP.STABILUS.COM/BUSINESS-PARK-MEDIA

Contact Stabilus IR
IR.STABILUS.COM