

#### **DISCLAIMER**



- For the purposes of the following disclaimer, references to "this Presentation" shall be deemed to include references to this
  document, the presenters' speeches, the question and answer session and any other related verbal or written communications.
- The information contained in this Presentation has been prepared solely for use in the call on November 12<sup>th</sup>, 2020.
- This Presentation is confidential and does not constitute or form part of, and should not be construed as, an offer, solicitation or invitation to subscribe for, underwrite or otherwise acquire, any securities of the Company or any of its subsidiaries nor should it or any part of it form the basis of, or be relied on in connection with, any contract to purchase or subscribe for any securities of the Company or any of its subsidiaries, nor shall it or any part of it form the basis of or be relied on in connection with any contract or commitment whatsoever. Accordingly, any investment decision to purchase or subscribe for any securities of the Company should be made solely on the basis of the information that is issued by the Company an available in the public domain.
- This Presentation has been presented to you solely for your information and must not be copied, reproduced, distributed or passed (in whole or in part) to any other person at any time. Presentations are by their nature abbreviated information and cannot substitute for narrative information. In addition, the information herein is preliminary and is not comprehensive. No reliance may be placed for any purpose whatsoever on the information or opinions contained in this Presentation or on its completeness, accuracy or fairness. Neither the Company, the remainder of its Group, its shareholders nor any financial or other advisors mandated by the Company nor any other manager, their respective affiliates, directors, officers, employees, advisers or agents accepts any responsibility or liability whatsoever for or makes any representation or warranty, express or implied, as to the accuracy, completeness or fairness of the information or opinions in this Presentation (or whether any information has been omitted from this Presentation) or any other information relating to the Group, whether written, oral or in a visual or electronic form, and howsoever transmitted or made available or for any loss howsoever arising from any use of this Presentation or its contents or otherwise arising in connection therewith. In particular, no representation or warranty is given as to the likelihood of achievement or reasonableness of, and no reliance should be placed on, any projections, targets, ambitions, estimates or forecasts contained in this Presentation, and nothing in this Presentation is or should be relied on as a promise or representation as to the future.
- Certain industry and market information in this Presentation and/or related materials and/or given at the presentation has been obtained by the Company from third party sources. The Company has not independently verified such information and neither the Company nor any of its directors provides any assurance as to the accuracy, fairness or completeness of such information or opinions contained in this document and neither the Company nor any of its directors takes any responsibility for such information.
- Without prejudice to the foregoing, neither the Company nor any of its directors accept any liability whatsoever for any loss howsoever arising, directly or indirectly, from use of this document or its contents or otherwise arising in connection therewith.

- This Presentation contains forward-looking statements based on the currently held beliefs and assumptions of the management of the Company, which are expressed in good faith and, in their opinion, are reasonable. Forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, financial condition, performance, or achievements of the Company, or industry results, to differ materially from the results, financial condition, performance or achievements expressed or implied by such forward-looking statements. Many of these risks and uncertainties relate to factors that are beyond the Company's ability to control or estimate precisely, such as future market conditions, currency fluctuations, the behavior of other market participants, the actions of regulators and other factors such as the Company's ability to continue to obtain financing to meet its liquidity needs, changes in the political, social and regulatory framework in which the Group operates or in economic or technological trends or conditions. These forward-looking statements speak only as at the date of this Presentation. Given these risks, uncertainties and other factors, recipients of this Presentation are cautioned not to place undue reliance on these forward-looking statements.
- All information in this Presentation is current at the time of publication but may be subject to change in the future. The Company disclaims any obligation to update or revise any statements, in particular forward-looking statements, to reflect future events or developments. Statements contained in this Presentation regarding past events or performance should not be taken as a guarantee of future events or performance. Recipients of this Presentation should not treat the contents of this Presentation as advice relating to legal, taxation or investment matters, and must make their own assessments concerning such matters and other consequences of a potential investment in the Company and its securities, including the merits of investing and related risks.
- This presentation is confidential and is being distributed to selected recipients only. In receiving or otherwise accessing this Presentation, you will be deemed to have represented, agreed and undertaken that (i) you will observe the foregoing provisions, limitations and conditions; (ii) you have read and agree to comply with the contents of this disclaimer including, without limitation, the obligation to keep the information given at the presentation and this document and its contents confidential; and (iii) you will not at any time have any discussion, correspondence or contact concerning the information given at the presentation with any of the directors or employees of the Company or its subsidiaries nor with any of its customers or suppliers, or any governmental or regulatory body without the prior written consent of the Company.
- This Presentation and any materials distributed in connection with this Presentation are not directed to, or intended for distribution to or use by, any person or entity that is a citizen or resident or located in any locality, state, country or other jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation or which would require any registration or licensing within such jurisdiction. Failure to comply with this restriction may constitute a violation of applicable securities laws.
- This Presentation is not for publication, release or distribution in the United States, Australia, Canada or Japan. The distribution of this Presentation in other jurisdictions may also be restricted by law.
- This Presentation and the information contained herein are not an offer of securities for sale in the United States. The securities described herein have not been and will not be registered under the under the U.S. Securities Act of 1933, as amended (the "U.S. Securities Act"), or any state securities laws, and may not be offered or sold in the United States except pursuant to an exemption from, or transaction not subject to, the registration requirements of the U.S. Securities Act

#### MARKET ENVIRONMENT



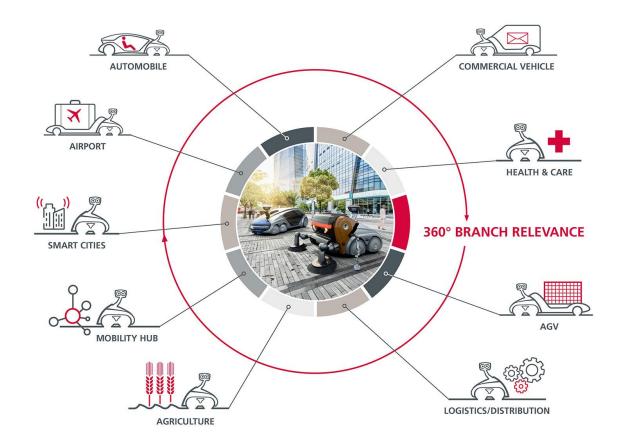


- After Q2 showed worst effects of global Covid-19 pandemic; stepwise upswing during Q3.
- Global car sales improving, with China growing again.
- Established OEM still in crisis mode but continue to invest with focus on future mega-trends.
- Current ESP-market environment:
  - Q3 was sequentially better than Q2.
  - Number of RFQ is rising.
  - Continued volatile utilization and pricing pressure in Germany.
  - International business growing with new customers.
  - Situation still very fragile and depending on Covid-19 pandemic.

#### KEY HIGHLIGHTS Q1-Q3 2020

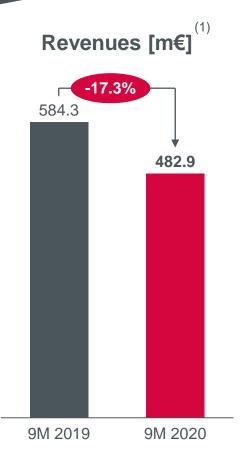


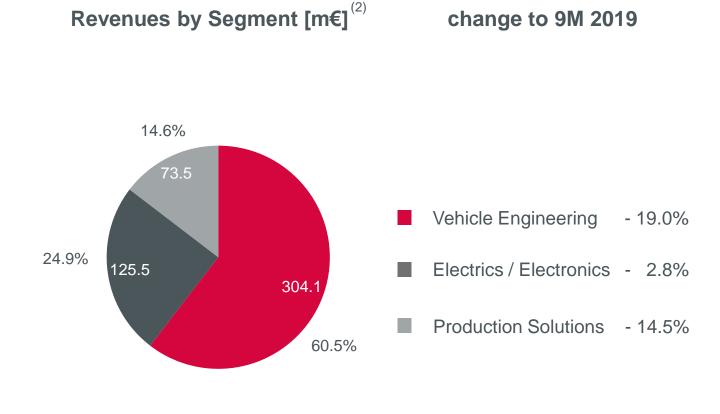
- 9M revenues at 482.9 m€ (-17.3%).
- Adj. EBIT margin at 4.8% in Q3 / 9M margin at -1.6%.
- Order intake has more than doubled goq.
- Free Cash-Flow of 103.4 m€.
- Net financial debt significantly reduced.
- EDAG Tech Summit 2020 showcasing the unique innovative strength of the EDAG Group.



#### **REVENUES**







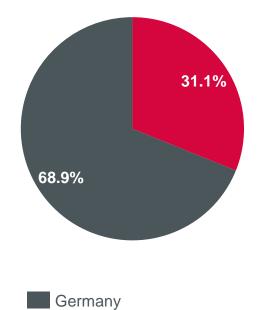
#### Notes:

- 1. Revenue defined as sales revenue plus change in inventories
- 2. Figures include sales revenue with other segments

## REVENUES BY REGION<sup>(1)</sup>

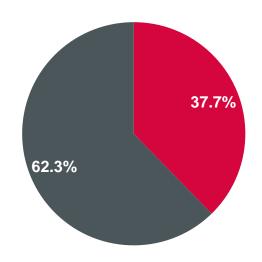






RoW

9M 2020

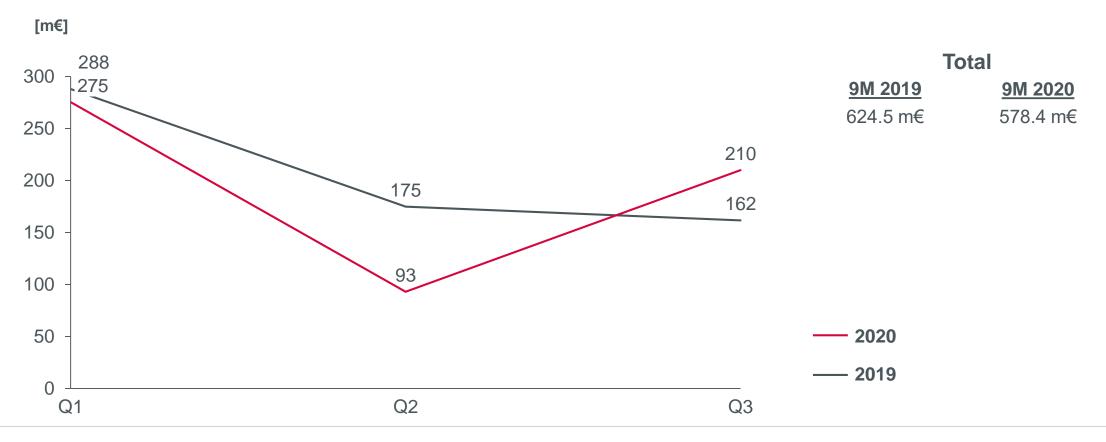


#### Notes:

1. Revenue defined as sales revenue plus change in inventories

### ORDER INTAKE BY QUARTER

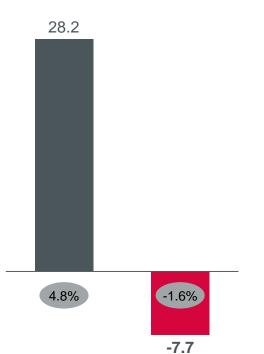




#### **ADJUSTED EBIT**







#### Adjusted EBIT by Segment [m€]

	9M 2019	margin	9M 2020	margin	
Vehicle Engineering	26.5	7.0%	-6.0	-2.0%	
Electrics / Electronics	9.9	7.6%	3.8	3.0%	
Production Solutions	-8.1	-9.4%	-5.5	-7.4%	

1. Adj. for one-offs (purchase price allocation, consolidation effects, restructuring, a. o.)

9M 2019

9M 2020

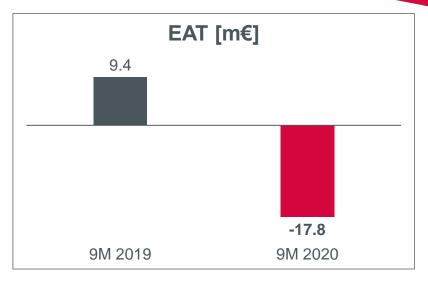
x.x% adjusted EBIT-Margin

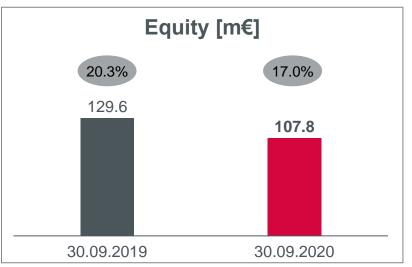
#### EAT AND EQUITY



- EAT at -17.8 m€
- 12.7 m€ one-offs included

Equity ratio decreased due to net loss





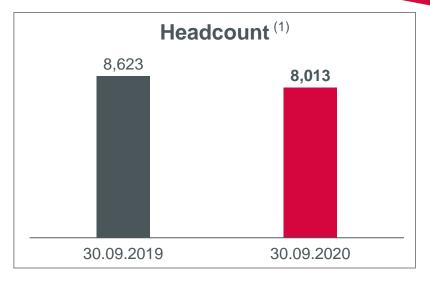
#### HEADCOUNT AND CAPEX

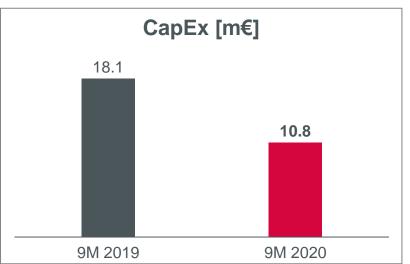


- Headcount down by 610 employees (yoy)
  - Down by 76 employees (qoq)
  - Further decrease in 2020 expected
  - Decline in VE and PS, while E/E shows slight growth



- CapEx levels at about 2.2% of revenues
- Cost and savings measures implemented





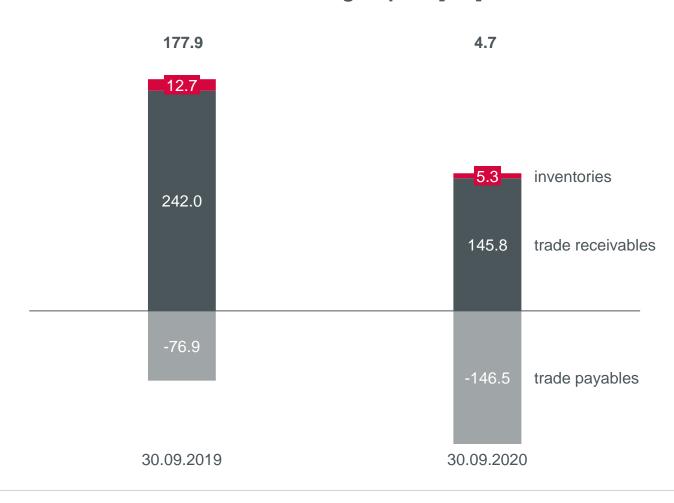
#### Notes

1. Including Trainees and work-study students

#### TRADE WORKING CAPITAL



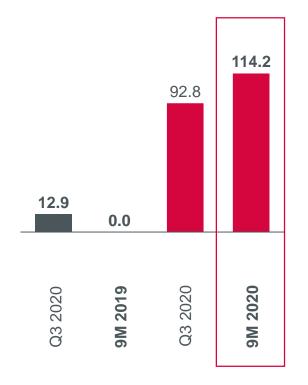
#### **Trade Working Capital [m€]**



### **CASH FLOW**



Operating CF [m€]

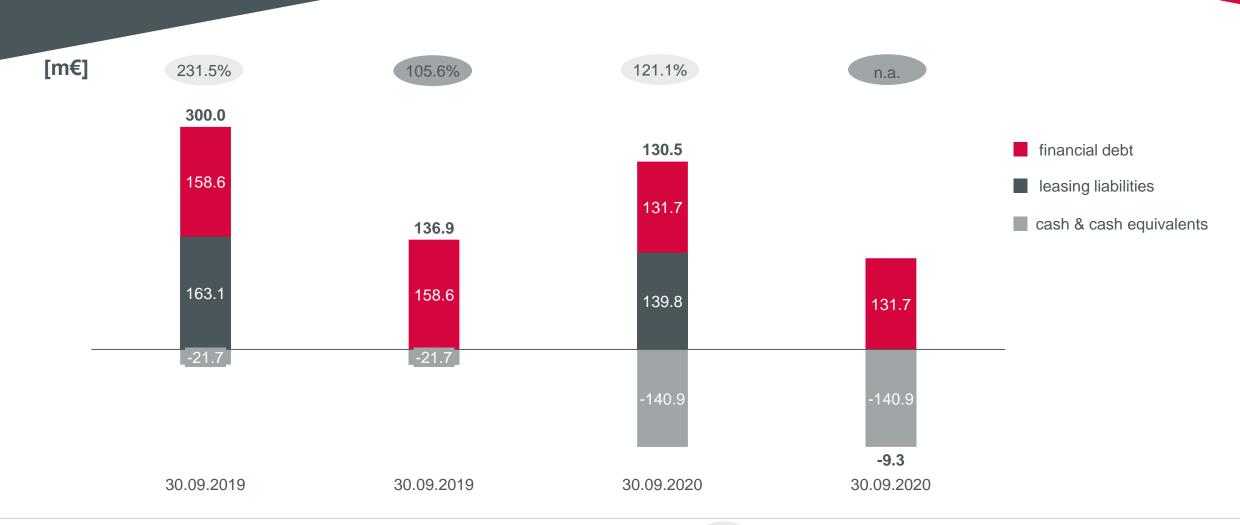


Free CF [m€]



# NET FINANCIAL DEBT W/. AND W/O. LEASING





#### OUTLOOK



- The macroeconomic conditions lead to exceptional uncertainties that significantly affect our forecasting ability. We are therefore limiting ourselves to a qualitative comparative forecast, because particularly in terms of the extent and duration of the negative effects of the SARS-CoV-2 pandemic the development of the EDAG Group's net assets, financial position and financial performance cannot be reliably forecast in the usual form.
- In view of the situation, sales revenues and earnings are expected to decline in the 2020 financial year compared with the previous year, which in the worst case could have a material impact on financial performance.
- On the basis of the negative earnings after taxes (EAT) at September 30, 2020 and the year-on-year decline in order intake, as well as the restructuring expenses to be taken into account in the fourth quarter, it cannot be assumed that the accumulated loss can be compensated for in the course of Q4.
- The Management continually monitors possible effects on the business and takes comprehensive measures to ensure the protection of employees and the continuation of business operations in the group companies.



### **INVESTOR RELATIONS**



#### **IR Contact**

EDAG Engineering Group AG Schlossgasse 2 CH – 9320 Arbon

Phone:

+41 (0)71 544 33 - 11

Email:

ir@edag-group.ag

Internet:

ir.edag.com

#### **Financial Calendar**

Date	
	- Analyst Call FY 2020 - Annual press briefing
06 May 21	Publication interim report 1Q21
23 Jun 21	General Shareholders' Meeting
· ·	- Publication interim report 1H21 - Analyst Call 1H21
11 Nov 21	Publication interim report 3Q21