

# **Financial Year 2018**

Analyst-Call Wiesbaden, April 3<sup>rd</sup>, 2019

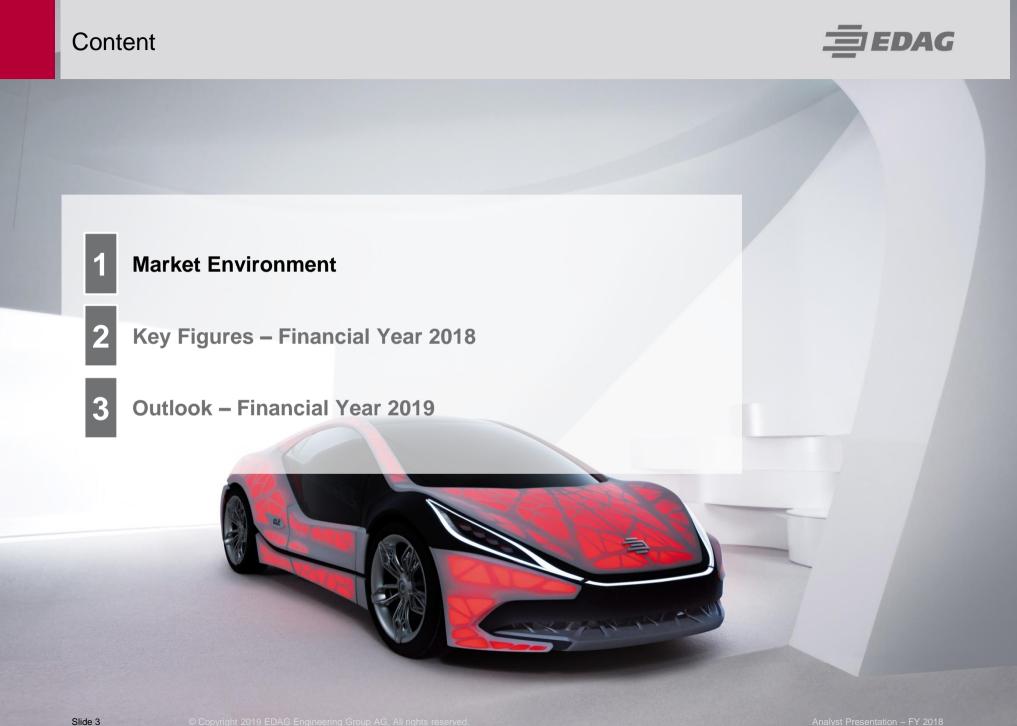


### Disclaimer

Slide 2

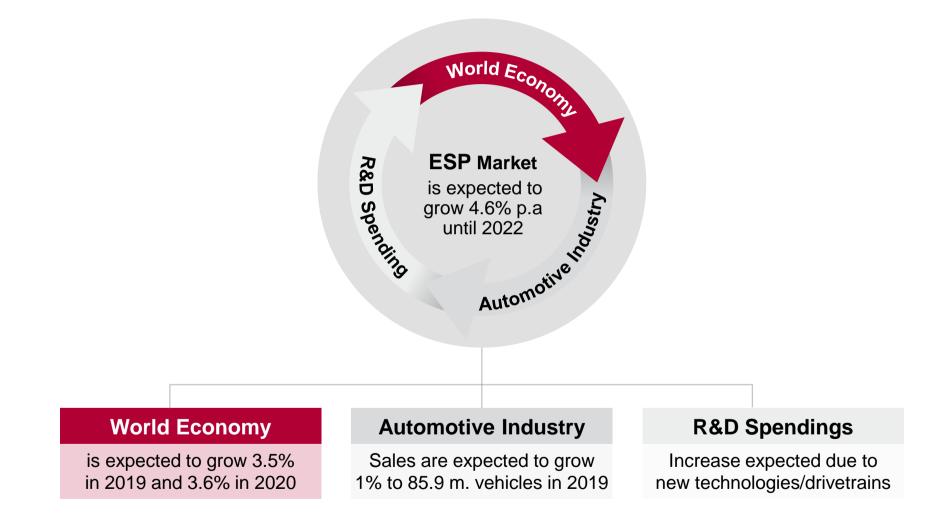


- For the purposes of the following disclaimer, references to "this Presentation" shall be deemed to include references to this document, the presenters' speeches, the question and answer session and any other related verbal or written communications.
- The information contained in this Presentation has been prepared solely for use in the Analyst Conference on April 3, 2019
- This Presentation is confidential and does not constitute or form part of, and should not be construed as, an offer, solicitation or invitation to subscribe for, underwrite or otherwise acquire, any securities of the Company or any of its subsidiaries nor should it or any part of it form the basis of, or be relied on in connection with, any contract to purchase or subscribe for any securities of the Company or any of its subsidiaries, nor shall it or any part of it form the basis of or be relied on in connection with, any investment decision to purchase or subscribe for any securities of the Company should be made solely on the basis of the information that is issued by the Company an available in the public domain.
- This Presentation has been presented to you solely for your information and must not be copied, reproduced, distributed or passed (in whole or in part) to any other person at any time. Presentations are by their nature abbreviated information and cannot substitute for narrative information. In addition, the information herein is preliminary and is not comprehensive. No reliance may be placed for any purpose whatsoever on the information or opinions contained in this Presentation or on its completeness, accuracy or fairness. Neither the Company, the remainder of its Group, its shareholders nor any financial or other advisors mandated by the Company nor any other manager, their respective affiliates, directors, officers, employees, advisers or agents accepts any responsibility or liability whatsoever for or makes any representation or warranty, express or implied, as to the accuracy, completeness or fairness of the information or opinions in this Presentation (or whether any information has been omitted from this Presentation) or any other information relating to the Group, whether written, oral or in a visual or electronic form, and howsoever transmitted or made available or for any loss howsoever arising from any use of this Presentation or its contents or otherwise arising in connection therewith. In particular, no representation or warranty is given as to the likelihood of achievement or reasonableness of, and no reliance should be placed on, any projections, targets, ambitions, estimates or forecasts contained in this Presentation, and nothing in this Presentation is or should be relied on as a promise or representation as to the future.
- Certain industry and market information in this Presentation and/or related materials and/or given at the presentation has been obtained by the Company from third party sources. The Company has not independently verified such information and neither the Company nor any of its directors provides any assurance as to the accuracy, fairness or completeness of such information or opinions contained in this document and neither the Company nor any of its directors takes any responsibility for such information.
- Without prejudice to the foregoing, neither the Company nor any of its directors accept any liability whatsoever for any loss howsoever arising, directly or indirectly, from use of this document or its contents or otherwise arising in connection therewith.
- This Presentation contains forward-looking statements based on the currently held beliefs and assumptions of the management of the Company, which are expressed in good faith and, in their opinion, are reasonable. Forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, financial condition, performance, or achievements of the Company, or industry results, to differ materially from the results, financial condition, performance or achievements expressed or implied by such forward-looking statements. Many of these risks and uncertainties relate to factors that are beyond the Company's ability to control or estimate precisely, such as future market conditions, currency fluctuations, the behavior of other market participants, the actions of regulators and other factors such as the Company's ability to continue to obtain financing to meet its liquidity needs, changes in the political, social and regulatory framework in which the Group operates or in economic or technological trends or conditions. These forward-looking statements speak only as at the date of this Presentation. Given these risks, uncertainties and other factors, recipients of this Presentation are cautioned not to place undue reliance on these forward-looking statements.
- All information in this Presentation is current at the time of publication but may be subject to change in the future. The Company disclaims any obligation to update or revise any statements, in particular forward-looking statements, to reflect future events or developments. Statements contained in this Presentation regarding past events or performance should not be taken as a guarantee of future events or performance. Recipients of this Presentation should not treat the contents of this Presentation as advice relating to legal, taxation or investment matters, and must make their own assessments concerning such matters and other consequences of a potential investment in the Company and its securities, including the merits of investing and related risks.
- This presentation is confidential and is being distributed to selected recipients only. In receiving or otherwise accessing this Presentation, you will be deemed to have represented, agreed and undertaken that (i) you will observe the foregoing provisions, limitations and conditions; (ii) you have read and agree to comply with the contents of this disclaimer including, without limitation, the obligation to keep the information given at the presentation and this document and its contents confidential; and (iii) you will not at any time have any discussion, correspondence or contact concerning the information given at the presentation with any of the directors or employees of the Company or its subsidiaries nor with any of its customers or suppliers, or any governmental or regulatory body without the prior written consent of the Company.
- This Presentation and any materials distributed in connection with this Presentation are not directed to, or intended for distribution to or use by, any person or entity that is a citizen or resident or located in any locality, state, country or other jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation or which would require any registration or licensing within such jurisdiction. Failure to comply with this restriction may constitute a violation of applicable securities laws.
- This Presentation is not for publication, release or distribution in the United States, Australia, Canada or Japan. The distribution of this Presentation in other jurisdictions may also be restricted by law.
- This Presentation and the information contained herein are not an offer of securities for sale in the United States. The securities described herein have not been and will not be registered under the under the U.S. Securities Act of 1933, as amended (the "U.S. Securities Act"), or any state securities laws, and may not be offered or sold in the United States except pursuant to an exemption from, or transaction not subject to, the registration requirements of the U.S. Securities Act.



## **Global Economic Trends and ESP Market Outlook**

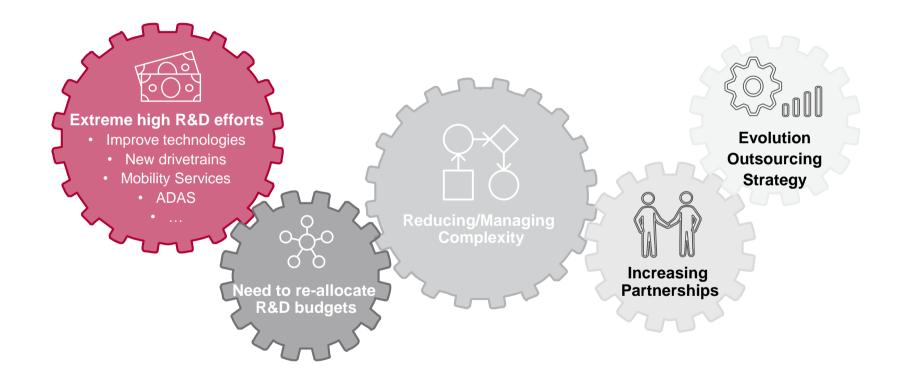




Sources: IMF, January 2019; VDA President Bernhard Mattes, January 2019; Luenendonk®-Analysis 2016: Leading provider of technology consulting and engineering services in Germany , September 2016

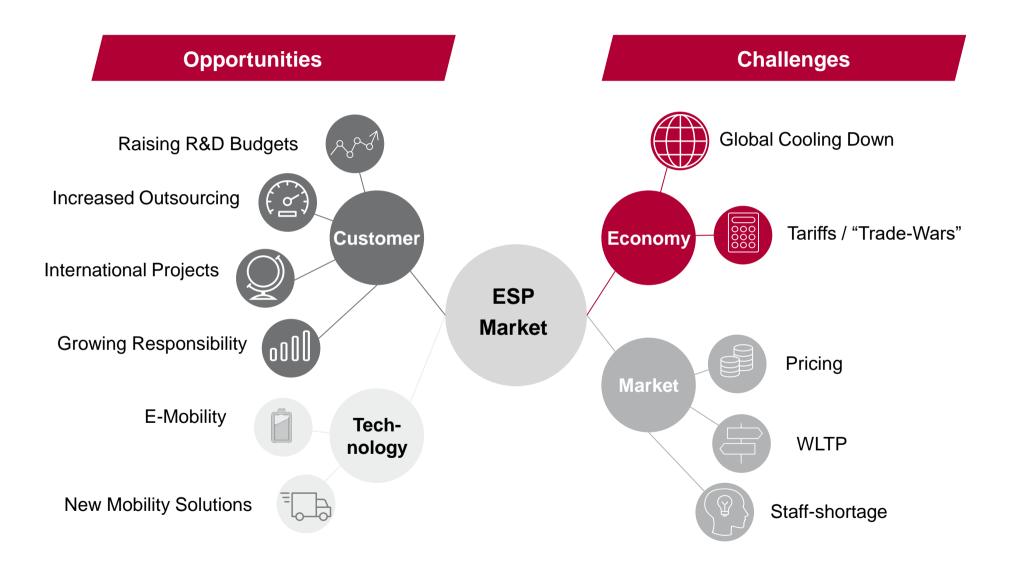
## **Automotive Market Developments**

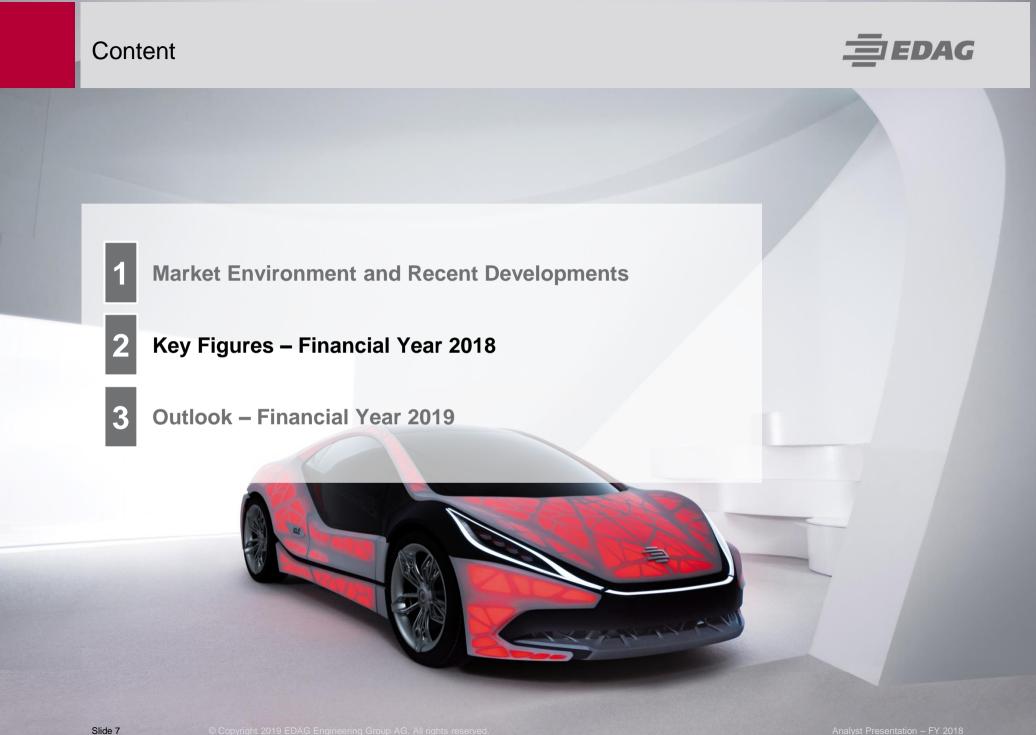




## **Implications for ESP Market**







## **Key Highlights Financial Year 2018**



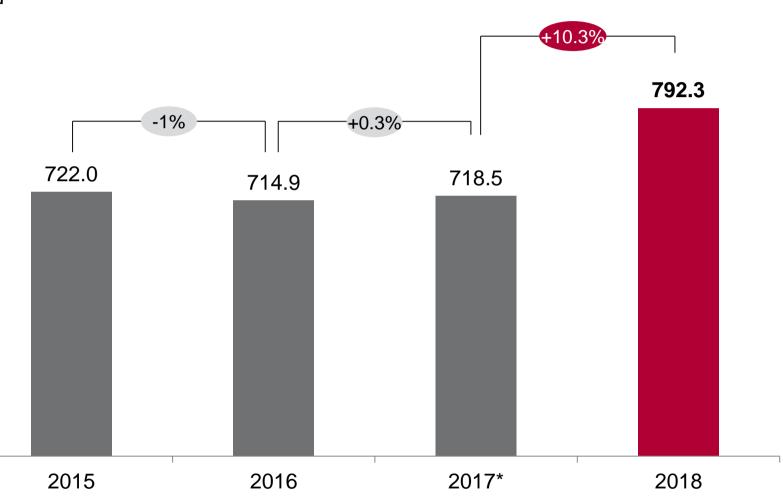
- Revenue growth of 10.3%
  - H2 almost fully organic growth
- Adj. EBIT significantly up by 38.8%
  - Margin up to 6.0%
- Free Cash-Flow more than doubled
  - Full-year: 47.4 million EUR
- Net financial debt strongly decreased
  - Leverage down to 1.2 x adj. EBITDA
- Headcount up to 8,641 (from 8,404)
- CapEx decreased to 2.8% of revenues
- Proposed dividend of 0.75€ per share



Revenue<sup>(1)</sup>



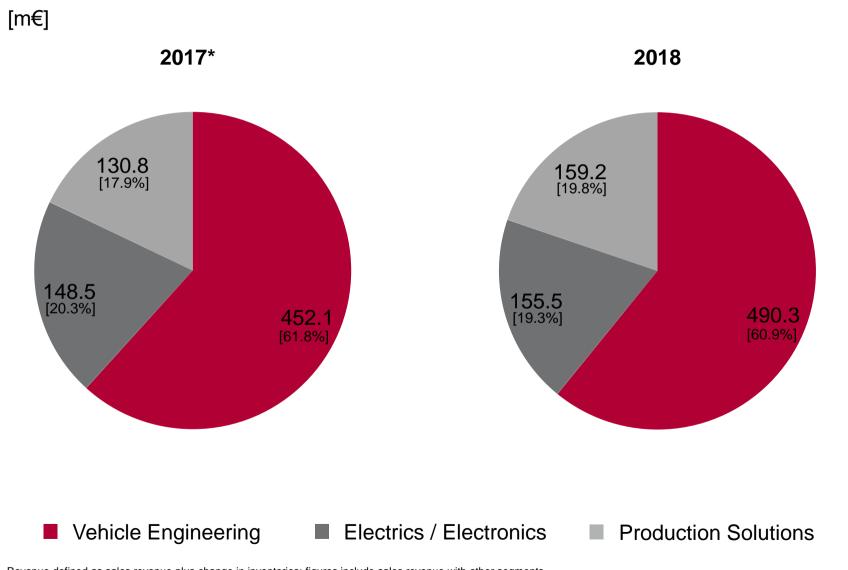
[m€]



- 1. Revenue defined as sales revenue plus change in inventories
- 2. \*2017: Adjusted base on new IFRS 15

## **Revenues by Segment**<sup>(1)</sup>



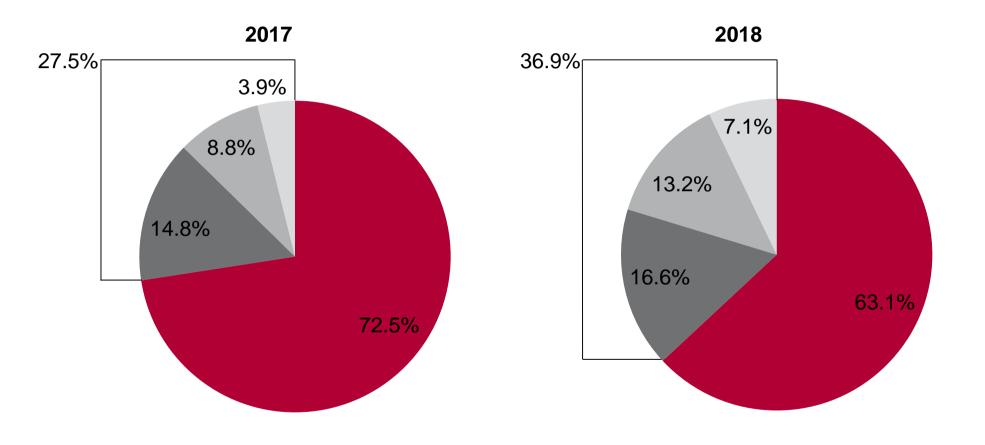


1. Revenue defined as sales revenue plus change in inventories; figures include sales revenue with other segments

2. \*2017: Adjusted base on new IFRS 15

## **Revenues by Region**



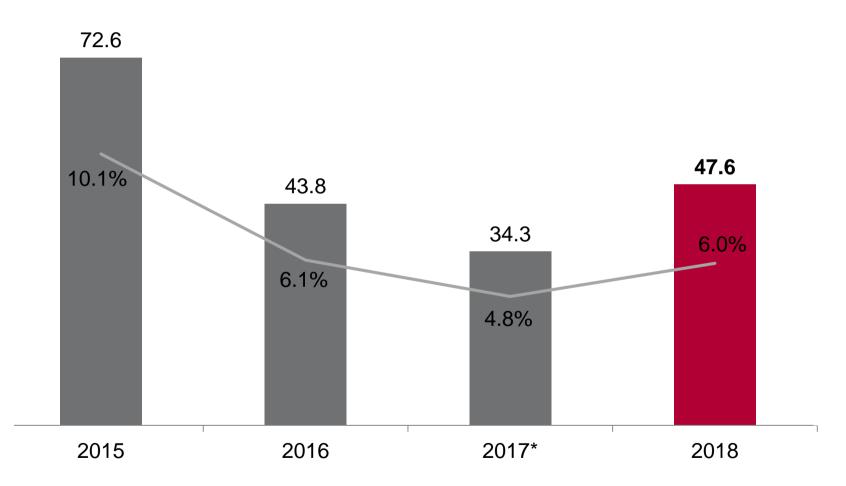


Germany Rest of Europe Americas Asia

1. Revenue defined as sales revenue plus change in inventories



[m€]

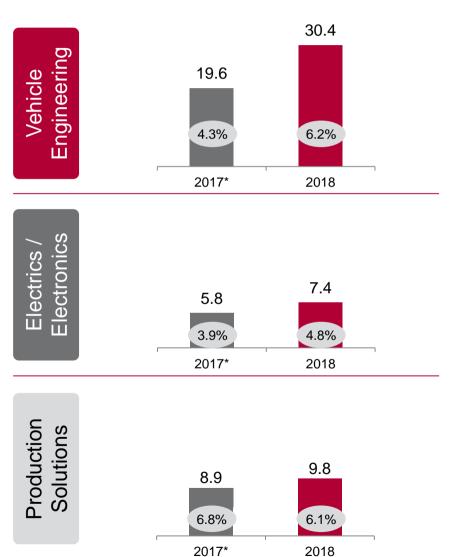


1. Adj. for one-offs (purchase price allocation, consolidation effects, M&A costs, restructuring costs, proceeds from real estate sales, a. o.)

2. \*2017: Adjusted base on new IFRS 15



Adjusted EBIT [m€]



1. Adj. for one-offs (purchase price allocation, consolidation effects, M&A costs, restructuring costs, proceeds from real estate sales, a. o.)

2. \*2017: Adjusted base on new IFRS 15

x.x% Adj. EBIT-Margin



#### 100% 4.8% 6.0% 90% 13.4% 13.2% 80% 3.2% 4.6% 2.8% 5.1% 70% 8.9% 10.1% 60% 50% 40% 65.0% 62.8% 30% 20% 10% 0% 2017\* 2018

#### Total cost structure breakdown (as % of revenue)

Adjusted EBIT

- Net other expenses (1)
- Depreciation <sup>(2)</sup>
- Material expenses (raw materials)
- Expenses for external services
- Personnel expenses

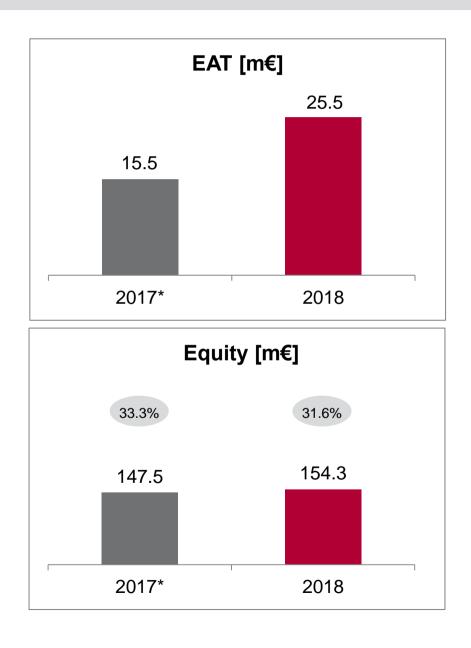
- 1. \*2017: Adjusted base on new IFRS 15
- 2. Defined as other expenses net of other income plus all EBIT adjustments other than PPA amortization
- 3. Excluding PPA amortization Slide 14 © Copyright 2019 EDAG Engineering Group AG. All rights reserved.

## **Development of EAT and Equity**



- Increase of EAT to 25.5 m€
  - EPS up by 64% to 1.02 EUR
  - Effective Tax ratio 33.1%

- Equity slightly up to 154.3 m. EUR
- Equity ratio at 31.6%



Equity / Balance Sheet total

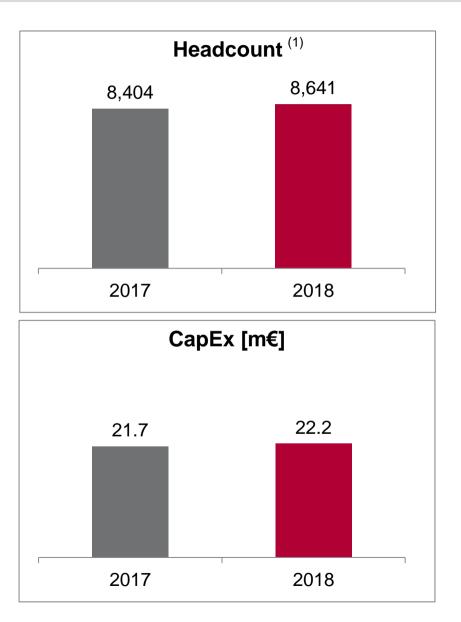
#### \*2017: Adjusted base on new IFRS 15

x.x%

## **Development of Headcount and CapEx**

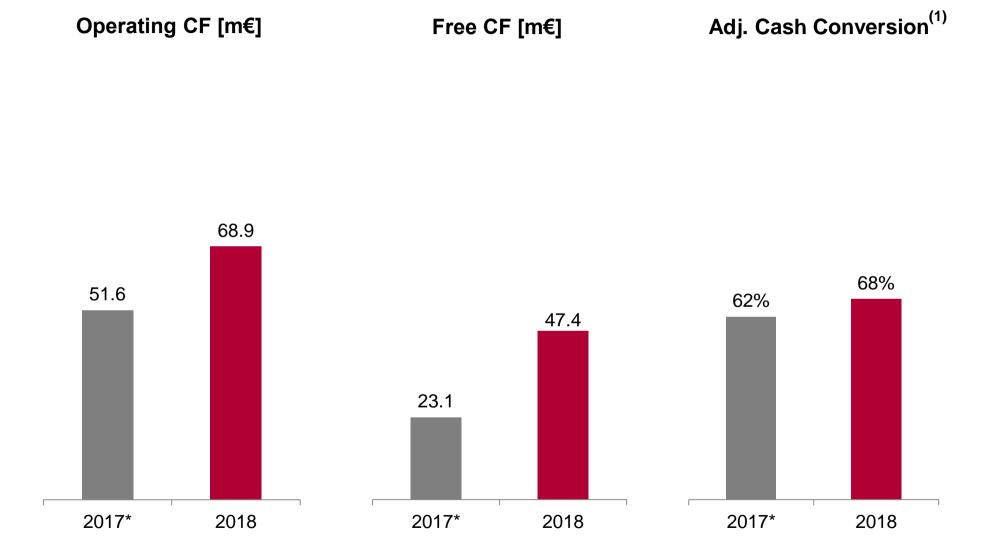


Headcount increased by 237 employees



- Slight increase in CapEx
- CapEx levels at 2.8% of revenues





\*2017: Adjusted base on new IFRS 15

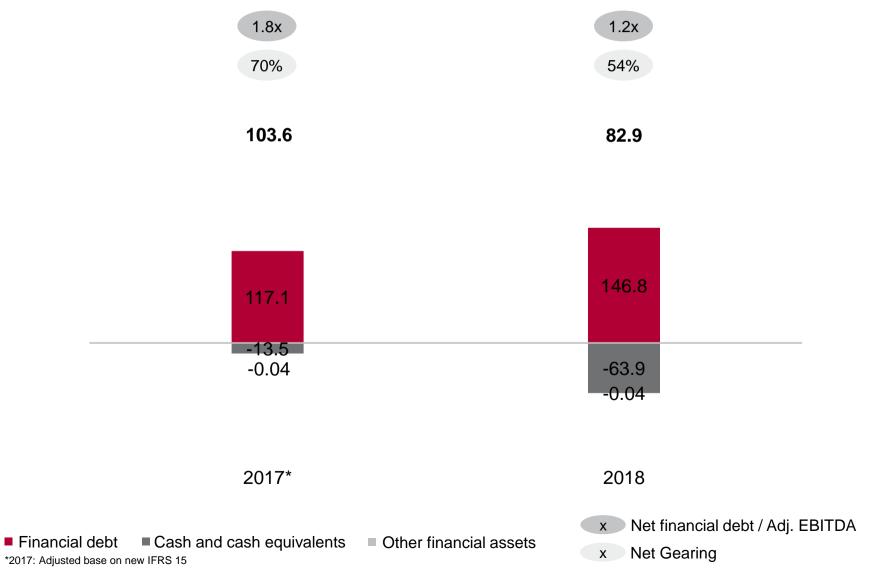
Slide 17

1. Adj. Cash Conversion = (Adj. EBITDA - Capex) / Adj. EBITDA; Adj. EBITDA = Adj. EBIT plus D&A less PPA-related D&A

© Copyright 2019 EDAG Engineering Group AG. All rights reserved



### Net financial debt [m€]

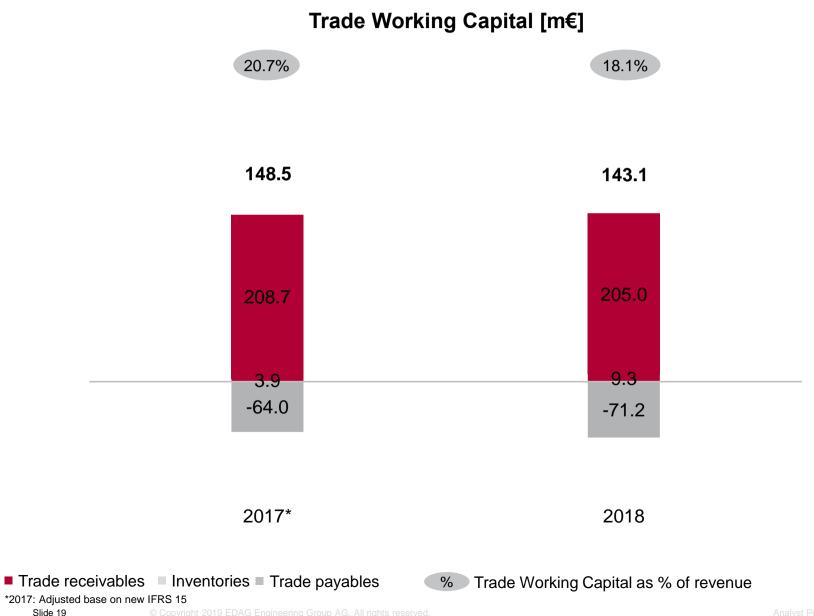


Slide 18 © Copyright 2019 EDAG Engineering Group AG. All rights reserved.

Analyst Presentation - FY 2018

Slide 19

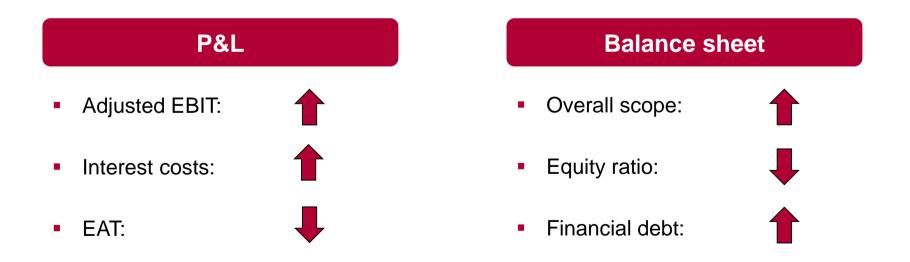




## Changes in EDAG's financial reporting due to IFRS 16



- IFRS 16 (Leases) is effective from January 1<sup>st</sup>, 2019.
- Substantial impacts on EDAG's financial reporting expected.
- Effects on P&L and Balance sheet calculated as follows:







#### ESP Market offers opportunities for further growth

- World Economy is projected to grow at a rate of 3.5% in 2019 and 3.6% in 2020.
- Automotive sales are expected to grow at a rate of 1% in 2019.
  Mid-term, automotive R&D budgets are further growing due to technological change.
- Established OEMs are shifting R&D budgets from classic engineering into new fields. Increased cooperation between OEM, suppliers and ESP expected. In this phase project delays may occur.
- ESP market with a projected CAGR of 4.6% until 2022 remains positive and intact, mid-term.
- Overall outsourcing to ESP is expected to grow mid-term, but pricing remains under pressure.
- We expect the first half of 2019 to be challenging, especially in the PS segment.



 For the full year 2019, we expect revenues to grow up to 5% and an adjusted EBIT-margin of approximately 5-7%.

in € million	2018	Forecast 2019 <sup>1)</sup>
Group		
Revenues	792.3	Increase of up to 5 percent
adjusted EBIT-margin	6.0%	Range of 5 to 7 percent
Investment rate	2.8%	Range of 2,8 to 4 percent
Vehicle Engineering		
Revenues	490.3	Increase of up to 5 percent
adjusted EBIT-margin	6.2%	Range of 5 to 7 percent
Production Solutions		
Revenues	159.2	Very significant deterioration
adjusted EBIT-margin	6.1%	Significantly below
Electrics / Electronics		
Revenues	155.5	Significant increase
adjusted EBIT-margin	4.8%	Range of 5 to 7 percent

1)

"Significant" refers to a percentage change of more than eight percent.

"Very significant" refers to a percentage change of more than fifteen percent.

"Significantly below " means a margin of less than two percent



# **Questions / Answers**



Analyst Presentation – FY 2018

## **Investor Relations**





**Contact** EDAG Engineering Group AG Schlossgasse 2 CH – 9320 Arbon

Phone: +41 (0)71 544 33 – 11 Email: ir@edag-group.ag Internet: ir.edag.com