

LEG Immobilien SE **Company Presentation** LEG

November 2024

LEG Immobilien SE

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Company Presentation

Agenda

- 9M-2024
- 1.1 Highlights 9M-2024
- 1.2 Portfolio & Operating Performance
- 1.3 Financial Performance
- 1.4 Outlook
- 2 Who we are and what we stand for
- 3 ESG Agenda
- 4 Portfolio Overview
- 5 Management
- 6 Regulation & Social Security in Germany
 - Investor & Creditor Relations





Highlights **9M-2024**

----- Highlights

Financial Summary 9M-2024



Operating results		9M-2024	9M-2023	+/- %
Net cold rent	€m	643.8	623.5	+3.3%
NOI (recurring)	€m	530.3	516.9	+2.6%
EBITDA (adjusted)	€m	491.7	507.3	-3.1%
FFO I ¹	€m	329.3	352.6	-6.6%
AFFO	€m	152.0	176.9	-14.1%
AFFO per share	€	2.05	2.39	-14.2%
Operating cashflow	€	286.6	306.7	-6.6%
NOI margin (recurring)	%	82.4	82.9	–50bps
EBITDA margin (adjusted)	%	76.4	81.4	–500bps
FFO I margin	%	51.1	56.6	–550bps
AFFO margin	%	23.6	28.4	–480bps
Portfolio		30.09.2024	30.09.2023	+/- %
Residential units	number	165,299	166,827	-0.9%
In-place rent (I-f-I)	€/sqm	6.78	6.57	+3.2%
Investments (adj.) ²	€/sqm	24.63	22.32	+10.3%
EPRA vacancy rate (I-f-I)	%	2.4	2.5	–10bps

Balance sheet		30.09.2024	31.12.2023	+/- %
Investment properties	€m	17,761.9	18,101.8	-1.9%
Cash and cash equivalents ³	€m	867.3	405.5	+113.9%
Equity	€m	7,338.9	7,488.2	-2.0%
Total financing liabilities	€m	9,800.0	9,375.8	+4.5%
Net debt ⁴	€m	8,919.6	8,954.4	-0.4%
LTV	%	48.5	48.4	+10bps
Average debt maturity	years	5.8	6.2	-0.4y
Average debt interest cost	%	1.61	1.58	+3bps
Equity ratio	%	37.2	38.8	-160%
EPRA NTA, diluted	€m	9,264.6	9,379.9	-1.2%
EPRA NTA per share, diluted	€	124.41	126.57	-1.7%

1 No steering KPI – for information purpose only. 2 Excl. new construction activities on own land, own work capitalised, consolidation effects and after subsidies. 3 Including short-term deposits of €404.4m as of 9M-2024 (FY-2023: €128.0m). 4 Excl. lease liabilities according to IFRS 16 and incl. short-term deposits.

On track for 2024 - further AFFO growth ahead for 2025

On the back of stabilizing valuations



- AFFO 14.1% to €152.0m
- Operating cashflow 6.6% to €286.6m
- FFOI 6.6% to €329.3m
- Adj. EBITDA-Margin 76.4%
- LTV **48.5**%
 - Debt @ 1.61% for Ø 5.8y
- NTA p.s. €124.41



- Net cold rent +3.3%
- I-f-l rental growth +3.2%, thereof freefinanced +3.8%

9M-2024

I-f-I vacancy 2.4% (-10bps)



 Score of Sustainalytics ESG Risk Rating further improved to 6.3. and ranked no. 12 out of 1,007 real estate companies globally

I FC

- Top result with latest Great place to work survey (74% Trust Index and high participation rate of 76%)
- Field test of 1,000 termios thermostats within the LEG portfolio

Guidance 2024 confirmed at €190 – 210m AFFO

Strong operational momentum – financing costs remain low

Stabilization of valuations H2-24 valuation expected to be 0% to +0.5%

Guidance 2025 offers further AFFO growth of +7.5%¹

Higher rental growth (3.4 – 3.6%) and higher adj. invest. (>€35/sqm)

In total proceeds of c. €330m **Disposals of 3,400 units signed**

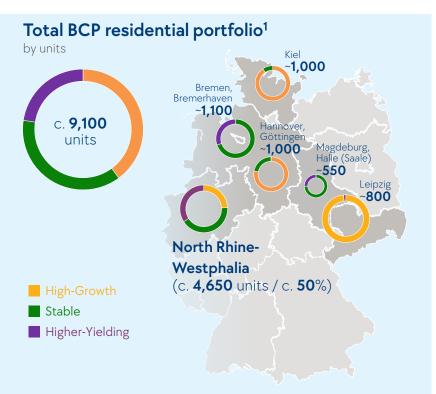
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1 Company data per H1-2024 as reported.

Highlights

BCP – a perfect match, adding >5% to LEG's portfolio

>90% regional overlap strengthens existing locations while Leipzig will become a new hub





Transaction overview

%

- LEG holding pre transaction 35.52%
- Acquisition of 62.78% from Adler Group in two steps
- Acquisition of 52.68% by 2 January 2025
- Commitment by Adler to tender another **10.1%** in case of public offer
- Acquisition price of €45 per share, totaling €219m for 62.78%
- Corresponds to 48% discount on reported H1-2024 NTA
- Paid via existing cash at hand



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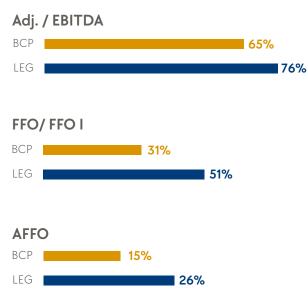
– Highlights

BCP – Shifting BCP towards the LEG profitability level in the midterm



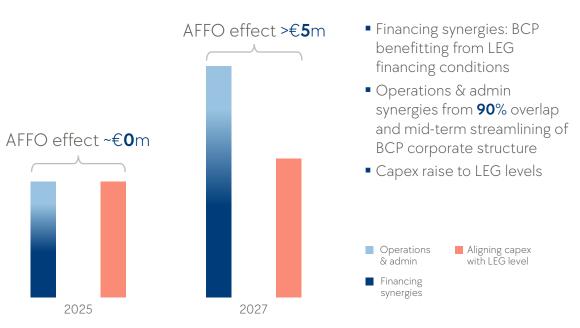
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Margins as reported H1 24¹ – reflect profitability upside



Synergies ramp up over time

- Illustrative -





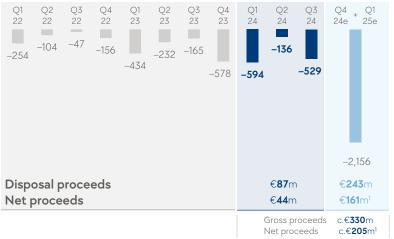
2 Portfolio & Operating **Performance**

----- Portfolio & Operating Performance

Roughly €330m and almost 3,400 units of disposals YTD Majority to be transferred in Q4

Portfolio development – Divestments

Number of units



■ From the start of our disposal programme in Q1-2022 until 9M-2024 c. **3,200** units transferred for c. **€220**m

- Additionally, so far c. 2,200 units expected to be transferred until year end / Q1-2025 with corresponding proceeds of c. €243m
- More disposals in the pipeline

Signed disposals YTD (not yet transferred)

	Price€m	Units
Existing portfolio		
Hanover area (Lower Saxony)	61	766
Essen (NRW) UPDATE	5	84
Recklinghausen (NRW)	22	409
Other incl. commercial UPDATE	19	164
Radevormwald (NRW) NEW	19	324
New built		
Essen/ Duesseldorf (NRW) UPDATE	80	270
Bremen (Bremen)	37	139
Total	c. 243	2,156

Signings reflect recovery of transaction markets

- Disposals at low end as well as high end of quality spectrum
- Rigorous price discipline continued in total, disposals transacted above book values
- Buyers range from HNWIs, pension funds to smaller domestic and international institutionals

1 Assuming all signings will ultimately be transferred until year end. Net proceeds = Disposal price less redemption of underlying secured financing, transaction fees and calculatory taxes.

Portfolio transactions

No dramatic changes overall from our portfolio management actions



167.040 -53 -97 -63 -281 166,546 -593 -130 -524 165,299 _ 31.12.2022 Q1-2023 04-2023 31.12.2023 Q1-2024 03-2024 30.09.2024 02-2024 Additions 1,412 381 135 102 297 915 6 5 12 -434 -232 -165 -578 -1.409 -594 -136 -529 -1.259 Divestments -561 Change 851 -53 -97 -63 -281 -494 -593 -130 -524 -1,247

Number of units based on date of transfer of ownership^{1,2}

1 Residential units. 2 Note: The date of the transaction announcement and the transfer of ownership are usually several months apart. The number of units may therefore differ from other disclosures, depending on the data basis.

Disposals

- YTD disposals incl. transfer of ownership for 1,259 units above book value at €87m – translating into proceeds of €44m
- Transfer of three larger portfolios with around **450** units in total
- Additionally, c. 2,200 units are expected to be transferred until year end/ Q1-2025 with corresponding proceeds of c. €243m
- The additions to the portfolio ytd solely relate to conversions

Portfolio & Operating Performance

Rental growth guidance confirmed

Free financed rent growth for FY-2024 expected to be 3.8 – 4.0% (excl. new construction)



Free-financed part increased by 3.8% – guidance unchanged (3.8% – 4.0% I-f-I at year-end 2024)

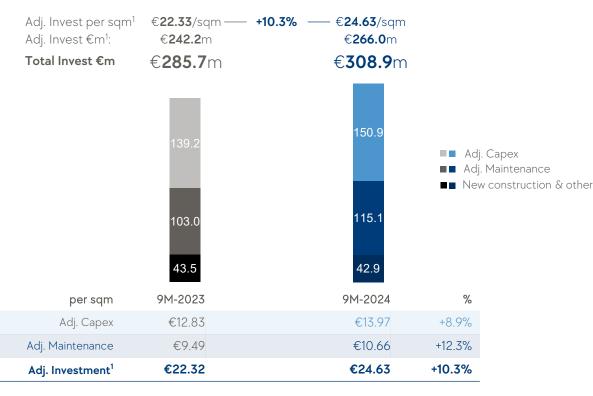
- No cost rent adjustment in 2024; next increase will be in 2026
- Tenant fluctuation stays at low level of 9.4% yoy



----- Portfolio & Operating Performance

Capex and Maintenance

Moderate increase – Guidance of €34 per sqm reaffirmed



1 Excl. new construction activities on own land, own work capitalised and consolidation effects. 2 Relates to adjusted investments.

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- Adjusted investments per sqm rose by 10.3% yoy to €24.63
- FY 2024 guidance of €34/sqm reaffirmed
- On a quarterly basis a more even distribution of investments. However, level to slightly increase in Q4 with higher expected share of finished work
- Capitalisation rate² of 56.7% (-80bps yoy) continues to reflect cash-focused steering
- Investments into construction on own land of €9.6m



3 Financial **Performance**

Financial highlights 9M-2024

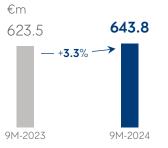
On track for a steadier ĀFFO distribution throughout the year

76.4%

(81.4%)



Net cold rent



EBITDA (adjusted)

€m 507.3 - -3.1% _____



Net operating income (recurring) €m



AFFO



Net cold rent

Growth mainly driven by 3.2% I-f-I rent growth

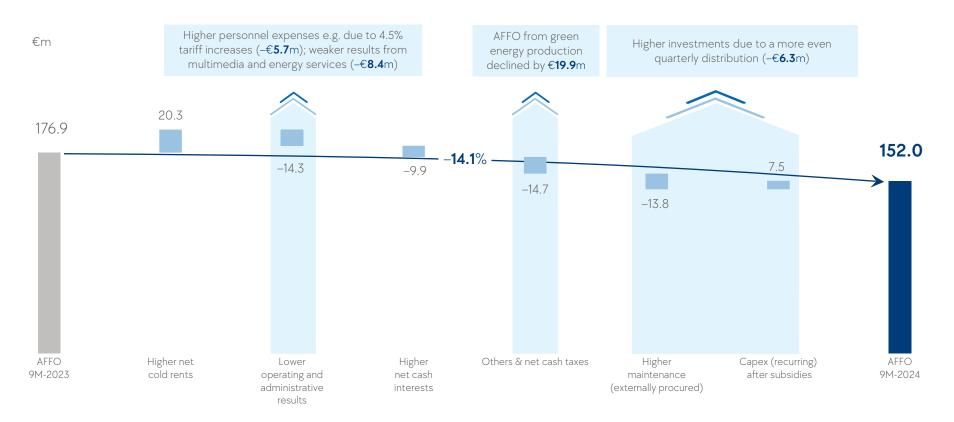
Net operating income (recurring)

Increase by 2.6% mainly driven by higher net cold rent

EBITDA (adjusted) and AFFO

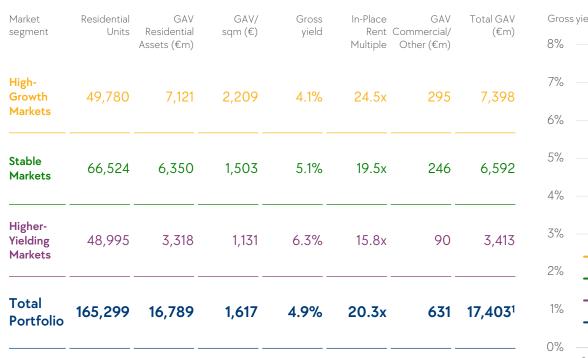
- Decline in AFFO by 14.1% to €152m in particular due to
 - Missing contribution from the green electricity production (–€19.9m) – forward sale business at peak prices in 2022 for 2023
 - Higher investments (-€15.4m)
 - Higher interest payments (–€9.9m)
 - Partly off by effects from subsidies (+€9.1m)

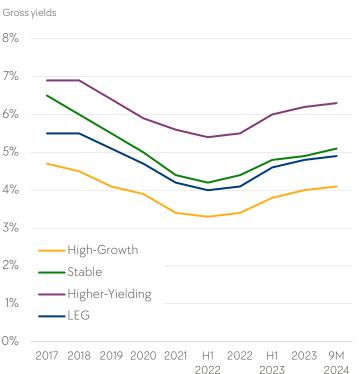
AFFO Bridge 9M-2024 Overall on track for guidance



Portfolio values 9M-2024

Valuations troughing with 0% to +0.5% expected for H2 2024





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1 GAV of IAS 40 portfolio (including leasehold, land value and assets under construction) was €17,762m.

Financial profile

Very low average interest costs of 1.6% support margins going forward

1.81%

LEC



Average debt maturity



Average interest cost



Loan-to-value

%	
9M-2024	48.5
Q4-2023	48.4

Highlights

- All 2024 maturities refinanced
- Liquidity of > €860m² plus sales proceeds cover BCP acquisition as well as all maturities into late 2025
- Liquidity supported by issuance of convertible bond in September with a volume of €500m and maturity until 2030
- Opportunistic refinancing now also for the 2026 maturities on the agenda
- Undrawn RCFs in the amount of €750m as well as an **unused CP program** of €600m
- Average debt maturity of 5.8 years with average interest cost of 1.61%
- Average interest hedging rate c.95%
- LTV at 48.5% as of 30 September 2024
- Interest Coverage Ratio (ICR) at 4.1x



4 Outlook

---- Outlook

Guidance 2024: AFFO of €190m – €210m confirmed

Midpoint of guidance points to AFFO per share growth of c. +10%

		Guidance 2024 ¹
AFFO		€190m – 210m
Adj. EBITDA margin		c. 77 %
I-f-I rent growth		3.2% - 3.4%
Investments		c. 34 €/sqm
LTV		Medium-term target level max. 45 %
Dividend		100% AFFO as well as a part of the net proceeds from disposals
Disposals		Not reflected ¹
Environment	2024–2027	Installation and commissioning of 2,000 air-to-air heat pumps in 2027 in LEG's portfolio and in third-party portfolios
	2024	4,000 tonnes CO_2 reduction from modernisation projects and customer behaviour change
Social	2024–2027	Acceleration of the processing time of total LEG tenant complaints by 10% by 31 December 2027 based on the averaged processing time of resolved complaint tickets from March 2024 and September 2024
	2024	Use of 100 LEG staff hours to design, organise or implement intercultural projects until 31 December 2024
Governance	2024	85 % of TSP employees, 99 % of employees in staff holding LEG group companies have completed the "IT Security" training until 31 December 2024

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---- Outlook

Guidance 2025: Further AFFO increase towards €205 – 225m

Stronger rent growth and smart spending allows for higher cash generation

	Guidance 2025 ¹
AFFO	€ 205 m – 225 m
Adj. EBITDA margin	с. 76 %
I-f-I rent growth	3.4% - 3.6%
Investments	> 35 €/sqm
LTV	Medium-term target level max. 45 %
Dividend	100% AFFO as well as a part of the net proceeds from disposals
Disposals	Not reflected ¹
Acquisitions	BCP reflected ¹

LEG



2 Who we are and **what we stand for**

Company Presentation

- Who we are and what we stand for

Affordable housing in Germany Made in NRW – Rolled out to Germany







Who we are and what we stand for

Affordable housing in Germany Made in NRW





pure play

Pure Play: Residential + Germany

Focus on **affordable living** segment

Focus NRW (c. **80%** of assets), **no. 1** in NRW

Market cap c. **€6.5bn**¹, 100% tradeable shares



Lean balance sheet

One asset class No goodwill NTA: €124.41 Equity ratio: 37.2% GAV/m² € 1,617

No hidden financing structures

Ø financing cost **1.61%,** Ø maturity **5.8** years

Investment grade rating



Social responsibility

500,000 tenants/ **165,300** apartments

Average rent per unit c. €430 per month/€6.80 per sqm

c. **19%** social housing (rent-restricted)



Consolidation of platform

Avoiding complexity

Acquisitions stopped - Shifting to net seller - but flexible to "switch back on"

Run-off new construction

Cash neutrality focus

Focus on cash while exploiting growth opportunities

A resilient business model

Leading in a market with structural supply/demand imbalance

- Large demand/supply gap with 750k units missing already today
- Further widening supply/demand imbalance as new developments will tumble to c.175k units by 2026e¹
- LEG strongly positioned as no.1 in NRW and no.2 in Germany fully rented out

Focus on organic cash generation

- AFFO as internal and external KPI
- AFFO as basis for dividend policy in a higher interest rate environment
- Full flexibility remains to increase share of debt-financed investments if market conditions ease

Resilient business model to provide stable operating cash flows

- Crisis proven business model during GFC and Corona crisis
- Pure Play at a lean balance sheet
- Higher refinancing costs to be compensated by rent increases

Structural growth drivers to support top line growth

- Market rent growth supported by demand situation to support structural mid-term growth
- Growth from subsidised units in 2026 and transition of >16k units into free-financed units in 2028
- Ongoing modernisation and decarbonisation investments allow for additional rent adjustments

Leading in sustainability and provider of decarbonisation solutions

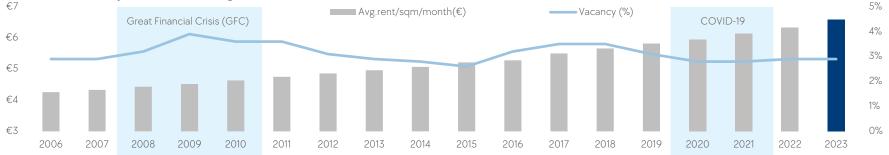
- Top ratings by MSCI, Sustainalytics decarbonisation path approved by SBTi
- On track for climate neutrality by 2045
- Solution provider via own JV's (Renowate serial refurbishment, termios smart thermostats, dekarbo air-to-air heat pumps)

LEG's strategy is based on strong building blocks



Optimising Expanding Consolidating the value chain the platform the core business Tapping rental growth Positioning as solution provider Focusing on affordable housing in potential (also to third parties) Germany RENOWATE dekarbo[°] Improving customer Avoiding complexity: one asset satisfaction class, no international business termios.pro 向 youtilly Seller of non-core assets - flexible Digitizing processes and Providing to "switch back on" enhancing efficiency value-add services Sound financials **ESG** framework

Resilient business model

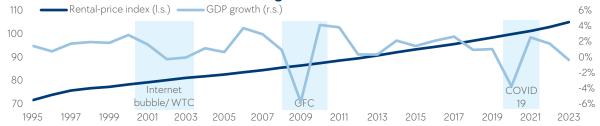


LEG not materially affected during the GFC and COVID-19

LEG well positioned

- Non-cyclical business model
- LEG's attractive rent level of €6.80/sqm is key to provide affordable living to our tenants
- C. 19% of units subsidised
- German social system provides several strong layers of social security

Resilience of German residential during the last economic crises



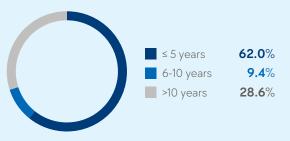
Subsidised units account for around 19% of the portfolio

Reversionary potential amounts to 55% on average

Rent potential subsidised units

- Until 2028, around 19,000 units will come off rent restriction
- Units show significant upside to market rents
- The economic upside can theoretically be realised the year after restrictions expire subject to general legal and other restrictions⁴

Around 60% of units to come off restriction until 2028

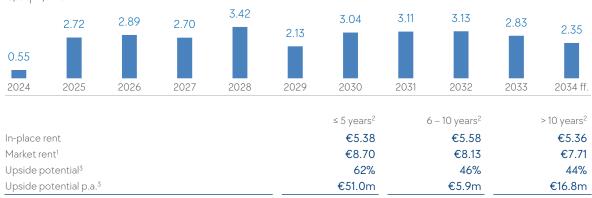


Number of units coming off restriction and rent upside



Spread to market rent

€/sqm/month



1 Average rent value that could theoretically be achieved, not implying that an adjustment of the in-place rent to the market rent is feasible, as stringent legal and contractual restrictions regarding rent increases exist.

2 <5 years = 2024–2028; 6-10 years = 2029–2033; >10 years = 2034ff. 3 Rent upside is defined as the difference between LEG in-place rent and market. 4 For example rent increase cap of 15% (tense markets) or 20% for three years.

FC

----- Who we are and what we stand for

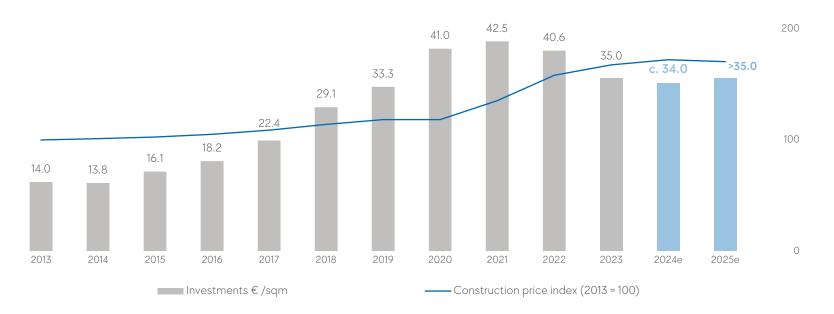
LEG's investment track record

Investments into the standing portfolio

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Investments (adjusted)

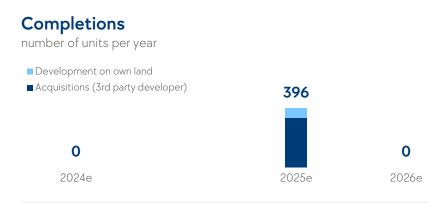
€/sqm



— Appendix – Portfolio

New construction – finishing the last projects – small in volume

Small size of projects and investment volume, cash potential from built to sell



Investment volume per year

€m



Remaining completions until 2025

LEG



Remaining investment volume until 2025

€**43**m

German residential market

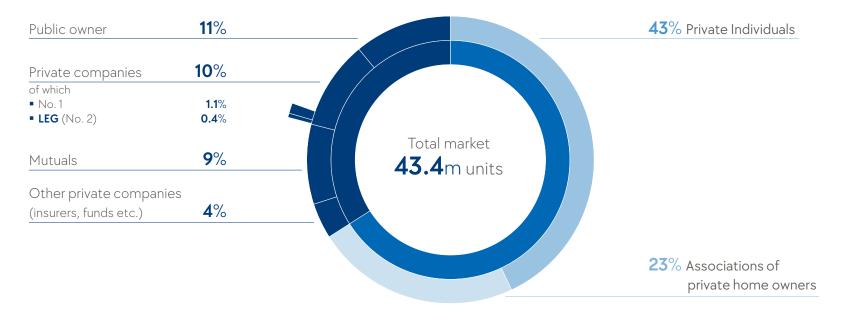
A highly fragmented market – dominated by private owners



Professional owners

34%

66% Private owners



Appendix – Market

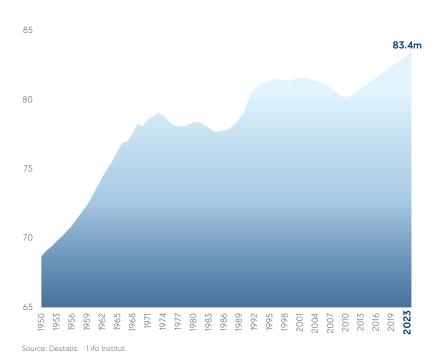
Demand – supply imbalance will persist

New supply continues to erode while population will remain at high level

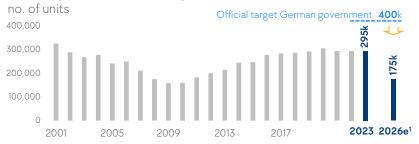


German population at highest level ever in 2023

in million

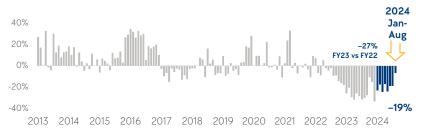


New apartments completed



No. of building permissions for apartments continues to drop

in % vs previous year month



German new development: Studies point to significant reduction **LEG**

Direction seems to be clear – momentum not yet, but risks that supply drastically breaks down

bulwiengesa New residential projects started by volume¹ m sqm



Die Immobilienwirtschaft

"The crisis is deeper than building permission figures and completion figures show so far. Residential construction activities still benefits from projects which have been started before the interest rate reversal. Based on building permissions which have been dropped by roughly a quarter and considering completion times, the number of new built homes will decline to **150.000** units per year [by 2025]²

Residential completions ³ by European countries 2022 to 2026						
in 1,000 uni			'			
	2022	2023	2024	2025	2026	Change in % 2022/26
Belgium	57.0	51.8	47.4	46.7	46.7	-18.1
Denmark	39.9	32.9	25.5	24.6	26.6	-33.3
Germany	295.3	270.0	225.0	195.0	175.0	-40.7
Finland	41.4	33.5	19.2	22.0	28.3	-31.6
France	375.7	381.3	328.8	296.3	296.6	-21.1
Great Britain	207.5	173.5	176.9	185.4	194.8	-6.2
Ireland	29.8	31.0	33.5	35.0	36.1	21.3
Italy	96.0	101.0	99.8	95.4	90.5	-5.7
Netherlands	74.4	75.0	72.0	71.0	72.0	-3.2
Norway	28.0	28.9	23.7	26.0	30.2	7.6
Austria	62.3	55.8	49.3	46.6	46.4	-25.4
Portugal	20.2	20.8	21.4	22.0	22.7	12.6
Sweden	72.1	69.0	35.6	33.1	36.5	-49.5
Switzerland	43.3	42.1	42.4	43.0	43.7	1.1
Spain	89.1	90.0	95.0	100.0	100.0	12.2
Western Europe (EC-15)	1,531.9	1,456.5	1,295.5	1,242.1	1,246.0	-18.7
Poland	238.6	230.5	185.0	203.0	214.0	-10.3
Slovakia	20.2	19.4	19.7	21.3	22.1	9.3
Czech Republic	39.4	37.7	31.2	30.6	33.0	-16.2
Hungary	20.5	19.0	17.0	14.5	15.5	-24.5
Eastern Europe (EC-4)	318.8	306.6	252.9	269.4	284.6	-10.7
Total	1,850.7	1,763.1	1,548.4	1,511.5	1,530.6	-17.3

1 Source Bulwiengesa New Development Monitor. 2 Source: ZIA – https://zia-deutschland.de/fruehjahrsgutachten/ 3 Completed residential units in new buildings as wells in existing residential and non-residential buildings. Source: ifo/ EUROCONSTRUCT https://www.ifo.de/publikationen/2024/aufsatz-zeitschrift/europaeische-baukonjunktur-verliert-2024-weiter-dynamik

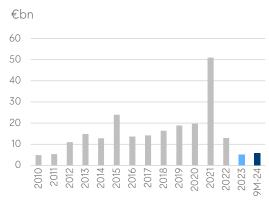
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German residential: Transaction volume grows from low base



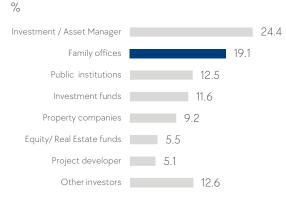
Family offices and US capital already back in the market with above long-term participation rate

Investment volume German residential



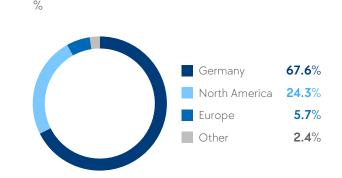
- Transaction volume 2023 €**5.2**bn
- Lowest volume since 2010
- –72% vs. long-term average
- Transaction volume 9M-2024 €5.9bn (+50% yoy)

Investors by group¹



- High interest from family offices with 19% (vs. 4% for 10-year average)
- Investment funds and property companies constraint by higher financing costs

Investors by geography¹



- High share of local capital with 68%
- Return of US investors with 24% (vs. 6% for 10-year average)



3 ESG Agenda **2025** – A Joint Journey

ESG Agenda

ESG Agenda – A joint journey

Key indicators

LEG

- We are committed to climate targets
 - 10% CO₂ reduction from 2022 until 2025 and 4,000 tons CO₂ reduction from modernisation projects in 2023 and 2024
 - Committed to Climate Act 2030 and to climate neutrality by 2045
- We intend to invest **up to €500m** into energetic modernisation from **2020** until **2024**
- Key drivers for our energetic transition until 2045 are:
 - Tenants engagement needed to contribute up to 5% to the overall improvement
 - Energy transition to shift towards green district heating and green electricity, driving 65% 70% of the overall improvement
 - Refurbishments to achieve >30% of energy reduction, contributing 25% 30% to the overall improvement
- Affordable living segment and responsibility for our client base remains core to our DNA
- Improvement of customer satisfaction index (CSI) from 56% to 70% in the period 2022 2025 (was 60% in August 2023)
- Further building on the strong partnership with local communities, leading to a preferred partner status
- LEG is a highly valued employer underlined again by a strong **Trust Index** of **73**% in **2022** (was **66%** in **2020**)
- Sustainalytics rating of 6.7 (negligible risk range)
- One-third of our fully independent supervisory board is represented by women since the AGM 2022
- Management remuneration since 2023 linked to the target that virtually all employees participated in compliance/IT-security training
- Compliance management system certified by the Institute for Corporate Governance in the German Real Estate Industry

Our ESG mission statement





----- ESG Agenda

Among the best in class

Reflecting LEG's strong sustainability commitment





1 As at 30 June 2024.

ESG Agenda

Strong commitment to high ethical standards

Codes and policies binding for employees and other stakeholders





Commitment to respect human rights as defined by the UN Guiding Principles on Business and Human Rights and signing of the UN Global Compact in 2021. The principles of this compact and internationally recognised agreements such as the UN Universal Declaration of Human Rights and the eight fundamental Conventions of the International Labour Organization (ILO) are the cornerstones of LEG's corporate culture.

LEC

Carbon Balance Sheet 2023

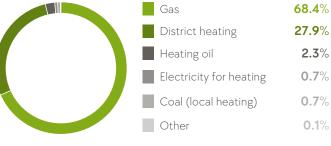
27.3 $\rm CO_2 ekg/sqm$ on a market based and climate adjusted basis



Carbon balance sheet

- Bottom-up approach
- BAFA-factors in line with GHG-protocol
- Scope 1 and scope 2
- 27.3 CO₂ekg/sqm based on heating energy

Heat energy by source (100% of portfolio)



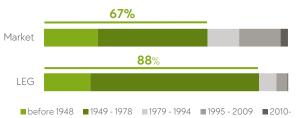
- Based on actual consumption 2022 (61% actuals, 37% energy performance certificates (EPC), 2% estimates)
- Extrapolated for 2023
- Limited assurance by Deloitte

Reflecting our roots

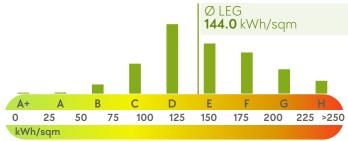
Energy efficiency of our portfolio of **144** kWh/sqm is a function of corporate DNA & history:

 Providing affordable housing in post-war Germany

LEG portfolio by construction years vs. LEG market



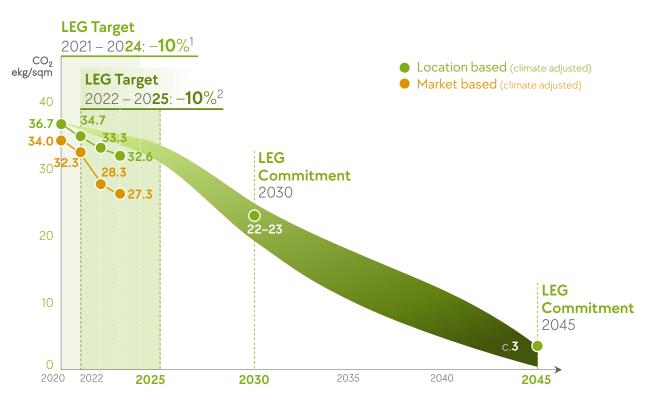
Distribution by energy efficiency classes LEG



– ESG Agenda

On track for our target towards climate neutrality

Diverse range of initiatives pay-off and lead to strong and cost-effective contribution



 LEG fully committed to German Climate Change Act to achieve climate neutrality by 2045

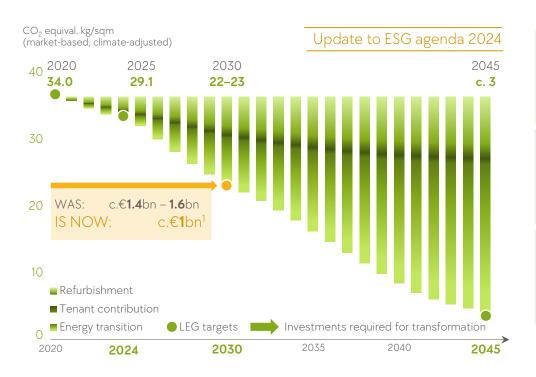
- Aligned with strategy via STI/ LTIcomponent of compensation scheme
- CO₂ reduction in 2023 by 2% to 32.6kg (location based) and by 4% to 27.3kg (market based)
- Key driver:
 - 8,728t CO₂ savings of which
 - 6,011t from nudging-effects
 - 2,717t from energetic refurbishments
- 2023 and 2024 STI component: 4,000 tons CO₂ reduction from modernisation projects and customer behavior change
- 2023–26 LTI component envisages a 10% efficiency improvement for investments undertaken



ESG Agenda – Environment

Transition roadmap towards climate neutrality

Energy transition and energetic refurbishment are the main drivers to reach the targets



Refurbishment

- At least 30% efficiency improvement
- Insulation of the building shell, incl. windows and doors
- Contribution of 25% 30%

Smart meter/ Tenant engagement

- Digitisation of heating system via smart metering
- Education and incentivisation of tenants
- Contribution of up to 5%

Energy transition

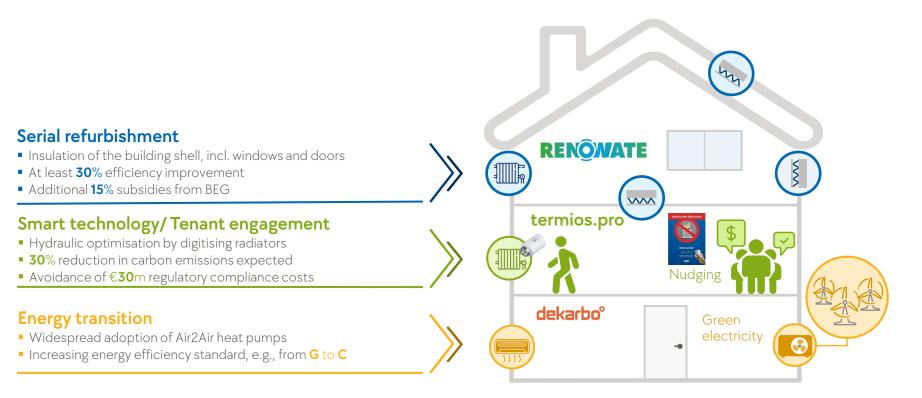
- Shift from fossil energy mix to green district heating
- Shift towards green electricity along Germany's path
- Contribution of 65% 70%

1 Estimate based on current price levels for materials and services and taking no innovation and efficiency improvements into account. Based on wide role-out of air-2-air heat pumps and introduction of smart thermostats



LEG positions itself as first mover solutions provider

Digitisation and smart technology to push change



LEG

ESG Agenda – Environment

termios.pro | Accelerating LEG's energy transformation by installation of smart heating thermostats





Background

- Regulatory requirement for hydraulic balancing
- Optimisation of thermostats substantial lever for energy and CO₂ savings
- Conventional (manual) hydraulic balancing slow and with factual infeasibility
- Solution for smart thermostat specifically designed to meet professional residential operators' needs



Significance for LEG portfolio



Outlook

- Finalisation of product development for smart thermostat that meets hydraulic balancing requirements
- Timely product launch to capture high expected demand due to mandatory hydraulic balancing requirement starting fall 2023
- Rapid scale-up and commercialisation due to joint venture set-up and partner capabilities

This represents savings of 57.5kt CO_2 and potentially carbon neutral electricity for 45,000 LEG units, i.e. around 1/3 of our portfolio

LEG's biomass plant

Biomass Power Plant

Providing us with a competitive advantage – not reflected due to current framework

LEG Biomass Power Plant

Dusseldor

Cologne

ESG Agenda – Environment

- Started 2005
- Own carbon neutral power plant, c. 100km from LEG hubs
- Green energy from waste wood
- Recognised as carbon neutral energy
- Production of district heat and electricity for local commercial area
- Due to distance to LEG buildings, energy not provided to own buildings
- Annual production of 105,000 MWh of electricity (represents annual production of onshore wind farm with 20 large wind turbines)
- Not reflected in our CO₂ footprint

Potential offset from biomass plant



Potential **18**% off-set from own biomass plant

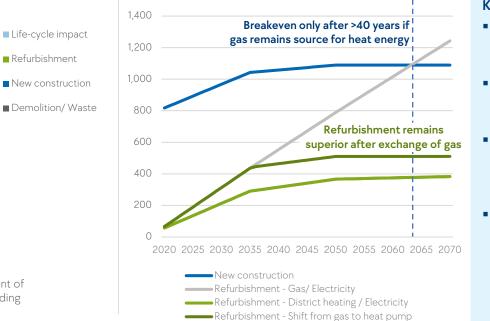


1 Based on buildings with construction year 1959 – 1968 and 3 floors. On average 14 units per building with a total of 852sqm., assuming change towards heat pump by 2035

LEG Study: Energetic refurbishment superior over new construction approach under CO₂ lifecycle perspective

Total energy consumption in Giga Joule1,400Joint study between renown
Wuppertal Institute and LEG
Key findings:1,200Breakeven only after >40 years if I
gas remains source for heat energyImage: Image: Image:

- refurbishment over new construction
 Total CO₂ footprint for a
- refurbished building >50% smaller than for a new building
- Break-even in total energy consumption perspective only after >40 years, if heat energy will remain on gas forever
- After shift to heat pump or district heating, refurbishment will remain the superior strategy





CO₂ lifecycle footprint¹

New building

-52%

Refurbishment of

existing building

(t CO₂ equivalent)

1,000

750

0

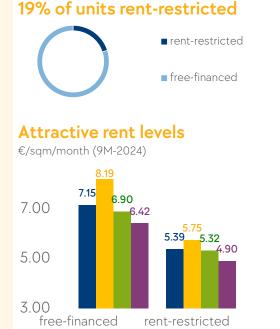
----- ESG Agenda - Social

Affordable living and focus on customer satisfaction

Attractive rents overall - especially for tenants in our rent-restricted units

Providing an affordable home

- Social responsibility for our 500,000 customers
- Providing a home at affordable prices
- 165,300 units at
 €6.80/sqm/month on average (c.€430 per month per unit)
- Rent increases for rentrestricted units only every 3 years by inflation factor



Total



Increase CSI to 70% by 2025

LEG

High-growth Stable Higher-yielding markets



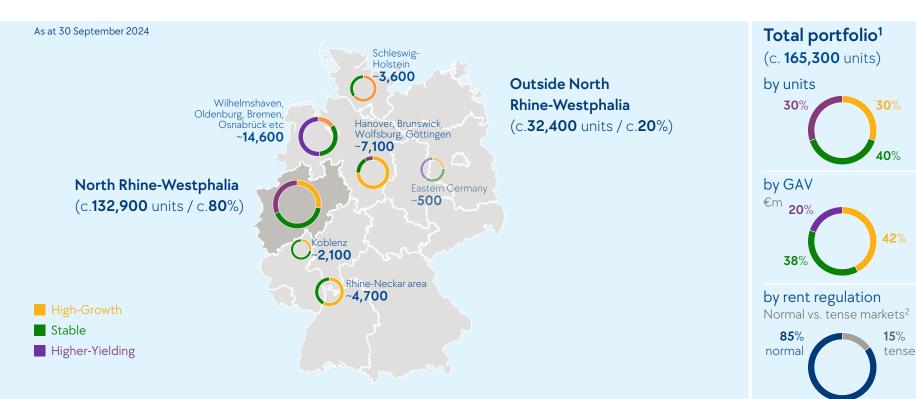
4 Portfolio **Overview**

- Appendix – Portfolio

LEG's portfolio comprises of c. 165,300 units

Well balanced portfolio with significant exposure also in target markets outside NRW





1 Residential units. 2 Tense markets only allow for 15% rent increase on sitting tenants within three year while normal markets allow for 20% and rental break regulations for re-lettings applies.

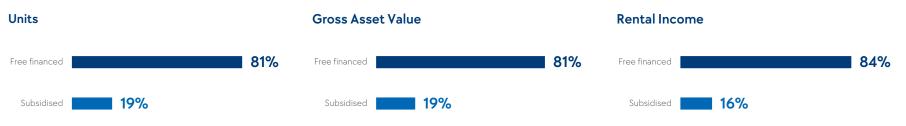
----- Portfolio Overview

Well-balanced portfolio 9M-2024





Restricted vs. unrestricted



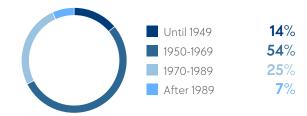
LEG

----- Portfolio Overview

Portfolio structure 9M-2024



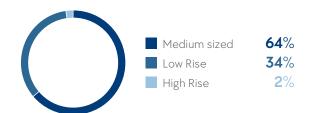
Construction Years



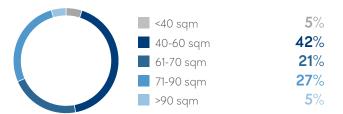
Free Financed / Rent Restricted Units



Building Types¹

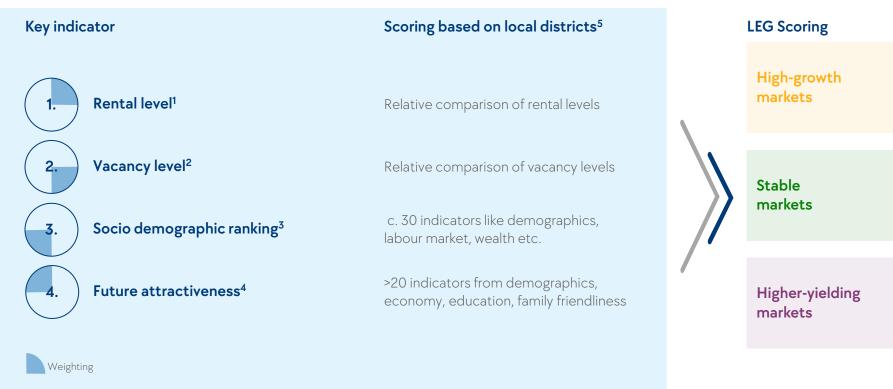


Apartment Size



Market clustering based on LEG's methodology





Source: Company information Notes: 1 Empirica. 2 CBRE. 3 Prognos Institut. 4 Berlin Institut. 5 Based on c.400 local districts in Germany.

North-Rhine Westphalia (NRW)

Demographics and social aspects

- Key metropolitan area in Germany, and one of the largest areas in Europe (17.9m inhabitants in 2020, which corresponds to 22% of Germany's population¹)
- Highest population density^{2/3} key advantage for efficient property management
- Low home ownership of approx. 44%⁴ in NRW in 2018 (47%⁴ in Germany) provides for consistent demand. Germany has the second lowest home ownership ratio of all OECDmember countries
- High demand for affordable living product Approx. 40% of households with income of less than €2,000⁴ per month in 2019

Dusseldorf

Economics

- Germany's economic powerhouse generating approx. 21% of German GDP
- NRW's GDP is larger than the GDP of Sweden, Poland or Belgium
- About one third of the largest companies in Germany are based in NRW
- Most start-up foundations in Germany
- Centrally located in Europe, excellent infrastructure and a key transport hub (with multiple airports, dense railway system, motorway network and waterways)
- Robust labour market with decreasing rate of unemployment (-40% since 2006)



5 Management

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Management Team



Lars von Lackum

14,000 shares in LEG¹

- Investor Relations & Strategy
- Legal / Internal Audit, HR & Committees
- Corporate Communications & Public Affairs
- Acquisition
- Project development

With LEG since 2019

- IT
- Sustainability ESG



Dr. Kathrin Köhling CFO

4,111 in LEG¹

- Controlling & risk management
- Corporate finance & treasury
- Portfolio management
- Accounting and taxes

With LEG since 2019

Organisation, processes & data management



LEG

Dr. Volker Wiegel

6,500 shares in LEG¹

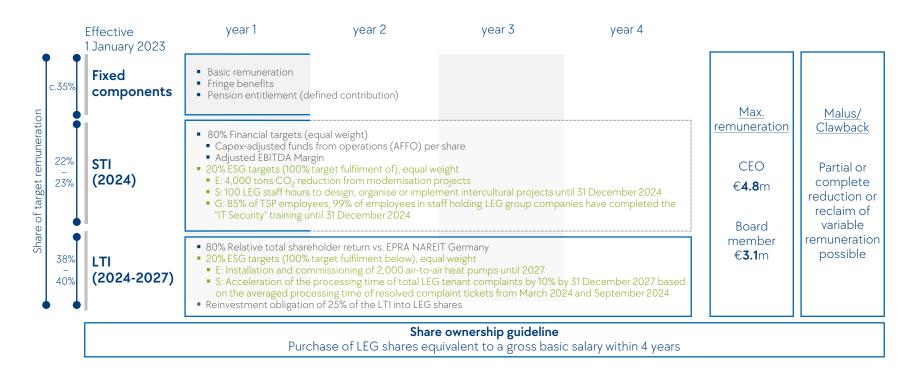
- Asset and property management; incl.
 - Commercial property management
 - District and neighbourhood management
 - Real estate management
 - Inventory modernisation
 - Central purchasing
 - Claims management
 - Rental management
 - Operating cost management
 - Central customer service
 - Construction project management
- Service companies

With LEG since 2013

Company Presentation November 2024 – LEG Immobilien SE 55

Remuneration system effective since 2023

General setup and current STI and LTI targets



LEC

Management

Supervisory board – 100% independent members 1/3 of female members since AGM 2022





Michael Zimmer

Chairman since 2013

4,100 shares in LEG¹

Entrepreneurial career in the real estate sector (e.g. founder of Corpus Sireo Immobilien, later sold to Swiss Life) since 1990



Christoph Beumer

Member since 2024

Professional background as tax advisor and auditor. Former auditor and partner at KPMG AG Wirtschaftsprüfungsgesellschaft

COO of Barmenia Gothaer Health Insurance and previously in different roles with AXA and ERGO insurance



Dr. Sylvia Eichelberg

Member since 2021



Dr. Claus Nolting

Member since 2016

Professional background as a lawyer. Different positions in the banking and private equity sector (e.g. CEO of Hypovereinsbank, Cerberus, Lone Star)



Dr. Katrin Suder

Member since 2022

500 shares in LEG¹

Independent consultant, previously State Secretary in the German Ministry of Defence and various roles at McKinsey (Partner, Head of the Berlin office and Director & Head of "Public sector").



Martin Wiesmann

Member since 2020

1,400 shares in LEG1

Professional background in investment banking with Deutsche Bank and J.P. Morgan, amongst various roles Vice-Chairman IB Europe with JPM

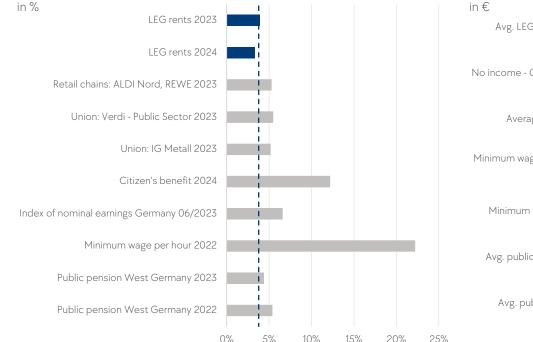


6 Regulation & Social Security in Germany



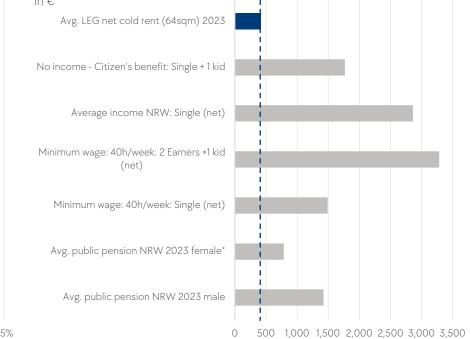
- Regulation & Social Security in Germany

Affordability of living



Increase of LEG rents vs. income growth

LEG rents vs. income (illustrative examples)



Source: LEG, ALDI Nord, Rewe; Verdi, IG Metall, destatis, Federal Ministry for Labor and Social Affairs, DGB regarding citizen benefit example (<u>https://www.dgb.de/themen/++co++ef171378-cbfb-11ea-af64-001a4a160123</u>), * eligible for citizen's benefit

Heat Planning Act (WPG) as basis for the individual building plan (GEG)



Heat Planning Act

(Wärmeplanungsgesetz WPG)

- Municipalities and cities have to provide their individual plans on how to transition their heat infrastructure into a climate neutral grid
- Major cities need to provide their plans until June 2026, smaller communities until June 2028
- Local utility companies, grid operator and manufacturing companies to provide data in respect to energy source and consumption
- Basis for individual heat energy transition planning on private owner level, landlord level and public buildings

Energy Act for Buildings

(Gebäudeenergiegesetz GEG)

- Renewable energy obligation (REO): New heating systems must cover at least 65% of heat energy demand of the building with renewable energies
- Target is to achieve a national climate neutral heat supply by 2045
- New buildings: REO as of 1 January 2024, transition periods for new buildings outside new construction areas
- Existing buildings: transition periods for defect heating systems: 3 years (general), 10 years (connecting to a heating grid), 13 years (centralisation of decentralised heating systems)
- Permitted technologies: Connection to the heating network, electric heat pumps, direct electricity heating such as air-to-air heat pumps, hybrid heating, heating based on solar thermal energy, "H2-Ready" gas heating or when using green gases, biomass heating (mandatory from 2029)
- Duty for external consultation on heating system replacement from 2024

Subsidies eligible for LEG



Final drafting of the BEG (Bundesförderung für effiziente Gebäude), i.e. state subsidies for efficient buildings

Single measures

Heating systems¹

30% general subsidies

5% efficiency bonus

Subsidies for multifamily houses are staggered and capped

€30,000 for the first unit
€15,000 each for the 2nd to 6th unit
€8,000 each for the 7th residential unit and above

Other energetic measures¹

15% general subsidies

5% individual refurbishment plan

Capped at €30,000 per unit and calendar year

Systemic measures

Holistic refurbishment approach to reach a building efficiency standard , e.g. EH 70, EH 55 $\,$

Tick the box exercise to get to subsidies, e.g.

EH 55 ² :	15% 📝	
EH 40 ² :	20%	
EE-Standard ² :	5% 🗹	
WPB ² :	10% 🗹	
Serial refurbishment:	15% 📝	in combination cap at 20%
Max. total subsidiary	45%	

1. Combination of heating measures and other energetic measures possible/ 2. EH: Energy House 55 (max 55% of energy consumption cs a reference house); EE: Energy Efficiency Standard/WPB = Worst Performing Buildings (25% of least energy efficient buildings in Germany)

- Appendix – Portfolio

Free-financed units

Rent regulation in Germany Only 15% of units located in tense markets



1 Based on rent table (Mietspiegel). 2 In NRW, 18 cities were identified as tense markets, especially Düsseldorf, Cologne and Greater Cologne area, Bonn, Münster. Outside NRW and relevant for LEG are cities such as Brunswick, Hanover, Oldenburg, Osnabrück and Mannheim.

Rent restricted units

A well-developed social security system ensures a fair standard of living in Germany



		Statutory five-pillar insurance system		
Health	Care	Pension	Unemployment	Accident
Prevention Early detection		Old-age pension	Unemployment benefit	Prevention
Treatment	Support in case of	Survivor's pension		Rehabilitation
Rehabilitation	(long-term) care	Disability pension	Employment services	Injury pension
Sick pay		Vocational	Vocational	
Parental benefit		rehabilitation	training	Death benefit

Principles of solidarity



7 Investor & Credit Relations

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Appendix – Financing

LEG additional creditor information

Sufficient bond covenants headroom



Unsecured financing covenants

Covenant	Threshold	9M-2024
Consolidated Adjusted EBITDA / Net Cash Interest	≥1.8x	4.1x ¹
Unencumbered Assets / Unsecured Financial Indebtedness	≥125%	177.1%
Net Financial Indebtedness / Total Assets	≤60%	47.4%
Secured Financial Indebtedness / Total Assets	≤45%	18.1%

Ratings (Moody's)

Туре	Rating	Outlook
Long Term Rating	Baa2	Stable
Short Term Rating	P-2	Stable

Financing mix



Key financial ratios

	9M-2024	9M-2023
Net debt / adj. EBITDA ²	13.9	13.9x
LTV	48.5	46.8%
Secured Debt / Total Debt	38.1	35.8%
Unencumbered Assets / Total Assets	43.0	42.2%
Equity ratio	37.2	40.4%

1 Based on the adjusted EBITDA definition effective until business year 2022. Based on the adjusted EBITDA definition effective since business year 2023, i.e. excluding maintenance (externally-procured services) and own work capitalized, KPI is 4.7x. 2 Average net debt last four quarters / adjusted EBITDA LTM.

----- Appendix – Financing

Capital market financing Corporate bonds

LEG

Maturity	Issue Size	Maturity Date	Coupon	Issue Price	ISIN	WKN
2019/2027	€ 500 m	28 Nov 2027	0.875% p.a.	99.356%	DE000A254P51	A254P5
2019/2034	€ 300 m	28 Nov 2034	1.625% p.a.	98.649%	DE000A254P69	A254P6
2021/2033	€ 600 m	30 Mar 2033	0.875% p.a.	99.232%	DE000A3H3JU7	A3H3JU
2021/2031	€ 700 m ¹	30 Jun 2031	0.750% p.a.	99.502%	DE000A3E5VK1	A3E5VK
2021/2032	€ 500 m	19 Nov 2032	1.000% p.a.	98.642%	DE000A3MQMD2	A3MQMD
2022/2026	€ 500 m	17 Jan 2026	0.375% p.a.	99.435%	DE000A3MQNN9	A3MQNN
2022/2029	€ 600 m²	17 Jan 2029	0.875% p.a.	99.045%	DE000A3MQNP4	A3MQNP
2022/2034	€ 500 m	17 Jan 2034	1.500% p.a.	99.175%	DE000A3MQNQ2	A3MQNQ

Financial Covenants Adj. EBITDA/ net cash interest ≥ 1.8x Unencumbered assets/ unsecured financial debt ≥ 125% Net financial debt/ total assets ≤ 60% Secured financial debt/ total assets ≤ 45%

1 Includes €100m bond tap as of 10 July 2023. 2 Includes €100m bond tap as of 22 November 2023.

Capital market financing Convertible bonds

Issue Size

Term / Maturity Date

Coupon

of shares

Redemption Price

Initial Conversion Price

Adjusted Conversion Price¹

Issuer Call

ISIN

WKN

2017/2025

€**400**m

8 years/ 1 September 2025

0.875% p.a. (semi-annual payment: 1 March, 1 September)

3,531,959

100.00%

€118.4692

€113.2516 (since 2 June 2022) From 22 September 2022, if LEG share price >130% of the then applicable conversion price

DE000A2GSDH2 A2GSDH

2020/2028 €**550**m

8 years/ 30 June 2028

0.400% p.a. (semi-annual payment: 15 January, 15 July) 3,580,370 100.00% €155.2500 €153.6154 (since 7 June 2022) From 5 August 2025, i share price >130% of t

From 5 August 2025, if LEG share price >130% of the then applicable conversion price DE000A289T23 A289T2

2024/2030

€**500**m

6 years/ 4 September 2030

1.000% p.a. (semi-annual payment: 4 March, 4 September)

4,256,231

106.34%

€117.4748 (effective: €124.9227)

No adjustment so far

From 25 September 2028, if LEG share price >130% of the then applicable conversion price DE000A3L21D1 A3L21D

1 Dividend-protection: The conversion price will not be adjusted until the dividend exceeds €2.63 (2017/2025 convertible) and €3.562 (2020/2028 convertible). Full dividend protection of the 2024/2030 convertible.

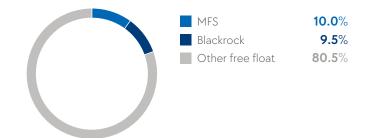
LEG share information



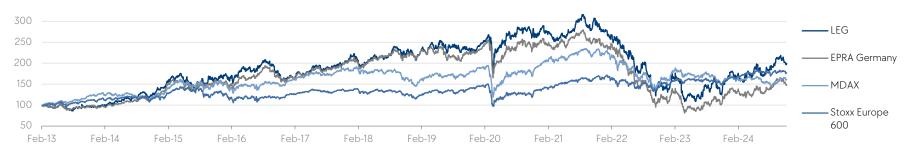
Basic data

Market segment	Prime Standard
Stock Exchange	Frankfurt
Total no. of shares	74,469,665
Ticker symbol	LEG
ISIN	DE000LEG1110
Indices	MDAX, FTSE EPRA/NAREIT, GPR 250, Stoxx Europe 600, DAX 50 ESG, i.a. MSCI Europe ex UK, MSCI World ex USA, MSCI World Custom ESG Climate Series

Shareholder structure¹

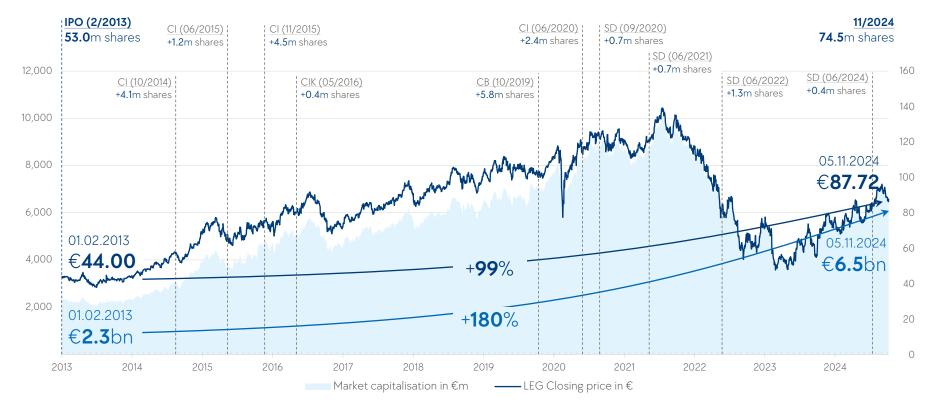


Share (05.11.2024; indexed; in %; 01.02.2013 = 100)



Share price and market capitalisation since IPO

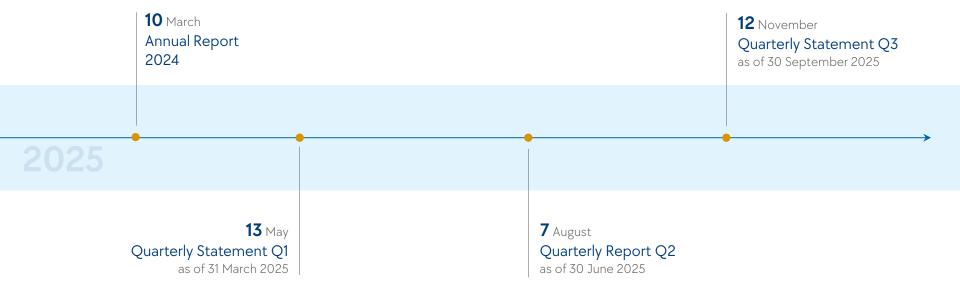




IPO = Initial Public Offering; CI = capital increase; CIK = capital increase in kind; CB = convertible bond; SD = stock dividend.



Appendix



For our detailed financial calendar, please visit <u>https://ir.leg-se.com/en/investor-relations/financial-calendar</u>

IR Contact

LEG

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