



STRÖER



Ströer Q1 2026

May 12, 2026 | Ströer SE & Co. KGaA

Agenda



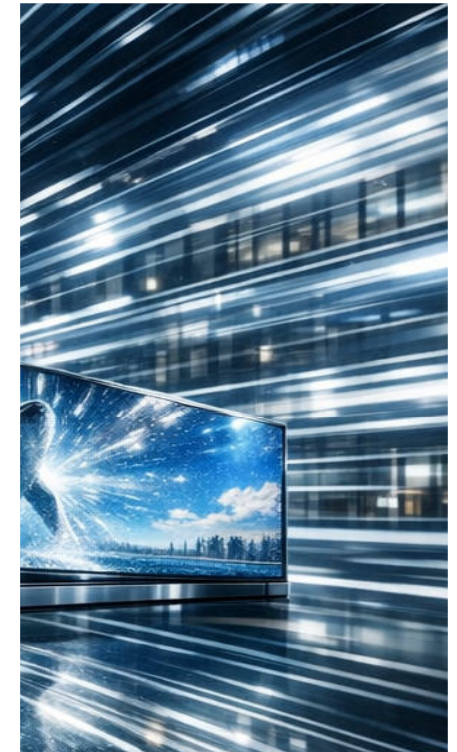
Group Update



Financials



Outlook & Financial
Calendar



Results Q1 2026

m€		Q1 2025	Q1 2026	▲
Revenues	Reported growth	475.5	495.6	+4%
	Organic growth ⁽¹⁾	+3.8%	+1.1%	-2.7%pts
EBITDA (adjusted)		117.4	119.3	+2%
EBIT (adjusted)		39.7	41.7	+5%
Net income (adjusted) ⁽²⁾		16.2	17.6	+9%
Free Cash Flow (adjusted)		-35.1	-9.7	+72%
Capex ⁽³⁾		17.9	16.5	-8%

⁽¹⁾ Excluding exchange rate effects and effects from (de)consolidation and discontinuation of operations

⁽²⁾ Adjusted for exceptional items and additional other reconciling factors in D&A (PPA related amortization and impairment losses), in financial result and in income taxes

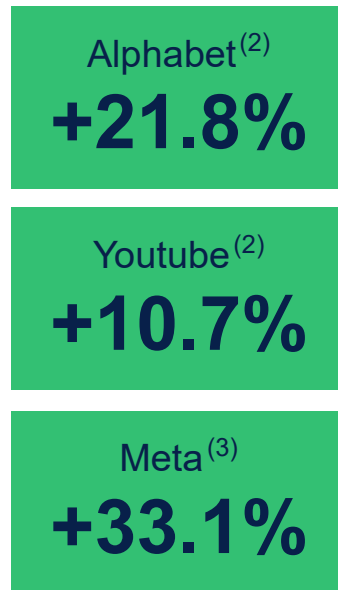
⁽³⁾ Investments (before M&A)

⁽⁴⁾ After minorities

Q1 2026 Market Dynamics

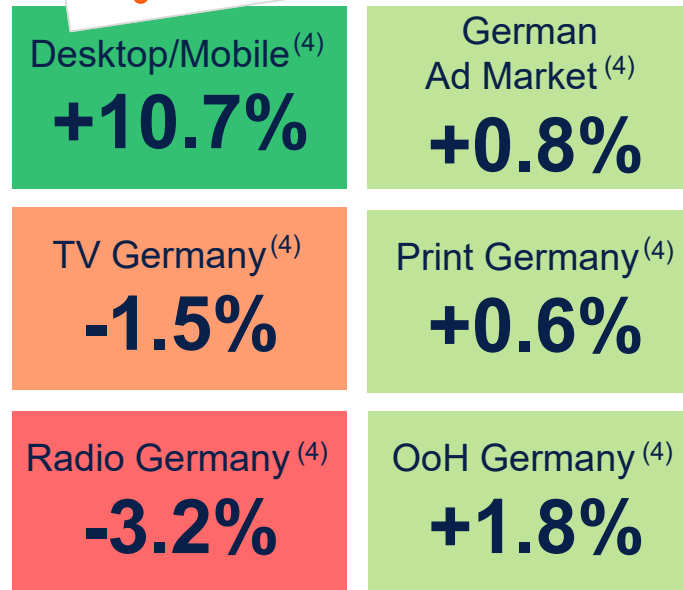
Global Points of Reference

Reported Net Revenues



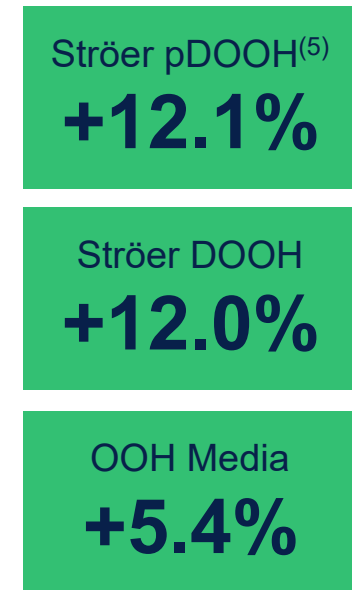
Local German Peers

Gross numbers! Inflated by ~6-7%-points vs. net revenues⁽¹⁾



Ströer Core Business

Reported Net Revenues



⁽¹⁾Internal estimates & ZAW; ⁽²⁾Alphabet IR; ⁽³⁾Meta; ⁽⁴⁾Nielsen Numbers (gross) for Q1 2026; ⁽⁵⁾Programmatic DOOH

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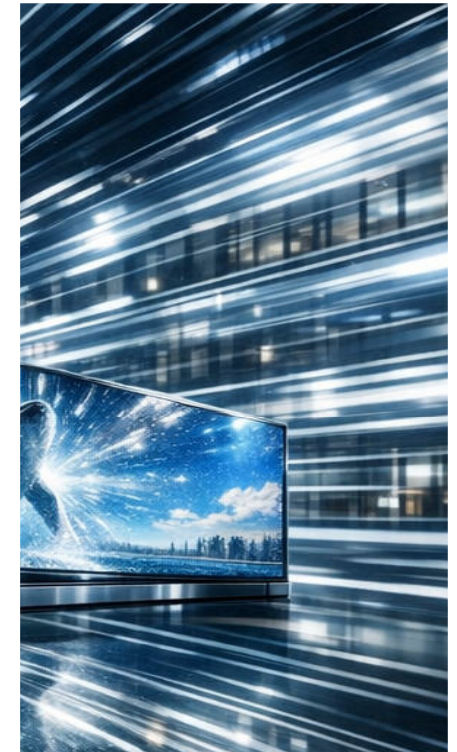
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Preliminary Profit and Loss Statement Q1 2026

m€	Q1 2025	Q1 2026	▲
Revenues	475.5	495.6	+4%
Organic growth	+3.8%	+1.1%	-2.7%pts
EBITDA (adjusted)	117.4	119.3	+2%
Exceptional items	-2.5	-9.2	<-100%
EBITDA	114.9	110.1	-4%
Depreciation & Amortization ⁽¹⁾	-81.3	-80.5	+1%
EBIT	33.5	29.6	-12%
Financial result ⁽¹⁾	-15.4	-17.0	-11%
EBT	18.2	12.6	-31%
Tax result ⁽²⁾	-5.4	-3.8	+31%
Net Income	12.7	8.8	-31%
Adjustments ⁽³⁾	3.5	8.8	>+100%
Net Income (adjusted)	16.2	17.6	+9%

⁽¹⁾ Thereof attributable to IFRS 16 in D&A 53.4m€ (PY: 52.8m€) and in financial result 7.6m€ (PY: 7.6m€)

⁽²⁾ Tax rate according to IFRS is 29.9% (PY: 29.9%)

⁽³⁾ Adjusted for exceptional items (+9.2m€) and additional other reconciling factors in D&A (PPA related amortization and impairment losses, +2.9m€), in financial result (+0.5m€) and in income taxes (-3.8m€)

Free Cash Flow Perspective Q1 2026

m€	Q1 2025	Q1 2026
EBITDA (adjusted)	117.4	119.3
- Exceptional items	-2.5	-9.2
EBITDA	114.9	110.1
- Interest	-11.7	-12.0
- Tax	-14.7	-13.4
-/+ WC	-37.9	-12.1
-/+ Others	-11.2	-8.6
Operating Cash Flow	39.3	64.0
Investments (before M&A)	-17.9	-16.5
Free Cash Flow (before M&A)	21.4	47.4
Lease liability repayments (IFRS 16) ⁽²⁾	-56.5	-57.1
Free Cash Flow (adjusted)⁽³⁾	-35.1	-9.7

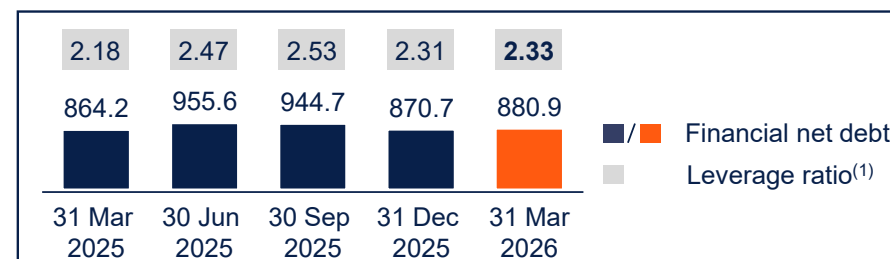
⁽¹⁾ Net debt and adj. EBITDA of last 12 month adjusted for IFRS 16

⁽²⁾ Part of Cash Flow from financing activities

⁽³⁾ Before M&A and incl. IFRS 16 lease liability repayments

Comment

- Q1 Cash Flow significantly higher than in PY period despite slightly lower earnings contribution
- Free Cash Flow improvement compared to PY mainly driven by better Working Capital development as interest, taxes and lease repayments roughly on PY level
- Working Capital follows seasonality with negative effect in Q1, but improved compared to Q1/2025
- Continued low investment level
- Bank Leverage ratio⁽¹⁾ increased compared to PY due to higher net debt



Segment Perspective – OoH Media

m€	Q1 2025	Q1 2026	▲
Segment revenue, thereof	209.8	221.0	+5.4%
OOH	115.2	114.5	-0.6%
DOOH	81.3	91.1	+12.0%
Services	13.3	15.5	+16.6%
EBITDA (adjusted)	86.3	96.6	+11.9%
EBITDA margin (adjusted)	41.1%	43.7%	+2.6%pts
EBITDA (adjusted) before IFRS 16	33.4	44.4	+32.7%
EBITDA margin (adjusted) before IFRS 16	15.9%	20.1%	+4.1%pts

Comment

- OoH Media with single-digit revenue and double-digit earnings growth
- Revenue growth mainly driven by DOOH, particularly programmatic, including the effect from “The Whale” at Hamburg Central Station with a strong start
- Overproportional growth in EBITDA (adj.) leads to margin improvement of nearly three percentage points

Segment Perspective – Digital & Dialog Media

m€	Q1 2025	Q1 2026	▲
Segment revenue, thereof	206.2	231.0	+12.0%
Digital	98.1	94.8	-3.4%
Dialog	108.1	136.2	+26.0%
EBITDA (adjusted)	28.0	26.8	-4.1%
EBITDA margin (adjusted)	13.6%	11.6%	-2.0%pts

Comment

- Dialog in Q1 with double-digit growth rate driven by Call Center; organic growth +8.5%
- Slight revenue decline in Digital (online advertising, PPV and content) as positive PPV performance could not offset lower revenues in online Media in Q1
- EBITDA (adj.) and margin below PY level due to a revenue-driven earnings reduction at content

Segment Perspective – DaaS & E-Commerce

m€	Q1 2025	Q1 2026	▲
Segment revenue, thereof	90.9	78.6	-13.5%
Data as a Service	42.2	36.8	-12.7%
E-Commerce	48.7	41.7	-14.2%
EBITDA (adjusted)	11.4	5.7	-50.2%
EBITDA margin (adjusted)	12.5%	7.2%	-5.3%pts

Comment

- Statista revenue in Q1 below PY; organic revenue decline of -3.7% adjusted for the sale of strategy and consulting unit and negative currency effect
- Sales decline at Asam compared to PY due to continued subdued consumer spending in Germany
- EBITDA (adj.) and margin declined in Q1

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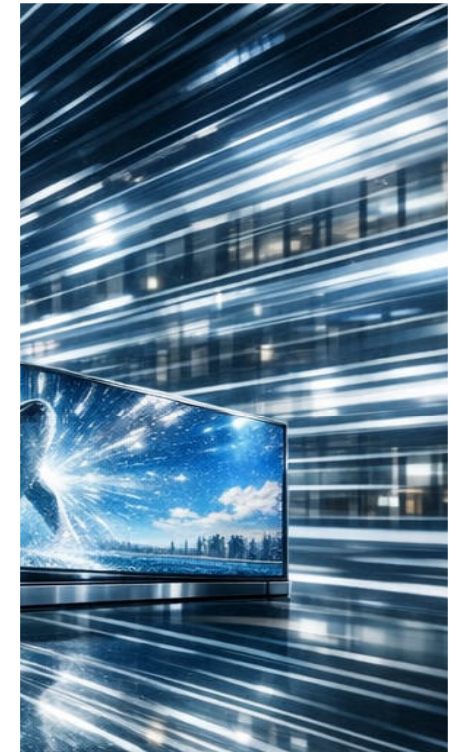
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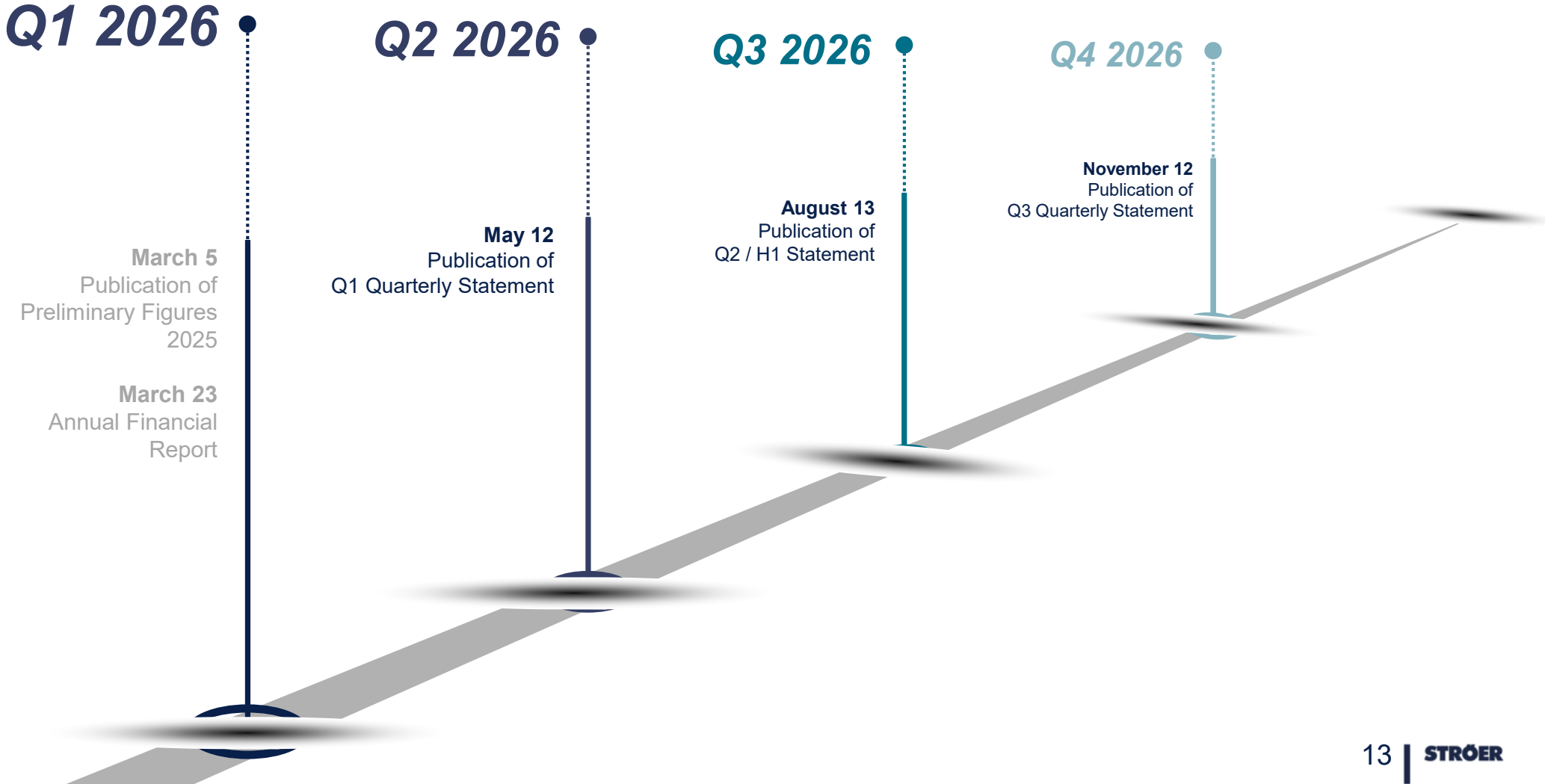
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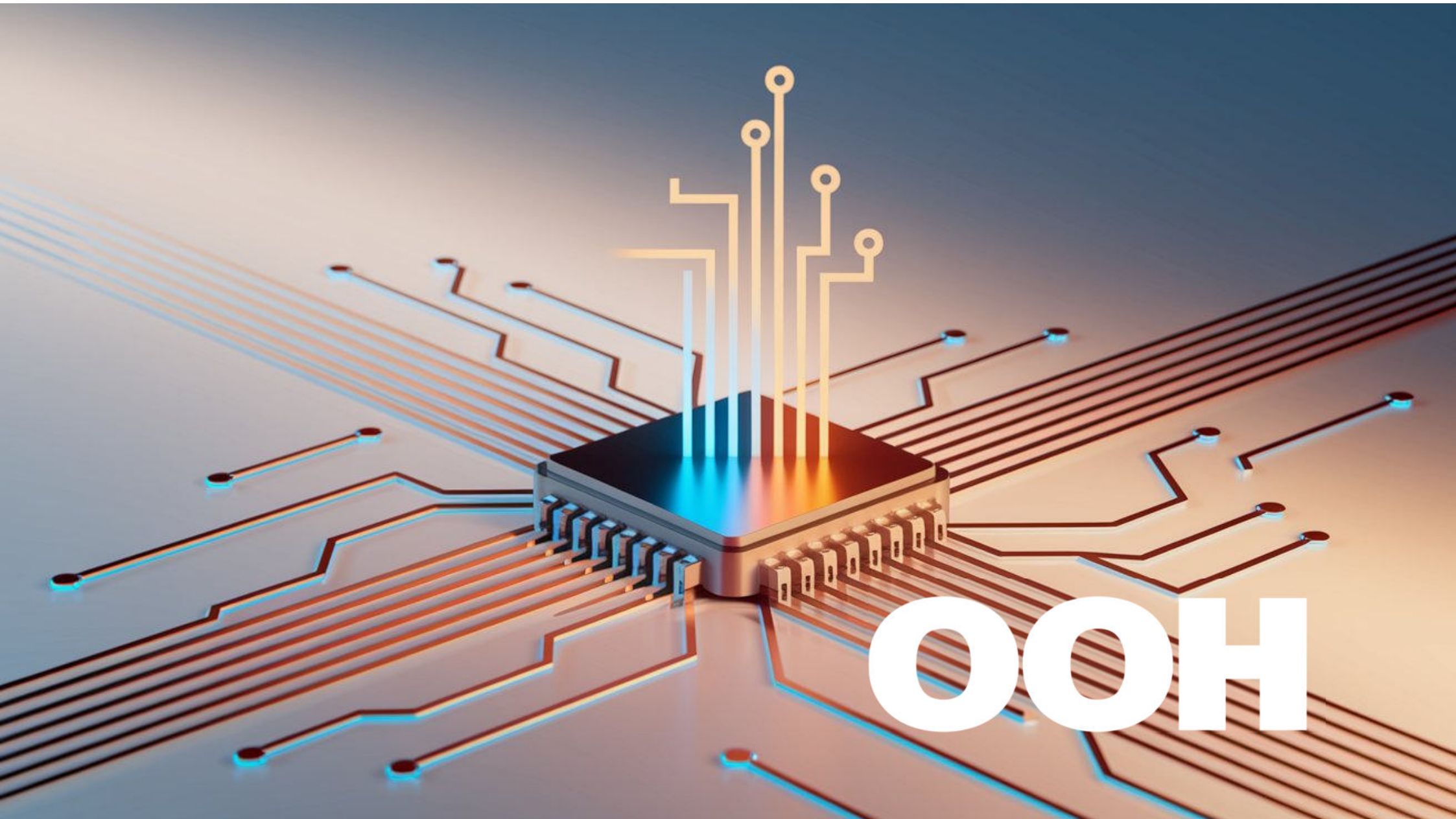


Outlook & Current Trading Momentum

- **Q2 2026:** Based on the current status of our orderbook and forecast we expect
 - OoH Media sales should continue to grow at the same pace as in Q1 2026
 - Digital & Dialog Media with sales growth broadly in line with Q1 2026 developments
 - DaaS & E-Commerce sales with single digit decline mainly due to the disposal of Statista strategy/consulting unit

Financial Calendar 2026





OOH

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