



VOLTATRON[®]

MORE THAN A SOLUTION

EquityForum Fall Conference, August 31 – September 1, 2026

Voltatron in Figures and at a Glance

ON TRACK TO UNLOCK THE E&E INDUSTRY

Key stages of value creation in Germany – a growing, international production network with a broad range of services – establishment of a global procurement platform in the Asia-Pacific region

**9**

sites on 2 continents

>15.000

m² production area

~350

active customers

7

product areas

~450

employees

~65%

shares held by 5 major shareholders

Prime Standard

Frankfurt

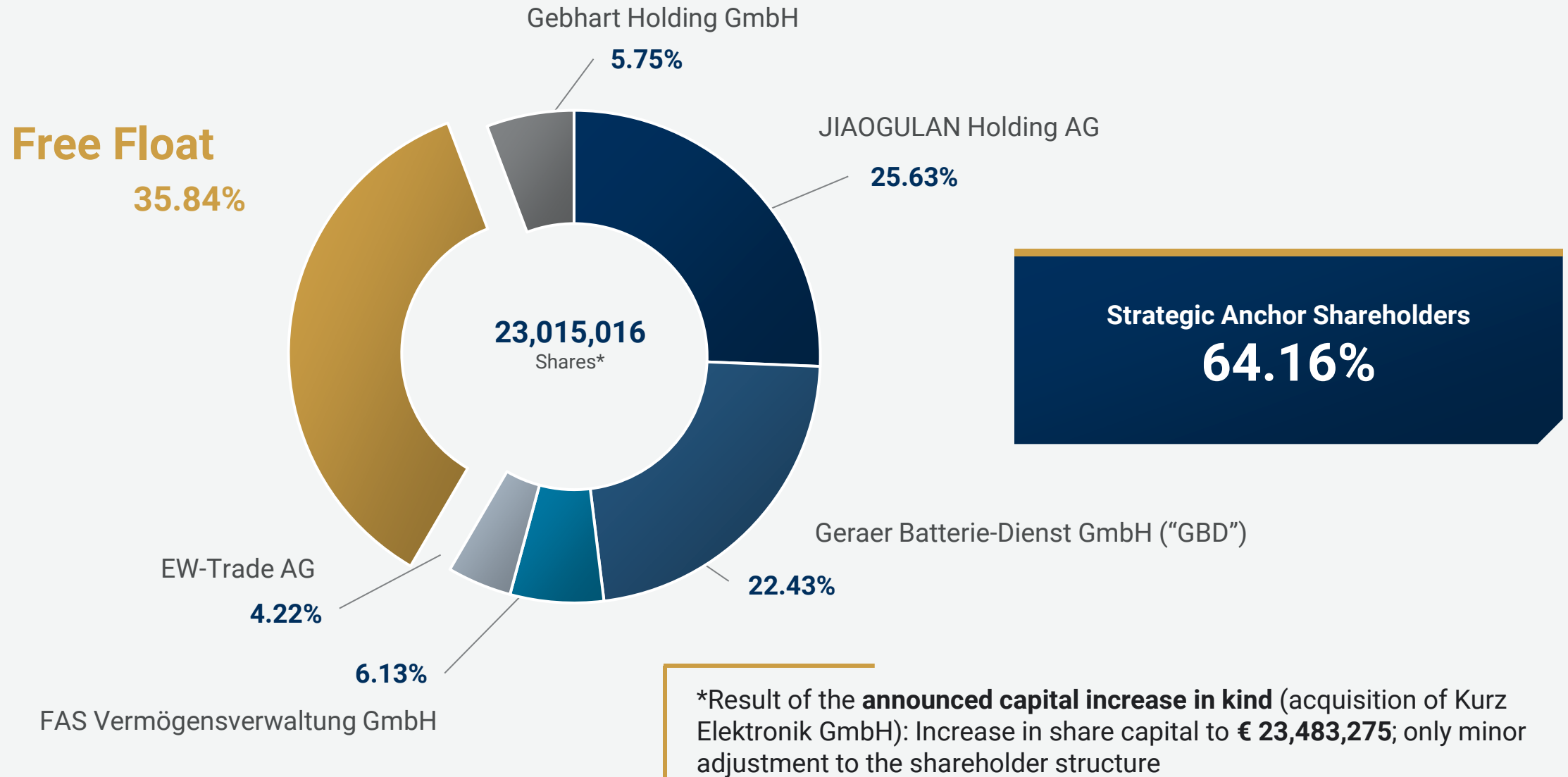
+332%

Group revenue growth 2025

€54–57 m

revenue 2026e

Shareholder Structure – Maximum Stability due to Long-Term Oriented Shareholders



As of 08/2026

Management Board of Voltatron AG – Agile, Visionary and Highly Effective

EXPERIENCED LEADERSHIP TEAM



Martin Hartmann

Chief Executive Officer (CEO)

Visionary strategist for developing and leading fast-growing companies.

- CCO – Sunlight Group
- Chairman of the Management – Triathlon Group
- CEO – regional sales & service companies



Florian Seitz

Chief Financial Officer (CFO)

Architect of efficient, agile organizations and leadership structures.

- Director Finance – Sunlight Group
- Managing Director Finance (CFO) – Triathlon Group
- Organizational development consultant – Munkert & Partner



Christian Eibach

Chief Sales Officer (CSO)

Seasoned expert in international sales with a focus on growth.

- Executive Vice President – ICAPE Group
- Authorized officer (Prokurist) – CIPEM Deutschland GmbH
- Head of Global Sales – SAFA 2000 GmbH

Building the Foundation for a Scalable and Profitable Group

Phase 1

Advanced electronic manufacturing services (EMS) and distribution of complex products and proprietary solutions in the field of electronics

VOLTATRONICS®



+ further M&A targets

Phase 2

Following consolidation of the Voltatronics segment: Realignment of the Voltastore segment by integrating sustainable business model

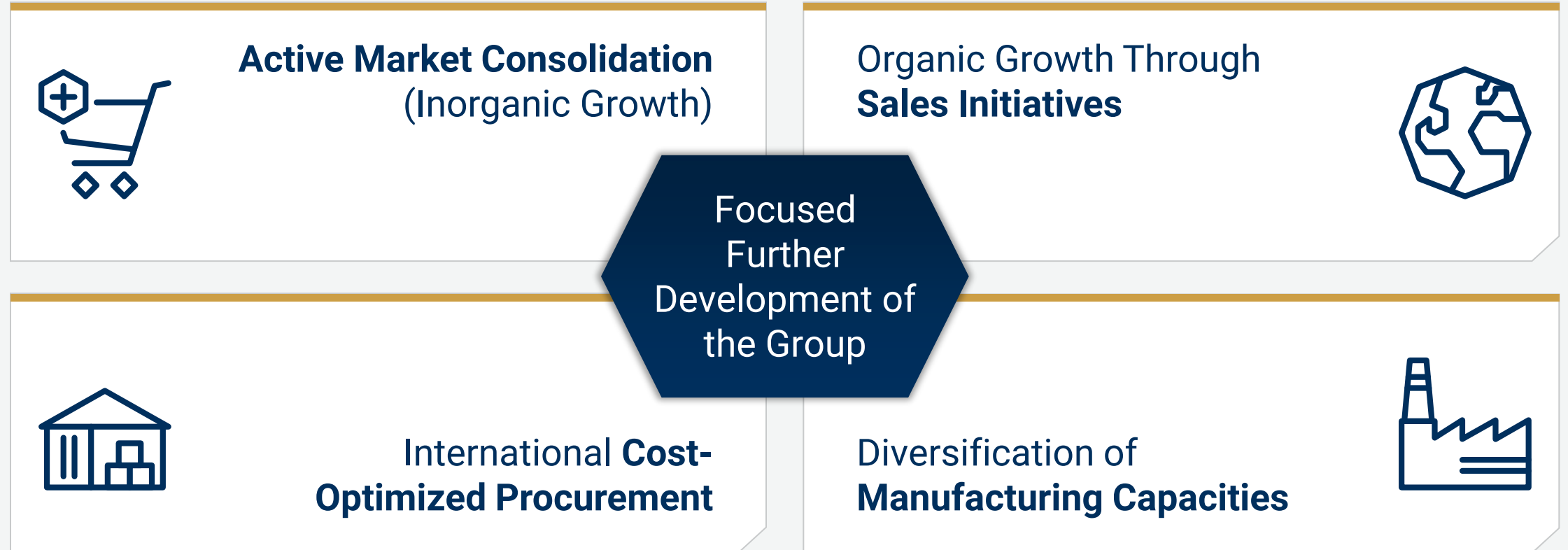
VOLTASTORE®

Phase 3

Reactivation of the Voltamobil segment

VOLTAMOBIL®

4 Strong Pillars for a Dynamic Growth Strategy



Impact on Strategic Corporate Objectives

Revenue Growth



Market Share Gains



Scaling & Earnings Improvement



Resilience

Vemcom Solutions GmbH: Growing Organically and Tapping into New Markets

Entering international markets and focusing on organic growth are essential to taking Voltatron to the next level.



Central Platform

Managing the internationalization and expansion of our global network

Consolidation of global procurement

Strategic Value-Added

Improving Cost Structure and Delivery Capability

Direct access to international growth markets

Strengthening Our Resilience

Growth Logic

Tapping into new customer and market segments

Increasing Competitiveness in High-Volume and Cost-Driven Markets

Acquisition of Kurz Elektronik GmbH (1/2)

Developer and manufacturer of innovative proprietary product and technology solutions

- In business since 1965: Today, the company focuses on industrial applications and the household appliance market
- 30 employees in R&D, sales, and management at the Technology Center at the company's HQ
- High-capacity manufacturing facility in Lithuania
- Proprietary products & patents: Sensors, capacitive control elements, IoT interfaces, motor controls (BLDC, AC/EC), and power electronics
- Plastic injection molding with in-house tooling and in-house cable assembly

Kurz Elektronik complements Voltatron's product and solution portfolio with key expertise that is in high demand in the market.



Althengstett,
Baden-Württemberg



≈ 30 Employees

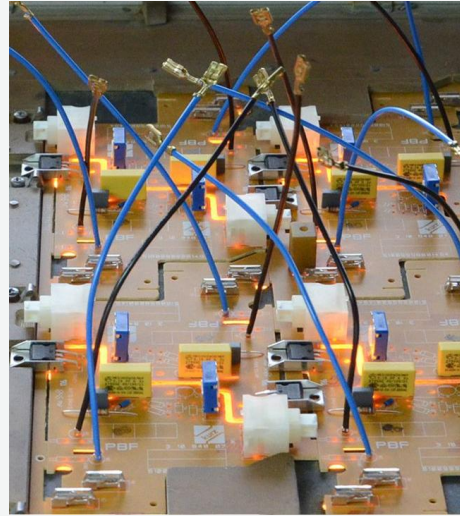


Siegfried Hettich



DIN EN ISO 9001, DIN EN
ISO 14001, UL/VDE

Acquisition of Kurz Elektronik (2/2) – Spotlight on UAB Litalka Elektronik



Manufacturing plant for high-volume production in the industrial applications and household appliances sectors

- A high-performance facility in Alytus, Lithuania, in operation since 1993, with approx. 140 employees in production, sales, laboratory, and administration
- Four SMD and three THT lines with a placement capacity of 192,000 components per hour
- Contract manufacturing and production of a small range of in-house products: sensors, control panels, IoT interfaces, motor controls, and power electronics



UAB Litalka has extensive experience in the reliable production of electronic solutions for customers in the industrial and home appliance sectors.



Alytus, Lithuania



≈ 140 Employees



Vytautas Valatkevicius



DIN EN ISO 9001, DIN EN ISO 14001

End-to-End Customer Support – Added Value at Every Project Stage

OUR CYCLE OF VALUE CREATION

We support our customers all the way – from initial product design through delivery and lifecycle support.



A SELECTION OF OUR TARGET MARKETS

Energy & Environment

Industry & Automation

Medical

Household Appliances

Measurement Technology

Telecommunications & IT

Aerospace & Defense

Entertainment & Consumer

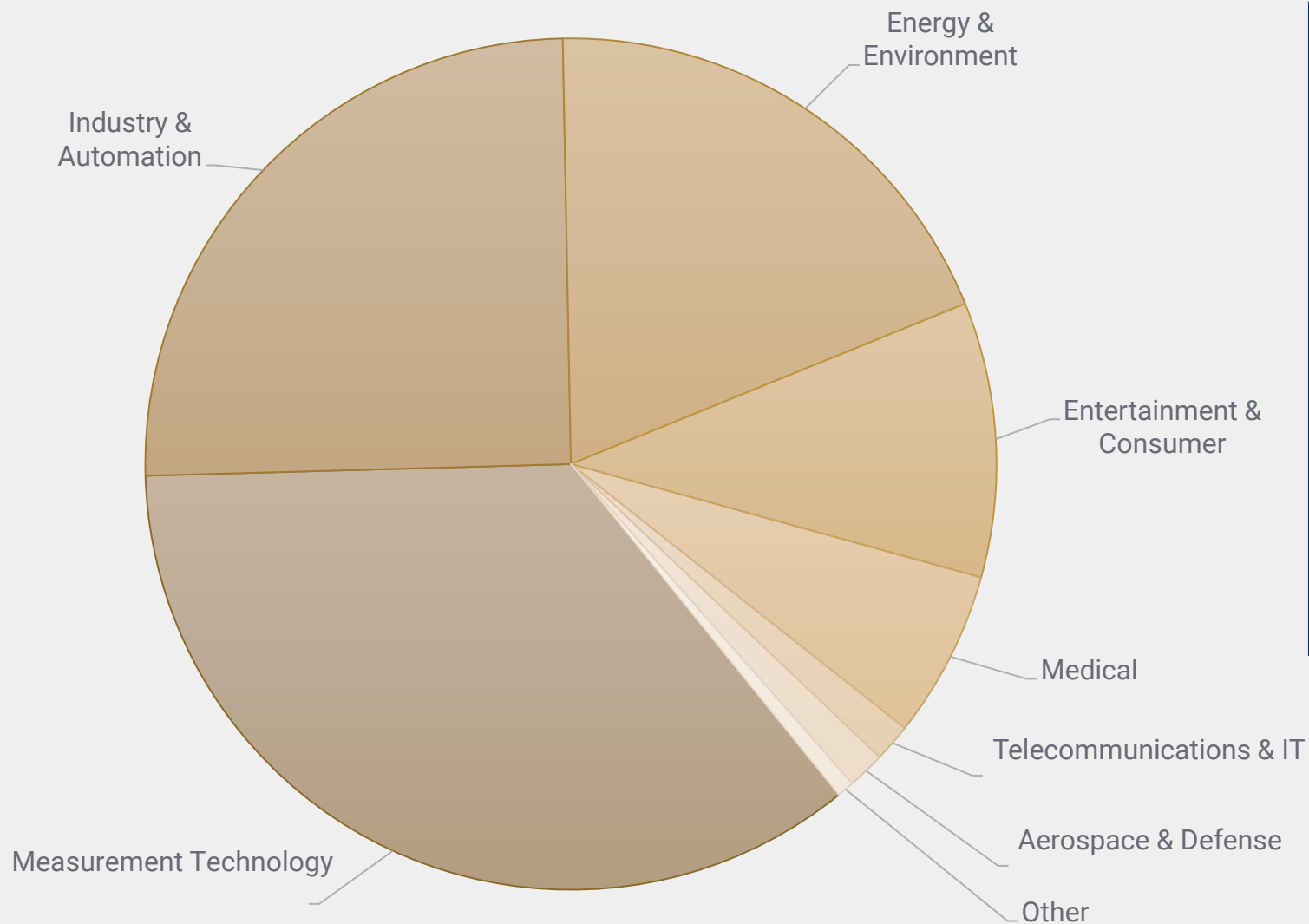
Rail

Broad Product Portfolio – Meeting the Most Diverse Needs

01**PCB Assemblies****02****Cable Assemblies****03****Electronic Components****04****Metal Parts & Plastic Injection Molding****05****Printed Circuit Boards****06****Complete Devices****07****Controls & Sensors****Customer Benefits**

- A single point of contact
- Unique procurement expertise
- Comprehensive solutions portfolio
- High flexibility & automation
- Certified processes incl. UL/VDE
- Consolidated logistics

Balanced Industry Mix Supports Resilient Growth

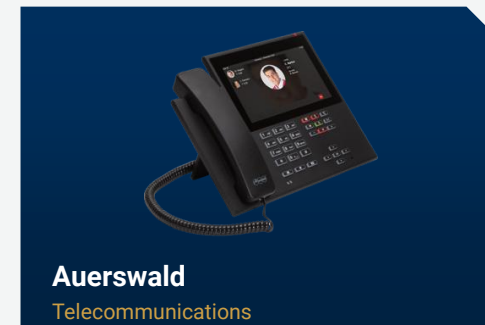
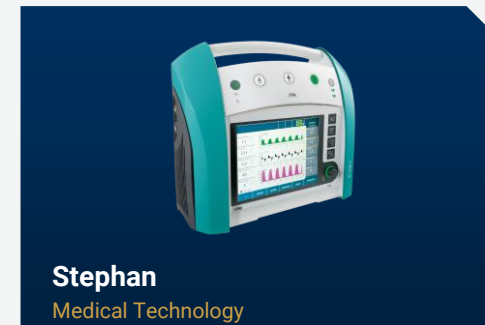
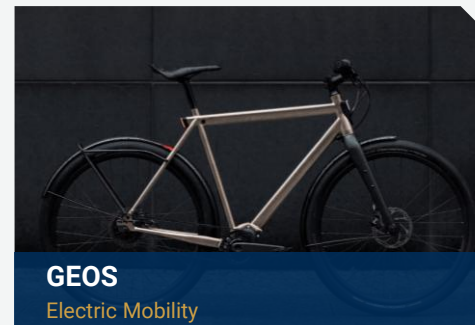


Revenue Break by Industry:

- A diversified industry mix supports resilience and reduces dependence on individual end markets.
- The strong exposure of Kurz Elektronik to Household Applications is expected to further broaden Voltatron's end-market diversification going forward.

Selected Examples Reflecting Our Diversified Customer Portfolio

PAST AND CURRENT CUSTOMER PROJECTS



SELECTED REFERENCES



Enhanced Growth Outlook Following Kurz Elektronik Acquisition

Revenue*

€ **54** to **57** million
(previously: € 47 to 51 million)

Operating Gross Profit Margin*

41 % to **47** %
(previously: 37% to 44%)

Adjusted EBITDA Margin*

7 % to **10** %
unchanged

Adjusted EBT Margin*

0 % to **1** %
(previously: 3% to 4%)

Internationalization & Expansion through **Organic Growth** in new Markets and with new Products

Development of Business Volume **in Line with Expectations**

Significant Investments into **Future Growth**

Restructuring & Integration Costs at Kurz Elektronik with **One-off Effect** on Earnings

* from continuing operations



APPENDIX

Platform for Electrics & Electronics – This Is Voltatron



WHAT WE DO

Development, procurement, production and integration of complex electronic assemblies and systems



WHO WE SERVE

Industrial customers in attractive end markets with long-term partnerships



OUR STRENGTHS

End-to-end vertically integrated capabilities, global sourcing expertise and network, agile platform approach



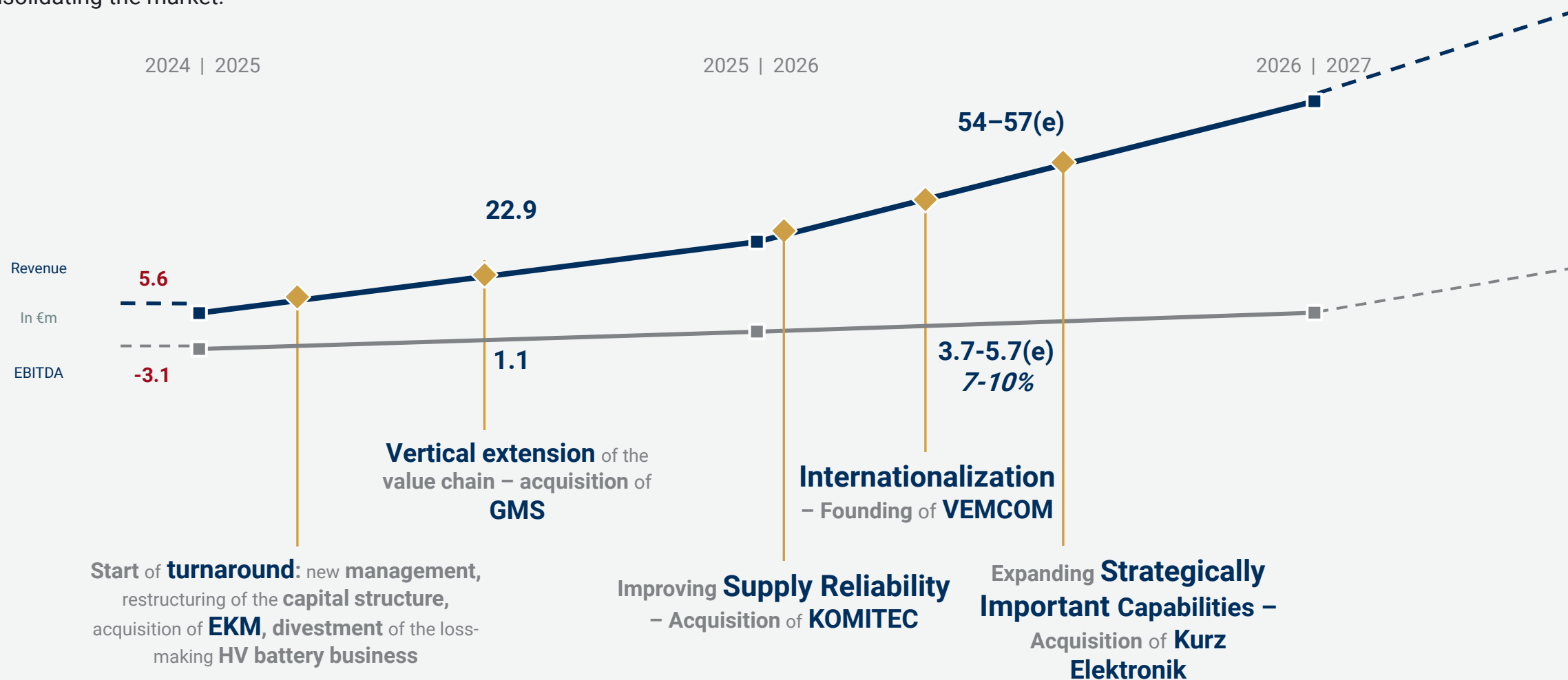
WHY IT MATTERS

Electronics are everywhere – with growing demand and rising complexity

Turning Point in the Company's History – Focus on Profitable Growth

FROM TURNAROUND TO ACTIVE MARKET CONSOLIDATION

What began in February 2025 with the start of the turnaround and a single acquisition is advancing with strong momentum and pace. We are actively consolidating the market.



Organizational Chart of the Voltatron Group – Decentralization as a Strength



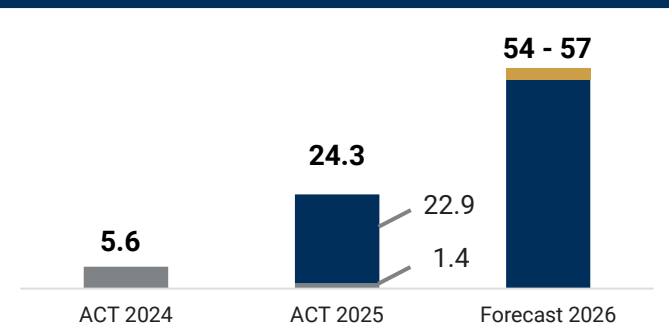
Key Figures: The Impact of our Strategy

Discontinued Operations

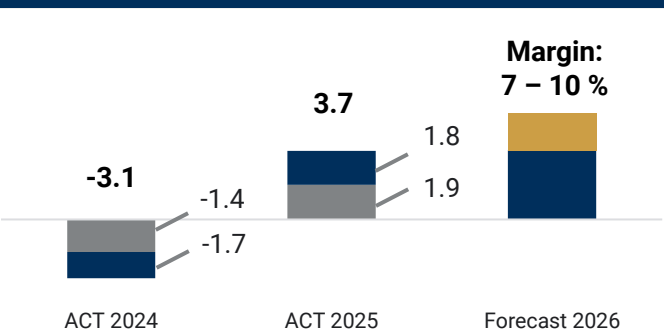
Continuing Operations

Forecast Range

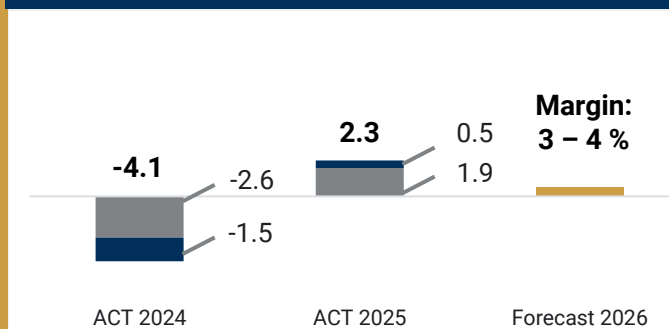
Revenue (in €m)



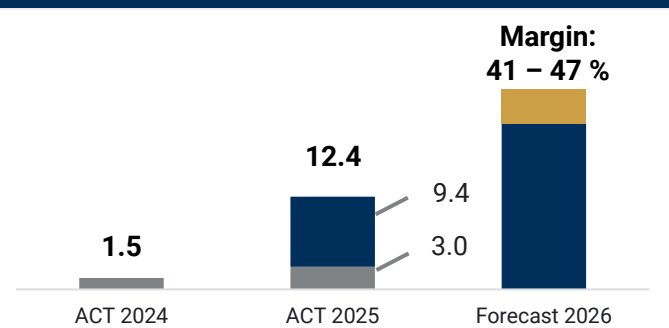
EBITDA Adj.* (in €m / as indicated)



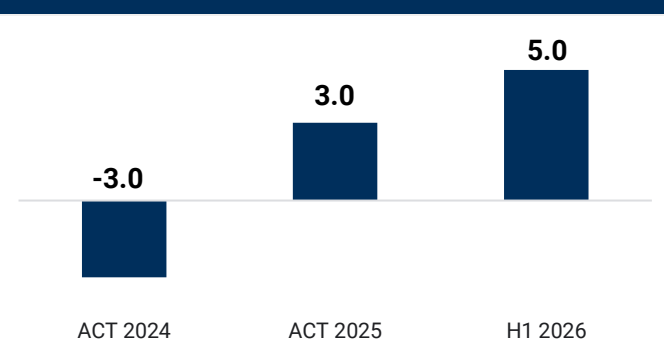
EBT Adj.* (in €m / as indicated)



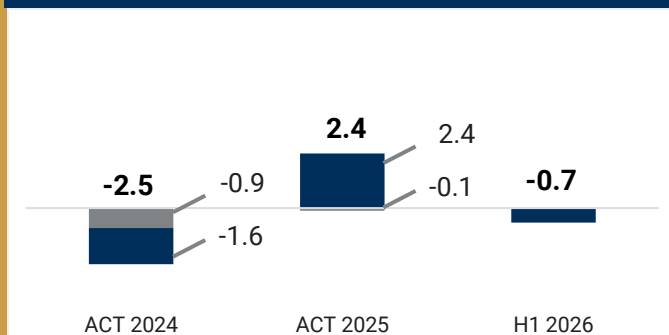
Operating Gross Profit (in €m)



Equity (in €m)

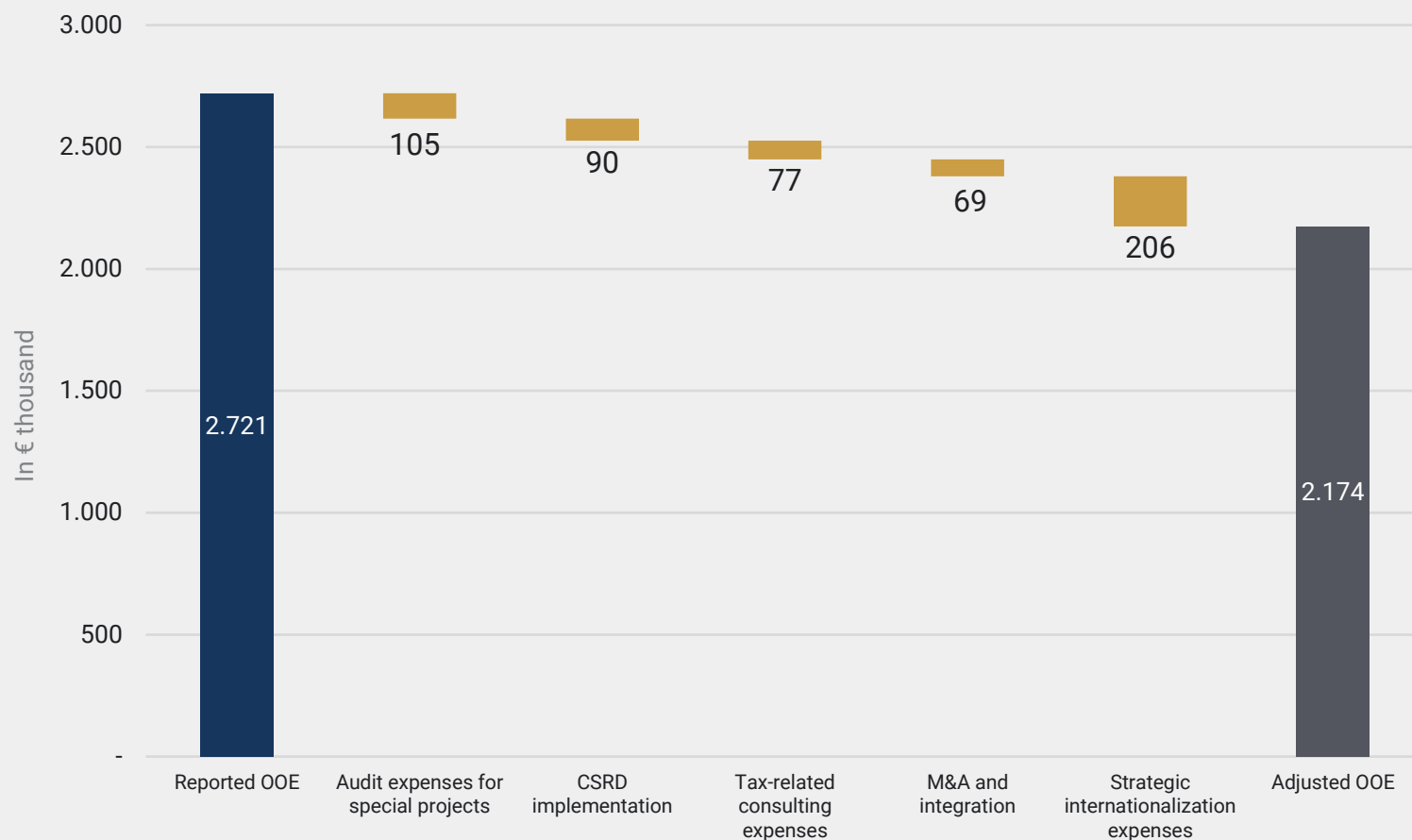


Operating Cash Flow (in €m)



* Adjusted EBITDA excludes non-cash effects from purchase price allocations. Adjusted EBT additionally excludes PPA-related depreciation and amortization.

Structural Expenses and Investments – Special Items Weigh on Earnings



€547k

identified special items

Excluding these items, other operating expenses would have amounted to

€2.174m

~20% below reported level

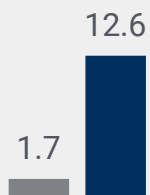
Strategic Turnaround Leads to Increased Business Volume

Revenue from continuing operations
(in €m)

■ 2025

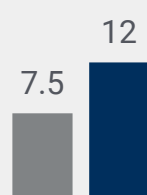
■ 2026

+ 619.4 %



Q1

+ 60.7 %



Q2

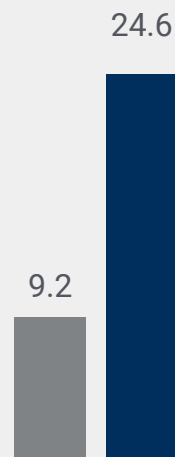


Q3



Q4

+ 166.2 %



6M

22.9

2025

Latest
Guidance
2026

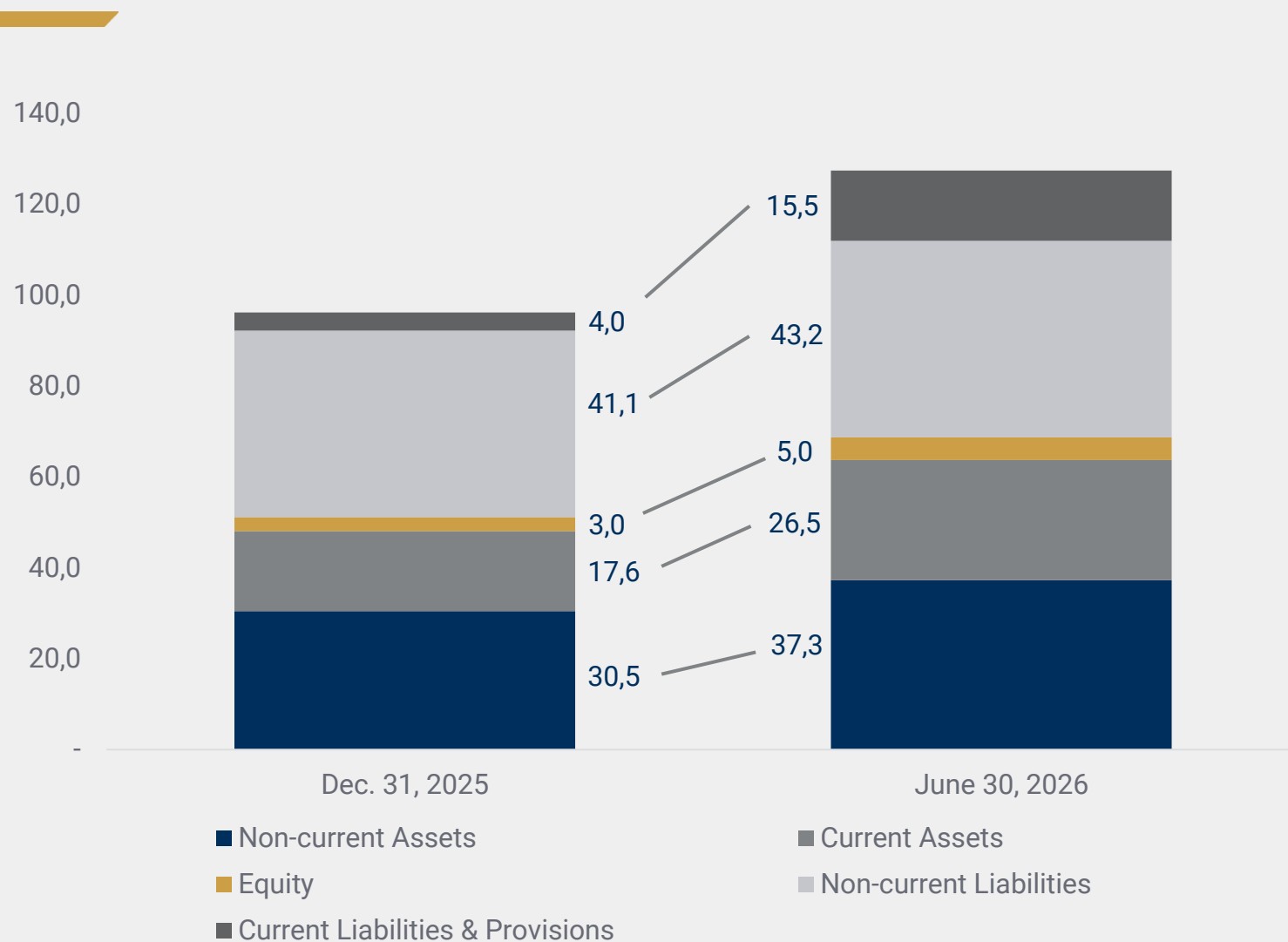
54-57

Balance Sheet Significantly Stabilized – Solid Capital Base Established

	31. Dec. 2024	31. Dec. 2025	30. June 2026 (6M)
Total Assets	€5.7 m	€48.1 m	€63.8 m
Equity	€-3.0 m	€+3.0 m	€+5.0 m
Equity Ratio	-51.8%	6.3%	7.9%



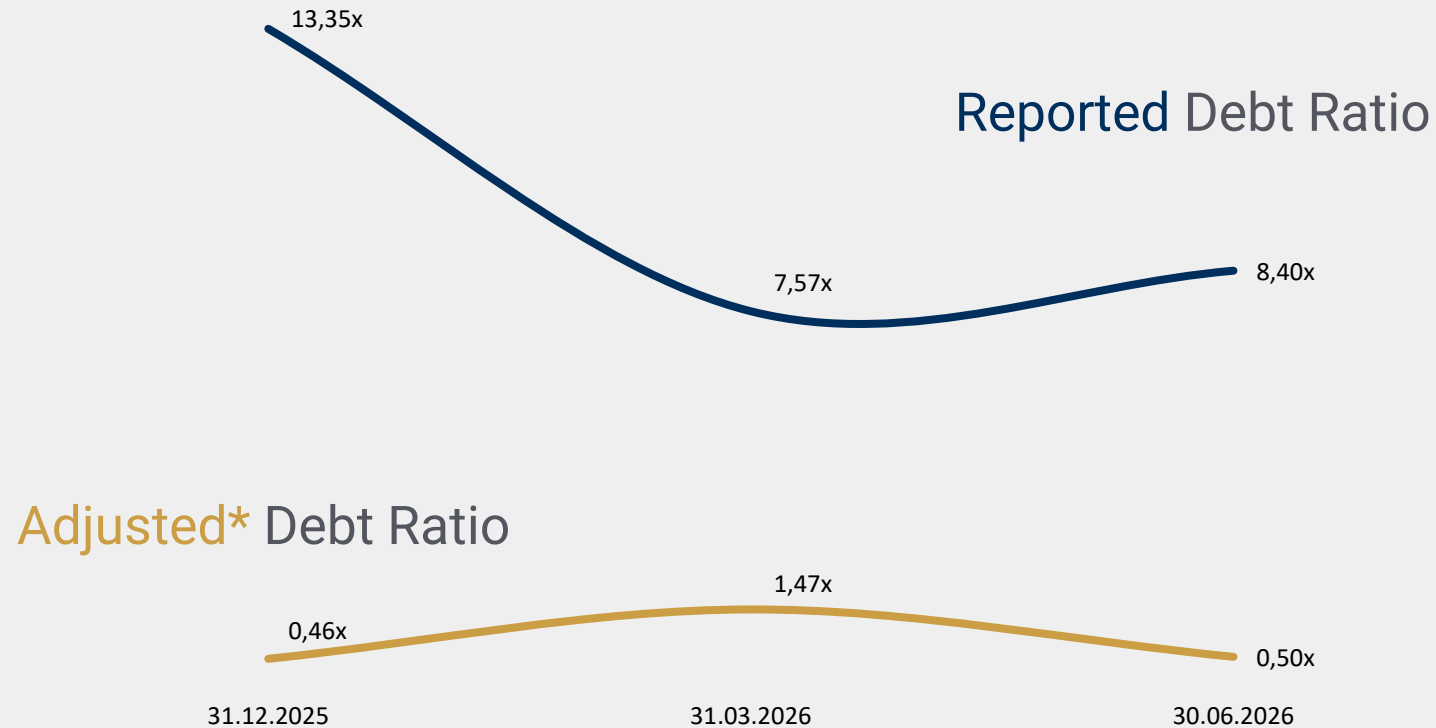
Balance Sheet Structure Reflects the Enlarged Operating Platform



The **expansion of assets** primarily reflects

- the integration of KOMITEC
- +
- higher working capital

Strengthened Capital Base Supports a More Balanced Leverage Profile



Explanation of Leverage Metrics

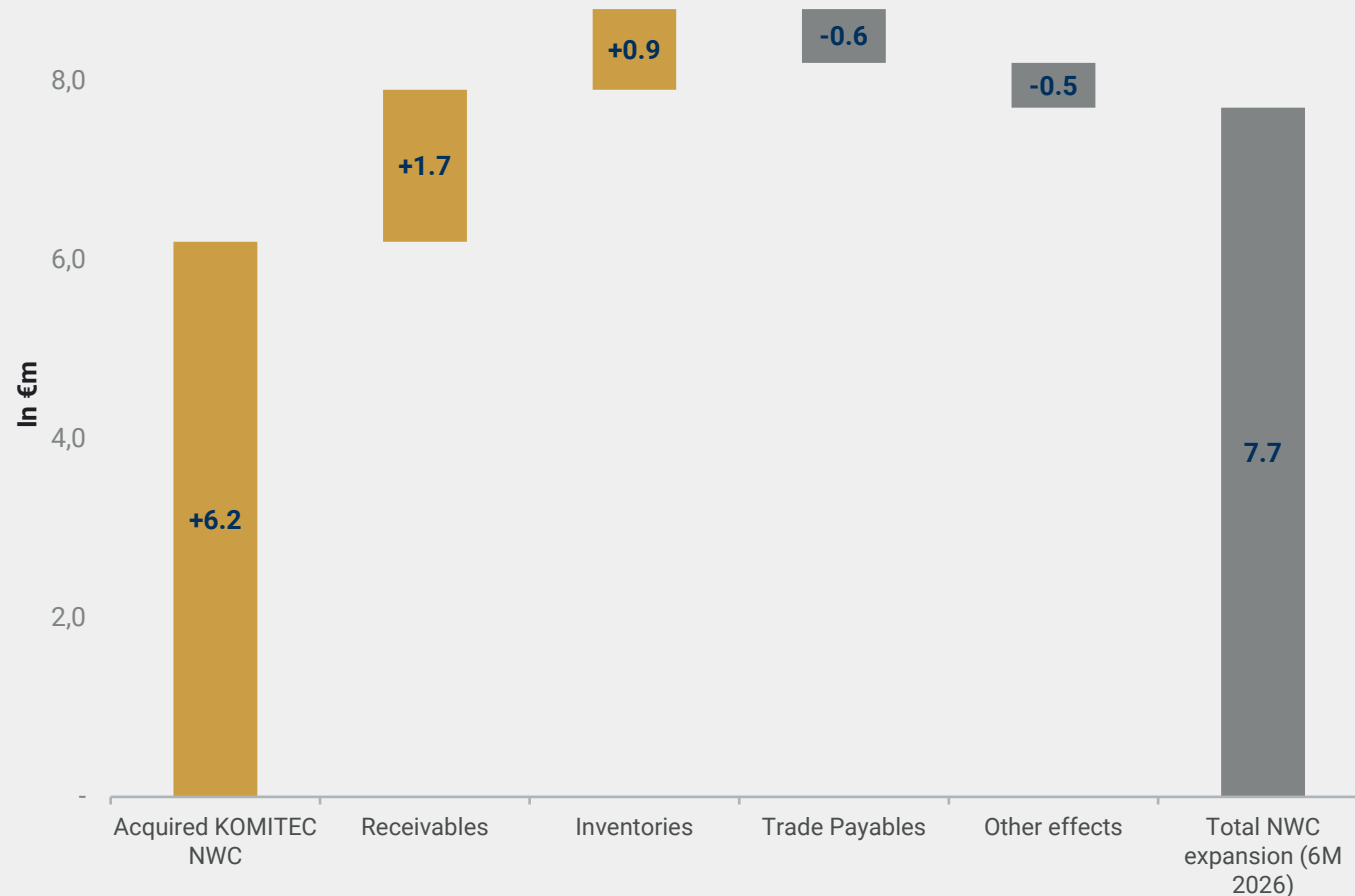
The reported debt ratio reflects the Group's turnaround situation and acquisition-led growth phase.

On an adjusted basis, including equity-like subordinated loans, leverage remained substantially lower at 0.50x.

* Taking into account granted equity-like subordinated loans in the amount of €39.9 m.

NWC Increased to Back Growing Business Volume and Organic Growth

NWC Drivers in first six months 2026



NWC Development in 2026

- €6.2m of the NWC increase relates to working capital assumed as part of the KOMITEC acquisition.
- Challenging procurement environment: inventories were deliberately increased to secure delivery capability
- Strong procurement expertise and a resilient supplier network helped avoid material shortages and support ongoing and future customer projects

Cash Flow Reflects Strategic Investment in Working Capital and Growth

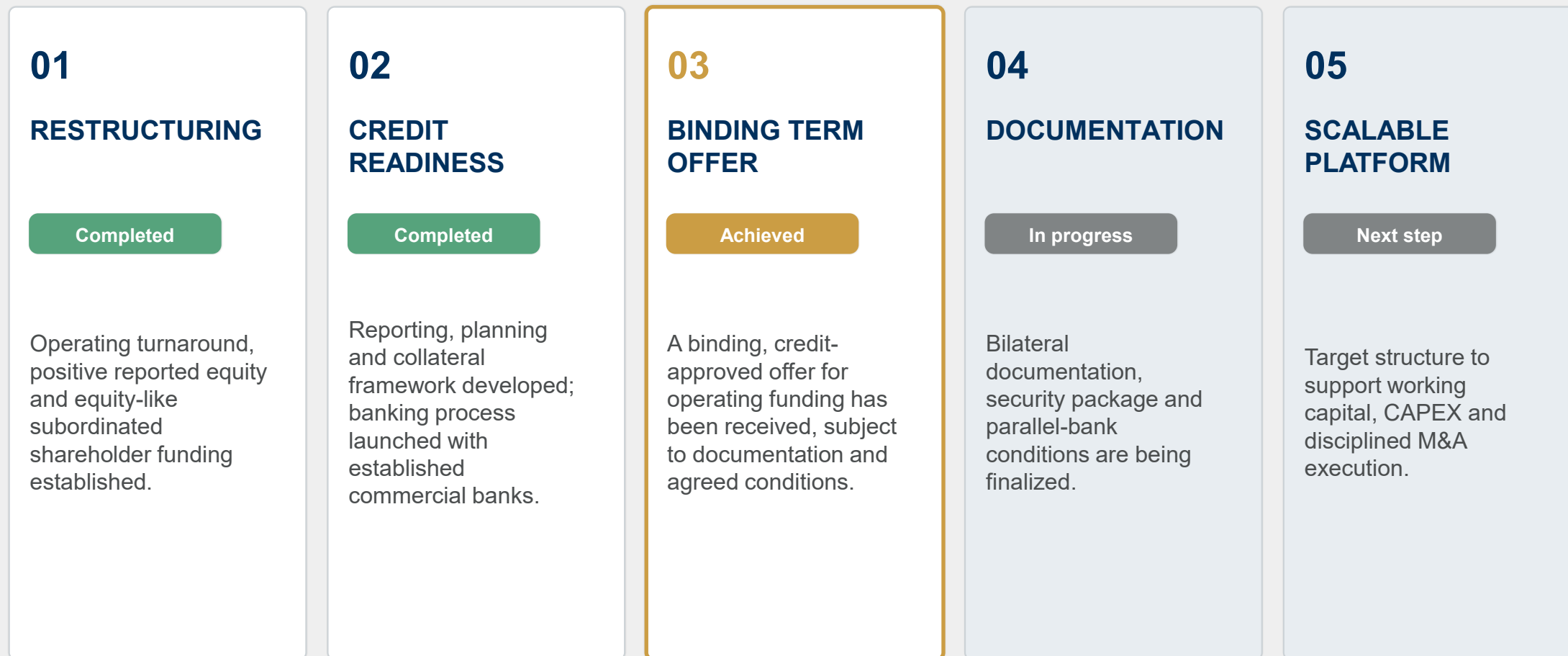
	2025	Q1 2026	Q2 2026	6M 2026
Operating Cash Flow *	€+2.4 m	€-0.2 m	€-0.5 m	€-0.7 m
Free Cash Flow*	€+1.7 m	€-0.3 m	€-0.6 m	€-0.9 m

** Continuing Operations.*

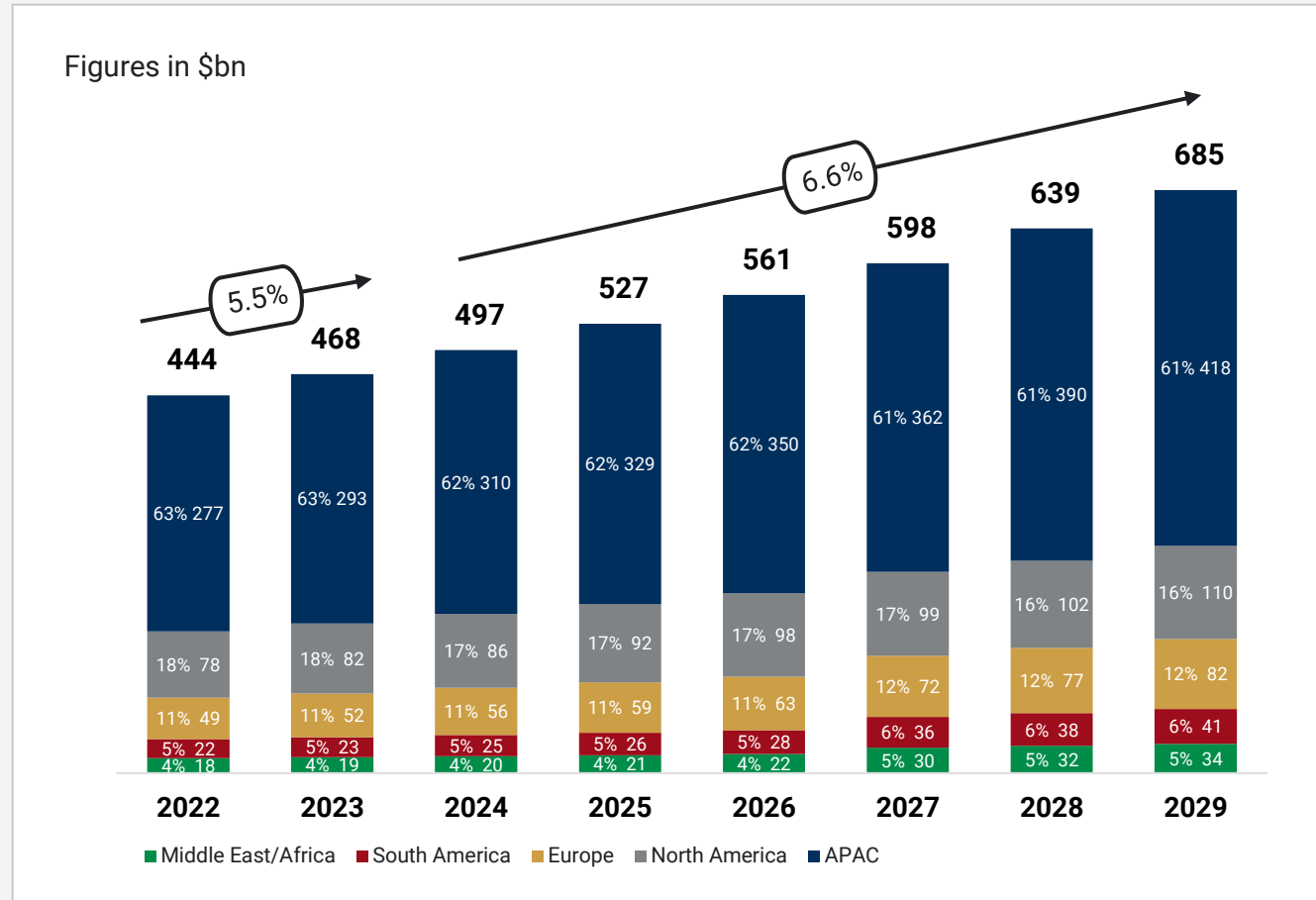


Further integration and working capital normalization provide a foundation for improved cash conversion

Road to Bankability: From Restructuring to Scalable Bank Funding



Despite the Economic Slowdown: The EMS Market is on the Rise



Source: Global Electronics Manufacturing Service Market (2025 – 2029); Technavio 2024



» Megatrends Boost Global Market Growth

Intact Market Trends and Business Potential

Technological Change & Electrification

Green-Tech Solutions

Artificial Intelligence

Digital Transformation & Industry 4.0

Active Drivers of Market Development

Design-to-Manufacturing (D2M)

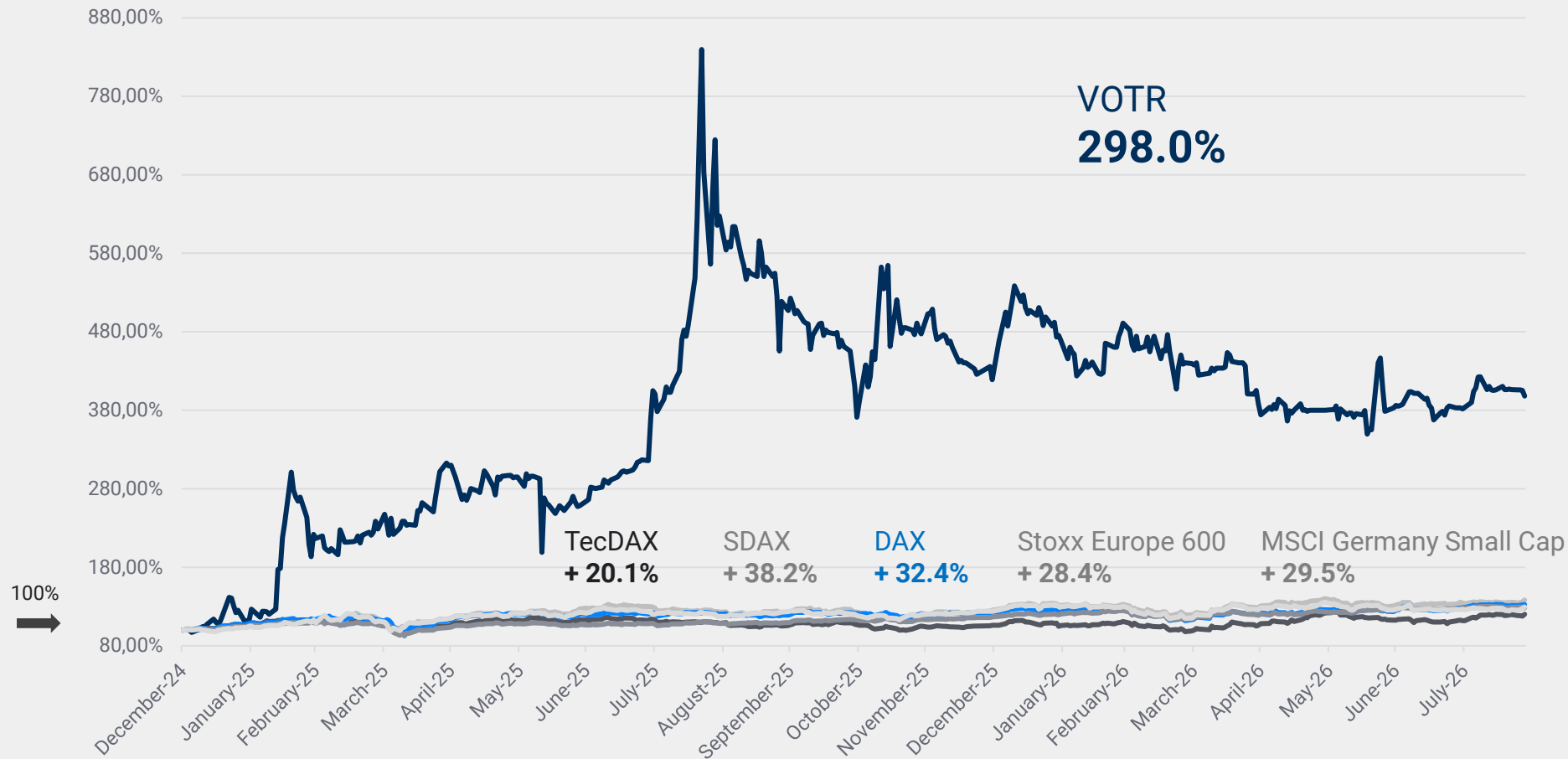
“China-Free” vs. TCO Optimization

Sustainable Supply Chains

Outsourcing by OEMs

Share Price Development: Strong Momentum in 2025, Focus on Long-Term Growth

Performance of Voltatron share from start of turnaround to present, compared with major indices



Share Price as of August 27:

€4.02

Analyst Recommendation:

mwb (Jens-Peter Rieck)

Rating: **Buy**

Target Price: **€5.00**
(Upside 22.4%)

Date: August 13, 2026

Voltatron Equity Story: Attractive Platform for Value Creation

1

Strong Momentum from a Successful Turnaround + High **Synergy Potential**

2

Taking an **Active Role** in **Market Consolidation**

3

Focus on **International Growth Markets**

4

Scalable Business Model With Attractive **Leverage** – Creating a **Unique Portfolio of E&E Solutions** through **Innovative, Proprietary Products**

VOLTATRON®

MORE THAN A SOLUTION

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