

Munich 20 May 2020 Financial Results Q1 2021

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NFON Growth Strategy 2024 Our Mission

# NFON aims to be the leading provider of voice-centric business communications in Europe

### NFON Growth Strategy 2024 Our Differentiators

Focus on key differentiators to stand out against competition in the market



### Integrated Business Communications (UCaaS and beyond)

NFON will offer a full UCaaS suite (PBX, video, chat, presence) complemented by open APIs and further omni-channel customer engagement/ workflow solutions.



### **Outstanding UX and UI**

NFON will differentiate through an outstanding user experience and app design that simplifies business communications and workflows, with a special focus on mobile/remote/hybrid working and usage scenarios. (A)

### Leading Channel Provider

NFON will continue to expand its strong partner network in Europe. With a best-in-class partner experience / management and the partner at the core of all business processes, NFON targets to be the number one channel provider in Europe.

### NFON Growth Strategy 2024 Our Path to Growth 2024

NFON will enhance its portfolio to serve customers' business communications demands even better and will further grow its partner network in Europe



Target

Targeting clear differentiators NFON will optimize its product portfolio approach and go-tomarket accordingly. This model will allow NFON to execute and scale more effectively





Continue to enhance the

"smarter workflow" voice-

centric communication with

UCaaS, CCaaS, iPaaS as

growth drivers

NFON offering towards

#### Scale

Building on more than 2,700 partners in 15 European markets, NFON will massively invest to grow that network with the aim of being THE channel provider for voicecentric business services

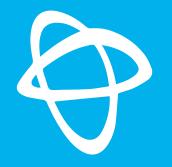


# Target. Enhance. Scale.



To implement the NFON growth strategy, dedicated key measures will be implemented





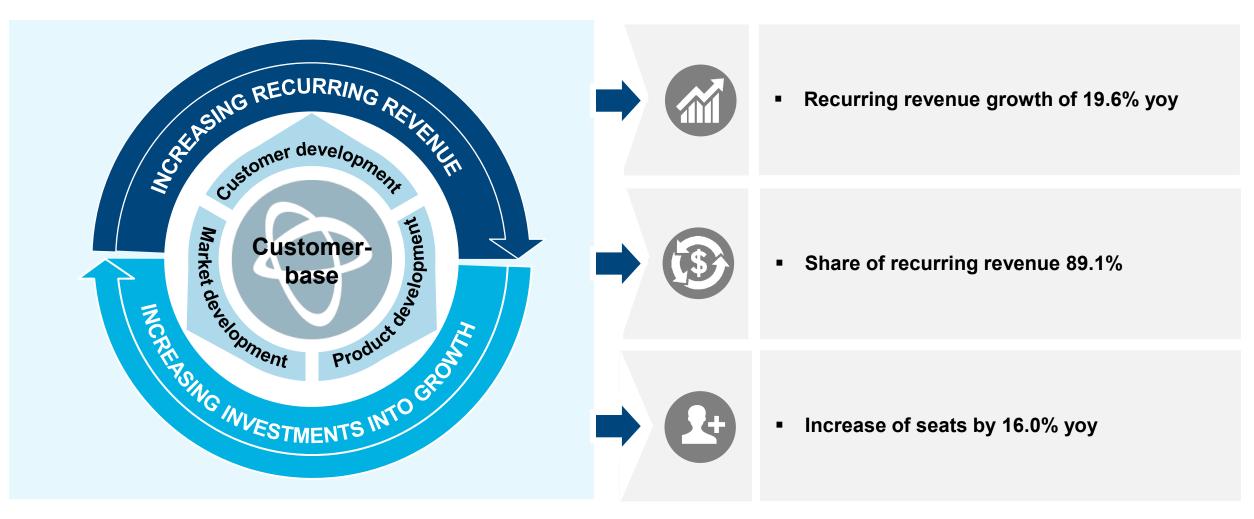
# **Financial Results**

First Quarter 2021

Key Figures

## First quarter development in line with expectations





of massive growth and sustainable recurring revenue

**Business model** 

### **Recurring revenues 89%**



Strong business model resulting in unique combination

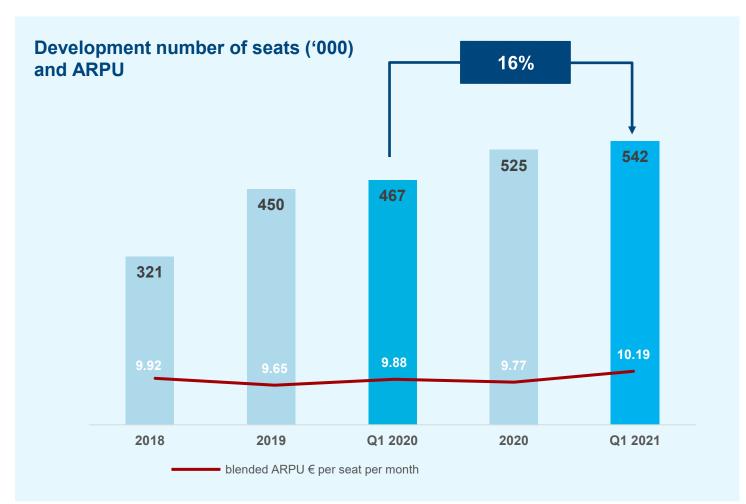
### Non-recurring revenues 11%



### Seat base

# Continuing growth of seat base





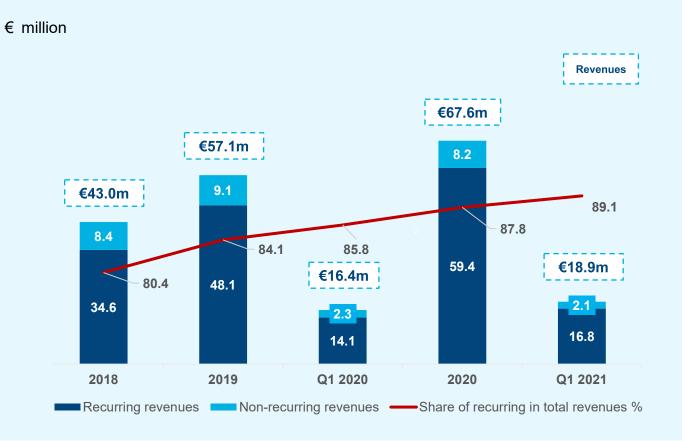
#### Comments

- > Increase of total number of seats by 16%
- > Various influencing factors for ARPU development
  - > Still high usage of air time
  - > Positive development of DTS
  - At the same time increasing development of business with wholesale partners selling their own airtime
- Low gross churn rate of ~0.5% per month underlines quality of product and service and guarantees continuous recurring revenues

## Sustained growth in recurring revenues



### Development total recurring vs. non-recurring revenues

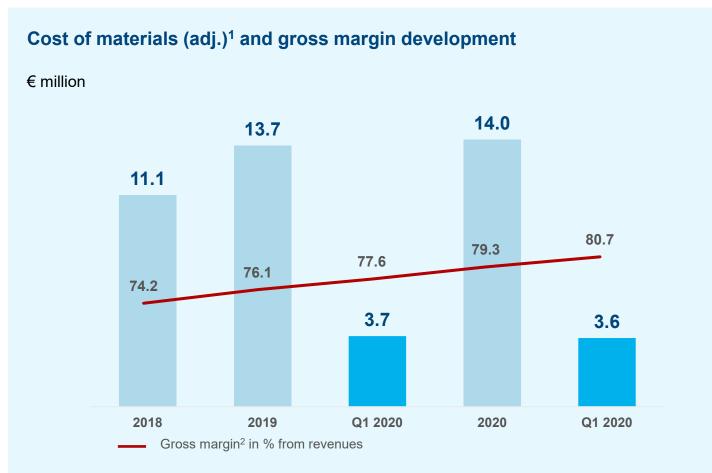


#### Comments

- Total revenue growth of 15.2% in comparison to Q1 2020
- Recurring revenue grows by 19.6% compared to first quarter 2020 due to high usage of airtime and positive seat growth
- > Non-recurring revenues on previous year's level
- Steadily increasing share of recurring revenue in total revenue (89.1%)

# Consistently high and increasing gross margin





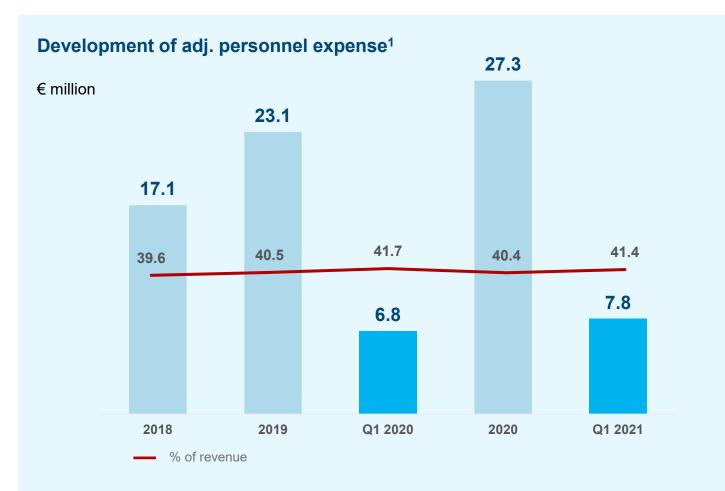
#### Comments

- High gross margin (adj.) continues to show a constantly positive development
- Cost of materials on previous year's level. This results in a lower cost of materials ratio of 19.3% in the 3-month reporting period compared to the same period of the previous year (Q1 2020: 22.4%)
- Cost of materials are largely variable in nature and mainly comprise of costs for hardware sold, costs for airtime sold and data centre housing costs

<sup>1</sup>cost of materials adjusted for changes in inventories of finished goods <sup>2</sup>gross margin defined as (revenue - adj. cost of materials)/ revenue

## NFON further invest in staff





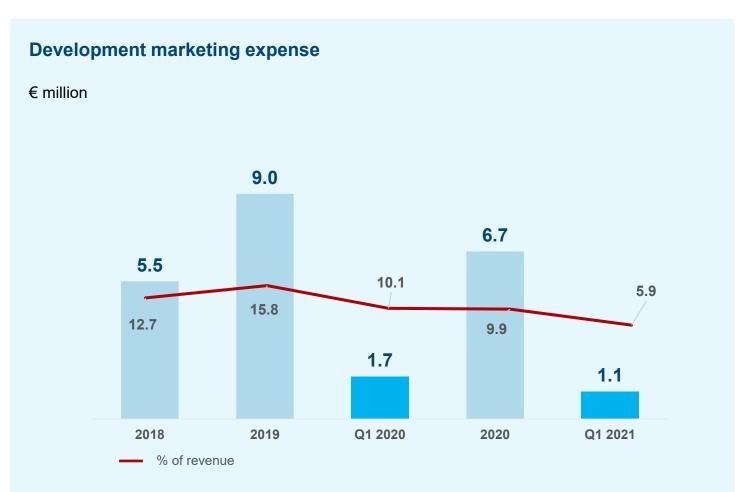
#### Comments

- > Personnel expenses as reported amount to €8.0m (Q1 2020: €7.2m)
  - Adjustments of €0.2m for retention bonus and stock options
- > Adj. personnel expenses amount to €7.8m (Q1 2020: €6.8m) due to increase in workforce by 11.5%
  - > Q1 2021: Ø 435 employees
  - > Q1 2020: Ø 390 employees
- NFON plans a significant ramp-up of technical resources (FTE>50%yoy) until end of 2021

<sup>1</sup>Personnel expenses adjusted for Stock Option Plan, Retention Bonus

# Marketing expenses will rise again in 2021



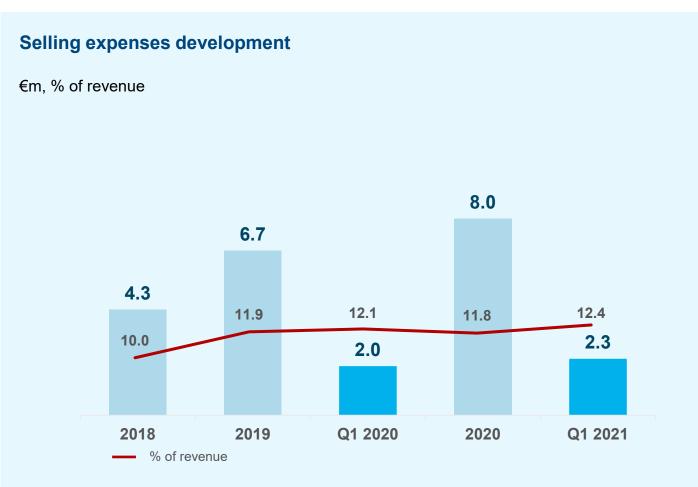


#### Comments

- Marketing expenses of €1.1m were still below prioryear costs (-32.1%)
- > With a focus on channel marketing NFON intends to increase marketing invests by more than >50%yoy
- Focus on partner activations in all markets, especially in younger markets and gaining new partners
- Product marketing builds on lifecycle communication and increase up- and cross-selling to customer base

### **Development of sales commission**





#### Comments

- NFON has a partner network of more than 2,700 partners including wholesale partners
- Selling expenses mainly include sales commissions to dealers and distributors (excl. wholesale partners)
- Dealers and distributors receive a percentage share of revenues per seat provided the customer is still a customer and the partner is still a partner of NFON
- > Increase of sales commissions by 18.3%

### Development of earnings



# Strong improvement in EBITDA demonstrates that NFON can be profitable in the short term

Detailed reconciliation of one-off items		
Reconciliation from EBITDA to adjusted EBITDA	Q1 2021	Q1 2020
€m		
EBITDA	1.6	-0.1
Stock Options/ESOP/ Retention bonus/ M&A	0.2	0.1
Total EBITDA adjustments	0.2	0.3
Adjusted EBITDA	1.8	0.2

#### Comments

- > EBITDA of €1.6m reflects still lower investments
- Adjustments leads to further improvements of EBITDA

#### > Adjusted EBITDA of €1.8m

- > This development has a temporary character
- > NFON aims to significantly increase the investment ratio again in 2021.

### Outlook 2021

# NFON guidance takes Corona effects into account







In line with our mission to lead the European market for cloud telephony, we will continue to invest significantly in gaining market share. Therefore, assuming a stable overall economic development and a cloud communications market in Europe that is expanding rapidly as expected, NFON expects a continuation of its dynamic revenue growth with possible additional impulses from further M&A activities. The EBITDA breakeven point could be reached in the medium term if the current investment intensity is maintained. This does not include investments to take advantage of additional growth opportunities that arise in the short term.

\* Including M&A effects due to the acquisition of DTS



### Key investment highlights





Huge addressable market being disrupted by structural shift to cloud integrated business communications



Strong business model resulting in attractive combination of massive growth, low churn rate and sustainable recurring revenue



State-of-the-art "German Engineering" business communications solution on own tech stack tailored to European customer needs



Proven growth strategy leveraging multi-dimensional layers of growth



Leading European channel partner network as basis for scalable growth



# **V** Thanks

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# Appendix

Further information about NFON

### NFON AG Management Board





- > >10 years of C-Level experience in the IT industry
- Previous experience includes
  - McKinsey & Company
  - Microsoft
  - Planet Home



Jan-Peter Koopmann CTO

- > >10 years of C-Level experience in the IT/Telco industry
- > Previous experience includes
  - Founder Seceidos
  - Tiscali
  - Telenor Group



## Financial calendar 2021

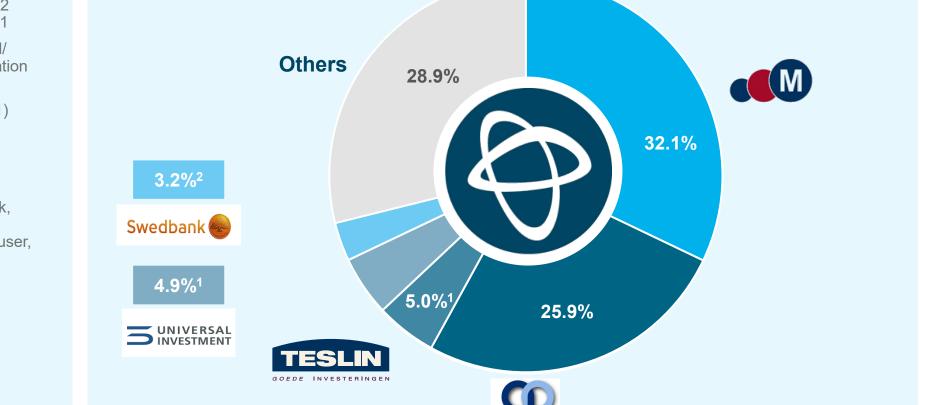


Date	Event	
24 June	Annual Shareholder Meeting	
Virtual Meeting		
19 Aug	Half-year Financial Results 2021	
Web- and Telephone Conference		
18 Nov	Financial Results Nine Months 2021	
Web- and Telephone Conference		

ISIN

**Facts** DE000A0N4N52 DE000A2TSA41 Segment Prime Standard/ Telecommunication Shares 16.6 million (29 March 2021) Designated Baader Bank ODDO Seydler sponsor 11 May 2018 First day of trading Coverage Berenberg Bank, Baader Bank, Hauck & Aufhäuser, Stifel

### **NFON AG** Share at a glance



Active Ownership

Shareholder structure



<sup>1</sup>voting rights bases on 15.6 million shares <sup>2</sup> voting rights based on 14.1 million shares

### **Investor Relations**

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