

The Platform Group AG

Consumer Discretionary | Germany | Preview Review

NuWays by Hauck Aufhäuser Lampe

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Henry Wendisch
Equity Research Analyst
henry.wendisch@nuways-ag.com



Antonio Perez
Equity Research Analyst
antonio.perez@nuways-ag.com

Q3 review: strong growth maintained and guidance in reach

- Q3 sales increasing by 35% yoy to € 189m, driven by strong organic growth of 22%.
- Adj. EBITDA expanding by 79% yoy to € 12.5m, with a 1.6pp higher margin.

Yesterday, TPG released its Q3 results, with solid top-line growth and continued margin improvement. In detail:

TPG's growth cycle remained in full swing. Thanks to a growing number of partners (+23% yoy), thus a higher product offering, the active customer base grew even better by 49% yoy to 6.7m. Based on a constant AOV of € 127, **GMV grew strongly to € 250m (+51% yoy).** Mind you, that the figures also carry the inorganic effects from past acquisitions, it nevertheless show the growth dynamics of TPG's platform business model.

Accordingly, Q3 sales increased by 35% yoy to € 189m, mainly driven by a strong organic growth of 22% yoy (9M: 26% yoy) and supported by past acquisitions, explaining the 13% yoy inorganic growth (9M: 17% yoy). On a segment level, the largest segment Consumer Goods grew by 41% yoy to € 112m (9M: +60% yoy) and explains 61% of group sales. This is followed by strong growth in Freight Goods (+39% yoy; 16% of sales) and Industrial Goods (+15% yoy; 12% of sales). For the first time, revenues from the new segment Optics & Hearing were shown, which came in at € 4.9m and a strong 26.5% adj. EBITDA margin.

Accretive acquisitions and op. leverage fuel profitability. Adj. EBITDA grew disproportionately by 79% yoy to € 12.5m, which implies a 6.6% margin (+1.6pp yoy). This is mainly attributable to a balanced mix of margin accretive past acquisitions and increased operating leverage as a result from the strong organic sales growth in the quarter, visible in further decline in the HR cost ratio by 0.1pp yoy as well as in the other OpEx ratio by 6.1pp yoy, according to our calculations.

Guidance well in reach. TPG confirmed its FY'25 guidance of € 715–735m in sales (eNuW: € 718m) and an adj. EBITDA of € 54–58m (eNuW: € 55m), which should be well achievable, in our view. Furthermore, the company reiterated its FY'26 targets (Sales: >€1bn; adj. EBITDA: € 70–80m). For the latter, TPG guides with a constant adj. EBITDA margin (26e vs. 25e), which might seem odd at first sight given the strong scale effects mentioned above, however, the recent acquisitions in the high-volume, low-margin pharma sector (ApoNow GmbH, Pharmosan Group, and Vamida Versandapotheke, expected sales of € 130m in FY'26), fully explain this effect. In essence, the higher volumes nevertheless add strong absolute additions to adj. EBITDA, but don't pay into the group's margin.

Overall, TPG's shares appear highly undervalued, as the low multiples (2.7x FY'26e EV/EBITDA) should not be concurrent with a fast-growth e-commerce platform, in our view. Therefore, we reiterate our **BUY rating with an unchanged PT of € 21.00.**

Y/E 31.12 (EUR m)	2022	2023	2024	2025e	2026e	2027e
Sales	168.4	432.2	524.6	718.0	995.0	1,086.8
Sales growth	-30.0%	156.6%	21.4%	36.9%	38.6%	9.2%
Adj. EBITDA	15.1	22.0	33.2	54.8	79.5	100.7
Net debt (if net cash=0)	11.5	60.0	87.1	140.3	100.0	29.5
FCF	1.7	97.1	49.9	21.8	40.2	70.5
Net Debt/EBITDA	0.8	1.3	1.6	2.0	1.0	0.3
EPS reported	0.39	1.48	1.60	2.11	3.22	3.62
Adj. EBITDA margin	9.0%	5.1%	6.3%	7.6%	8.0%	9.3%
ROCE	6.5%	25.5%	19.5%	18.6%	22.1%	23.7%
EV/sales	0.8	0.4	0.5	0.4	0.3	0.2
EV/EBITDA	6.1	3.6	4.4	4.4	2.7	1.8
PER	11.1	4.2	5.0	4.0	2.6	2.3
Adjusted FCF yield	1.9%	58.5%	20.6%	6.9%	14.7%	34.7%

Source: Company Data, NuWays AG | e = estimate, p = preliminary

Close Price as of 06.11.2025

BUY⊕	old: Buy
Target EUR 21.00 old: EUR 21.00	Upside 147.1%

Share Performance

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9.	.74				M
8.	.16	J-WY	lang man	A PANA	M_ 74
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High/low 52 weeks (EUR)	12.7 / 7.1
3m rel. performance	4.42%
6m rel. performance	-22.73%
12m rel. performance	11.26%

Market Data	
Share Price (in €)	8.50
Market Cap (in € m)	173.54
Number of Shares (in m pcs)	20.42
Enterprise Value (in € m)	313.80
Ø Volume (6 Months, in k)	257

Ticker	
Bloomberg	TPG GR
WKN	A2QEFA
ISIN	DE000A2QEFA1

Key Shareholders	
Benner Holding GmbH	69.80%
Free Float	21.20%
Paladin Asset Management	9.00%

Guidance

FY'25 ('26) GMV: € 1.3bn (€ 1.7bn) FY'25 ('26) sales: € 715-735m (€ >1bn) FY'25 ('26) adj. EBITDA: € 54-58m (7-8% margin)

Forecast Changes

	2025e	2026e	2027e
Sales	-	-2%	-2%
a. EBITDA	-4%	5%	5%
EPS	-	7%	7%

Comment on changes

Estimate changes reflect cosmetic changes in our KPI assumptions.

The Platform Group AG

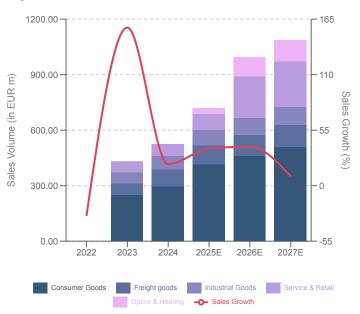
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Company Profile

The Platform Group is a leading software specialist enabling eCommerce for small and medium sized partners. It operates online platforms across ~25 verticals, serving B2C (e.g. fashion, home & living) and B2B markets (e.g. industrial machines, dental equipment) in DACH. Its proprietary software allows to quickly connect new partners / platforms and TPG takes care of the platform integration, putting the dealers' products live on more than 50 channels including Zalando, amazon and eBay.

Segment Breakdown



Catalysts

· Potential M&A activities could yield upside to our estimates

Investment Case

- Scalable e-commerce platform built on proprietary, hard-toreplicate software, serving a diverse and growing base of small businesses and partners. Growth is driven by an expanding product offering that enhances platform value through network effects.
- TPG shows strong margins even relative to larger competitors, despite intense competition from major online retailers across all sectors.
- Low CAPEX and working capital requirements via the pure platform approach.

Upcoming Events

SWOT Analysis

Strengths

- Multi-sector platform with strong growth through add-ons of various verticals.
- High reach & economies of scale with 15k partner retailers and international presence via many sales channels.
- End-to-end e-commerce service, enabling partners to go online quickly and without their own expertise.

Weaknesses

- · Dependence on consumer sentiment.
- Strong competition in many e-commerce verticals.

Opportunities

- · Platform approach as an enabler for partner to go online.
- Cost synergies through centralized platform software approach.

Threats

- · Post-acquisition integration risks.
- Risk of overleveraging and rising interest payments potentially burdening cashflows.



Financials

Profit and loss (EUR m)	2022	2023	2024	2025e	2026e	2027e
Net sales	168.4	432.2	524.6	718.0	995.0	1,086.8
Sales growth	-30.0%	156.6%	21.4%	36.9%	38.6%	9.2%
Increase/decrease in finished goods and work-in-process	0.0	0.0	0.0	0.0	0.0	0.0
Total sales	168.4	432.2	524.6	718.0	995.0	1,086.8
Other operating income	3.5	32.0	29.1	16.5	9.9	10.9
Material expenses	123.8	318.5	355.7	455.9	631.2	688.7
Personnel expenses	11.3	21.6	28.3	57.0	60.8	65.1
Other operating expenses	22.7	77.4	114.1	150.8	212.8	232.3
Total operating expenses	154.3	385.4	469.0	647.2	894.9	975.3
EBITDA	14.1	46.8	55.6	70.8	100.1	111.4
Depreciation	5.0	7.8	9.8	10.5	14.4	15.6
EBITA	9.1	38.9	45.8	60.3	85.7	95.9
Amortisation of goodwill	0.0	0.0	0.0	0.0	0.0	0.0
Amortisation of intangible assets	0.0	0.0	0.0	0.0	0.0	0.0
Impairment charges	0.0	0.0	0.0	0.0	0.0	0.0
EBIT (inc revaluation net)	9.1	38.9	45.8	60.3	85.7	95.9
Interest income	0.4	0.0	0.0	0.0	0.0	0.0
Interest expenses	0.7	6.4	9.5	13.3	13.3	13.3
Investment income	0.0	0.0	0.0	0.0	0.0	0.0
Financial result	-0.3	-6.4	-9.4	-13.3	-13.3	-13.3
Recurring pretax income from continuing operations	8.8	32.5	36.3	47.0	72.4	82.6
Extraordinary income/loss	0.0	0.0	0.0	0.0	0.0	0.0
Earnings before taxes	8.8	32.5	36.3	47.0	72.4	82.6
Income tax expense	8.0	-0.4	8.0	1.9	3.6	5.4
Net income from continuing operations	8.0	32.9	35.5	45.2	68.8	77.2
Income from discontinued operations (net of tax)	0.0	6.4	2.8	0.0	0.0	0.0
Net income	8.0	26.5	32.7	45.2	68.8	77.2
Minority interest	1.3	0.9	1.6	2.2	3.0	3.3
Net profit (reported)	6.7	31.9	33.9	43.0	65.8	73.9
Average number of shares	17.3	17.3	19.5	20.4	20.4	20.4
EPS reported	0.39	1.48	1.60	2.11	3.22	3.62





Profit and loss (common size)	2022	2023	2024	2025e	2026e	2027e
Net sales	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Sales growth	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Increase/decrease in finished goods and work-in-process	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total sales	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Other operating income	2.1%	7.4%	5.6%	2.3%	1.0%	1.0%
Material expenses	73.5%	73.7%	67.8%	63.5%	63.4%	63.4%
Personnel expenses	6.7%	5.0%	5.4%	7.9%	6.1%	6.0%
Other operating expenses	13.5%	17.9%	21.8%	21.0%	21.4%	21.4%
Total operating expenses	91.6%	89.2%	89.4%	90.1%	89.9%	89.7%
EBITDA	8.4%	10.8%	10.6%	9.9%	10.1%	10.3%
Depreciation	3.0%	1.8%	1.9%	1.5%	1.4%	1.4%
EBITA	5.4%	9.0%	8.7%	8.4%	8.6%	8.8%
Amortisation of goodwill	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Amortisation of intangible assets	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Impairment charges	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
EBIT (inc revaluation net)	5.4%	9.0%	8.7%	8.4%	8.6%	8.8%
Interest income	0.3%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest expenses	0.4%	1.5%	1.8%	1.8%	1.3%	1.2%
Investment income	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Financial result	-0.2%	-1.5%	-1.8%	-1.8%	-1.3%	-1.2%
Recurring pretax income from continuing operations	5.2%	7.5%	6.9%	6.6%	7.3%	7.6%
Extraordinary income/loss	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Earnings before taxes	5.2%	7.5%	6.9%	6.6%	7.3%	7.6%
Tax rate	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net income from continuing operations	4.7%	7.6%	6.8%	6.3%	6.9%	7.1%
Income from discontinued operations (net of tax)	0.0%	1.5%	0.5%	0.0%	0.0%	0.0%
Net income	4.7%	6.1%	6.2%	6.3%	6.9%	7.1%
Minority interest	0.8%	0.2%	0.3%	0.3%	0.3%	0.3%
Net profit (reported)	4.0%	5.9%	5.9%	6.0%	6.6%	6.8%





Intangible assets	Balance sheet (EUR m)	2022	2023	2024	2025e	2026e	2027e
Financial assets 15.3 0.0 4.6 4.6 4.6 4.6 Fixed Assets 55.3 117.5 159.3 231.8 227.4 226.8 117.5 159.3 231.8 227.4 226.8 117.5 159.3 231.8 227.4 226.8 117.5 22.3 73.3 100.3 139.0 151.9 22.5 22.5 22.5 23.5 2	Intangible assets	30.3	107.8	136.7	211.7	211.7	211.7
Pixed Assets 15.3 117.5 159.3 231.8 227.4 226.8 10ventories 13.4 92.3 73.3 100.3 139.0 151.9 Accounts receivable 6.3 41.2 33.2 45.4 62.3 67.3 00	Property, plant and equipment	9.6	9.7	18.0	15.5	11.1	10.6
Inventories 13.4 92.3 73.3 100.3 139.0 151.9 Accounts receivable 6.3 41.2 33.2 45.4 62.3 67.3 Other assets and short-term financial assets 5.0 18.1 30.1 30.1 30.1 30.1 Liquid assets 4.2 7.6 22.1 13.9 54.2 124.7 Deferred taxes 0.0 3.0 5.2 5.2 5.2 5.2 Deferred charges and prepaid expenses 0.0 4.6 0.0 0.0 0.0 0.0 Current Assets 28.9 166.8 163.9 194.9 290.8 379.2 Total Assets 84.2 284.3 323.2 426.7 518.1 606.0 Shareholders Equity 45.4 80.5 131.9 174.9 240.6 314.6 Minority interest 1.8 1.1 3.2 5.4 8.4 11.7 Long-term liabilities to banks 11.8 32.3 33.1 68.1 68.1 68.1 Bonds (long-term) 0.0 0.0 50.0 60.0 60.0 60.0 Other interest-bearing liabilities 0.0 0.0 0.0 0.0 0.0 Other provisions and similar obligations 0.0 0.0 0.0 0.0 0.0 Other provisions and accrued liabilities 1.9 3.0 2.7 2.7 2.7 2.7 NON-CURRENT LIABILITIES 13.7 35.3 85.8 130.8 130.8 130.8 Short-term liabilities to banks 4.0 35.3 26.1 26.1 26.1 26.1 Accounts payable 4.1 41.1 36.3 49.7 72.3 82.9 Advance payments received on orders 0.0 0.0 0.0 0.0 0.0 Other liabilities (incl. from lease and rental contracts) 13.7 76.9 30.4 30.4 30.4 Deferred taxes 0.0 0.0 0.0 0.0 0.0 0.0 Other liabilities (incl. from lease and rental contracts) 13.7 76.9 30.4 30.4 30.4 Deferred taxes 1.6 14.0 9.5 9.5 9.5 9.5 Deferred income 0.0 0.0 0.0 0.0 0.0 Current Liabilities (incl. from lease and rental contracts) 13.7 76.9 30.4 30.4 30.4 Deferred taxes 1.6 14.0 9.5 9.5 9.5 9.5 Deferred income 0.0 0.0 0.0 0.0 0.0 0.0 Deferred income 0.0 0.0 0.0 0.0 0.0 0.0 Current Liabilities 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Deferred taxes 1.6 14.0 9.5 9.5 9	Financial assets	15.3	0.0	4.6	4.6	4.6	4.6
Accounts receivable 6.3 41.2 33.2 45.4 62.3 67.3 Other assets and short-term financial assets 5.0 18.1 30.1 50.2 5.2	Fixed Assets	55.3	117.5	159.3	231.8	227.4	226.8
Other assets and short-term financial assets 5.0 18.1 30.1 30.1 30.1 Liquid assets 4.2 7.6 22.1 13.9 54.2 124.7 Deferred taxes 0.0 3.0 5.2 5.2 5.2 5.2 Deferred charges and prepaid expenses 0.0 4.6 0.0 0.0 0.0 0.0 Current Assets 28.9 166.8 163.9 194.9 290.8 379.2 Total Assets 84.2 284.3 323.2 426.7 518.1 606.0 Shareholders Equity 45.4 80.5 131.9 174.9 240.6 314.6 Minority interest 1.8 3.1 3.2 5.4 8.4 11.7 Long-term liabilities to banks 11.8 32.3 33.1 68.1 68.1 68.1 Bonds (long-term) 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Other provisions and similar obligations 0.0 0.0 0.0 0.0 <td>Inventories</td> <td>13.4</td> <td>92.3</td> <td>73.3</td> <td>100.3</td> <td>139.0</td> <td>151.9</td>	Inventories	13.4	92.3	73.3	100.3	139.0	151.9
Liquid assets 4,2 7,6 22.1 13.9 54.2 124.7 Deferred taxes 0.0 3.0 5.2 5.2 5.2 5.2 Deferred charges and prepaid expenses 0.0 4.6 0.0 0.0 0.0 0.0 Current Assets 28.9 166.8 163.9 194.9 290.8 379.2 Total Assets 84.2 284.3 323.2 426.7 518.1 606.0 Shareholders Equity 45.4 80.5 131.9 174.9 240.6 314.6 Minority interest 1.8 1.1 3.2 5.4 8.4 11.7 Long-term liabilities to banks 11.8 32.3 33.1 68.1 68.1 68.1 Bonds (long-term) 0.0 0.0 50.0 60.0 60.0 60.0 Other interest-bearing liabilities 0.0 0.0 0.0 0.0 0.0 Drivisions for pensions and similar obligations 0.0 0.0 0.0 0.0 0.0 Other provisions and accrued liabilities 1.9 3.0 2.7 2.7 2.7 NON-CURRENT LIABILITIES 13.7 35.3 85.8 130.8 130.8 130.8 Short-term liabilities to banks 4.0 35.3 26.1 26.1 26.1 26.1 Accounts payable 4.1 41.1 36.3 49.7 72.3 82.9 Advance payments received on orders 0.0 0.0 0.0 0.0 0.0 Other liabilities (incl. from lease and rental contracts) 13.7 76.9 30.4 30.4 30.4 30.4 Deferred taxes 1.6 14.0 9.5 9.5 9.5 9.5 Deferred income 0.0 0.0 0.0 0.0 0.0 0.0 Current Liabilities 13.3 167.3 102.3 115.7 138.3 149.0 Current Liabilities 13.5 13.5 149.0 Current Liabilities 13.5 149.0 Current Liabilities 13.5 149.0 140.0 140.0 140.0 Current Liabilities 13.5 149.0 Current Liabilities 13.5 149.0 140.0 140.0 Current Liabilities 13.5 149.0 Current Liabilities 13.5 138.0 Current Liabilities 13.5 149.0 Current Liabilities 13.5 138.0 Current Liabilities 13.5 149.0 Current Liabilities 13.5 149.0 Current Liabilities 13.5	Accounts receivable	6.3	41.2	33.2	45.4	62.3	67.3
Deferred taxes 0.0 3.0 5.2 5.2 5.2 5.2 Deferred charges and prepaid expenses 0.0 4.6 0.0 0.0 0.0 0.0 Current Assets 28.9 166.8 163.9 194.9 290.8 379.2 Total Assets 84.2 284.3 323.2 426.7 518.1 606.0 Shareholders Equity 45.4 80.5 131.9 174.9 240.6 314.6 Minority interest 1.8 1.1 3.2 5.4 8.4 11.7 Long-term liabilities to banks 11.8 32.3 33.1 68.1 68.1 68.1 Bonds (long-term) 0.0 0.0 50.0 60.0 60.0 60.0 Other interest-bearing liabilities 0.0 0.	Other assets and short-term financial assets	5.0	18.1	30.1	30.1	30.1	30.1
Deferred charges and prepaid expenses 0.0 4.6 0.0 0.0 0.0 0.0 Current Assets 28.9 166.8 163.9 194.9 290.8 379.2 Total Assets 84.2 284.3 323.2 426.7 518.1 606.0 Shareholders Equity 45.4 80.5 131.9 174.9 240.6 314.6 Minority interest 1.8 1.1 3.2 5.4 8.4 11.7 Long-term liabilities to banks 11.8 32.3 33.1 68.1 68.1 68.1 Bonds (long-term) 0.0 0.0 50.0 60.0 60.0 60.0 Other interest-bearing liabilities 0.0	Liquid assets	4.2	7.6	22.1	13.9	54.2	124.7
Current Assets 28.9 166.8 163.9 194.9 290.8 379.2 Total Assets 84.2 284.3 323.2 426.7 518.1 606.0 Shareholders Equity 45.4 80.5 131.9 174.9 240.6 314.6 Minority interest 1.8 1.1 3.2 5.4 8.4 11.7 Long-term liabilities to banks 11.8 32.3 33.1 68.1 68.1 68.1 Bonds (long-term) 0.0 0.0 50.0 60.0 60.0 60.0 other interest-bearing liabilities 0.0 0.0 0.0 0.0 0.0 0.0 Provisions for pensions and similar obligations 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Other provisions and accrued liabilities 1.9 3.0 2.7 2.7 2.7 2.7 NON-CURRENT LIABILITIES 13.7 35.3 85.8 130.8 130.8 130.8 Short-term liabilities to banks 4.0 <	Deferred taxes	0.0	3.0	5.2	5.2	5.2	5.2
Total Assets 84.2 bits 284.3 bits 323.2 bits 426.7 bits 518.1 bits 606.0 bits Shareholders Equity 45.4 bits 80.5 bits 131.9 bits 174.9 bits 240.6 bits 314.6 bits Minority interest 1.8 bits 1.1 bits 3.2 bits 3.3 bits 68.1 bits 68.1 bits 68.1 bits Bonds (long-term) 0.0 bits 0.0 bits <td>Deferred charges and prepaid expenses</td> <td>0.0</td> <td>4.6</td> <td>0.0</td> <td>0.0</td> <td>0.0</td> <td>0.0</td>	Deferred charges and prepaid expenses	0.0	4.6	0.0	0.0	0.0	0.0
Shareholders Equity 45.4 80.5 131.9 174.9 240.6 314.6 Minority interest 1.8 1.1 3.2 5.4 8.4 11.7 Long-term liabilities to banks 11.8 32.3 33.1 68.1 68.1 68.1 Bonds (long-term) 0.0 0.0 50.0 60.0 72.7 2.7 2.7 2.7	Current Assets	28.9	166.8	163.9	194.9	290.8	379.2
Minority interest 1.8 1.1 3.2 5.4 8.4 11.7 Long-term liabilities to banks 11.8 32.3 33.1 68.1 68.1 68.1 Bonds (long-term) 0.0 0.0 50.0 60.0 60.0 60.0 other interest-bearing liabilities 0.0 0.0 0.0 0.0 0.0 0.0 Provisions for pensions and similar obligations 0.0	Total Assets	84.2	284.3	323.2	426.7	518.1	606.0
Long-term liabilities to banks 11.8 32.3 33.1 68.1 68.1 68.1 Bonds (long-term) 0.0 0.0 50.0 60.0 60.0 60.0 other interest-bearing liabilities 0.0 0.0 0.0 0.0 0.0 0.0 Provisions for pensions and similar obligations 0.0	Shareholders Equity	45.4	80.5	131.9	174.9	240.6	314.6
Bonds (long-term) 0.0 0.0 50.0 60.0 60.0 60.0 other interest-bearing liabilities 0.0 0.	Minority interest	1.8	1.1	3.2	5.4	8.4	11.7
other interest-bearing liabilities 0.0 <	Long-term liabilities to banks	11.8	32.3	33.1	68.1	68.1	68.1
Provisions for pensions and similar obligations 0.0 </td <td>Bonds (long-term)</td> <td>0.0</td> <td>0.0</td> <td>50.0</td> <td>60.0</td> <td>60.0</td> <td>60.0</td>	Bonds (long-term)	0.0	0.0	50.0	60.0	60.0	60.0
Other provisions and accrued liabilities 1.9 3.0 2.7 2.7 2.7 NON-CURRENT LIABILITIES 13.7 35.3 85.8 130.8 130.8 Short-term liabilities to banks 4.0 35.3 26.1 26.1 26.1 26.1 Accounts payable 4.1 41.1 36.3 49.7 72.3 82.9 Advance payments received on orders 0.0	other interest-bearing liabilities	0.0	0.0	0.0	0.0	0.0	0.0
NON-CURRENT LIABILITIES 13.7 35.3 85.8 130.8 130.8 130.8 Short-term liabilities to banks 4.0 35.3 26.1 26.1 26.1 26.1 Accounts payable 4.1 41.1 36.3 49.7 72.3 82.9 Advance payments received on orders 0.0 <td>Provisions for pensions and similar obligations</td> <td>0.0</td> <td>0.0</td> <td>0.0</td> <td>0.0</td> <td>0.0</td> <td>0.0</td>	Provisions for pensions and similar obligations	0.0	0.0	0.0	0.0	0.0	0.0
Short-term liabilities to banks 4.0 35.3 26.1 26.1 26.1 26.1 Accounts payable 4.1 41.1 36.3 49.7 72.3 82.9 Advance payments received on orders 0.0	Other provisions and accrued liabilities	1.9	3.0	2.7	2.7	2.7	2.7
Accounts payable 4.1 41.1 36.3 49.7 72.3 82.9 Advance payments received on orders 0.0	NON-CURRENT LIABILITIES	13.7	35.3	85.8	130.8	130.8	130.8
Advance payments received on orders 0.0 <td>Short-term liabilities to banks</td> <td>4.0</td> <td>35.3</td> <td>26.1</td> <td>26.1</td> <td>26.1</td> <td>26.1</td>	Short-term liabilities to banks	4.0	35.3	26.1	26.1	26.1	26.1
Accrued taxes 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 30.4<	Accounts payable	4.1	41.1	36.3	49.7	72.3	82.9
Other liabilities (incl. from lease and rental contracts) 13.7 76.9 30.4 30.4 30.4 30.4 Deferred taxes 1.6 14.0 9.5 9.5 9.5 9.5 Deferred income 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Current Liabilities 23.3 167.3 102.3 115.7 138.3 149.0	Advance payments received on orders	0.0	0.0	0.0	0.0	0.0	0.0
Deferred taxes 1.6 14.0 9.5 9.5 9.5 9.5 Deferred income 0.0 0.0 0.0 0.0 0.0 0.0 Current Liabilities 23.3 167.3 102.3 115.7 138.3 149.0	Accrued taxes	0.0	0.0	0.0	0.0	0.0	0.0
Deferred income 0.0 0.0 0.0 0.0 0.0 0.0 Current Liabilities 23.3 167.3 102.3 115.7 138.3 149.0	Other liabilities (incl. from lease and rental contracts)	13.7	76.9	30.4	30.4	30.4	30.4
Current Liabilities 23.3 167.3 102.3 115.7 138.3 149.0	Deferred taxes	1.6	14.0	9.5	9.5	9.5	9.5
	Deferred income	0.0	0.0	0.0	0.0	0.0	0.0
Total Liabilities and Shareholders Equity 84.2 284.3 323.2 426.7 518.1 606.0	Current Liabilities	23.3	167.3	102.3	115.7	138.3	149.0
	Total Liabilities and Shareholders Equity	84.2	284.3	323.2	426.7	518.1	606.0





Balance sheet (common size)	2022	2023	2024	2025e	2026e	2027e
Intangible assets	36.0%	37.9%	42.3%	49.6%	40.9%	34.9%
Property, plant and equipment	11.4%	3.4%	5.6%	3.6%	2.1%	1.7%
Financial assets	18.2%	0.0%	1.4%	1.1%	0.9%	0.8%
Fixed Assets	65.6%	41.3%	49.3%	54.3%	43.9%	37.4%
Inventories	15.9%	32.5%	22.7%	23.5%	26.8%	25.1%
Accounts receivable	7.5%	14.5%	10.3%	10.6%	12.0%	11.1%
Other assets and short-term financial assets	6.0%	6.4%	9.3%	7.0%	5.8%	5.0%
Liquid assets	5.0%	2.7%	6.9%	3.3%	10.5%	20.6%
Deferred taxes	0.0%	1.1%	1.6%	1.2%	1.0%	0.9%
Deferred charges and prepaid expenses	0.0%	1.6%	0.0%	0.0%	0.0%	0.0%
Current Assets	34.4%	58.7%	50.7%	45.7%	56.1%	62.6%
Total Assets	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Shareholders Equity	53.9%	28.3%	40.8%	41.0%	46.4%	51.9%
Minority interest	2.1%	0.4%	1.0%	1.3%	1.6%	1.9%
Long-term liabilities to banks	14.0%	11.4%	10.2%	16.0%	13.1%	11.2%
Bonds (long-term)	0.0%	0.0%	15.5%	14.1%	11.6%	9.9%
other interest-bearing liabilities	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Provisions for pensions and similar obligations	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other provisions and accrued liabilities	2.3%	1.1%	0.8%	0.6%	0.5%	0.4%
NON-CURRENT LIABILITIES	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Short-term liabilities to banks	4.7%	12.4%	8.1%	6.1%	5.0%	4.3%
Accounts payable	4.9%	14.4%	11.2%	11.6%	14.0%	13.7%
Advance payments received on orders	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Accrued taxes	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other liabilities (incl. from lease and rental contracts)	16.2%	27.1%	9.4%	7.1%	5.9%	5.0%
Deferred taxes	1.9%	4.9%	2.9%	2.2%	1.8%	1.6%
Deferred income	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current Liabilities	27.7%	58.9%	31.7%	27.1%	26.7%	24.6%
Total Liabilities and Shareholders Equity	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%





Cash flow (EUR m)	2022	2023	2024	2025e	2026e	2027e
Net profit/loss	6.7	26.5	32.7	45.2	68.8	77.2
Depreciation of fixed assets (incl. leases)	5.0	7.8	9.8	10.5	14.4	15.6
Amortisation of goodwill & intangible assets	0.0	0.0	0.0	0.0	0.0	0.0
Other costs affecting income / expenses	0.0	-12.8	-6.9	0.0	0.0	0.0
Cash flow from operating activities	0.7	96.3	48.1	19.3	35.8	70.0
Increase/decrease in inventory	0.0	10.0	19.0	-27.0	-38.7	-12.8
Increase/decrease in accounts receivable	0.0	8.7	8.0	-12.2	-16.9	-5.1
Increase/decrease in accounts payable	0.0	11.8	-4.7	13.4	22.6	10.6
Increase/decrease in other working capital positions	0.0	51.5	0.0	0.0	0.0	0.0
Increase/decrease in working capital	0.0	82.0	22.3	-25.9	-33.0	-7.3
Cash flow from operating activities	5.7	104.1	58.0	29.8	50.2	85.5
CAPEX	4.0	7.0	8.1	8.0	10.0	15.0
Payments for acquisitions	0.0	58.8	48.4	75.0	0.0	0.0
Financial investments	0.0	9.0	0.0	0.0	0.0	0.0
Income from asset disposals	0.0	0.0	0.0	0.0	0.0	0.0
Cash flow from investing activities	-4.0	-74.8	-56.5	-83.0	-10.0	-15.0
Cash flow before financing	1.7	29.3	1.5	-53.2	40.2	70.5
Increase/decrease in debt position	-5.0	-21.9	22.1	45.0	0.0	0.0
Purchase of own shares	0.0	0.0	0.0	0.0	0.0	0.0
Capital measures	0.0	0.0	0.0	0.0	0.0	0.0
Dividends paid	0.0	0.0	0.0	0.0	0.0	0.0
Others	0.0	-4.0	-9.1	0.0	0.0	0.0
Effects of exchange rate changes on cash	0.0	-0.0	0.0	0.0	0.0	0.0
Cash flow from financing activities	-5.0	-25.9	13.1	45.0	0.0	0.0
Increase/decrease in liquid assets	-3.4	3.4	14.5	-8.2	40.2	70.5
Liquid assets at end of period	4.2	7.6	22.1	13.9	54.2	124.7





Pate Growth analysis Sales growth Sales growth Sales growth Sales growth Sales growth Sales growth Sales Sales growth Sales growth	Key ratios	2022	2023	2024	2025e	2026e	2027e
EBIT Day growth 91.3% 231.4% 19.0% 27.3% 41.3% 11.9% EBIT growth 30.5% 326.7% 17.7% 31.7% 42.1% 11.9% EPS growth 30.5% 326.7% 17.7% 31.7% 42.1% 11.9% EW Growth 30.5% 322.1% 8.3% 31.5% 52.0% 12.4% EW Growth 30.5% 20.0 1,518.8 71.27 665.0 679.7 EBITDA per employee 0.0 0.0 1,518.8 71.27 665.0 679.7 EBITDA per employee 0.0 0.0 456 10.08 1.496 1.598 EBITDA per employee 0.0 0.0 456 1.08 1.79 1.598 2.0 1.508 1.598 1.598 1.598 1.598 1.598 1.598 1.598 1.598 1.598 1.598 1.518 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	P&L growth analysis						
EBIT growth	Sales growth	-30.0%	156.6%	21.4%	36.9%	38.6%	9.2%
EPS growth	EBITDA growth	91.3%	231.4%	19.0%	27.3%	41.3%	11.3%
Efficiency Sales per employee 0.0 0.0 1,151.8 71.27 66.9 69.7 BBITDA per employee 0.0 0.0 152.8 77.23 66.9 69.7 No. employees (average) 0 0 45.6 1,008 1,496 69.7 Balance sheet analysis Avg. working capital / sales 9.3% 15.9% 8.2% 13.1% 10.0% 10.7% Inventory turnover (sales/inventory) 29.0 30.4 23.1 23.1 22.8 22.6 Accounts payable turnover 8.9 34.7 25.3 25.3 26.5 27.8 Time cash flow analysis Free cash flow analysis Free cash flow/sales 1.0% 22.5% 9.5% 3.0% 4.0% 6.5% For capar / sales 1.0 29.5 9.5% 3.0% 4.0% 6.5% For capar / sales 1.0 2.0 0.0 0.0 0.0% 0.0% 0.0% 0.0%	EBIT growth	305.0%	326.7%	17.7%	31.7%	42.1%	11.9%
Sales per employee 0.0 0.0 1,151.8 71.27 665.0 69.7 EBITDA per employee 0.0 0.0 122.1 70.3 66.9 69.7 No. employees (average) 0 0 122.1 70.3 16.99 69.7 Balance sheet analysis "Sealing spatial / sales 9.3% 15.9% 8.2% 13.1% 10.0% 10.7% Arg. working capital / sales 9.3% 15.9% 8.2% 13.1% 10.0% 10.7% Arg. working capital / sales 9.3% 15.0 51.0	EPS growth	30.5%	282.1%	8.3%	31.5%	53.0%	12.4%
Belit DA per employee (average)	Efficiency						
No. employees (average) 0 456 1,008 1,496 1,599 Balance sheet analysis 3 15.9% 8.2% 13.1% 10.0% 10.7% Inventory tumover (sales/inventory) 29.0 78.0 51.	Sales per employee	0.0	0.0	1,151.8	712.7	665.0	679.7
Patana	EBITDA per employee	0.0	0.0	122.1	70.3	66.9	69.7
Avg. working capital / sales 9.3% 15.9% 8.2% 13.1% 10.0% 10.7% Inventory tumover (sales/inventory) 29.0 78.0 51.0 52.0 22.5 20.2 20.2 20.0 20.0 70.5 51.0 51.0 51.0 51.0 51.0 51.0 60.0	No. employees (average)	0	0	456	1,008	1,496	1,599
Inventory turnover (sales/inventory)	Balance sheet analysis						
Accounts receivable turnover 13.6 34.8 23.1 23.1 22.8 22.6 Accounts payable turnover 8.9 34.7 25.3 25.3 26.5 27.8 Cash flow analysis Free cash flow/sales 1.0° 97.1 49.9 21.8 40.2 70.5 Free cash flow/sales 1.0° 22.5% 9.5% 3.0° 4.0° 6.5% FCF / net profit 0.0% 0.0°	Avg. working capital / sales	9.3%	15.9%	8.2%	13.1%	10.0%	10.7%
Accounts payable turnover 8.9 34.7 25.3 25.3 26.5 27.8 Cash flow analysis Free cash flow 1.7 97.1 49.9 21.8 40.2 70.5 Free cash flow/sales 1.0% 22.5% 9.5% 3.0% 4.0% 6.5% FCF / net profit 0.0% 0.	Inventory turnover (sales/inventory)	29.0	78.0	51.0	51.0	51.0	51.0
Cash flow analysis 1.7 97.1 49.9 21.8 40.2 70.5 Free cash flow/sales 1.0% 22.5% 9.5% 3.0% 4.0% 6.5% FCF / net profit 0.0% <td>Accounts receivable turnover</td> <td>13.6</td> <td>34.8</td> <td>23.1</td> <td>23.1</td> <td>22.8</td> <td>22.6</td>	Accounts receivable turnover	13.6	34.8	23.1	23.1	22.8	22.6
Free cash flow 1.7 97.1 49.9 21.8 40.2 70.5 Free cash flow/sales 1.0% 22.5% 9.5% 3.0% 4.0% 6.5% FCF / net profit 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% Capex / sales 0.0%<	Accounts payable turnover	8.9	34.7	25.3	25.3	26.5	27.8
Free cash flow/sales 1.0% 22.5% 9.5% 3.0% 4.0% 6.5% FCF / net profit 0.0%	Cash flow analysis						
FCF / net profit 0.0% 2.0 1.0 2.9 5.0 0.0%	Free cash flow	1.7	97.1	49.9	21.8	40.2	70.5
Capex / sales 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 29.5 Net Debt/EBITDA 0.0 11.5 60.0 87.1 140.3 100.0 29.5 Net Debt/EBITDA 0.0 0.0%	Free cash flow/sales	1.0%	22.5%	9.5%	3.0%	4.0%	6.5%
Solvency Net debt 11.5 60.0 87.1 140.3 100.0 29.5 Net Debt/EBITDA 0.8 1.3 1.6 2.0 1.0 0.3 Dividend payout ratio 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% Interest paid / avg. debt 4.7% 11.7% 15.1% 12.0% 10.1% 8.6% Returns 8.65% 25.5% 19.5% 18.6% 22.1% 23.7% ROE 6.5% 25.5% 19.5% 18.6% 22.1% 23.7% ROE 14.7% 31.7% 23.6% 24.6% 27.3% 23.5% Adjusted FCF yield 1.9% 58.5% 20.6% 6.9% 14.7% 34.7% Dividend yield 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	FCF / net profit	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net debt 11.5 60.0 87.1 140.3 100.0 29.5 Net Debt/EBITDA 0.8 1.3 1.6 2.0 1.0 0.3 Dividend payout ratio 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% Interest paid / avg. debt 4.7% 11.7% 15.1% 12.0% 10.1% 8.6% Returns ROCE 6.5% 25.5% 19.5% 18.6% 22.1% 23.7% ROE 14.7% 31.7% 23.6% 24.6% 27.3% 23.5% Adjusted FCF yield 1.9% 58.5% 20.6% 6.9% 14.7% 34.7% Dividend yield 0.0% 0.0% 0.0 <	Capex / sales	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net Debt/EBITDA 0.8 1.3 1.6 2.0 1.0 0.3 Dividend payout ratio 0.0% 0.0	Solvency						
Dividend payout ratio 0.0% 10.1% 8.6% 26.6% 25.5% 11.5% 11.5% 11.6% 22.1% 23.7% 23.7% 25.5% 19.5% 11.6% 22.1% 23.7% 23.7% 25.5% 19.5% 11.6% 22.1% 23.7% 23.7% 23.6% 24.6% 27.3% 23.5% 23.5% 24.6% 27.3% 23.5% 23.5% 24.6% 27.3% 23.5% 24.6% 27.3% 23.5% 24.6% 24.6% 27.3% 23.5% 24.6% 24.6% 27.3% 24.7% 24.6% 27.3% 24.7% 24.6% 20.3% 24.6% 20.3% 24.6% 20.0% 20.0% 20.0% 20.0% 20.0% 20.0% 20.0% 20.0% 20.0% 20.0% 20.0% 20.0% 20.0%<	Net debt	11.5	60.0	87.1	140.3	100.0	29.5
Returns 4.7% 11.7% 15.1% 12.0% 10.1% 8.6% Returns 8.0CE 6.5% 25.5% 19.5% 18.6% 22.1% 23.7% ROE 14.7% 31.7% 23.6% 24.6% 27.3% 23.5% Adjusted FCF yield 1.9% 58.5% 20.6% 6.9% 14.7% 34.7% Dividend yield 0.0% </td <td>Net Debt/EBITDA</td> <td>0.8</td> <td>1.3</td> <td>1.6</td> <td>2.0</td> <td>1.0</td> <td>0.3</td>	Net Debt/EBITDA	0.8	1.3	1.6	2.0	1.0	0.3
Returns ROCE 6.5% 25.5% 19.5% 18.6% 22.1% 23.7% ROE 14.7% 31.7% 23.6% 24.6% 27.3% 23.5% Adjusted FCF yield 1.9% 58.5% 20.6% 6.9% 14.7% 34.7% Dividend yield 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	Dividend payout ratio	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
ROCE 6.5% 25.5% 19.5% 18.6% 22.1% 23.7% ROE 14.7% 31.7% 23.6% 24.6% 27.3% 23.5% Adjusted FCF yield 1.9% 58.5% 20.6% 6.9% 14.7% 34.7% Dividend yield 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0<	Interest paid / avg. debt	4.7%	11.7%	15.1%	12.0%	10.1%	8.6%
ROE 14.7% 31.7% 23.6% 24.6% 27.3% 23.5% Adjusted FCF yield 1.9% 58.5% 20.6% 6.9% 14.7% 34.7% Dividend yield 0.0%	Returns						
Adjusted FCF yield 1.9% 58.5% 20.6% 6.9% 14.7% 34.7% Dividend yield 0.0% 0.0% 0.0% 0.0% 0.0 <td< td=""><td>ROCE</td><td>6.5%</td><td>25.5%</td><td>19.5%</td><td>18.6%</td><td>22.1%</td><td>23.7%</td></td<>	ROCE	6.5%	25.5%	19.5%	18.6%	22.1%	23.7%
Dividend yield 0.0% 0.0 <td>ROE</td> <td>14.7%</td> <td>31.7%</td> <td>23.6%</td> <td>24.6%</td> <td>27.3%</td> <td>23.5%</td>	ROE	14.7%	31.7%	23.6%	24.6%	27.3%	23.5%
DPS 0.0 0.2 3.6 2.1 1.0 2.1 20.4 20.4 20.4 20.4 20.4 20.4 20.4 20.4 20.4 20.4 20.4 20.5 20.4 20.7 0.6 EV/sales 0.8 0.4 0.5 0.4 0.3 0.2 EV/EBITDA 6.1 3.6 4.4 4.4 4.4 2.7 1.8	Adjusted FCF yield	1.9%	58.5%	20.6%	6.9%	14.7%	34.7%
EPS reported 0.39 1.48 1.60 2.11 3.22 3.62 Average number of shares 17.3 17.3 19.5 20.4 20.4 20.4 Valuation ratios P/BV 1.6 1.3 1.2 1.0 0.7 0.6 EV/sales 0.8 0.4 0.5 0.4 0.3 0.2 EV/EBITDA 6.1 3.6 4.4 4.4 2.7 1.8	Dividend yield	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average number of shares 17.3 17.3 19.5 20.4 20.4 20.4 Valuation ratios P/BV 1.6 1.3 1.2 1.0 0.7 0.6 EV/sales 0.8 0.4 0.5 0.4 0.3 0.2 EV/EBITDA 6.1 3.6 4.4 4.4 2.7 1.8	DPS	0.0	0.0	0.0	0.0	0.0	0.0
Valuation ratios P/BV 1.6 1.3 1.2 1.0 0.7 0.6 EV/sales 0.8 0.4 0.5 0.4 0.3 0.2 EV/EBITDA 6.1 3.6 4.4 4.4 2.7 1.8	EPS reported	0.39	1.48	1.60	2.11	3.22	3.62
P/BV 1.6 1.3 1.2 1.0 0.7 0.6 EV/sales 0.8 0.4 0.5 0.4 0.3 0.2 EV/EBITDA 6.1 3.6 4.4 4.4 2.7 1.8	Average number of shares	17.3	17.3	19.5	20.4	20.4	20.4
EV/sales 0.8 0.4 0.5 0.4 0.3 0.2 EV/EBITDA 6.1 3.6 4.4 4.4 2.7 1.8	Valuation ratios						
EV/EBITDA 6.1 3.6 4.4 4.4 2.7 1.8	P/BV	1.6	1.3	1.2	1.0	0.7	0.6
	EV/sales	0.8	0.4	0.5	0.4	0.3	0.2
EV/EBIT 9.4 4.3 5.3 5.2 3.2 2.1	EV/EBITDA	6.1	3.6	4.4	4.4	2.7	1.8
	EV/EBIT	9.4	4.3	5.3	5.2	3.2	2.1



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Company	Disclosures
The Platform Group AG	2

Historical target price and rating	g changes for the Flation	III Gloup AG			
Company	Date	Analyst	Rating	Target Price	Close
The Platform Group AG	06.10.2025	Henry Wendisch	Buy	EUR 21.00	EUR 9.22
	29.08.2025	Henry Wendisch	Buy	EUR 19.00	EUR 9.70
	29.07.2025	Henry Wendisch	Buy	EUR 18.00	EUR 8.90

The Platform Group AG

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Within the framework of the DCF approach, the future free cash flows are calculated initially on the basis of a fictitious capital structure of 100% equity, i.e. interest and repayments on debt capital are not factored in initially. The adjust-

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Contact

NuWays AG

Mittelweg 16-17 20148 Hamburg Germany

+49 170 119 8648 info@nuways-ag.com www.nuways-ag.com



Christian Sandherr Co-CEO/Analyst

christian.sandherr@nuways-ag.com



Frederik Jarchow Co-CEO/Analyst

frederik.jarchow@nuways-ag.com



Philipp Sennewald Equity Research Analyst

philipp.sennewald@nuways-ag.com



Henry Wendisch Equity Research Analyst

henry.wendisch@nuways-ag.com



Julius Neittamo Equity Research Analyst

julius.neittamo@nuways-ag.com



Antonio Perez Equity Research Analyst

antonio.perez@nuways-ag.com



Sarah Hellemann **Equity Research Analyst**

sarah.hellemann@nuways-ag.com



Simon Keller, CFA **Equity Research Analyst**

simon.keller@nuways-ag.com

Find us on Social Media







